

MDA No.: 1870

Title: Letter on Tough Policing Choices

1. Executive Summary

- 1.1 At the Police and Crime Committee meeting on 17 June 2026, the Committee resolved that:

Authority be delegated to the Chair, in consultation with party Group Lead Members, to agree any output arising from the discussion.

- 1.2 Following consultation with party Group Lead Members, the Chairman agreed the Committee's letter on tough policing choices, as attached at **Appendix 1**.

2. Decision

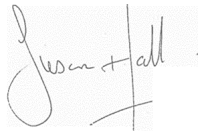
- 2.1 **That the Chairman, in consultation with party Group Lead Member, agrees the Committee's letter to the Deputy Mayor for Policing and Crime on tough policing choices, as attached at Appendix 1.**

Assembly Member

I confirm that I do not have any disclosable pecuniary interests in the proposed decision and take the decision in compliance with the Code of Conduct for elected Members of the Authority.

The above request has my approval.

Signature:

A handwritten signature in black ink, appearing to read 'Susan Hall', is written over a light blue grid background.

Printed Name: Susan Hall AM, Chairman of the Police and Crime Committee

Date: 10 July 2026

3. Decision by an Assembly Member under Delegated Authority

Background and proposed next steps:

- 3.1 Officers confirm that the letter and its recommendations fall within the terms of reference.
- 3.2 The exercise of delegated authority approving the letter will be formally noted at the Police and Crime Committee's next appropriate meeting.

Confirmation that appropriate delegated authority exists for this decision:

Signature (Committee Services): *Sal Fazal*

Printed Name: Saleha Fazal, Senior Committee Officer

Date: 8 July 2026

Financial Implications: NOT REQUIRED

Note: Finance comments and signature are required only where there are financial implications arising or the potential for financial implications.

Signature (Finance): Not Required

Printed Name:

Date:

Legal Implications:

The Chairman of the Police and Crime Committee has the power to make the decision set out in this report.

Signature (Legal): 

Printed Name: Rebecca Arnold, Deputy Monitoring Officer

Date: 13 July 2026

Email: rebecca.arnold@london.gov.uk

Supporting Detail / List of Consultees:

- Marina Ahmad AM
- Benali Hamdache AM
- Gareth Roberts AM
- Alex Wilson AM

4. Public Access to Information

- 4.1 Information in this form (Part 1) is subject to the FoIA, or the EIR and will be made available on the GLA Website, usually within one working day of approval.
- 4.2 If immediate publication risks compromising the implementation of the decision (for example, to complete a procurement process), it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.
- 4.3 **Note:** this form (Part 1) will either be published within one working day after it has been approved or on the defer date.

Part 1 - Deferral:

Is the publication of Part 1 of this approval to be deferred? **NO**

If yes, until what date:

Part 2 – Sensitive Information:

Only the facts or advice that would be exempt from disclosure under FoIA or EIR should be included in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a part 2 form? **NO**

Lead Officer / Author

Signature: *J Roker*

Printed Name: Janette Roker

Job Title: Senior Policy Adviser

Date: 9 June 2026

Countersigned by Executive Director:

Signature: *H Ewen*

Printed Name: Helen Ewen

Date: 10 July 2026

LONDON ASSEMBLY

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Susan Hall AM
Chairman of the Police and Crime Committee

Kaya Comer-Schwartz
Deputy Mayor for Policing and Crime

(Sent by email)

13 July 2026

Dear Deputy Mayor,

I am writing to you following the London Assembly Police and Crime Committee meeting on 17 June 2026, at which your decision to block the Metropolitan Police Service's (the Met's) proposed Unified Operational Analytics (UOA) contract was discussed. The Committee was particularly keen to understand more about the procurement process and the tough policing choices that now need to be made as a result. We are therefore seeking clear assurances regarding the timely communication and sharing of information on the "tough choices" currently being developed by the Met.

During the Committee's meeting, you confirmed that you asked the Met for a breakdown of the operational and financial impacts arising from the halted procurement, both before and after you made your decision.¹ The Committee understands that you have been made aware of only the headline areas under consideration, and have not yet seen the underlying data, modelling or detailed options that the Met is working up "at pace" and was planning to bring forward in the two weeks following the meeting.^{2 3}

The "tough choices" now under consideration could have serious implications for Londoners. As such, it is vital that the Met makes transparent to both MOPAC and the London Assembly the areas it has identified as being within scope for potential reductions or restructuring, to ensure appropriate oversight and accountability.

¹ Police and Crime Committee, [Q&A session with MOPAC – transcript](#), 17 June 2026, p. 10

² Police and Crime Committee, [Q&A session with MOPAC – transcript](#), 17 June 2026, p. 12

³ Police and Crime Committee, [Q&A session with MOPAC – transcript](#), 17 June 2026, p. 11

We are now more than two weeks on from the meeting. We therefore ask that you share with the Committee:

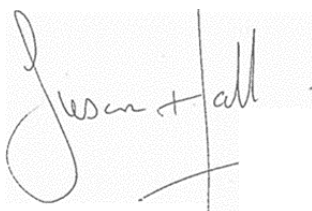
- The full list of areas under consideration that the Met has provided to you and the Mayor, including the original contingency list and any further options that have been considered.
- A summary of the specific questions you and the Mayor have asked the Met, including those relating to operational impact, officer numbers, affordability, and alternative procurement pathways, and the information or data you are still awaiting.
- Any areas where information is still to be confirmed, including savings assumptions, redeployment plans, and the interaction with other technology contracts currently being explored.
- Details of how and when the Met will confirm the final tough choices and what this means for Londoners.
- Consideration the Met and MOPAC have made of the risk that work done by the UOA could be legally challenged.

As you are aware, in the past, the London Assembly has been frustrated about the Met's decision to move ahead with "tough choices" without providing the information needed to scrutinise the decision. This includes the announcement of the reduction and closure of police station front counters without any public consultation. We trust that requesting the information in this letter now will avoid a similar situation.

Given the scale of the potential impact on frontline policing, officer numbers and public confidence, the Committee believes it is vital that transparency is upheld throughout the development and consideration of the tough choice options being considered and taken forward.

Please send your response by 7 August 2026 to Janette Roker at AssemblyPCC@london.gov.uk.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Susan Hall', is written over a light grey rectangular background.

Susan Hall AM
Chairman of the Police and Crime Committee