

# **Mayor's London Infrastructure Group Minutes**

**6<sup>th</sup> April 2022, 10 – 11.30am**

Chamber Room - City Hall; Kamal Chunchie Way; E16 1ZE

## **Attendees**

Stuart Ledger, Affinity Water  
James Harrison, Cadent Gas  
John Loveday, Infrastructure & Projects Authority  
Fiona Fletcher-Smith, L&Q  
Cllr Claire Holland, London Councils  
James Heath, National Infrastructure Commission  
John Morea, SGN  
Sarah Bentley, Thames Water  
Roger Bailey, Tideway  
Gillian O'Boyle, Virgin Media  
Jules Pipe, GLA

## *Delegates*

James Fredrickson, Hyperoptic  
Zac Richardson, National Grid  
David Clarkson, Ofcom  
Ben Burke-Davies, Ofgem  
Mark Adolphus, UKPN  
Alex Williams, TfL  
Patrick Erwin, SSEN  
David Black, Ofwat

## *Observing on Teams due to COVID:*

Andy Byford, TfL  
Graeme Oxby, Community Fibre  
Lawrence Summers, Morrisons Water Service  
Kim Mears, Openreach  
Ben Llewellyn, Environment Agency

## *Apologies*

Charlie Wood, Environment Agency  
Dana Tobak, Hyperoptic  
Alice Delahunty, National Grid  
Chris Perkins, Network Rail  
Dame Melanie Dawes, Ofcom  
Jonathan Brearley, Ofgem  
Nicolas Paree, ORR  
Basil Scarsella, UKPN  
Chris King, HS2  
Chris Burchell, SSEN

**Chair: Jules Pipe CBE (Deputy Mayor for Planning, Regeneration and Skills)**

## **Meeting format**

In-person at the Chamber at City Hall. Members of the Mayor's Young Professional Panel (YPP), Lane Rental Governance Committee and GLA staff present as observers or via Microsoft Teams.

Observers' from LIG organisations present via Microsoft Teams.

<b>Item</b>	<b>Minutes</b>	<b>Actions</b>
Welcome and introductions	Deputy Mayor Jules Pipe welcomed the group and particularly new members, Fiona Fletcher-Smith (CEO, L&Q and G15 Housing representative), Alice Delahunty (President, Electricity Transmission, National Grid), Chris Burchell (Managing Director	None

	<p>Distribution, SSE), Roger Bailey (Chief Technical Officer, Tideway).</p> <p>Jules Pipe extended a warm welcome to the second cohort of the Mayor's Young Professionals Panel.</p> <p>The focus of the meeting set out: i) progress on delivering the Expansion Phase of the Infrastructure Coordination Service, ii) the urgent action needed to achieve the Mayor's Net Zero by 2030 commitment, and iii) progress to achieve greater Equality, Diversity, and Inclusion in our sectors.</p>	
Infrastructure Co-ordination Service – Expansion Phase update	<p>Molly Strauss (GLA Head of Infrastructure) presented an overview of activity across the ICS's three service lines, with a special focus on the re-scoped Development Service launching a trial subscription service in May.</p> <p>As part of the re-scoped ICS Development Service, there's been a call from developers, infrastructure providers, boroughs, and others to convene a strategic forum to discuss the interface between infrastructure (particularly utilities and telecoms) and housing delivery across London. This GLA-chaired group would meet twice annually in person, and be attended by relevant senior leaders (likely executive / director level) across organisations. There were no concerns raised at the LIG.</p> <p>Molly reminded LIG members of the work underway with their teams to look at the shape of the ICS post-expansion phase after 2023 (service offer, structure, and funding arrangements) – the GLA will provide a full update at the autumn LIG meeting.</p>	<p><b>All:</b> Continue to collaborate with the GLA on delivering the Expansion Phase of the ICS and considering the right setup for the future of the service.</p> <p><b>ALL:</b> Request for all relevant LIG member organisations to identify a senior representative to participate in the Development Service's Strategic Forum – ideally someone overseeing the Connections process, if relevant. Please contact <a href="mailto:kosh.kar@london.gov.uk">kosh.kar@london.gov.uk</a> with your representative's contact information.</p>
Net-zero pathway report overview	<p>Molly and Ei-Lyn Chia (Principal Policy Officer, GLA) presented an overview of the net-zero pathway report.</p> <p>Lyn presented the options in Element Energy's report and the Mayor's preferred Accelerated Green pathway. This covered key differences between pathways in relation to energy/technology mix and amount of residual emissions at 2030. Key findings on high-level costs of each pathway, estimated cost of offsetting and estimated jobs were presented. The report emphasised the importance of a fabric first</p>	<p><b>All:</b> Collaborate with the GLA on our decarbonisation policy work and next steps as we move toward Net Zero by 2030. LIG members to let the GLA know if you or your team would like a more detailed technical briefing on the pathway report and preferred pathway. Contact <a href="mailto:Molly.Strauss@london.gov.uk">Molly.Strauss@london.gov.uk</a></p>

	<p>approach to improve building efficiency followed by substantial roll out of low carbon heating technologies.</p> <p>Molly reiterated that the Mayor's target is more ambitious than government's 2050 timeframes to net zero, and that there are uncertainties related to the technologies that will be available to us in the medium to long-term. We recognise that any pathway will never go to plan and will need to be continually informed by delivery on the ground. GLA are keen to continue conversations to reach this goal and to have open conversations on practicalities to get to this strategic objective.</p>	
LIG member discussion on steps towards decarbonisation	<p>Jules opened the floor for member contributions on decarbonisation, emphasizing the need for a pragmatic and practical discussion to deliver and meet the 2030 net-zero target.</p> <p>Members contributed to discussion points and posed questions to the GLA on the preferred Net Zero target.</p>	<p><b>GLA:</b> Provide response to the key questions raised, where possible. Potential to arrange more detailed discussions as needed.</p>
Mayor's remarks	<p>Jules welcomed the Mayor to the LIG and introduced him to the members.</p> <p>The Mayor thanked members for their ongoing commitment to the LIG, ICS and diversity &amp; inclusion. He reflected on progress that has been made since last meeting the LIG members, the challenges related to the pandemic and in exacerbating issues of inequality in London, and importance to ensure recovery is fast, fair and green.</p> <p>The Mayor expressed his gratitude for work related to the next generation of talent and his keenness to meet the YPP. He revisited the EDI pledges and highlighted the new workstreams relating to these (primary schools outreach and cross-sector reverse mentoring). He thanked those who have signed up to the London Recovery Board and emphasized focusing on opening opportunities for young black men to access future proofed jobs/skills.</p> <p>He reiterated his commitment to net zero by 2030 and to working with the sector to achieve the preferred pathway to benefit from first mover advantage. He reinforced the importance of utilities following through on their commitment to invest £2bn in London towards COVID recovery.</p>	

LIG Equality, Diversity and Inclusion update	<p>Amanprit Arnold (GLA Senior Infrastructure Policy Officer) presented on progress being made on delivering the LIG's diversity and inclusion pledges.</p> <p>This included the launch of a new primary schools outreach programme and cross-sector reverse mentoring pilot programme.</p> <p>Amanprit presented the challenges in meeting around the final EDI data pledge and sought recommitment from LIG members on this.</p>	<p><b>All:</b> Request for LIG member organisations to participate in the new primary schools outreach programme, and cross-sector reverse mentoring pilot if not already. Contact <a href="mailto:Amanprit.Arnold@london.gov.uk">Amanprit.Arnold@london.gov.uk</a></p> <p><b>All:</b> Request for LIG members to continue to partner with us EDI and to recommit on the last EDI pledge around data.</p> <p><b>GLA:</b> Share paper on options for next steps to overcome challenges in collecting EDI data, for input and feedback from LIG member organisations.</p>
Young Professionals Panel (YPP) introduction	<p>YPP member Jyoti Sehdev (Group EDI Lead, Costain) introduced the Mayor's Young Professionals Panel second cohort and current programme of work.</p> <p>This covered a brief intro of the YPP and its purpose in bringing diverse perspectives into the infrastructure/utilities sector and inspiring other young people to join.</p> <p>Jyoti presented the YPP's vision for the future of infrastructure and the three topic areas the YPP are researching: public participation tools, healthy streets, and adaptive pathways.</p>	
Responses from five London utility networks	<p>Mark Adolphus – UKPN, John Morea – SGN, James Harrison– Cadent Gas, Patrick Erwin– SSE, and Sarah Bentley – Thames Water responded to the Mayor, reinforcing their commitments to decarbonisation</p> <p>Thames Water also highlighted EDI and anchor institutions work.</p>	
Mayor's response	<p>The Mayor thanked LIG members for their contributions to London, and responded to what he had heard from the group.</p>	
Close	<p>The next meeting will be Autumn 2022, in approximately 6 months' time. We will work with LIG members' teams to find a suitable time and a diary invite will go out shortly.</p>	

