

Audit and Risk Committee Terms of Reference

- Status:** Advising the Board within its terms of reference. Part VA of the Local Government Act 1972, which deals with access to meetings and documents, applies to this committee.
- Membership:** The Committee shall be appointed by the Board and shall comprise at least three members, at least one shall have recent financial experience.
- Chair:** The Committee Chair shall be appointed from time to time by the Board. In the absence of the Committee Chair at a meeting of the Committee, the remaining members present shall elect one of themselves to chair the meeting.
- In attendance:** GLA Observer
Chief Executive Officer
Executive Director of Corporate Operations/Chief Finance Officer
Head of Finance
Head of Governance
External auditors shall be invited on a regular basis
Internal auditors
Subject to the rights of the public to attend meetings, attendance of other officers, advisers or other persons shall be at the invitation of the Chair for all or part of the meeting. The Chair may authorise the Chief Executive to issue invitations generally or in specific cases.
- Secretary:** To be appointed by the Chief Executive Officer
- Quorum:** Two members of the Committee or, if greater, one third of the number of members of the Committee in office.

Frequency of meetings

1. The Committee will meet at least four times a year or at such greater frequency as determined by the Committee Chair. Meetings of the Committee shall be convened by the secretary at the request of its Chair.

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2. The proper financial administration of the Corporation's financial affairs including but not limited to the annual budget and the Corporation's financial position; preparation, review and audit of the annual report and accounts; management arrangements; oversight of Special Purpose Vehicles, including their governance and financial arrangements, acquired as part of OPDC's

approach to land assembly and internal and external audit.

3. In relation to internal controls and risk management, the Committee shall:
 - a. contribute to the review of the effectiveness of the Corporation's internal financial controls and risk management systems, including supporting the Board in oversight of the Corporation's strategic risk; seek assurance that risk controls are well designed and effective; and investigate and advise on these or related matters which are referred to the Committee or that it considers necessary; and
 - b. contribute to review of the Corporation's Annual Governance Statement.
4. In relation to Internal Audit, the Committee shall:
 - a. monitor and review the Internal Audit Programme, including the appointment of any head of Internal Audit and ensure that the internal audit function is adequately resourced and has appropriate standing in the Corporation and is free from management or other restrictions, and operates in line with the Global Internal Audit Standards (GIAS);
 - b. review and assess the annual Internal Audit Plan and consider the findings of internal financial/audit investigations; and
 - c. review and monitor management's responsiveness to the findings and recommendations of Internal Audit.
 - d. meet with the Head of Internal Audit at least annually without Executive officers present to support independent oversight of the function.
5. In relation to External Audit, the Committee shall:
 - a. oversee the relationship with the External Auditors appointed in accordance with applicable statutory requirements;
 - b. keep under review the scope and results of the annual audit and its cost effectiveness;
 - c. review with the External Auditors any problems or reservations arising from the interim and final audits or otherwise and any matters the External Auditors may wish to discuss without executive directors present; and
 - d. review the External Auditors' management letter and management's response to its findings and recommendations.
6. In relation to the Annual Report and Accounts, the Committee shall:
 - a. Review the Annual Report and Accounts in conjunction with the external auditors ahead of submission to the Board, focusing particularly on:
 - The quality control arrangements put in place over the preparation of the accounts by the Chief Finance Officer;
 - Critical accounting policies and practices and any changes in them;
 - Significant adjustments resulting from the audit;
 - Compliance with accounting standards and legal requirements;
 - Compliance with the principles of the 2016 Chartered Institute of Public Finance and Accountancy (CIPFA)/Solace document, 'Delivering Good

Governance in Local Government’.

- b. The Committee will, after review and consideration, recommend to the Board that they approve, in conjunction with the Chief Finance Officer, the Annual Report and Accounts. In doing so the Committee should satisfy itself that the Annual Report and Accounts represent fairly the financial position of the Corporation and subject to reviewing the content of the Annual Report and Accounts will advise and recommend endorsement to the Board on whether:
 - That the accounting policies and significant estimates or judgements in place are appropriate and comply with relevant requirements
 - That there has been a robust process in preparing the accounts and annual report and that have been subject to sufficient review by management and Chief Finance Officer
 - Whether issues raised by the External Audits have been given appropriate attention
7. The Committee shall keep under review the Corporation’s arrangements for its employees to raise concerns, in confidence, about possible wrongdoing in financial administration or other matters. The Committee shall ensure that those arrangements allow proportionate and independent investigation of such matters and appropriate follow-up action.
8. The Committee shall consider any other topic such as matters relating to gifts and hospitality, health and safety and business continuity as it applies to the Corporation, as determined by the Board.
9. The Committee shall review the Corporation’s corporate performance, risk and finance reports, and at its discretion select specific areas to review in depth. In so doing, it shall support the Board in maintaining oversight of and providing challenge on delivery and performance.
10. The Committee may review any activity which falls within these terms of reference and make whatever recommendations to the Board deemed appropriate in any area within its remit.
11. The Committee is authorised by the Board to obtain, at the Corporation’s expense, external legal and other independent professional advice and to secure the attendance of outsiders with relevant experience and expertise if it considers this necessary.
12. The Chair of the Committee shall report to the Board on its proceedings after each meeting on all matters within its duties and responsibilities.
13. The Committee shall prepare an annual report to members of the Corporation on its activities. The members of the Committee shall be identified in the report, as well as the frequency of, and individual attendance of members at, Committee meetings.
14. The Committee shall periodically review its own performance, constitution and terms of reference to ensure it is operating effectively.

Amendments

15. Any of these procedures and terms of reference may be altered or amended from time to time by resolution of the Board. Notice shall be given of the proposed alteration(s) in a paper for the meeting of the Board at which they are to be discussed.

Date of approval (v4)	<ul style="list-style-type: none">• Reviewed by Board on 17 June 2026• Reviewed by the Audit and Risk Committee on 2 June 2026
Changes from previous version	<ul style="list-style-type: none">• Updates to reflect job titles• Update to reflect the introduction of the Global Internal Audit Standards (GIAS)• Additional responsibility regarding annual engagement with the Head of Internal Audit• Strengthen wording on risk management• Minor drafting and formatting corrections
Review date	June 2027
Senior owner	Chief Executive Officer
Document owner	Head of Governance
