Columns in green to be completed and/or checked for November Columns in blue should not be completed.

Figure OPDC 1 OBJECTIVE ANALYSIS - Please complete 'Financed by' section with positive numbers

Service analysis	2.11	Original (Mayor's) Budget	David and David and	F	Original Mayor's Budget (Feb 2017)			Proposed Budget (November 2017 Submission)				Proposed Budget (January 2018 Submission - if required)				
	Outturn 2016/17	(Feb 2017)		Forecast Outturn 2017/18	2018/19	2010/20	2020/21	2018/19	2019/20	2020/21	2021/22	2018/19	2019/20	2020/21	2021/22	
	2016/17 fm	2017/18 £m	2017/18 £m	2017/10 fm	2016/19 £m	2019/20 £m	2020/21	2016/19 £m	2019/20 £m	2020/21 £m	2021/22 fm	2018/19 £m	2019/20 £m	2020/21 £m	2021/22	
CEO Office	0.5	0.9	0.9	0.8	0.9	0.9	0.9	0.8	0.8	0.8	0.8	2	2.11	2.11		
Planning	2.0	1.5	2.4	2.2	1.6	1.4	1.4	2.8	2.7	2.8	2.8					
Technical	2.9	3.4	3.1	3.1	3.1	3.1	3.0	1.9	1.9	1.9	1.9					
Regeneration and Partnership	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
Corporate Operations	1.5	1.6	2.4	2.3	1.6	1.7	1.7	2.5	2.5	2.5	2.4					
Total expenditure	6.9	7.4	8.8	8.4	7.2	7.1	7.0	8.0	7.9	8.0	7.9	0.0	0.0	0.0	0.0	
Planning application income	-0.6	-0.4	-0.3	-0.3	-0.4	-0.4	-0.4	-0.3	-0.3	-0.3	-0.3					
Great Place Scheme Grant Income	0.0		0.0	-0.1				-0.8	-0.8	-0.8	-0.8					
	0.0		0.0	0.0												
Total Income	-0.6	-0.4	-0.3	-0.4	-0.4	-0.4	-0.4	-1.1	-1.1	-1.1	-1.1	0.0	0.0	0.0	0.0	
Net expenditure	6.3	7.0	8.5	8.0	6.8	6.7	6.6	6.9	6.8	6.9	6.8	0.0	0.0	0.0	0.0	
GLA Funding for core activities	6.3	6.9	8.5	8.0	6.8	6.7	6.7	6.9	6.8	6.9	6.8					
Control Total	0.0	6.9	0.0	0.0	6.8	6.7	6.7	6.9	6.8	6.9	6.8	0.0	0.0	0.0	0.0	
Control Total Target (as per Mayor's	11.4	6.9	6.9	6.9	6.8	6.7	6.7	6.8	6.7	6.7	6.7	0.0	0.0	0.0	0.0	
budget guidance)																

Figure OPDC 2 SUBJECTIVE ANALYSIS - Please complete 'Financed by' section with positive numbers

Subjective analysis			Original Ma	Original Mayor's Budget (Feb 2017) Proposed Budget (November 2017 Submission)						Proposed Budget (January 2018 Submission - if required)					
	Outturn	Budget (Feb 2017)	Revised Budget	Forecast Outturn											
	2016/17	2017/18	2017/18	2017/18	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21	2021/22	2018/19	2019/20	2020/21	2021/22
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	
Employee expenses	1.7	2.8	3.0	3.0	3.2	3.2	3.3	3.3	3.3	3.3	3.4				
Supplies and services	5.2	4.5	5.8	5.4	4.0	3.9	3.8	4.7	4.7	4.6	4.5				
Total revenue expenditure	6.9	7.3	8.8	8.4	7.2	7.1	7.1	8.0	8.0	7.9	7.9	0.0	0.0	0.0	0.0
Total income	-0.6	-0.4	-0.3	-0.4	-0.4	-0.4	-0.4	-1.1	-1.1	-1.1	-1.1				•
Net expenditure	6.3	6.9	8.5	8.0	6.8	6.7	6.7	6.9	6.9	6.8	6.8	0.0	0.0	0.0	0.0
GLA Funding for core activities	6.3	6.9	8.5	8.0	6.8	6.7	6.7	6.9	6.9	6.8	6.8				•
Control Total	0.0	6.9	0.0	0.0	6.8	6.7	6.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Control Total Target (as per Mayor's budget guidance)	11.4	6.9	6.9	6.9	6.8	6.7	6.7	6.8	6.7	6.7	6.7	0.0	0.0	0.0	0.0

Figure OPDC 3

2018-19	Proposed Budget (November 2017 Submission)
Changes in the Authority's council tax	
requirement	£m
2017-18 council tax requirement	0.0
Changes due to:	
Inflation	0.0
Savings	-0.6
Efficiencies	0.0
New initiatives and service improvements	0.5
GLA Funding	0.1
Other adjustments	0.0
2018-19 council tax requirement	0.0
2018-19 council tax requirement target	0.0

Figure OPDC 4a - SAVINGS - INCREMENTAL - Please enter as positive numbers Proportion which savings represent as a total of reducible costs.

			Original May	or's Budget (Feb 20	17)	Propos	ed Budget (Novemb	er 2017 Submission)		Proposed Budg	et (January 2018 Su	bmission - if requi	ed)
Savings and efficiencies	2017/18 Original Budget	2017/18 Current Forecast	2018/19 Plan (Feb 2 2017)	2019/20 Plan (Feb 2017)	2020/21 Plan (Feb 2017)	2018/19	2019/20	2020/21	2021/22	2018/19	2019/20	2020/21	2021/22
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Reduction in provision						-0.6	-0.6	-0.6	-0.6				
Service transformation						0.0	0.0	0.0	0.0				
Procurement						0.0	0.0	0.0	0.0				
Shared services						0.0	0.0	0.0	0.0				
Commercialisation						0.0	0.0	0.0	0.0				
Income generation						0.0	0.0	0.0	0.0				

	_		_		ODDC (Concultation Budget fo	or 2019 10 ylay						_
Other						0.0	0.0	0.0	0.0				
Savings to be identified						0.0	0.0	0.0	0.0				
Total savings						-0.6	-0.6	-0.6	-0.6	0.0	0.0	0.0	0.0
Reduction in provision						0.0	0.0	0.0	0.0				
Service transformation						0.0	0.0	0.0	0.0				
Procurement						0.0	0.0	0.0	0.0				
Shared services						0.0	0.0	0.0	0.0				
Commercialisation						0.0	0.0	0.0	0.0				
Income generation						0.0	0.0	0.0	0.0				
Other						0.0	0.0	0.0	0.0				
Total efficiencies						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total savings and efficiencies		0.0	0.1	1.0	2.0	-0.6	-0.6	-0.6	-0.6	0.0	0.0	0.0	0.0
Reducible Costs	7.0	8.0	6.8	6.7	6.6	6.9	6.9	6.8	6.8	0.0	0.0	0.0	0.0
Percentage represents of financing													
requirement	0.0%	0.0%	1.5%	14.9%	30.3%	-8.7%	-8.7%	-8.8%	-8.8%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

requirement0.0%0.0%1.5%14.1Reducible costs assumed to be financing requirement but please replace with a suitable comparator (e.g. controllable costs based on gross expenditure)

Figure OPDC 4b - SAVINGS - CUMULATIVE

Proportion which savings represent as a total of reducible costs.

			Original May	or's Budget (Feb 20	17)	Propos	ed Budget (Novemb	er 2017 Submission)		Proposed Budg	et (January 2018 Sul	mission - if requir	red)
Savings and efficiencies	2017/18 Original Budget	2017/18 Current Forecast	2018/19 Plan (Feb 2 2017)	019/20 Plan (Feb 2017)	2020/21 Plan (Feb 2017)	2018/19	2019/20	2020/21	2021/22	2018/19	2019/20	2020/21	2021/2
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£n
Reduction in provision						-0.6	-1.2	-1.8	-2.4	0.0	0.0	0.0	0.0
Service transformation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Procurement						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Shared services						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Commercialisation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income generation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Savings to be identified						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total savings						-0.6	-1.2	-1.8	-2.4	0.0	0.0	0.0	0.0
Reduction in provision						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Service transformation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Procurement						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Shared services						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Commercialisation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income generation						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other						0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total efficiencies		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total savings and efficiencies	0.0	0.0	0.0	0.0	0.0	-0.6	-1.2	-1.8	-2.4	0.0	0.0	0.0	0.0
Reducible Costs	6.9	8.0	6.8	6.7	6.7	6.9	6.9	6.8	6.8	0.0	0.0	0.0	0.0
Percentage represents of financing													
requirement	0.0%	0.0%	0.0%	0.0%		-8.7%	-17.4%	-26.5%	-35.3%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0

Reducible costs assumed to be financing requirement but please replace with a suitable comparator (e.g. controllable costs based on gross expenditure)

Figure OPDC 4c New initiatives and growth

		Propos	ed Budget (Novembe	er 2017 Submission)		Proposed Budget (January 2018 Submission - if required)				
New initiatives (list by type or directorate)		2018/19	2019/20	2020/21	2021/22	2018/19	2019/20	2020/21	2021/22	
		£m	£m	£m	£m	£m	£m	£m	£m	
Planning - Great Place Scheme (expenditure)		0.8	0.8	0.8	0.8					
Planning - Great Place Scheme (income)		-0.8	-0.8	-0.8	-0.8					
Commercial Advice		0.5	0.5	0.5	0.5					
					0.5					
Total new initiatives		0.5	0.5	0.5	0.5	0.0	0.0	0.0	0.0	
Reducible Costs		6.9	6.9	6.8	6.8	0.0	0.0	0.0	0.0	
Percentage		0.1	0.1	0.1	0.1	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	