

## Smart London Board: Meeting 24 July 2018

### Attendees

Theo Blackwell, Chief Digital Officer for London  
Nathan Pierce, Head of Smart London Team, GLA  
Stephen Lorimer, Smart London Strategy and Delivery Officer, GLA  
Emily Middleton, Project Officer, GLA  
Eddie Copeland, Nesta  
Jim Wood, London Legacy Development Corporation  
Ekaterina Lichtenstein, Project Imagine  
Jen Hawes-Hewitt, Accenture  
Miranda Sharp, Ordnance Survey  
Andy Hudson-Smith, UCL  
Duncan Wilson, UCL  
Linda O'Halloran, Ministry of Housing, Communities and Local Government

### Apologies

Ben Johnson, Senior Adviser to the Mayor of London – Business and Digital  
Jeremy Skinner, Interim Assistant Director – Intelligence, Infrastructure, and Growth  
Rikesh Shah, Head of Commercial Innovation, Transport for London  
Claire Maugham, independent consultant  
Julie Alexander, Siemens  
Jarmo Eskelinen, Future Cities Catapult  
Omid Shiraji, LB Camden  
Sabrina Kavanagh, Toynbee Hall  
Volker Buscher, Arup  
John Polak, Imperial College  
Alwin Magimay, McKinsey  
Michael Hurwitz, Transport for London

### *Welcome and Smarter London Together roadmap overview (Theo Blackwell)*

The CDO presented an overview of the published *Smarter London Together* roadmap. Matters discussed included: the listening exercise that informed the roadmap, the roadmap's five missions and reporting on progress 'in the open' using a live report card.

### *Smarter London Together – implementation plan (Nathan Pierce/Stephen Lorimer)*

The Smart London Team presented the draft implementation plan to the board. The plan breaks down the roadmap into around 30 actions, how the GLA will govern, engage, manage risks, and report progress inside and outside City Hall. The board and the CDO agreed to bring suggested approaches to study algorithmic decision-making and data trusts for the use of AI to the next board meeting. The draft plan was tabled, and board members will send written comments over the coming week.

### *Local Digital Declaration (Linda O'Halloran)*

The LocalGov lead from MHCLG presented the local digital declaration released in July with the support of the local government minister. It was agreed that working with boroughs and public sector organisations that have signed the declaration would speed delivery of the Smarter London roadmap.

### *London Office of Technology and Innovation (LOTI) (Emily Middleton)*

The Smart London Team presented progress on the proposed business case and core offer for LOTI. Matters discussed included: Ensuring that boroughs drive LOTI with their needs, showing value added by working together, making a relationship with London's universities, and reporting back to boroughs with cashable savings and future cost avoidance. A slide deck was tabled and three board members will provide advice in 1:1 reviews next week.

### *Future Direction of the Smart London Board (Theo Blackwell)*

The CDO discussed with the board options for future membership and meeting changes. It was agreed to recruit new members to the board, with suggested roles in privacy and security, creative industries, the Tech for Good community, and economic and social inclusion. It was agreed to focus future meetings on themes (e.g. algorithmic decision-making and data trusts from the item above) and to arrange site visits, starting with the Queen Elizabeth Olympic Park at the next meeting on 16 October.

**Cleared by:** Theo Blackwell, Chief Digital Officer

**Lead Officer:** Stephen Lorimer, Smart London Strategy and Delivery Officer, Intelligence Unit