

MDA No.: 1771

Title: Tracking Delivery of the Mayor's 2024 Manifesto Commitments

1. Executive Summary

- 1.1 At the Budget and Performance Committee meeting on 18 September 2025 the Committee resolved that:

Authority be delegated to the Chairman, in consultation with party Group Lead Members, to agree any output arising from the meeting.

- 1.2 Following consultation with party Group Lead Members, the Chairman agreed the Committee's letters to the Mayor of London regarding tracking delivery of the Mayor's manifesto commitments, as attached at **Appendices 1 and 2**.

2. Decision

- 2.1 **That the Chairman, in consultation with party Group Lead Members, agrees the Committee's letters to the Mayor of London regarding tracking delivery of the Mayor's manifesto commitments, as attached at Appendices 1 and 2.**

Assembly Member

I confirm that I do not have any disclosable pecuniary interests in the proposed decision and take the decision in compliance with the Code of Conduct for elected Members of the Authority.

The above request has my approval.

Signature:



Printed Name: Neil Garratt AM, Chairman of the Budget and Performance Committee

Date: 15 October 2025

3. Decision by an Assembly Member under Delegated Authority

Background and proposed next steps:

- 3.1 The terms of reference for this investigation were agreed by the Chairman, in consultation with relevant party Group Lead Members, under the standing authority granted to Chairs of Committees and Sub-Committees. Officers confirm that the letters and its recommendations fall within these terms of reference.
- 3.2 The exercise of delegated authority approving the letters will be formally noted at the Budget and Performance Committee's next appropriate meeting.

Confirmation that appropriate delegated authority exists for this decision:

Signature (Committee Services): *Hannah Barlow*

Printed Name: Hannah Barlow, Principal Committee Manager

Date: 15 October 2025

Financial Implications: NOT REQUIRED

Note: Finance comments and signature are required only where there are financial implications arising or the potential for financial implications.

Signature (Finance): Not Required

Printed Name:

Date:

Legal Implications:

The Chair of the Transport Committee has the power to make the decision set out in this report.

Signature (Legal):



Printed Name: Rory McKenna

Date: 16 October 2025

Email: rory.mckenna@london.gov.uk

Supporting Detail / List of Consultees:

- *Krupesh Hirani AM (Deputy Chairman)*
- *Zack Polanski AM*
- *Gareth Roberts AM*

4. Public Access to Information

- 4.1 Information in this form (Part 1) is subject to the FoIA, or the EIR and will be made available on the GLA Website, usually within one working day of approval.
- 4.2 If immediate publication risks compromising the implementation of the decision (for example, to complete a procurement process), it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.
- 4.3 **Note:** this form (Part 1) will either be published within one working day after it has been approved or on the defer date.

Part 1 - Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

If yes, until what date:

Part 2 – Sensitive Information:

Only the facts or advice that would be exempt from disclosure under FoIA or EIR should be included in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a part 2 form? NO

Lead Officer / Author

Signature: *Gino Brand*

Printed Name: Gino Brand

Job Title: Senior Policy Advisor

Date: 15 October 2025

Countersigned by Executive Director:

Signature: *Helen Ewen*

Printed Name: Helen Ewen, Executive Director – Assembly Secretariat

Date: 15 October 2025

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www.london.gov.uk**Neil Garratt AM****Chairman of the Budget and Performance Committee**

Sir Sadiq Khan
Mayor of London
(Sent by email)

15 October 2025

Dear Sir Sadiq,

Tracking Delivery of the Mayor's 2024 Manifesto Commitments

I am writing to you on behalf of the Budget and Performance Committee to share our observations and recommendations regarding the delivery of your 2024 manifesto commitments. The Committee met last month to review progress on your 2024 pledges, a third of the way into this mayoral term. We also considered how the GLA's new governance approach—using mandates and delivery plans—will be used to track and support the delivery of these commitments. The Committee's key findings are outlined below.

Tracking manifesto commitments

We would like to thank your office for providing the full list of your 2024 manifesto commitments in advance of this meeting. Of the full 146 commitments shared with the Committee, we have heard from your Deputy Chief of Staff Richard Watts that, *"There are 20 [commitments that are] done. We are very confident about the vast majority of the rest of them. A couple of them are dependent on external funding that we cannot make guarantees around and there is one we think at the moment where the Mayor has made his position clear on it that is not going to be met."*¹

The Committee acknowledges that external funding constraints may make some commitments harder to deliver. However, we would like to see greater transparency, not only in reporting what has been achieved, but also in setting out what remains achievable within the term, and where delivery

¹ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p42)

may face challenges. **In response to this letter, the Mayor should provide a clear breakdown of manifesto commitments, specifying which have been completed, which are on track, which require external funding or changes to staffing, and which will not be delivered. This should be published in a single, public-facing document. Where commitments cannot be delivered or where the Mayor has chosen not to deliver them, then the Mayor should clearly communicate this to Londoners.**

We also considered the GLA's new mayoral mandates and delivery plan framework, which is the key process whereby your manifesto becomes a policy programme within the GLA.² The GLA's Chief Finance Officer Fay Hammond confirmed that *"the first quarterly performance report of the eight delivery plans that have been agreed will be published at [Quarter] 2."*³ The Committee supports the introduction of performance reporting for the delivery plans. To support effective scrutiny and public accountability, the new performance reporting should include clear baselines for manifesto commitments, regular updates, and greater transparency for both the Committee and Londoners. **The GLA Chief Finance Officer should ensure that performance reporting for each delivery plan includes baselines for the specific manifesto commitments it is seeking to deliver, along with expected progress trajectories where appropriate — such as for environmental targets — to support effective scrutiny and accountability.**

Making London safer

The Committee welcomes confirmation of the baseline for your manifesto pledge to *"Work with a Labour government to put an extra 1,300 neighbourhood police officers and PCSOs on the streets."*⁴ We heard that the current baseline is 35,291 police officers and police community support officers (PCSOs), based on May 2024 figures.⁵ However, there is still uncertainty around the role of Special Constables within this pledge. A separate line in your manifesto referred to delivering *"1,300 more officers, PCSOs & Special Constables in local neighbourhoods across London."*⁶ It remains unclear how the 1,300 figure is distributed between officers, PCSOs, and whether Special Constables are included. **In response to this letter, the Mayor should provide clarification on the composition of the pledged 1,300 additional neighbourhood policing staff, setting out explicitly how many will be police officers, PCSOs, and Special Constables.**

In addition, the Committee notes that one commitment out of the Mayor's full list of 146 commitments—maintaining a 24-hour police front office counter in every borough—is not going to be met. Richard Watts explained: *"this is the one commitment that we have put a metaphorical red flag against. The Mayor was clear [at People's Question Time] about his view on it, and that is where we are."*⁷

Making London greener

The Committee considered your commitment to *"Deliver a 100 per cent zero-emission*

² GLA Oversight Committee, [Delivering Mayoral 'mandates'](#), 9 September 2025

³ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p43)

⁴ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p11)

⁵ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p15)

⁶ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p32)

⁷ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p23). The People's Question Time event referenced took place on Wednesday 17 September 2025.

bus fleet by 2030.”⁸ As of June 2025, Transport for London’s (TfL’s) zero-emissions bus fleet has reached 2,000 buses, or roughly 20 per cent of its total fleet.⁹ The remainder of the fleet meet or exceed Euro VI emission standards, the same emissions standard as the Ultra Low Emission Zone (ULEZ).¹⁰ TfL previously had a target date of 2034 for achieving a fully zero-emission bus fleet; your commitment brings this forward by four years.¹¹

The Committee heard from Richard Watts that:

*“The current date is either 2034 or 2032 if nothing happens, because we are just buying electric buses now... What the Mayor is trying to do, and he is pushing TfL to be ambitious here, is to bring that target date forward in order to make the air of London even cleaner.”*¹²

Richard Watts has also agreed that delivering a 100 per cent zero-emission bus fleet will require significant investments in infrastructure, including charging points across bus depots, upgrades to local grid capacity, among others. Without these wider infrastructure upgrades, the accelerated transition risks being undermined by bottlenecks in energy provision and infrastructure upgrades. **The Mayor should ask TfL to confirm what plans are in place to ensure infrastructure upgrades keep pace with bus procurement, and to share with the Committee a list of most challenging depots or locations requiring infrastructure upgrades to meet the 2030 target.**

Making London more prosperous

Fares Freeze

The fares freeze featured prominently in your manifesto, but included a caveat that the freeze would only go forward so long as economic conditions allow.¹³ Fares are a critical component of TfL’s budget, generating over £5 billion annually, accounting for a significant portion of TfL’s overall income and that of the GLA Group.

TfL’s Spending Review Phase 2 Outcome, which included a £2.2 billion settlement, noted that the *“funding in this settlement is provided against an assumed scenario that overall TfL fares will rise by the value of RPI+1 for each year of this settlement.”*¹⁴

The Committee recognises that the final decision will be made during the 2026–27 budget process. However, given the scale of fares income and the potential impact on both transport affordability and TfL’s finances, it is important that there is transparency regarding the scenarios under consideration and how these might affect future fare levels. **In response to this letter, the Mayor should outline what economic conditions would prevent him from implementing a fares freeze in March 2026 or subsequent years of this term.**

Rail Devolution

We considered your manifesto commitment to *“explore greater devolution of rail and end the misery of non-TfL rail lines letting Londoners down.”*¹⁵ The Assembly has long supported this ambition and

⁸ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p42)

⁹ TfL, [London hits a new green milestone as more than 2,000 zero-emission buses now on capital’s roads](#), 6 June 2025

¹⁰ TfL, [London hits a new green milestone as more than 2,000 zero-emission buses now on capital’s roads](#), 6 June 2025

¹¹ Mayor’s Question Time, [Zero Emission Bus Fleet](#), 23 May 2024

¹² Budget and Performance Committee, [Tracking Delivery of the Mayor’s 2024 Manifesto Commitments](#), 18 September 2025 (p26)

¹³ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p51)

¹⁴ DfT, [Spending Review Phase 2 Outcome](#), 19 June 2025 (p2)

¹⁵ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p51)

has called on the Government to devolve more rail services to TfL, recognising TfL's strong track record in improving service quality—most notably with the transformation of the London Overground.¹⁶

Currently, Richard Watts told us that, *"We are furthest engaged in discussions around Great Northern... We are actively lobbying and campaigning for this and we are doing the necessary officer work in partnership with the civil service at the same time."*¹⁷ However, we note a lack of clarity around which other lines are being prioritised for devolution beyond Great Northern. **In response to this letter, the Mayor should set out which rail routes he sees as a priority for devolution, and provide an update on the status of discussions with Government.**

The Committee raised concerns about fare parity, particularly the risk that devolved rail services could become more expensive than travelling on the Underground. At a recent Mayor's Question Time, you have committed to *"harmonising"* the Tube and rail fares to ensure Londoners don't pay more to travel on a TfL train than the TfL Tube.¹⁸ The Committee supports this commitment and believes it must be upheld as part of any future devolution arrangements.

Universal Free School Meals

"Work to make universal free school meals permanent for all state primary school children" was one of your headline manifesto commitments.¹⁹ The Committee has previously welcomed the programme's positive impact on children's health and wellbeing and supported your announcement earlier this year that the programme will be funded for at least a further three years.²⁰ However, we have also raised concerns about the adequacy of the funding rate per meal.

The GLA funded meals at £2.65 per meal in the first year, increased this to £3.00 in the second year,²¹ and will maintain the £3.00 rate for the 2025-26 academic year.²² While this is higher than the national government's rate for universal infant free school meals (UFSM), which was increased to £2.61 per meal for 2025-26,²³ a 2024 independent review addressed to the government recommended an increase to £3.16 which should then be indexed to inflation.²⁴

We heard from Richard Watts that *"For administrative ease, [the GLA] assume every school at the moment has an 87 per cent take-up rate... and schools, if they get a higher take-up rate - which a small number do but not that many - then they can effectively come back through their local authority and recoup the money back from us."* Fay Hammond also informed us about plans to *"give additional money for children perhaps with Special Educational Needs (SEN)."*²⁵

The Committee considered the implications of the Government's recent decision to extend free school meals to families receiving Universal Credit, starting in September 2026. While Richard Watts noted that *"potentially quite a significant more number of people will be funded by the Government instead of the Mayor,"*²⁶ the financial implications for the UFSM programme remain unclear.²⁷ In

¹⁶ Transport Committee, [London Assembly calls on the government to further devolve the running of rail services in London](#), 23 October 2024

¹⁷ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p39)

¹⁸ Mayor's Question Time, [A Railway Fit for London's Future](#), 20 March 2025. The Mayor's answer related specifically to South Western Railway services.

¹⁹ The Labour Party, [A Fairer, Safer, and Greener London for everyone](#), April 2024 (p51)

²⁰ Budget and Performance Committee, [Draft 2025-26 GLA Mayor Budget](#), 17 January 2025

²¹ GLA, [DD2703 Universal Free School Meals Programme 2024-25](#), 16 July 2024

²² GLA, [DD2749 Universal Free School Meals Programme 2025-26](#), 15 September 2025

²³ DfE, [Universal infant free school meals \(UFSM\): conditions of grant 2025 to 2026 - GOV.UK](#), 24 June 2025

²⁴ Impact on Urban Health, [More than a meal: An independent evaluation of universal primary free school meals](#), 19 November 2024, (p8)

²⁵ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025

²⁶ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025, (p35)

²⁷ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025, (p4)

particular, it is uncertain how this change will affect the number of children eligible under the GLA scheme, the overall cost to the GLA, and the adequacy of the per-meal funding rate. **In response to this letter, the Mayor should clarify how the Government's expansion of free school meals to families on Universal Credit will affect the cost, scope, funding, and price per meal of the UFSM programme within the GLA budget.**

Making London fairer

The Committee considered your manifesto commitment to deliver 40,000 council homes by the end of the decade. We examined whether acquisitions would count towards this target. Your Mayoral Head of Delivery Jamilla Hinds-Brough noted that acquisitions have *"been a key part of our ability to achieve targets around council homes in London, and I am sure that will continue to be the case."* It is unclear what proportion of the Mayor's 40,000 council homes will be delivered through acquisitions compared to new construction. **In response to this letter, the Mayor should clarify the extent to which his commitment to build 40,000 council homes by the end of the decade will be delivered as new builds and how many through acquisitions.**

In the broader context of housing delivery, the Committee also discussed the Government's new target of 88,000 homes per year for London. While not directly linked to your manifesto, this target – alongside nearly £12 billion allocated for the Social and Affordable Homes Programme – will have implications for your commitments on housing. Richard Watts acknowledged that *"the 88,000 [target] is not London's legal target,"* but recognised it as a clear signal of Government intent. He explained that the GLA will need to work with boroughs and Government to allocate this figure *"on the basis of some sense of availability of land and other building opportunities"*, and that this process will be reflected in the forthcoming draft London Plan.²⁸ We agree that building 88,000 homes a year is ambitious, especially given the concerns we have heard around operational barriers, such as a possible backlog of Stage 2 referrals in the planning process.²⁹ The Committee is concerned that such operational barriers could further impact the pace of delivery and the effective use of available funding, and will seek to follow up on this in future scrutiny.

I would like to thank Richard Watts, Jamilla Hinds-Brough, and Fay Hammond for their time and valuable contributions. I look forward to your response to this letter by **29 November 2025**.

Yours,



Neil Garratt AM
Chairman of the Budget and Performance Committee

²⁸ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p6)

²⁹ Budget and Performance Committee, [Tracking Delivery of the Mayor's 2024 Manifesto Commitments](#), 18 September 2025 (p9)

Appendix 1: Full List of the Mayor's 2024 Manifesto Commitments List

Sadiq Khan Manifesto, 2024

[A-Fairer-Safer-Greener-London-for-everyone-Manifesto-2024.pdf](#)

#	Shorthand	Wording	Section in manifesto	GLA Programme
1	End Rough Sleeping	I pledge to go further and faster. If I'm re-elected Mayor, I will set London on a course to end rough sleeping by 2030. We will put a new rough sleeping action plan in place, which will include: increasing investment from City Hall; co-ordinating with partners across London who share the same goal; investing in new hubs across London that will allow us to help an extra 1,700 rough sleepers off the streets a year; and working closely with a new Labour government to tackle the root causes of homelessness and rough sleeping. The last Labour government all but eradicated rough sleeping in the capital – I am confident that together we can complete the process.	Fairer	Accommodation and Wider Support for Those Who Need It Most
2	VAWG - Accommodation	Fund new longer-term homes for survivors of domestic abuse to give those fleeing violence a place to stay	Safer	Accommodation and Wider Support for Those Who Need It Most
3	Migrants/Windrush	I'll keep championing the contribution and rights of migrants and campaign for swifter justice for the Windrush generation who have suffered a terrible injustice under the Tory government's hostile environment policy. The Post Office scandal demonstrates how ministers can move more quickly when under pressure and I'll campaign for the Windrush Compensation Scheme to speed up properly and be taken away from the Home Office if it continues to fail.	Fairer	Accommodation and Wider Support for Those Who Need It Most
4	Migrant Worker Rights	I'll also continue to stand up for migrant workers' rights and protect them from exploitation.	Fairer	Accommodation and Wider Support for Those Who Need It Most
5	CAZ Plan	This also means working with councils and businesses to deliver a new vision and plan for the centre of London, ensuring that we can continue to compete with the central activity zones of other global cities, like Paris and New York.	More prosperous	Boosting London's Growth Sectors
6	Olympic Bid	Some of London's biggest sporting achievements came from the 2012 Olympics and Paralympics. We also saw the regeneration of the Olympic Park, thousands of jobs created and, of course, the opening ceremony. I will work to ensure that London enjoys this excitement and success again and will explore a bid for the greenest Olympics and Paralympics in 2040.	More prosperous	Boosting London's Growth Sectors
7	Tourism	London has roared back as a tourist destination since the pandemic and I'll continue to work with partners to improve our tourism offer.	More prosperous	Boosting London's Growth Sectors
8	5g On Tube	We already have plans in place for mobile coverage to reach 80 per cent of the Tube network by the end of 2024 and if re-elected I'll complete this work bringing 4G and 5G service to all of the London Underground, London Overground and the Elizabeth line by the end of 2025	More prosperous	Boosting London's Growth Sectors

9	Creative Economy Support	So I will boost London's position at the centre of international culture and creativity by supporting our TV, film, games, fashion and design industries and back a new international centre for the creative industries.	More prosperous	Boosting London's Growth Sectors
10	London Museum	I will build on this and deliver a new world-class Museum of London, working with the City of London Corporation	More prosperous	Boosting London's Growth Sectors
11	East Bank	I will also complete one of the most important cultural developments in Europe for a generation – East Bank. East Bank is the UK's newest culture and educational quarter and is home to the Victoria & Albert Museum, Sadler's Wells, UAL's London College of Fashion, UCL East and the new BBC Music studios.	More prosperous	Boosting London's Growth Sectors
12	American Sports	I will put together a task force to explore bringing more sports from North America and around the world to our city, and I will develop and grow basketball in London, by helping to boost access to basketball in London and campaigning to bring the NBA to the capital.	More prosperous	Boosting London's Growth Sectors
13	Growth Plan	I will build on our city's economic recovery and set out an exciting new London Growth Plan, developed in close collaboration with councils, businesses and trade unions.	More prosperous	Boosting London's Growth Sectors
14	40k Council Homes	I know from personal experience the vital role council housing plays by providing security for families, so I pledge to continue investing in new council housing and, working with a Labour government, commit to building at least 40,000 new council homes by 2030.	Fairer	Building More Homes
15	Overcrowding Taskforce	But there is more to do, so in my next term I will establish a taskforce on overcrowding which will report to my Homes for Londoners board.	Fairer	Building More Homes
16	End Leasehold System	I will continue to campaign for an end to the feudal leasehold system and its replacement with Commonhold.	Fairer	Building More Homes
17	Rent Control Homes	But we need to do more to support renters in London. So I commit to building new Rent Control Homes, which will see rents capped and linked to the incomes of key workers. The first phase of the Rent Control Homes initiative will see 6,000 being built across the city – in areas where they are needed most.	Fairer	Building More Homes
18	Memorials	I'll ensure we complete the work to make London's public realm reflect our true diversity, with support for new statues to commemorate the victims of the Transatlantic slave trade, the members of our Sikh community who gave their lives in defence of our country and a new permanent memorial to victims of HIV/AIDS. And I'll maintain my full support for the Queen Elizabeth Memorial Committee and its important work to ensure there is a fitting memorial to Her late Majesty.	Fairer	Celebrating London
19	LGBTQI+ Safety	While others try to divide, I'll continue to work tirelessly to unite people. Every Londoner has a right to feel valued, welcomed and loved. LGBTQI+ Londoners give so much to our city. I'll never stop being an ally, and I'll continue doing all I can to show the LGBTQI+ community how valued they are from working with the Met to ensure they can keep LGBTQI+ Londoners safe	Fairer	Celebrating London
20	Community Events	As a Mayor for all Londoners, I remain committed to celebrating the enormous contribution all our vibrant communities make. Our diversity is not a weakness, but our greatest strength - I am proud to have delivered a full programme of community events on Trafalgar Square from St George's Day, to St Patrick's Day, to Chanukah, Eid, Vaisakhi and the incredibly successful inaugural Black on the Square.	Fairer	Celebrating London

21	World Pride	to campaigning for London to show its pride on a global stage by bidding to host WorldPride for the first time since 2012.	Fairer	Celebrating London
22	School Streets	expanding the successful School Streets initiative, which is Cleaning London's Air by restricting car access outside schools during drop off and pick up	Greener	Cleaning London's Air
23	Air Pollution Filters	piloting air pollution filters in primary schools and exploring rolling them out city-wide	Greener	Cleaning London's Air
24	Climate Adaptation Schools	I'll also work to make schools more resilient to the impact of climate change to prevent lost days of schooling.	Greener	Greener More Resilient London
25	Rewilding	I will continue to open our city up to more species that once prospered here, turning London into a wildlife haven.	Greener	Greener More Resilient London
26	Trees	If elected, I will continue to plant trees and create new green spaces, focusing on the areas of London that need them most.	Greener	Greener More Resilient London
27	Green Roots Fund	Green spaces and nature should be available to all Londoners, regardless of income. So I will give Londoners the power to make their neighbourhoods more nature-rich and healthier by providing the money and tools to improve communities. People know best what their street or community would benefit from, so this will be done through a new London Green Roots Fund, with councils and communities able to bid for funding to pay for trees, wildflower meadows, parklets and other new green spaces.	Greener	Greener More Resilient London
28	Swimmable Rivers	The levels of sewage that water companies are pouring into our rivers is a scandal. I will not stand by and allow this to continue. As well as demanding clear action from Thames Water, I will launch an ambitious plan to make rivers in London swimmable within ten years. This will include working with partners to reverse the damage done to our rivers and waterways. We've made huge progress in cleaning up London's air – exceeding expectations. Now it's time to clean up our waterways too.	Greener	Greener More Resilient London
29	Climate Adaptation	So I'll work to take forward the recommendations of the forthcoming independent climate resilience review. This includes working with partners to implement nature-based solutions to make our city more resilient to the impact of climate change.	Greener	Greener More Resilient London
30	Rivers	Encouraging closer collaboration between TfL's London River Services, the Port of London Authority, the Maritime and Coastguard Agency and the boroughs that border the Thames to ensure a more holistic and strategic approach is taken to river transport. I will examine whether changes to the way activity on the river is regulated would better support our plans and strategies, particularly the London Environment Strategy and the Mayor's Transport Strategy	More prosperous	Greener More Resilient London
31	High Street Fund	So if I'm re-elected, I will launch a support fund and set out a new vision for the future of London's high streets, building on the work we have already done.	More prosperous	Helping Local Economies to Thrive
32	Creative Enterprise Zones	I'll also expand the hugely successful Creative Enterprise Zones Programme, creating and supporting jobs, encouraging strong economic growth in the zones and safeguarding hundreds of cultural workspaces.	More prosperous	Helping Local Economies to Thrive
33	Grow Local	I will continue to champion London's micro, small and medium-sized businesses, with support and advice and help to grow and expand internationally. London's one million small businesses are the backbone of our city's economy, employing more than half of all Londoners.	More prosperous	Helping Local Economies to Thrive

34	London Borough Of Culture (LBOC)	I know that London's culture isn't just about zone 1 – it is threaded through each borough that makes up our city. So, I will continue to deliver the next rounds of the London Borough of Culture in Wandsworth in 2025 and Haringey in 2027, ensuring culture is brought closer to our communities.	More prosperous	Helping Local Economies to Thrive
35	London GO!life Taskforce and Fund	From Soho to Tottenham, Camden to Peckham, New Cross to Hackney Wick, London's nightlife is a diverse mosaic of bars, live music, comedy, theatre and film. Our world-class nightlife has faced many challenges over the last few years as a result of the pandemic and the impacts of both the Tory botched Brexit and their cost of living crisis. I've always been a passionate advocate for London's nightlife and I will continue to protect the music venues, creative studios, pubs and clubs that make London such a dynamic creative capital. I'll continue to work with London boroughs to develop night-time strategies to support our city to thrive at night and I'll go further by creating a new London Nightlife Fund and convene a London Nightlife Taskforce that will examine the issues facing our city's night-time hospitality and culture and address them.	More prosperous	Helping Local Economies to Thrive
36	Crystal Palace	The Crystal Palace National Sports Centre sits on the same site as the former FA Cup Final venue and I am committed to restoring it to its former glory. I will complete its renovation, turning it into Britain's first zero carbon major sports centre and I'll also work with partners to deliver the restoration of the famous Crystal Palace athletics stadium.	More prosperous	Helping Local Economies to Thrive
37	New Deal for Renters	Working with a Labour government, I will also deliver a New Deal for Renters in London. Successive Tory housing ministers have blocked boroughs from using licensing powers that would allow them to take tougher action against dodgy landlords. I'll work with a Labour government to ensure we can use those powers to take action against the poorest performing landlords and I'll make the case for exploring where further powers are best devolved to London. I'll also support renters to take dodgy landlords to tribunals to get up to 24 months of rent refunded.	Fairer	Improving London's Housing Stock
38	Renters' Rights	I will also back renters to defend their rights, with advice and guidance, including funding for groups such as renters' unions. Extra campaign context: up to £4m in new funding will be available to establish a GLA best practice hub for landlord licensing, and to back renters' groups, such as renters' unions to help renters stand up for their rights. This will be particularly important after the passage of the Renters Reform Bill, with the new rights for renters only meaningful to renters if they can be enforced.	Fairer	Improving London's Housing Stock
39	Housing Standards	And I will act to hold all landlords to account on housing standards, including freezing any funding they receive from City Hall when necessary.	Fairer	Improving London's Housing Stock
40	Retrofit	So I'll work with councils and housing associations in London to forge a bold new approach to retrofitting buildings so that we can upgrade more homes and offices and reduce energy costs. A Labour government nationally, committed to the UK becoming a climate leader once again, would help accelerate this work.	Greener	Improving London's Housing Stock
41	Mould Sensors	I also want to do more to improve the condition of social housing and I'll work with boroughs to expand the use of technology to solve problems, like sensors to detect and take action on damp and mould in homes, enforce against fly tipping and pollution.	Fairer	Improving London's Housing Stock
42	MDCs and Land Assembly Zones	To unblock more new homes, I will take decisive action where needed to create new Land Assembly Zones and set up more Mayoral Development Corporations to boost overall housing supply and drive regeneration. These will deliver new sustainable communities with homes for first-time buyers as well as homes for social rent.	Fairer	Making Best Use of Land

43	City Hall Developer	Building on the recommendations in the Kerslake Review on housing, I'll deliver an expanded City Hall developer so that we can build more of the low-cost housing that's desperately needed. We will also take steps to integrate the City Hall developer's governance and functions with TfL's property company, Places for London, using the strengths of both teams to expand and accelerate the delivery of new genuinely affordable homes.	Fairer	Making Best Use of Land
44	High Streets Planning	I'll also explore planning changes that can help breathe new life into our high streets, helping to ensure they remain a central feature of our economic and civic life.	More prosperous	Making Best Use of Land
45	London Plan	I'll work with a Labour government to strengthen planning so that the London Plan can go even further in supporting the delivery of the affordable housing our city needs while unlocking economic growth and being the greenest ever plan for our city.	Fairer	Making Best Use of Land
46	Mental Health Superzones	Mental health is a public health emergency, particularly for young Londoners. We know that the impact of the pandemic, social media and the cost-of-living crisis are all contributing to greater levels of poor mental health amongst our young people, and I will take action to support them. This includes ensuring that trusted adults are equipped to help by providing mental health first-aid training for mentors in London and piloting new mental health initiatives focused in and around secondary schools.	Fairer	Reducing Inequalities
47	Age-friendly Action Plan	I'll continue to work with partners to implement my age-friendly action plan. I'll also maintain my support for schemes such as the dementia-friendly city initiative and the pension credit uptake drive that's seen more than £8m go into the pockets of older Londoners who were missing out on benefits they were entitled to.	Fairer	Reducing Inequalities
48	Childcare Advice	From City Hall, we will work to ensure no parent misses out on available support by making childcare entitlements an explicit part of our work with advice services in London.	Fairer	Reducing Inequalities
49	Generic Health Commitment	As Mayor, I will continue to be a champion for our NHS and use the London Health Board to advocate for the rights of Londoners and, with a new Labour government committed to building an NHS fit for the future, I will use the board to drive through the improvements our health and care system in London is crying out for.	Fairer	Reducing Inequalities
50	Policies for Parents & Carers	And we'll work with London's anchor institutions and our Good Work Standard employers to roll out policies that support workers with young children.	Fairer	Reducing Inequalities
51	Advice Services	I'll also continue to work with partners like Citizens Advice and the London Legal Support Trust to provide essential advice services. This work has already put more than £25 million back into the pockets of low-income Londoners.	More prosperous	Reducing Inequalities
52	Anti-racist GLA	I'll do even more to make the Greater London Authority a truly anti-racist organisation, ensuring the City Hall workforce is representative of Londoners and continue making progress at TfL, the London Fire Brigade and the Met Police.	Fairer	Reducing Inequalities
53	HIAP	This is unacceptable so I will continue to tackle these inequities through my Health Inequalities Strategy and ensure that City Hall considers the health impacts of all our policies.	Fairer	Reducing Inequalities

54	Defibs	Heart Disease remains the main cause of early death in Londoners. As Mayor, I have ensured that TfL has installed publicly accessible defibrillators (PAD) in every station across the network. I will build on this to ensure more Londoners have access to life-saving treatment when they need it.	Fairer	Reducing Inequalities
55	Child Health	I'm proud of our work in making London a healthier environment for our children from supporting school streets and banning junk food advertising on the TfL estate to supporting the roll-out of 'water-only' schools and school super zones that help make the area in and around a school healthier for children. I'll look for more opportunities to improve the health of children in our city.	Fairer	Reducing Inequalities
56	Armed Forces	I'm proud to have signed the Armed Forces Covenant and to have appointed an Armed Forces Champion at City Hall. I'll continue to support Londoners who serve in the military throughout and after their careers.	Fairer	Reducing Inequalities
57	Multibank	I'll also pilot support for 'multibanks' where Londoners in need can have access to a range of essentials as well as advice and wider support to help them get back on their feet.	More prosperous	Reducing Inequalities
58	Green Finance	I'll ensure London remains the green finance capital of the world including by building on our £500 million fund to finance carbon reduction projects and unlock new sources of green finance to help London hit our climate and nature targets and create new green jobs.	Greener	Reducing Non-Residential Emissions
59	Net Zero Schools	I will also pilot working with schools in London to help them not only to cut their energy bills, but to become major sources of energy generation. As part of a new Net Zero Schools pledge, I will test an approach with partners to fund heat pumps, install solar panels and retrofit school buildings to make them more energy efficient.	Greener	Reducing Non-Residential Emissions
60	Police Numbers	Since 2016, I've doubled the annual investment in the police from City Hall compared to the previous Mayor. This has put 1,300 more police officers on the streets. But we need more police officers in London to help us bear down on crime further. That's why I have committed to putting an extra 500 neighbourhood Police Community Support Officers (PSCOs) on the streets across London to help us reduce antisocial behaviour, catch criminals and take weapons off our streets. With a Labour government that will reform procurement and shared services, we'll deliver up to 1300 more officers, PCSOs & Special constables in local neighbourhoods across London.	Safer	Safety
61	Terror Threat	I will also commission work on how the terror threat continues to change and evolve to ensure we can be as prepared as possible.	Safer	Safety
62	Domestic Abuse Prosecutions Approach	Our innovative work in London has included pioneering Project Bluestone, which led to a national change in the way rape is investigated and prosecuted. If re-elected I will work with partners to take a similar approach to changing the way domestic abuse is investigated and prosecuted.	Safer	Safety
63	Reducing Crime	We'll also work with Labour to reduce knife crime and reduce violence against women and girls.	Safer	Safety
64	VAWG - Trust and Confidence	Continue to work with the Met Commissioner to reform policing so that women have confidence that the right people are working in a reformed Met police as well as ensuring those officers are equipped and ready to crack down on perpetrators of violence against women and girls	Safer	Safety

65	VAWG - Criminal Justice Unit	Develop a new VAWG criminal justice partnership initiative, bringing together the Met Police and the CPS to improve case file quality in order to radically improve the speed and success of bringing perpetrators to justice	Safer	Safety
66	VAWG - Bystanders	Build on our pioneering work to tackle misogyny with a renewed focus on schools, including a new initiative to develop a generation of young leaders who are empowered to stand up and speak out, instead of being bystanders	Safer	Safety
67	Police Reform	The Met has published its reform plan – A New Met For London. Londoners will rightly judge this plan on actions not words, and I will be unflinching in supporting and holding the Met and the Commissioner to account to deliver on the commitments they have set out. I will support and challenge the Met to make lasting change to its culture, improve the service it provides to Londoners and improve its relationship with all communities.	Safer	Safety
68	Police Scrutiny	I'll also work with communities to build a new model for police scrutiny, with the aim of making it easier and simpler for Londoners to scrutinise the work of the police and influence change.	Safer	Safety
69	Theft and Robbery	I'll support the police in taking tougher action against perpetrators of burglary, theft and robberies, including focused operations across robbery hotspot areas using police vehicles and technology to respond to incidents and target offenders who use e-scooters and mopeds to commit offences, as well as identifying and pursuing the 100 top repeat robbery offenders in London.	Safer	Safety
70	My Ends	I'll also continue to work closely with families affected by violence, and to pioneer local solutions. My Violence Reduction Unit's groundbreaking 'MyEnds' programme is helping fund local community leaders and groups in taking action to support young Londoners and prevent violent crime in their neighbourhoods. I will expand this approach with a focus on those areas most affected by violence in London. We know that the best way to reduce violence in the long term is to promote community involvement and put local people, including young Londoners, at the heart of designing community-led prevention projects.	Safer	Safety
71	Robbery Response	I will also take more action to prevent robberies by young Londoners, which often take place during the hours after school. This will include funding new opportunities through sport and the arts, investing in after-school activities and helping young Londoners get jobs and work experience during the school holidays.	Safer	Safety
72	Designing Out Theft	I'll also work with phone companies and vehicle manufacturers to do more to design out theft and robbery. If these industries don't move fast enough voluntarily, then we will work with a future Labour government to intervene and help us crack down on theft and robbery in London.	Safer	Safety
73	Gangs	We will also continue supporting children and young adults who are being exploited, helping them to leave gangs and take a better path in life.	Safer	Safety
74	Drugs	I'll continue to support the Met to take tough enforcement action alongside a community-focused approach that reduces the harm to drug users while disrupting supply chains for drugs and diverting young people away from both using and selling drugs.	Safer	Safety
75	Clear, Hold, Build	I'll also continue to work with the Met and communities to roll out the 'clear, hold, build' approach where the police pursue gang members and then maintain a presence in the area to prevent other criminal groups	Safer	Safety

		from taking control. We will also work with communities to help an area become less susceptible to organised crime groups.		
76	ASB	I'll also continue to work with the Met to boost neighbourhood policing to help them crack down on the scourge of Anti Social Behaviour (ASB). In addition to the 500 additional PCSOs I'm funding from City Hall there is now a Borough Superintendent in every London local authority helping ward level officers to work closely with communities to tackle ASB and neighbourhood crime.	Safer	Safety
77	VAWG - Victims	Invest in work to support victims and organisations that support them while also investing in efforts to stop perpetrators from reoffending	Safer	Safety
78	VAWG - Convictions	Work with the Met to drive up detection and conviction rates on domestic abuse, rape and stalking	Safer	Safety
79	Vawg - WNSC	Continue working with the Met and partners to improve the safety of women in public spaces including driving even more organisations to sign up to the Women's Night Safety Charter	Safer	Safety
80	VAWG - Victims Commissioner	Continue to support London's Victims' Commissioner - a role that I'm proud to have created - in the crucial work of standing up for London's victims of crime	Safer	Safety
81	Policing Counters	I'll continue to ensure the Met is able to effectively respond to the public, including maintaining a 24-hour police front office counter in every borough.	Safer	Safety
82	Policing Board	I have established the first-ever London Policing Board, which includes experts from a diverse range of backgrounds to help support and hold the police to account in a public forum. I'll ensure this policing board can carry on its vital work. I'm impatient for change and the clock is ticking. I will deliver on the recommendation in Baroness Casey's report to commission independent progress reviews into the Met.	Safer	Safety
83	Shared Endeavour Fund	Through the Shared Endeavour Fund, we will continue to invest in community projects that help tackle hate, counter violent extremism and build understanding, tolerance and community cohesion. In particular, we will work to bear down on both antisemitism and Islamophobia, which have tragically flared up following the conflict in the Middle East.	Safer	Safety
84	Knife Wands	I will make funding available for more equipment for police officers out on patrol and for additional knife wands in schools and elsewhere when needed.	Safer	Safety
85	LFB Reform	That's why I'll also ensure the London Fire Brigade (LFB) continues to take action to transform its culture, implements a zero-tolerance approach to racism, sexism and homophobia, and better reflects the communities it serves.	Safer	Safety
86	Resilience Work	As a busy global city, London faces a range of unique threats – from terrorist attacks, to extreme weather as a result of the climate crisis. I will continue to work closely with the police, the LFB, other emergency services, security partners, businesses, boroughs and communities to tackle these threats. Plus this line from another paragraph: And I will provide funding to London's boroughs to empower communities to better prepare, respond and recover from emergencies.	Safer	Safety

87	Grenfell	I will do everything in my power to campaign for justice for those affected by the Grenfell Tower fire and to prevent another tragedy like this from ever happening again. The LFB has implemented all the recommendations coming out of the Grenfell Tower Inquiry (GTI) Phase 1. I will ensure the LFB responds in full to the recommendations coming out of GTI Phase 2, and lobby the government to do the same. I will also ensure there are no cuts to the LFB frontline and no fire station closures.	Safer	Safety
88	Violent Crime	Continue to support and hold the Met police to account to increase the number of weapons taken off the streets and in its work to proactively pursue and disrupt the highest harm criminal gangs in London.	Safer	Safety
89	Drugs	I will also take a public-health approach to tackling the harm drugs cause individuals, families and communities. This will include robust enforcement against drug dealers and working with partners to ensure treatment and recovery plans are available.	Fairer	Safety
90	Gangs	I'll do more to ensure that local authorities and other services working with young people are able to partner effectively with the Met to protect those most at risk from the impacts of criminal gangs.	Safer	Safety
91	Business Crime	If re-elected I'll continue to work closely with the specialist Business Crime team in the Met police and partners to crack down on crimes including shoplifting, which has increased across the country during the cost-of-living crisis, and ensure the police continue working with small business representatives and trade unions to stamp out unacceptable violence against shopworkers and frontline workers.	Safer	Safety
92	VAWG - Legal Advice	Pilot free legal advice for victims and survivors of sexual abuse	Safer	Safety
93	Work with Families	Continue to work closely with families affected by violence	Safer	Safety
94	Hate Crime Funding	Sadiq committed a further £250,000 for work supporting victims of hate crime and promoting community cohesion - and to maintain support for the work of these vital services throughout his Mayoralty. This additional funding will build on the successful work already underway through the Community Alliance to Combat Hate (CATCH) partnership and the Shared Endeavour Fund, both working hard to build a safer, more equal London for all.	Campaign promise	Safety
95	VAWG - Tagging	Build on London's groundbreaking work tagging domestic abuse offenders, expanding it to tagging those convicted of non-domestic abuse-related stalking offences	Safer	Safety
96	CCTV For Crime Reduction	We now have more than 77,000 CCTV cameras on the public transport network in London. I will further boost the police's ability to identify criminals by expanding CCTV coverage, ensuring we have finalised plans for CCTV on the Bakerloo Line, the last line to have cameras on trains, alongside increased CCTV on bus shelters and in black taxis, private hire vehicles and mini cabs. I'll work with the Met police and boroughs to ensure that an upgrade of the fibre network in London will make CCTV more of an effective tool for catching criminals.	Safer	Safety
97	Jobs For Young Londoners	I'll ensure that young Londoners, especially those from lower income households, are given the opportunities to secure these high-quality, well-paid jobs that will enable them to get on. This will include asking the Mayor's Fund for London to work with private sector partners to provide routes into key growth sectors for young Londoners from under-represented backgrounds.	More prosperous	Supporting and Investing in Young London

98	Positive Opportunities 250k	I'm determined to continue leading from the front by doing more to tackle the complex causes of crime. That's why I commit to investing in more youth clubs and providing investment to fund 250,000 more positive opportunities for young Londoners. This will include access to quality mentoring alongside investment in more youth workers with a particular focus on schools, pupil referral units, custody centres and major A&Es.	Safer	Supporting and Investing in Young London
99	Board Diversity	While great progress has been made in ensuring underrepresented groups are more visible in elite sport, there is further to go. So to help ensure that professional sport is as diverse as our communities, I will invest in supporting a new generation of leaders in sport to join the boards of major clubs and sporting bodies.	More prosperous	Supporting and Investing in Young London
100	Holiday Hope	For example, our holiday hunger initiative has been helping to feed children out of term time, but I want to do more to support young Londoners and parents during the school holidays. So I plan to build on this offer by investing in a new Holiday Hope policy which will provide youth services and activities during the school holidays. We will also work with partners to provide free access to sports facilities for children outside of term time.	Fairer	Supporting and Investing in Young London
101	Erasmus	Brexit has had a profound impact on young people who didn't get a say in determining the country's future. One of the many casualties of Brexit has been the scrapping of the UK's involvement in the Erasmus scheme, which allowed young people to take courses abroad. It's not right that young Londoners are missing out on these opportunities. So I will work with international partners in the C40 cities network and businesses to explore the creation of a similar scheme, which would allow young people to study and undertake work experience overseas.	Fairer	Supporting and Investing in Young London
102	UFSM	I am so proud to have introduced free school meals for all children in state primary schools in London. This is saving parents and carers up to £1,000 per child over two years. I relied on free school meals, so I know the difference they can make – not only in improving children's health and ability to learn, but in easing the burden on families. If elected, I will work with London's boroughs and other partners to make the provision of universal free school meals permanent, ensuring no child in our state primary schools will go hungry.	More prosperous	Supporting and Investing in Young London
103	Go! London	Many Londoners still feel like sport isn't a place for them. I will continue my work to change this, including by investing in community sport with my Go! London fund, which is putting more than £20m into ensuring more Londoners from under-served communities can participate in sport.	More prosperous	Supporting and Investing in Young London
104	Youth Sports	I will also work with major sports events such as the London Marathon and Ride London to get even more children active across the capital, ensuring that kids from every background can reap the benefits of participating in sports and physical activity.	More prosperous	Supporting and Investing in Young London
105	Holiday Hunger	I also commit to continuing my holiday hunger scheme to provide more than 10 million meals to young Londoners during the school holidays.	More prosperous	Supporting and Investing in Young London
106	Inclusion Charter	Because we know that young people are safer in school, I will continue to champion London's Inclusion Charter to support keeping young people in school	Safer	Supporting and Investing in Young London
107	Football Skills Academy	I will continue to work with the Premier League and the English Football League to develop a skills academy for those working with football clubs in London to give these important workers a route to career progression and raise standards in the sector.	More prosperous	Supporting Londoners to Benefit from Growth

108	London Weighting	As the cost of living continues to hit Londoners, we need to ensure that wages keep up. So I'll carry out a review of recruitment and retention of public sector workers in London, including London weighting, to ensure that we can recruit and retain the people we need to make our city the best in the world, while always ensuring value for money for the taxpayer.	Fairer	Supporting Londoners to Benefit from Growth
109	Skills	Since becoming Mayor, I have introduced a major skills offer for the capital, with free training now available to any Londoner aged 19 and over who is unemployed, on a low income or has limited formal education. We have helped more than a million learners access courses through our adult skills programmes, equipping Londoners with the knowledge and qualifications they need to get into good work. I'll continue to use this successful skills programme to ensure Londoners have access to the learning they need to get ahead in our economy. I will also continue to support Londoners to get online with free basic digital skills courses and refurbished laptops and smart devices donated by businesses and the public sector.	More prosperous	Supporting Londoners to Benefit from Growth
110	Diversity In Culture Workforce	While growing London's culture and creative sector, I will ensure there is a strong focus on creating pathways into creative jobs for young Londoners from low-income and Black and minority ethnic backgrounds, to ensure our culture and creative output is shaped by all.	More prosperous	Supporting Londoners to Benefit from Growth
111	Economic Fairness	I will increase the number of companies signed up to our Good Work Standard, which promotes the best possible employment practice, and I'll continue to work with London's anchor institutions – the big public sector employers, including universities, the NHS and the Met Police – to invest billions in small and medium-sized businesses. I'll continue to support the London Ownership Hub to realise the benefits of democratic and cooperative business and demonstrate a sustained commitment to a London economy where prosperity is felt by all Londoners.	Fairer	Supporting Londoners to Benefit from Growth
112	WIN Lessons	I'll also support the roll-out of lessons from the Workforce Integration Network to provide more opportunities for Londoners from Black and other minority ethnic backgrounds.	Fairer	Supporting Londoners to Benefit from Growth
113	Living Wage City	If re-elected, I commit to continuing to make London a Living Wage city and to proudly champion the London Living Wage, which has seen a six-fold increase in employers paying it and at a rate that's increased by 40 per cent since I took office.	Fairer	Supporting Londoners to Benefit from Growth
114	New Deal for Workers	Working with a Labour government, we will go even further, delivering a New Deal for Working People: our plan to make work pay. The biggest levelling up of workers' rights in decades this will bring the world of work into the 21st century, upgrading rights and regulations so they are fit for the modern economy. As the party of working people, Labour will ensure that employees have greater certainty and security and the ability to plan for the future. Labour's New Deal will help to end the Conservative cycle of low pay, low investment and low productivity.	Fairer	Supporting Londoners to Benefit from Growth
115	Toilets	I've committed to invest at least £3m a year from City Hall to provide more toilets on the TfL estate - the first time City Hall has made a significant and recurring investment in public toilets. I'll also explore what more TfL and online mapping providers can do to signpost people to public toilets and water fountains	Fairer	Transport
116	Step-free	Since 2016, when only a quarter of Tube stations had step-free access, an additional 24 Tube stations have been made step-free or opened as new step-free stations, bringing the total to 92 – a third of the Underground network. We'll build on that success so that half the Tube is step-free by 2030.	Fairer	Transport

117	Neurodiversity Accessibility	I stood up to the Tory government when they wanted to take away child and over 60 concessions on the transport network and I'll go further to make our city accessible by developing a plan to help neurodiverse passengers and Londoners living with dementia better navigate the TfL network.	Fairer	Transport
118	Superloop2	So I will unleash a public transport revolution in outer London, building on the success of the Superloop bus network by introducing a second superloop. More town-centre to town-centre connections in outer London is what Londoners need.	More prosperous	Transport
119	Rail Devolution	Our plan for outer London will also include addressing the poor service and standards faced by Londoners using non-TfL rail services in our city. We'll work with a Labour government to take the necessary steps to give Londoners the services they deserve. This includes exploring greater devolution of rail services and what lines could be better run by TfL.	More prosperous	Transport
120	Major Projects	I will push to deliver the next generation of major transport projects, including the Bakerloo Line Extension, West London Orbital and DLR to Thamesmead. These projects could unlock an additional 150,000 new homes and would be a huge economic boost for our city. I'll also continue work to safeguard the Crossrail 2 route so that this much-needed project can be brought to fruition in the future.	More prosperous	Transport
121	Vision Zero	So I will continue to deliver my Vision Zero ambition – the elimination of all deaths and serious injuries from London's streets by 2041.	More prosperous	Transport
122	Healthy Streets	Increased funding for healthy streets will enable TfL and boroughs to improve safety at more junctions including upgrading and improving crossings for people walking and wheeling around the city.	More prosperous	Transport
123	Bus Plan	Launching a new plan to cut bus waiting times and exploring new approaches to increase bus ridership and improve the passenger experience, including adding wi-fi and phone charging points.	More prosperous	Transport
124	Bus Operator	I'll also work with a Labour government to explore the potential benefits and means of bringing bus operations into public ownership	More prosperous	Transport
125	Ticketing	Modernising TfL's approach to ticketing. This will include: allowing concession holders to use their phones as their travel pass, instead of having to carry an Oyster card; working with the government to roll out contactless payment in stations outside London; and working to include National Rail discounts when contactless payments are used	More prosperous	Transport
126	Dynamic Fares	Working with TfL to review our fares and ticketing system to ensure it continues to be world-leading and can meet the evolving needs of passengers. The way Londoners and visitors travel on public transport is changing, which means our approach to fares and ticketing must be more flexible and innovative	More prosperous	Transport
127	Lithium-ion Batteries	I will lobby for better government regulation of lithium-ion battery powered e-bikes and e-scooters. Good quality e-bikes and TfL-licensed e-scooters can be a great option for people to move around our city but we need better regulation to prevent poor quality products, which carry significant fire risk and have already led to devastating deaths and injuries, from being sold.	Safer	Transport
128	PHV Hubs	Private-Hire Vehicle (PHV) drivers are an essential part of our economy, keeping our city moving around the clock in all seasons. I'll work with TfL and Trade Unions to support PHV drivers, including investing in CCTV to keep them and their customers safe and support and encourage operators in their development of	Fairer	Transport

		hubs for professional drivers, where they can rest and have access to toilet and kitchen facilities, helping them to stay safe and ensure their comfort.		
129	PHV Taskforce	I'll also create a new PHV taskforce to explore what else we can do to make life easier for these essential workers.	Fairer	Transport
130	Disability Forums	I'll create new forums for disabled Londoners to engage with TfL, the London Fire Brigade and the Met Police to ensure their voices are heard in shaping the future of our city.	Fairer	Transport
131	Walking and Cycling Budget	We have seen a huge boom in the number of people cycling in London and I want this trend to continue. So I commit to increasing the current investment in walking and cycling infrastructure and working with TfL and London's boroughs to further expand our cycling and walking network so that we can enable even more Londoners to get around on bike and foot.	Greener	Transport
132	Zero Emission Buses	delivering a 100 per cent zero-emission bus fleet by 2030	Greener	Transport
133	40k EV Charging Points	making London the world's first electric-vehicle ready global city by working with partners to double the amount of electric vehicle charging points installed since 2016 to more than 40,000 by 2030	Greener	Transport
134	Express Bus Services	While we wait to complete these major transport projects I'll explore the potential to run Superloop-style express bus services along some of these routes. (bakerloop)	More prosperous	Transport
135	New Trains	Continuing to put new trains on our transport network. I commit to delivering a fleet of 54 new DLR trains by 2028, developing plans to replace the Bakerloo line fleet, and delivering the new Piccadilly line trains from 2025	More prosperous	Transport
136	Hammersmith Bridge	I will continue pushing the government to provide the necessary funding to fully re-open Hammersmith Bridge, including to motor vehicles, working with the London Borough of Hammersmith and Fulham who own the bridge	More prosperous	Transport
137	Bike Parking	London now has almost 5,000 cycle hangars – a 300 per cent increase from 2016. This is providing residential bike parking for over 29,000 Londoners. But I commit to going further by securing more than 40,000 new bike parking spaces on high streets and in schools, stations and residential areas by 2030.	Greener	Transport
138	Airport Expansion	continuing to oppose any expansion of airports in London, while also continuing to stand up for workers in our airports who've been hit hard by the Tory botched Brexit and the Tory cost-of-living crisis	Greener	Transport
139	Fares	I have a proven track record of keeping transport fares low. If I'm re-elected, I promise to continue to do so at the same time as maintaining investment in our public transport network by freezing TfL fares until at least 2025. I'll continue to freeze fares as long as economic conditions allow.	More prosperous	Transport
140	Tfl - Hate Crime Taskforce	Sadiq pledged a new "Transport Hate Crime Task Force", bringing together community representatives and transport chiefs to share knowledge on the key areas of risk and identify and develop improvements to safety measures.	Campaign promise	Transport
141	210 Bus	speaking at a Jewish community hustings event, Sadiq Khan announced that, if he is re-elected to the role next month, Transport for London will extend the current 210 route to provide a single decker bus that travels directly between Stamford Hill and to Golders Green.	Campaign promise	Transport

142	No RUC	I want Londoners to have certainty about the future so I commit to keeping the London-wide ULEZ standards the same over the next four years. I also rule out a move to any form of pay-per-mile smart road user charging system.	Greener	Transport
143	Connectivity	I'll also make more of London's busy places well-connected with better mobile signal, using street furniture like lampposts to host infrastructure.	More prosperous	Upgrading London's Infrastructure
144	Full Fibre	This now stands at 66%, with 89% able to receive gigabit speeds - the highest in England. We will continue this work, increasing consumer choice and steering investment towards growth areas of outer London to support new jobs.	More prosperous	Upgrading London's Infrastructure
145	Data	I'll also continue to improve the Data for London platform and work with partners to develop new data services for city priorities and ensure that the Artificial Intelligence revolution truly serves Londoners and their needs.	More prosperous	Upgrading London's Infrastructure
146	Lane Rental	I'll also drastically reduce disruption on our roads by working with TfL and councils to extend the lane-rental scheme to borough roads. This will mean that utility companies and others will have to pay when they dig up borough roads, incentivising them to co-ordinate together and finish roadworks much more quickly. All the revenue raised will be reinvested to fix potholes and reduce road congestion. This will be done in partnership with TfL, boroughs and my Infrastructure Coordination Service.	More prosperous	Upgrading London's Infrastructure



Neil Garratt AM
Chairman of the Budget and Performance Committee

Sir Sadiq Khan
Mayor of London
(Sent by email)

15 October 2025

Dear Sir Sadiq,

The Q1 2025-26 Greater London Authority Group performance reports

I am writing to you on behalf of the Budget and Performance Committee, following its review of the published results of the GLA Group for the first quarter of 2025-26.

The Committee see these monitoring reports as a vital part of its scrutiny process and recognise the value of them as a key publication for Londoners to understand how the GLA Group is delivering on its objectives through the use of its £20 billion annual budget, which is largely publicly funded. This Committee would like to take this opportunity to recognise the improvements made to the format and content of the MOPAC quarterly performance report.

13 period reporting

The GLA:Mayor budget is the GLA's specific component budget focusing on the Mayor's strategic priorities expressed through the eight themes of housing, social justice, environment, health, skills, children and young people, economy and global city and culture.¹ The 2025-26 budget totals over £2.5 billion.

The Q1 2025-26 GLA:Mayor finance report noted that the *"year-to-date data presented in this report is based on Period 3 of the 2025-26 financial year (which ended on 21 June 2025)."*² This was the first indication this Committee received that the GLA had adopted a 13-period year reporting approach. Under this approach, the financial year is divided into 13 periods of four weeks. The 'quarter' represented in the Q1 report appears to span three four-week periods.

¹ GLA, [Final Consolidated Budget](#), March 2025, page 16

² GLA, [Finance Report](#), June 2025, page 3

By comparison, under the previous approach, the financial year was divided into four quarters of three calendar months. The 2024-25 reports were clear that the quarter was based on a three-month period. The Q1 2024-25 GLA:Mayor finance report stated that *“This report provides a summary of the financial position for the GLA: Mayor... at end June 2024.”*³ Similarly, the Q2 and Q3 2024-25 reports stated that they cover the financial position at the end of September⁴ and December⁵ respectively.

The Committee is concerned that this change has been made without clear communication to the users. The impact of this change compared to previous practice includes:

- Financials on a quarterly basis are no longer comparable with previous years as they are based on different lengths.
- Financials are no longer comparable with periods in the same year as there will now be a combination of 16-week and 12-week quarters.
- Financials will no longer align with the publication of key underlying activity such as the delivery of affordable homes where the statistics for starts and completions are reported against three-month quarters.

The Committee understands that this results from the use of TfL financial accounting system for the GLA's financials. The TfL financial accounting system is configured on a 13-period basis, which is a common approach in the transport sector. A 13-period year also aligns to the salary payment of staff employed by the GLA.

It is the Committee's view that the GLA should use the flexibility it has for internal reporting to choose the reporting formats that are the most effective. However, for external reporting the GLA should use a consistent and comparable approach. Where changes are unavoidable these should be clearly communicated, and the impact of any change clearly set out. The GLA should clearly set out when and why a 13-period year reporting approach was adopted in its quarterly reporting and publish financials that align with its output delivery reporting from its Q2 2025-26 report onwards.

GLA:Mayor performance

Prior to 2024-25, the GLA's quarterly reporting consisted of a finance report supported by a series of detailed dashboards that covered performance against the relevant performance indicators and highlighted the top risks and issues.⁶ The publication of these dashboards was suspended from Q1 2024-25, and since then, there has been no information of the GLA's performance included in its quarterly reporting.

The Committee understands that a new performance framework is in development but remains concerned by the length of time that the performance has been missing from the quarterly reports. The Committee see these reports as a key communication tool that gives Londoners the confidence that the GLA is delivering on the Mayor's priorities effectively, and allows the Assembly to scrutinise the GLA's delivery. The Committee would like the GLA to commit to the publication of full performance reports covering the full GLA:Mayor budget by Q4 2025-26.

³ GLA, [Finance Report](#), June 2024, page 3

⁴ GLA, [Finance Report](#), September 2024, page 3

⁵ GLA, [Finance Report](#), December 2024, page 3

⁶ See, for instance, GLA, [2023-24 GLA Corporate Performance and Finance Pack: Quarter 1 – 2023-24](#), June 2023

2025-26 Budget amendments

The 2026-27 Mayor's Budget Guidance states that the GLA and functional bodies should comply with Chartered Institute of Public Finance and Accountancy (CIPFA) guidance on making changes to approved budgets, which states that *"it may be necessary to revisit the budget and spending plans after their formal approval and adoption, although this should only be considered in the event of exceptional matters and significant change, where the approved budget no longer has meaning and relevance to the organisation's priorities and purpose."*⁷ This Committee supports this approach, and is concerned that budget changes have been made that are not justified by this criteria.

The 2025-26 Budget was approved by the London Assembly and Mayor in February 2025. The Q1 2025-26 quarterly performance reports include changes to the 2025-26 Budget since it was approved. Although these budget revisions are now set out in quarterly reports, following improvements promoted by this Committee, we remain concerned that significant changes are being made to the approved budget without clear explanation. Where revisions are set out, reports still lack supporting detail, which means the changes cannot be fully understood by this Committee and Londoners more widely. The Committee is particularly concerned by the amendments in the budgets for TfL capital renewals and the GLA's Affordable Homes Programme, as set out below.

TfL capital renewals

The TfL 2025-26 Budget for capital renewals has been cut by £297 million.⁸ This is 27 per cent of the approved 2025-26 Budget. TfL's quarterly performance report for Q1 2025-26 notes the impact of economic conditions, stating: *"We have mitigated many of the headwinds and pressures we are facing by going further on revenue and reviewing our investment in core asset renewals to ensure it is deliverable in year, we have the right scope and it is fully prioritised with no impact on safety, reliability and revenue."*⁹ This provides only a broad explanation of why there may be less money available, without detailing the impact of the budget change or why this specific reduction was decided. Without any supporting explanation it is difficult for this Committee and Londoners not to see this as a concerning issue.

The Committee believes the maintenance of the TfL network is a key priority, with evidence from TfL last year indicating the importance of funding for this area. At TfL's 3 October 2024 Programmes and Investment Committee, a paper on the London Underground Renewals reported that: *"Budget constraints have reduced investment in all our renewals and we are beginning to see service impacts resulting from the degrading asset base."*¹⁰ The paper goes on to state: *"From 2018-19 to 2023-24 the level of funding allocated has been insufficient to maintain the [State of Good Repair] of the network. This will lead to an increased impact on customer service and continue to build a backlog of works to be completed in future. Where continued safe operation of assets is not possible, closures or service restrictions will take place."*¹¹ The paper tracks the 'incidents on the [London Underground] network relating to Asset Condition decline': between 2018-19 and 2023-24 these increased by 185 per cent, from 4,195 to 11,944.¹² A reduction in the approved capital renewals budget will almost certainly affect TfL's capacity to address these issues. We need a full explanation of both the reasons for the change and the likely impact.

⁷ GLA, [The Mayor's Budget Guidance for 2026-27](#), July 2025, page 29

⁸ TfL, [Quarterly performance report, Q1 2025-26](#), page 26 [page 168 of linked pack]

⁹ TfL, [Quarterly performance report, Q1 2025-26](#), page 26 [page 167 of linked pack]

¹⁰ TfL Programmes and Investment Committee, [London Underground Renewals](#), 3 October 2024, page 2. The paper stated that TfL, "continues to operate and maintain a safe service."

¹¹ TfL Programmes and Investment Committee, [London Underground Renewals](#), 3 October 2024, page 4

¹² TfL Programmes and Investment Committee, [London Underground Renewals](#), 3 October 2024, page 22

Affordable Homes Programme

The approved 2025-26 Budget for the current affordable homes programme has increased by 29 per cent from £1,069 million to £1,380 million which is a budget increase of £311 million.¹³ The supporting commentary does state that *“The programme budget was increased due to additional funding provided by MHCLG for the programme.”*¹⁴ However, it remains unclear about why this additional funding was allocated or what the impact will be on delivery. This Committee would like to see a clear explanation of why the budget needed to change and what the impacts are for delivery whenever changes of this scale are required to the approved budget.

It is the Committee’s view that the GLA and functional bodies should follow the Mayor’s Budget Guidance and only change budgets in year when it is clear that *“the approved budget no longer has meaning and relevance to the organisation’s priorities and purpose”*. Any change that is made to the budget after it has been approved should be supported by a clear commentary covering why the change has been made and what the impact is.

To summarise, the Committee would appreciate if you could respond to us on the following points:

- 13-period reporting: setting out when and why a 13-period year reporting approach was adopted, and committing to publish financials that align with the GLA’s output delivery reporting from the Q2 2025-26 report onwards and allows for comparison with previous years.
- Performance reporting: committing to the publication of performance reports covering the full GLA:Mayor budget by Q4 2025-26.
- Budget changes: confirming that the GLA and functional bodies will follow the CIPFA criteria cited for budget changes as stated in the Mayor’s Budget Guidance criteria, and where changes are made, provide clear commentary covering the reasons and impact.

We appreciate GLA officers’ work on producing these key reports and we look forward to assessing the performance against the 2025-26 Budget in the coming quarters with the above reflections in mind. I look forward to your response to this letter by **15 November 2025**.

Yours sincerely,



Neil Garratt AM
Chairman of the Budget and Performance Committee

¹³ GLA, [Finance Report](#), June 2025, page 9

¹⁴ GLA, [Finance Report](#), June 2025, page 9