

Table B: Level 1 Climate Measures - Unfunded and unadopted - Estate & Fleet only

Project Details				Finance										Impacts/benefits					Additional Information					
Organisation	ID - 1	Climate Action Area	Climate Action	Description	Project Readiness	Proposed Exp. 26-27 £'000	Proposed Exp. 27-28 £'000	Proposed Exp. 28-29 £'000	Proposed Exp. 2029-30 to 2030-2031 (incl.) £'000	Total Proposed NZ Expenditure £'000	Funding Source	Capital/ Revenue/ Mixed	Year funding starts	Year funding ends	Average annual CO2e savings to 2030, tonnes	Lifetime cumulative CO2e savings, tonnes or Enabler Measure	Year emissions savings start	Co-benefits	Proposed cash savings 26-27 £'000	Proposed cash savings 27-28 £'000	Proposed cash savings 28-29 £'000	Proposed cash savings 2029-30 to end 2030-2031 £'000	Total Proposed NZ cash savings £'000	Comments and Uncertainties
OPDC	OPDC - B1	Infrastructure	Buildings energy efficiency	As part of our decarbonisation strategy for the OPDC estate, we are putting together a plan to capture our Scope 3 emissions for the properties we own but are under tenancy agreements within Old Oak regeneration area. We estimate emissions based on available data, such as utility records, EPC ratings, and building energy requirements. This approach will allow us to identify areas for targeted mitigation measures to reduce emissions, improve energy performance, and guide future investment decisions. By doing so, we aim to meet our sustainability targets and align with broader net-zero commitments.	One to three years	50	-	-	-	50	TBC	TBC			Enabler	Enabler		In addition to reducing carbon emissions, this initiative will lower operational costs and strengthen the long-term resilience of our energy infrastructure.	£ -	£ -	£ -	£ -	£ -	OPDC's estate is either vacant or under existing tenancy agreements, and all assets are planned for demolition as part of the delivery phase. The demolition timetable will be confirmed through the Master Plan Framework, which is still being finalised, and this is reflected in the project readiness assessment of one to three years. Until the framework is agreed, undertaking improvement works would risk abortive spend, so OPDC is focusing on reviewing EPC data and building performance information to inform proportionate actions once the framework and phasing are confirmed.
OPDC	OPDC - B2	Infrastructure	Buildings energy efficiency	Works required to decarbonise the estate arising from the works identified during the scope 3 emission calculation process (see OPDC-B1).	One to three years	£ -	£ -	£ -	£ -	£ -	TBC	TBC			To be determined from OPDC - B1	To be determined from OPDC - B1		In addition to reducing carbon emissions, this initiative will lower operational costs and strengthen the long-term resilience of our energy infrastructure.	£ -	£ -	£ -	£ -	£ -	

Table C: Level 2 Climate Measures - Funded measures to cut emissions and support climate adaptation across London (outside of GLA's own Estate and Fleet)

Organisation	ID - 1	Project Details		Description	Finance				Impacts/benefits							Additional Information							
		Climate Action Area	Climate Action		Total Exp. 26-27 £'000	Total Exp. 27-28 £'000	Total Exp. 28-29 £'000	Funding source	Capital/Revenue /Mixed	Year funding starts	Year funding ends	Average annual CO2e savings to 2030, tonnes	Lifetime cumulative CO2e savings, tonnes	Year emissions savings start	Confidence rating (CO2e savings calculation or estimation)	Co-benefits	Total cash savings 26-27 £'000	Total cash savings 27-28 £'000	Total cash savings 28-29 £'000	Comments			
OPDC	OPDC - C03	Community Action and Local Economies	Small Business Loan Fund	The loan will support workspace providers and small businesses based in Park Royal to expand their existing premises and take on new staff. The Loan Fund delivers an increase in affordable workspace, supports Park Royal's creative businesses to grow and expand and take on more local employees and secures additional social value outputs, including local recruitment and procurement, targeted work placements, and affordable space for underrepresented groups.	150	0	0	OPDC revenue budget	Revenue	2026-2027	2026-2027	Enabler	Enabler	2027-2028	Enabler	The Loan Fund will boost Park Royal's economy by creating jobs, expanding affordable workspace, and supporting inclusive growth through local recruitment, small business procurement, and space for underrepresented groups.	£	-	£	-	£	-	This funding is to continue the Small Business Loan Fund for SMEs in Park Royal. Building on the success of the 2025-2026 programme year, we have made strong progress in promoting and advancing loan applications for local SMEs. The programme is on track to utilise the budget secured in 2025-2026 during Q3 and Q4, following extensive due diligence and preparatory work to ensure the funds are allocated effectively. In the forthcoming financial year, we aim to continue supporting SMEs to enhance affordable workspace provision and drive sustainability improvements across the Park Royal area.
OPDC	OPDC - C05	Supporting Others to take Action	Carbon & Sustainability literacy training	We are implementing Carbon and Sustainability Literacy training for our OPDC internal staff as part of our commitment to sustainability and environmental responsibility. By equipping our team with the knowledge and awareness needed to understand and address carbon emissions and climate change, we aim to create a culture of environmental stewardship within our organisation. This training will empower our staff to make informed, sustainable choices in their work and personal lives, reduce our carbon footprint, and contribute to our broader mission of creating a more environmentally conscious and sustainable future.	2	0	0	OPDC revenue budget	Revenue	2026-2027	2026-2027	Enabler	Enabler	Enabler	Enabler	Behaviour change and adaptation	£	-	£	-	£	-	The training is progressing positively, with a series of sessions earmarked for delivery during 2026-2027.
OPDC	OPDC - C06	Community Action and Local Economies	Circular Economy School	On the back of the success we achieved with the Minerva Road Circular Economy Hub, where all milestones and KPIs were met, we are now proposing to elevate this initiative by creating a Circular Economy School. This school will train young people and the community in green skills, leveraging the expertise of our current tenants and the materials we've gathered. In doing so, we aim to create greater sustainability and climate resilience within the local area.	50	0	0	OPDC revenue budget	Revenue	2025-2026	2026-2027	Enabler	Enabler	Enabler	Enabler	Enhanced local climate resilience, a stronger foundation in sustainability education, and the empowerment of a new generation with green skills. This initiative supports broader climate change adaptation efforts and contributes to a more sustainable local economy.	£	-	£	-	£	-	An initial £50,000 has been secured to launch the programme, however, we are mindful that further funding will be required to ensure its continuation and expansion. Therefore, in parallel, we are actively exploring external funding opportunities to supplement this initiative and strengthen its long-term delivery.
OPDC	OPDC - C07	Energy	Smart Local Energy Systems and Solar Private Wire Network	OPDC will develop an investment ready plan to deliver a Smart Local Energy System and a local private wire network in Park Royal. The programme provides end to end support, including a delivery plan and stakeholder mapping, technical and commercial design with assessment of up to 20 MW of rooftop solar PV and customer identification, and a final delivery model. The work tackles severe grid constraints, enables local clean energy generation and sharing, and positions OPDC to apply for larger implementation funding once the plan is complete.	0	0	0	Mayor of London - Zero Carbon Accelerator. (in-kind consultancy support delivered by Mott MacDonald and partners; no direct OPDC budget drawdown)	Revenue	2025-2026	2026-2027	Enabler	Enabler	2029	Enabler	Improved energy resilience and reliability in a constrained area, reduced reliance on the main grid, increased local renewable generation and lower emissions, potential bill savings and reduced exposure to energy price shocks for local businesses, green skills and jobs through delivery and operation, and a replicable model for clean energy across industrial estates.	£	-	£	-	£	-	The programme is fully funded in-kind by ZCA (approx. £200k equivalent to 240 consultancy days) with no OPDC budget impact. Of the three work packages, Work Package 1 has been completed, confirming the scope, stakeholder mapping, and delivery model options. Preparation for Work Package 2 is underway, with technical reviews, technology shortlisting, and priority stakeholder engagement scheduled to commence in early 2026.
OPDC	OPDC - C08	Infrastructure	Low Carbon Heat Network	OPDC was successful in its application to the Department of Energy Security and Net Zero's (DESNZ) Green Heat Network Fund. This has allowed OPDC to enter the Commercialisation phase. The Energy Network in the OPDC area will take waste heat from existing Data Centres and will provide net zero heating for over 10,000 new homes as well as other existing businesses within the OPDC area, including North Middlesex Hospital, Oaklands and Imperial.	£ 35,000	TBC	TBC	Department of Energy Security and Net Zero's (DESNZ) Green Heat Network Fund.	Capital	2025-26	2045	2,530	101,200	2027-28	Medium	Lower costs of heat and hot water to consumers, reduction in overall power demand in an area with acute constraints on electricity capacity, reduction in the urban heat island impacts of development.	TBC	TBC	TBC	TBC	TBC	NOTE: This item has been moved from OPDC Table A, formerly OPDC A1, to Table C as it delivers area wide emissions reductions and therefore aligns with the purpose of Table C. Following OPDC's successful award from the Green Heat Network Fund, the heat network programme has progressed into the commercialisation phase. Hemiko was formally appointed as the Development and Funding Partner through OPDC Board approval in Q4 2024-25. In Q2 2025-26, Hemiko submitted the planning application for the energy centre and wider network in line with the programme. Design development is ongoing, and commercial negotiations with heat providers continue to advance. Securing formal commitments from initial customers remains the main challenge, and discussions are expected to continue into 2026-27.	

Table D: Level 2 Climate Measures - Unfunded

Organisation	ID - 1	Climate Action Area	Climate Action	Description	Funding source	Year funding starts	Year funding ends	Lifetime cumulative CO2e savings (low estimate), tCO2e by 2040	Lifetime cumulative CO2e savings (high estimate), tCO2e by 2040	Confidence rating (CO2e savings calculation or estimation)	Year emissions savings start	Average annual CO2e savings 2025-2030 (low estimate), tCO2e/y	Average annual CO2e savings 2025-2030 (high estimate), MtCO2e/y2	Co-benefits	Capital/Revenue /Mixed	Proposed spend 25-30, £'000	Comments
e. g. OPDC	OPDC - D05	Strategy	Implementation of the Sustainability Strategy and commission further studies	Building on the successful launch of the Sustainability Charter and the near completion of the Old Oak Emerging Sustainability Strategy, we plan to move into the 2026-2027 phase focused on the practical implementation of these strategies. This will include working with OPDC's future delivery partners to apply tailored sustainability standards on the ground, and commissioning further technical and financial studies. These studies will test the feasibility and viability of our stretch sustainability targets, enabling us to confidently support the Mayor of London's 2030 net zero target.	TBC	2027-2028	2028-2029	Enabler	Enabler	Enabler	2029-2030	Enabler	Enabler	This phase will help accelerate carbon reduction across major developments by embedding measurable sustainability standards from the outset. It will support early decision-making on low carbon technologies, improve whole-life carbon performance, and ensure climate resilience is considered in design and delivery. In parallel, the work will build internal capacity and evidence to inform design guidance, and future funding bids, ensuring sustainability outcomes are achievable, costed, and actionable.		250	The proposed £250,000 is an initial estimate to support the implementation of the Sustainability Strategy and related technical studies. The final amount will be agreed with the future JV partner once appointed, based on respective contributions and OPDC's share of costs.
OPDC	OPDC - D06	Public Realm	Public Realm Improvements	OPDC is planning a range of public realm improvements in Old Oak and Park Royal. These initiatives include enhancing pedestrian and cycling routes to better connect the area, creating pocket parks and green spaces co-designed with the local community, and improving wayfinding and placemaking along key routes such as Standard Road. The funding sought will be used to support these improvements by leveraging different funding sources as they become available, ensuring a coordinated and community-focused approach to upgrading the public realm.	TBC	2026-2027	2028-2029	Enabler	Enabler	Enabler	2028-2029	Enabler	Enabler	These public realm improvements will bring multiple co-benefits, including enhanced walkability and cycling safety, more accessible green spaces for the community, improved wayfinding and a stronger sense of place, and a healthier, more attractive environment that encourages outdoor activity and community interaction. In the long term, these enhancements will contribute to overall quality of life and local climate resilience.		450	The total proposed spend of £450,000 reflects an allocation of £150,000 per year over three years (2026-2027, 2027-2028, and 2028-2029). Once scoped, OPDC will identify potential funding sources that are relevant to the nature of the programme and its expected impact.
OPDC	OPDC - D07	Public Realm	Canal side improvements	OPDC is undertaking a series of canal side improvements as part of the broader Old Oak and Park Royal regeneration, in collaboration with the Canal and River Trust. These enhancements will include upgrading the canal frontage, improving biodiversity along the waterways, and creating more accessible and inviting public spaces. The project aims to support both existing initiatives and new interventions to enhance the local environment and provide cleaner, greener, and more enjoyable canal side areas for the community.	TBC	2026-2027	2028-2029	Enabler	Enabler	Enabler	2028-2029	Enabler	Enabler	Enhanced biodiversity, the creation of green public spaces, opportunities for community volunteering and engagement, improved water quality, and a more attractive and sustainable local environment. These efforts will contribute to climate resilience, support local ecosystems, and provide residents with cleaner and more enjoyable natural spaces.		210	The total proposed spend of £210,000 reflects an allocation of £70,000 per year over three years (2026-2027, 2027-2028, and 2028-2029). Seed funding has been identified to scope the project during 2026-27; however, delivery costs are not yet funded. The scoping phase will include identifying potential funding sources and delivery partners to support the implementation of the canal-side improvement works in subsequent years.
OPDC	OPDC - D08	Energy	Smart Local Energy Systems and Solar Private Wire Network	By mid-2026, the support secured through the Zero Carbon Accelerator and related programmes is expected to conclude. At that point, the focus will shift to advancing the project outcomes to the next stage, which will involve developing a full business case, identifying delivery partners, and securing funding to move from feasibility to implementation of the Smart Local Energy Systems and Solar Private Wire Network.	External funding	2026-2027	2028-2029	Enabler	Enabler	Enabler	2028-2029	Enabler	Enabler	The co-benefits remain aligned with the earlier phase: enhancing local energy resilience, reducing carbon emissions, fostering green jobs and skills, and creating a replicable model for sustainable energy solutions in industrial areas. By securing funding for this next phase, we lay the groundwork for real-world implementation and broader climate resilience benefits in the community.		350	The proposed £350,000 is an initial estimate and will be refined as the delivery model and funding strategy are finalised. The suitability of external funding sources will depend on the agreed delivery approach, which OPDC will confirm once the model and requirements are established.