

London Assembly
MQT – 14 December 2011
36th Mayor's Report to the Assembly

This is my thirty-sixth report to the Assembly, fulfilling my duty under Section 45 of the Greater London Authority Act 1999. It covers the period 3 November to 30 November 2011

Executive Summary

London wins race to host 2017 World Athletics Championships

On 11 November, I hailed the capital's success in the race to host the 2017 World Athletics Championships as a major milestone towards delivering the capital's legacy from the 2012 Olympic and Paralympic Games.

In a tight race with Doha, the decision by members of the International Association of Athletics Federations (IAAF) to award the Championships to London means one of the most prestigious events on the world athletics calendar will be staged in London's Olympic Stadium in less than six years time.

London Live - 2012 celebrations in Hyde Park, Victoria Park and Trafalgar Square

On 23 November, I announced that three iconic open-air locations in the heart of the capital, Hyde Park, Victoria Park and Trafalgar Square, will be transformed next year to offer hundreds of thousands of Londoners and visitors to the city the chance to join in the excitement of the biggest sporting event on the planet – the London 2012 Olympic Games and Paralympic Games.

I have teamed up with The Royal Parks, the London Borough of Tower Hamlets and international event promoters Live Nation to create LONDON LIVE, which will enable people to watch outdoor screenings of the 2012 sporting action and enjoy top flight entertainment for free.

I revealed that the official LONDON LIVE website was now up and running, with full details to be announced shortly. The website can be found at: www.londonlive.uk.com.

Crime on London's transport network falls again

On 16 November, I welcomed new figures that revealed that crime on the capital's transport network is continuing to fall. Crime on the bus network is now at its lowest rate in over seven years, with just 9.3 crimes per million passenger journeys in the first half of 2011/12.

There was a 9.4 per cent reduction in bus related offences over the first six months of this financial year, when compared to the same period last year. Figures for the same period show crime on the Tube and DLR fell by 4.1 per cent. The crime rate on the Tube and DLR over that timeframe was just 10.5 crimes per million passenger journeys.

These decreases build on significant reductions in crime on the bus and Tube/DLR networks over recent years. Every one of London's boroughs has seen a reduction in bus-related crime between 2007/08 and 2010/11, despite a substantial increase in bus ridership.

Major overhaul breathes new life into Piccadilly

On 3 November, I helped mark the completion of a major overhaul of Piccadilly and its surrounding streets by leading a convoy of vintage cars and a classic Routemaster along Piccadilly.

A range of improvements have been made with the aim of easing congestion through one of London's most iconic areas, making it more accessible for pedestrians and road users. The project has helped restore one of the capital's greatest boulevards and created a much improved public space.

The return to two-way traffic on Piccadilly, Pall Mall and St James's Street, combined with improved traffic signalling, should reduce queues of traffic in the area and offer a more direct route through the City. The improvement plan was led by Westminster City Council, TfL and The Crown Estate.

Help make Croydon great again

On 22 November, I announced that I am investing £23m to help return Croydon to its former glory as a major commercial centre and contributor to the capital's economy, following the August disturbances.

I also unveiled detailed plans developed by the Borough and its public and private sector partners, in conjunction with City Hall, to improve the town's public realm and infrastructure, in order to deliver growth, jobs and make it a beacon for tourists and investors.

The money is a large chunk of my £70m Regeneration Fund, £20m of which was secured from central Government and the rest from City Hall. Croydon is also set to benefit from my £50m Outer London Fund.

Chair appointed to London & Partners Board

On 14 November, I appointed Dame Judith Mayhew Jonas DBE, as the chair of London & Partners, the promotional agency charged with leading tourism and inward investment and championing the capital as the world's best big city.

Dame Judith has been interim chair of the organisation since it was established on 1 April 2011, when it took over the previous promotional roles of Think London, Visit London and Study London. The former chair of the Royal Opera House and current chair of the New West End Company, Dame Judith has extensive experience of promoting the capital as a place to visit and invest.

Launching inquiry into London schools

On 10 November, when visiting the new Haberdashers' Aske's Crayford Academy in Bexley, I announced a new education inquiry to explore the critical challenges facing London's primary and secondary schools.

The Inquiry, to run from December 2011 to September 2012, will examine key challenges for education in London and, make recommendations for practical action with key partners, including the boroughs, schools and policy-makers.

Mayor Jules Pipe, the Leader of London Councils, and I met with the Secretary of State, Michael Gove MP, on 2 November, to discuss the severe shortage of school places in London and to make the case for a proportionate share of the £500m funding announced by DfE earlier this year. Following this meeting, the Government announced London would receive £260m of the funding.

Section 60 Responses

Environment Committee

For a rainy day – the Mayor’s role in managing London’s flood risk in case of severe rainfall

Recommendation 1: The Mayor should ensure that the Drain London flood risk data are available to the public, alongside information about what householders can do if they live in a flood risk area. Ways to make the data available could include the Water and/or Climate Change Adaptation Strategies, the London Datastore, the Environment Agency’s existing publication of river and coastal flood risk maps and local borough publication.

Response: The Drain London flood risk data is in the final stages of being proofed by the boroughs and their consultants. Strategic, Londonwide data, such as that presented in Fig 34 in the Mayor’s Climate Change Adaptation Strategy, will be made publicly available via the London Datastore. Local flood risk information will also be available through the respective boroughs, either as they make their surface water management plans available or, through the Local Flood Risk Management Strategies that each borough has to produce. The Drain London Portal, an online tool for professional flood risk management partners, will also provide the information via a web browser and GIS database.

Recommendation 2: The Mayor should extend the applicability of the Green Roofs Fund to include other forms of sustainable drainage to support more exemplar projects to stimulate commercial interest.

Where possible, the Mayor should also ensure that the GLA Group estate exemplifies sustainable drainage in its own property works.

Response: To date, the funding has been used to fund the retrofit of two green roofs (Museum of London and Kemp House) and to undertake a green infrastructure audit of Victoria Business Improvement District. The audit identified significant opportunities for sustainable drainage (SUDs), including 26 green roofs, and is expected to lead to at least £100k of projects in the short term. Given the success of working with Victoria BID, the Drain London Board has approved the spending of the remaining Green Roof Fund on undertaking further green infrastructure audits in up to 10 additional BIDs. In this way, the available funding should have a greater leveraging effect. I am keen that GLA Group properties utilise sustainable drainage. This should be a consideration in future maintenance and repair

projects. Whilst not being a directly GLA Group property, West Ham Bus Depot will have a green roof and rainwater harvesting, which will collect rain to be used for washing buses.

Recommendation 3: The Mayor, in his final Water and/or Climate Change Adaptation Strategies and their implementation, should raise awareness of the environmental impacts of garden paving and awareness of environmentally sustainable surface materials.

Response: This is done in both Strategies; see Chapter 5 in the Water Strategy and Chapter 3 in the Climate Change Adaptation Strategy.

Recommendation 4: The Mayor should retain the target to restore 15km of rivers in the final version of his Climate Change Adaptation Strategy, and set out a plan for how this can be realised.

Response: This target is now included as Key Performance Indicator 23 in the London Plan, along with a target of a further 10km by 2020. There is always an element of windfall opportunity in achieving such a target, so I have not set out a definitive plan for how this will be realised but GLA officers have helped to produce the London Rivers Action Plan which identifies many of the opportunities for river restoration.

Recommendation 5: The Mayor should join the Assembly in calling for the forthcoming Water White Paper to address Thames Water's need to work directly with households to rectify misconnected drains.

Response: The Water White Paper is expected to cover many issues. I support the current ConnectRight campaign by Defra, but I recognise that this is a long standing, difficult and recurring problem, that will require further action. The Environment Agency has commenced a more targeted programme of working on the Lower Lee catchment in the Lee Valley with the aim of linking action across different partners to tackle issues including mis-connections. I will support this process and aim to spread any positive results to other parts of London.

Recommendation 6: The Mayor should set out, in the final Water and/or Climate Change Adaptation Strategies, steps to identify and secure sources of short, medium and long-term funding from public, private and third sectors for the delivery of priority flood protection projects, including those in the Drain London, London Rivers Action Plan and London Green Grid programmes.

Response: There are two significant sources of funding available, Environment Agency Flood Defence Grant in Aid, administered by the Regional Flood and Coastal Committee and Thames Water's capital programme. Officers are in close contact with both the Environment Agency and Thames Water about priorities for these funds. Furthermore we are using Drain London information and funding to develop a pipeline of projects that can be funded by FGDIA. We are also working through the 'Greenstreets' project to develop the business case for using 'green infrastructure' to complement 'grey infrastructure' in flood risk management and seek very significant funding from Thames Water through helping them present the case to Ofwat in the next round of business planning (2014 and beyond). We are also working with the insurance sector to incentivise and reward flood risk management activity through the pricing and coverage of insurance premiums.

In terms of direct funding that I control, the Drain London Tier 3 funding is secure and I have spread its funding over a longer time frame to ensure that it is used to the best effect. This

means that there will be approximately £1m available during 2012-13 and £450k in 2013-14 on top of the £1.75m that will have been spent to the end of March 2012.

There will of course be future funding sources, including from new development and it is important that relevant flood risk management organisations maintain awareness about where those may come from, the Drain London Forum will assist with this.

Recommendation 7: The Mayor should set out, in the final Water and/or Climate Change Adaptation Strategies, what steps he can take to support a mechanism to develop partnerships to take forward flood risk mitigation works.

Response: The key role here is really with London boroughs as Lead Local Flood Authorities. Nevertheless the GLA should act as a co-ordinating body. Through the hard work of officers we have a well established Drain London network across the boroughs and other flood risk management authorities such as TfL, Environment Agency and Thames Water. I would like to see this role continue as I understand that everyone benefits from sharing the knowledge that is available amongst all the bodies and from pooling resources that are available. We are working closely with London Councils who currently have two Environment Agency helping boroughs build their capacity and establish partnerships.

Economy, Culture and Sport Committee

Review into the employment and skills opportunities of the 2012 Games-time period

Recommendation 2

In their responses to this report by October 2011, the Host Borough Unit and the Mayor should update the Committee about the outcome of their discussions regarding the funding levels and flexibility of the GLA Olympic and Paralympic skills and employment programmes.

Response: Immediately upon assuming responsibility for the 2012 Employment and Skills Legacy Programme in July this year my team met with the Host Borough Unit, and attended the Project Steering Group meeting, to discuss desired flexibilities. The only specific flexibility requested at that time was to work with younger people who had been out of the labour market for a shorter period (six months or longer), and this request was immediately granted. This change equalised the terms on which the Host Borough and 2012 Employment Legacy projects could recruit.

In the light of the issues identified in the recent response from the Host Borough Unit to your letter we have provisionally identified some further changes to the project's funding structure, in order to support tactical training interventions allowing people to access Games-time roles. Discussions with partners on their desirability and implementation are currently underway.

Recommendation 3

The Mayor, the Host Boroughs and LOCOG must urgently meet the six London Prime Contractors and seek their commitment to supporting LOCOG's employment targets and filling Games-time roles with their clients. The Mayor must highlight the concerns of the voluntary and community sector as part of these discussions, as well as promoting the existing employment support networks which Prime Contracts should be linked into. The Mayor should report back to this Committee by October 2011 on the outcome of these discussions.

Response: Until recently it appeared that the payment structure of the Work Programme (focused on sustained periods of employment) was deterring Prime Contractors from working

on LOCOG contractor opportunities, which are mostly short term. However Department of Work and Pensions have now clarified that short-term Olympic jobs will count towards job outcomes, and Prime Contractors have confirmed to us that they will therefore be looking more actively at Gametime vacancies. It is clearly important that community and voluntary organisations' expertise, networks and outreach capacity are harnessed to get people into work, including Gametime roles. Officers from my EPBU team meet with the Primes on a regular basis to discuss pan-London performance, and prior to the Work Programme commencing I set out an expectation that Prime Contractors would support the development of dynamic and flexible supply chains with specialist organisations, to reach into local communities and promote effective collaboration. I am also soon to launch a bespoke London Employment and Skills directory of services, funded through European Social Fund monies, to actively promote existing employment and skills support services in London (many of which are third sector led).

In addition, my 2012 Employment and Skills team are in discussion with LOCOG and TELCO, the East London chapter of London Citizens on ways to build links between established recruitment partners (such as the Host Borough brokerages), contractors and third sector organisations.

Recommendation 8

By January 2012 LOCOG and the Mayor should report to the Committee the number of Personal Best graduates who have been recruited to the volunteer workforce. In its response to this report by October 2011, LOCOG and the Mayor should set out what lessons it has learned from the recruitment of Personal Best graduates that might be applied to the recruitment of paid positions.

Response: Your report identifies that only a limited number of Personal Best graduates have applied to become Gamesmaker volunteers. LOCOG confirms that over 1,000 people from Personal Best applied, and LOCOG guaranteed them an interview. Around half have now had their interviews. It is important to remember that there have been other positive outcomes from Personal Best, arguably delivering greater and more sustained impacts than Gametime volunteering opportunities. For example of the 4380 people who completed the programme in London, 735 have gone on to further training, 550 have entered employment and 1174 have taken up other volunteering opportunities- all having started from a base of no or very low level qualifications. We would not have expected, or wanted, early starters on the scheme simply to mark time until the Gamesmaker opportunity arose.

The Assembly is keen that lessons are learnt from the Personal Best experience and applied to recruitment of paid posts, and I am confident that this has happened. With reference to candidate preparation, project partners are making immense efforts to ensure that their beneficiaries fully understand the contractor opportunities, and are well prepared for interview through a combination of employability support and relevant vocational training. With reference to ringfencing jobs, while the staffing imperative of delivering an outstanding Games makes this impossible, recruitment has been structured and timetabled to give out of work Londoners the first and most lengthy chance of any candidate group to gain an entry-level role.

The administration of Visit London

Recommendation 1

We recommend that when the GLA is involved in the transfer of functions and staff between other bodies, a targeted and proportionate assessment of the pension implications should form part of the Mayoral decision process. The Mayoral Decision form should record the details of this assessment including what the risks are to pension rights and how these would be managed under different scenarios. Where there is a due diligence process to consider options to inform a Mayoral decision, there should be an auditable record of the outcome.

Response: Accepted. The detailed due diligence being undertaken to support the effective transfer of functions and staff from the LDA and HCA is an example of how this is being put into practice. We should note that, depending on the circumstances, advice to the Mayor on pension matters may need to be made exempt from publication.

Recommendation 2

We recommend that in his response to this report, the Mayor set out what processes he plans to put in place to ensure that in future such negotiations: there is appropriate scenario planning; there are mechanisms to challenge assumptions and respond to changes; and that the undertaking of complex negotiations is carried out as far as possible in face-to-face meetings rather than mainly through correspondence. We further recommend that, when private companies are set up in the future, there is a clear separation between the roles of protecting the interests of the GLA and responsibility for setting up the new company.

Response: Accepted in principle. The arrangements in place to bring together HCA, the DCLG and other stakeholders to discuss housing devolution exemplify the processes in place to ensure appropriate scenario planning, challenge and flexibility. We would note however that all negotiations differ and it is unlikely that the same set of circumstances arises again. It is also the case that such detailed and complex negotiations, whilst of course involving meetings, will need to be recorded and, where necessary, transacted in writing in order to ensure clarity. We accept that there is potential conflict between protecting the interests of the GLA and in operating any such company that the GLA is involved in setting up. Appropriate steps will be taken to consider and resolve any potential conflicts in future.

Recommendation 3

We recommend that the Mayor ensure that the governance arrangements and grant agreement with London and Partners be re-examined. The aim of this should be to ensure that there are appropriate checks and balances to protect the interests of the GLA while allowing London and Partners sufficient freedom to operate efficiently and effectively. We ask that the Mayor report back on this process and any proposed changes to the arrangements by the end of October 2011.

Response: Accepted. We have re-examined the governance arrangements and grant agreement with London & Partners and are satisfied that there are appropriate checks and balances to protect the interests of the GLA while allowing London and Partners sufficient freedom to operate efficiently and effectively. Further details are set out below:

Governance

- The London & Partners board will comprise twelve Directors. Under the articles of association the Chair and one other Non Executive Director are appointed by the Mayor and the Mayor approves the appointment by the board of two Executive Directors – the Chief Executive and the executive with responsibility for the financial affairs of the

Company.

The Grant Agreement between the GLA and London & Partners

- The Mayor has approved a grant funding package of £56m over four years beginning 1 April 2011. The terms and conditions under which the grant is paid are set out in a grant agreement.
- The grant is not payable until the business plan is approved by the Mayor and each of the sums payable in financial years after 2011/12 depends on the issue by the Mayor of a further award letter and the approval of the business plan for that year. The company is not therefore guaranteed future year's grant.
- The company must operate its business in accordance with the business plan. The agreement includes conditions relating to management and evaluation and reporting. The GLA is entitled to regular management accounts.
- The board must procure that its executives report to each meeting on whether or not a "material deviation" has occurred. This occurs when activities, outputs, achievements in relation to milestones or financial performance have been or are reasonably likely to be materially inconsistent with the terms of the business plan. The board must then put forward a "material deviation action plan" to rectify the material deviation and submit it to the Mayor for approval. Subject to that approval the company must implement the plan.
- Grant may be reduced suspended or withheld in the following circumstances:
 - there is a breach of any material terms;
 - there is an unapproved substantial change to the Business;
 - there is evidence of financial irregularity, impropriety or negligence in the operation of the Business which is not rectified within the timescale specified;
 - financial reserves are built up from the Grant in excess of any agreed amount;
 - grant is received from another funding source;
 - statutory returns are not filed by the due date.

and in the case of material breach or the building up of unauthorised reserves grant can be reclaimed. Reserves may be maintained out of the grant to a limit of £500,000 with the prior approval of the GLA. Reserves can also be augmented from commercial income.

- The agreement may be terminated by the GLA if:
 - there is an unremedied material breach of the agreement or any other agreement in force with the GLA;
 - there is an unauthorised assignment;
 - the whole or a substantial part of the business ceases;
 - the company is convicted or charged (or any of the directors, officers or representatives are convicted or charged) of a criminal offence related to business, professional conduct or dishonesty;
 - the directors, officers or representatives fail to disclose any material misrepresentation in supplying information to the GLA;
 - there is an insolvency event.
- Other terms include:
 - the right of the GLA to appoint an observer to board meetings. Sir Peter Rogers is the current observer.
 - an obligation on L&P to procure works, equipment goods and services on the basis of best value and to seek three quotes for items costing above £10,000 plus VAT.

- rights for the GLA to be notified of any announcements and communications to be made relating to the Agreement and to the impact of activities funded by the Grant and to approve and be represented in any such communications.
- rights for the GLA to use data and market intelligence provided by the company.
- the grant of a non exclusive, royalty-free, worldwide, irrevocable, non-assignable, perpetual licence of all Intellectual Property Rights for the purposes of any of the functions of the GLA or its functional bodies such as TfL, the LDA or a future mayoral development corporation.
- an obligation on L&P to co-operate fully and provide all information and assistance as required by the GLA for the purpose of responding to internal and external enquiries.
- an obligation on L&P to maintain employers liability insurance.

Recommendation 4

We recommend that London and Partners, and any other companies or external bodies set up and funded by the Mayor from GLA resources, sign the GLA Group Corporate Governance Framework and that the requirements for transparency and accountability for decision making apply. We ask the Mayor to respond to this and the other recommendations in this report by the end of October 2011.

Response: The Authority's Standards Committee has already asked the Monitoring Officer to undertake a review of the current GLA Group Framework Agreement and to bring forward proposals, which are to include the issue of ensuring that the Agreement is fit for purpose across the entire Group (as re-configured), as soon as is possible following the 2012 elections for agreement and adoption. The proposal made in this recommendation will be considered as part of the review.

Policing and Community Safety

Crime on London's transport network falls again

On 16 November, I welcomed new figures that revealed that crime on the capital's transport network is continuing to fall. Crime on the bus network is now at its lowest rate in over seven years, with just 9.3 crimes per million passenger journeys in the first half of 2011/12.

There were 1,122 fewer bus related offences over the first six months of this financial year compared to the same period last year, a 9.4 per cent reduction. Figures for the same period show crime on the Tube and DLR fell by 272 offences, a 4.1 per cent reduction. The crime rate on the Tube and DLR over that timeframe was just 10.5 crimes per million passenger journeys.

These decreases build on significant reductions in crime on the bus and Tube/DLR networks over recent years. Every one of London's boroughs has seen a reduction in bus-related crime between 2007/08 and 2010/11, despite a substantial increase in bus ridership.

Falling crime on the transport network has been driven by a range of initiatives that TfL has undertaken in partnership with the police forces and other partners in London. TfL's significant investment in transport policing and a commitment to improving safety and security has ensured the system remains a low crime environment.

Metal Theft Conference

On 29 November, my Statutory Deputy Mayor, Richard Barnes, chaired a City Hall conference on Metal Theft. The event was hosted by the London Resilience Team which is now based at City Hall.

The conference aimed to understand better the impacts and consequences for London of metal theft, explored what agencies and organisations are already doing to tackle the issue and also identified opportunities to increase the effectiveness of such measures. Consideration was also given to recommendations for new approaches to the problem, from increasing public and political awareness of the issue, to the revision of legislation.

Guest speakers at the conference included Lord Henley, Minister of State at the Home Office, and Paul Crowther, the ACPO lead on Metal Theft. A large range of organisations and companies attended and contributed to the event, including London First, CBI, FSB, London Councils, Network Rail, TfL, the MPS, BTP and a number of individual train and utility companies.

International End Violence Against Women Day

On 25 November, I hosted three events at City Hall to recognise International End Violence Against Women Day and the ensuing 16 days of action as key dates for one of my top priorities. The day is the most significant date in the international calendar to end violence against women and girls. The three events were:

- A fashion show held in London's Living Room by Mozaic Woman's Wellbeing Project, based at St. Thomas' Hospital.
- An art exhibition staged by GCSE pupils of Mount Carmel RC School, Islington, in the Café map area.
- Promotion of the White Ribbon Campaign, a global campaign led by men and boys who condemn violence against women and girls in all its forms. Together with my Deputy Mayors, I wore a white ribbon on my lapel throughout the day.

Transport

Major overhaul breathes new life into Piccadilly

On 3 November, I helped mark the completion of a major overhaul of Piccadilly and its surrounding streets by leading a convoy of vintage cars and a classic Routemaster along Piccadilly.

A range of improvements have been made, with the aim of easing congestion through one of London's most iconic areas, making it more accessible for pedestrians and road users. The project has helped restore one of the capital's greatest boulevards and created a much improved public space.

On Piccadilly, an extra 480 square metres of usable footway have been provided and new central pedestrian strips have been constructed that will make it easier for pedestrians to cross. New street lighting on the central strips has been combined with traffic signals and road signs.

By doing so, engineers have been able to cut down on street clutter by removing 51 lighting columns, 34 unnecessary signs and 825 metres of pedestrian guard rail.

The return to two-way traffic on Piccadilly, Pall Mall and St James's Street, combined with improved traffic signalling, should reduce queues of traffic in the area and reverse the trend of 'rat running' through narrow streets nearby, offering a more direct route through the City.

The improvement plan was led by Westminster City Council, TfL and The Crown Estate. The works were completed on schedule and ahead of the 2012 Games.

New Bus for London

On 4 November, I drove the first New Bus for London off the production line. The New Bus for London is the first bus designed specifically for the streets of London in more than 50 years and has been built by specialist engineers at the Wrightbus factory in Ballymena, Northern Ireland. In just under two years, the bus has gone from the drawing board to a fully functioning prototype.

The new bus incorporates the most innovative and cutting edge hybrid technology and will be the most environmentally friendly bus of its kind when it enters passenger service.

In December, the prototype will make its way to London, where it will be put through its paces on the capital's streets in preparation for entering passenger service next year. In the course of the first half of 2012, it will be joined by seven more prototypes to be tested in passenger service.

Urging the Government to act on aviation

On 21 November, in a speech to business and aviation leaders at the Institute of Directors, I warned the Government that the nation faces increasing economic paralysis unless a new hub airport is built in the south east of England. My speech marked publication of the second of what will be a series of reports examining why more aviation capacity is needed.

The latest report sets out in the greatest detail yet provided, why there is an undisputable economic argument that greater aviation capacity is required both by the capital and the whole of the UK. It concludes that a new hub airport should become a pillar of the Government's planning for economic growth and warns that without one, the UK will lose its place at the top table of the global economy.

The UK's only hub airport at Heathrow is now running at 98 per cent of its capacity and is now unable to provide services to the destinations demanded by the world's business elite. There is a lack of links to the developing economies of the Far East and other emerging economies. As a result, European rivals with large multi runway airports are stepping in to do so and providing a lure that will attract business away from the UK. For example, both Frankfurt and Amsterdam offer more seats to mainland China and serve more destinations than Heathrow.

In my latest report, I make a clear case to the Government for using the construction of a new hub airport in the south east to help drive growth and create jobs. I am now focusing on the best possible location and I intend to publish a report next year with possible solutions.

Latest figures show continued trend of improved Tube reliability as passenger numbers grow

On 21 November, TfL published new data showing that train services on London Underground have continued to improve as the number of people using the Tube increases.

The figures for the four-week period, from 21 August to 17 September, showed that the number of track failures fell by 15 per cent against the same period last year and, are at their lowest level for the period since 2003/04, having reduced by 57 per cent since then. Delays as measured by Lost Customer Hours have fallen by nearly 47 per cent since 2003/04, when the programme of Tube upgrades began.

Unplanned station closures fell by more than 26 per cent from the previous four-week period, while signal and point-related failures dropped by 13 per cent, mirroring the decrease seen over the five previous periods. These figures show that the long-term trend of improving reliability on the Tube is continuing, alongside the range of improvements to Londoners' journeys through new trains, signalling, track and upgraded stations.

Cycle Safety

On 22 November, I met with the family of Brian Dorling, a cyclist killed in east London on October 24, and expressed my sincere condolences for their loss.

During the meeting at City Hall, I outlined the work my team have put into improving cycle safety at a time when the capital is experiencing unprecedented levels of cycling. I also explained how a comprehensive programme of work is being put together to make cycling in London safer.

That programme will include a thorough assessment of Bow roundabout, which I have asked TfL to provide for me as soon as possible, as part of a safety review of every major planned scheme on TfL roads and every junction on the Cycle Superhighways.

In addition, a probe will be carried out into the operation of Heavy Goods Vehicles (HGVs) in the capital by the construction industry and, a further series of safety campaigns that target every road user will be launched.

Northbound Blackwall Tunnel safety improvements completed more than a year early

On 3 November, TfL announced that essential safety works on the northbound Blackwall Tunnel had been completed over a year ahead of schedule and the tunnel was in full use as of 11 November.

The improvements, which have been carried out overnight since February 2010, bring the 114 year old tunnel up to the latest safety standards and, are designed to reduce significantly the number of incidents which force the tunnel to close every year. They include the installation and commissioning of new upgraded ventilation fans in the tunnel's four shafts, improved incident detection, as well as installation of new lighting, upgraded CCTV and new communication systems throughout the tunnel.

New safety inlets have been constructed in the tunnel wall, with emergency phones and fire extinguishers providing a safe area for drivers whose vehicles break down in the tunnel.

These will allow TfL to direct emergency services to specific incidents, helping them deal with any potential disruption more rapidly.

TfL has also introduced an additional lane for HGV vehicles on the northbound Blackwall Tunnel approach which will enable all over-height vehicles to be diverted away from the tunnel before they reach the entrance, therefore, reducing unnecessary delays. Last year, over-height vehicles caused the northbound Blackwall Tunnel to be closed 1,448 times, leading to a total of 56 hours of avoidable closures.

Route 12 converts to double-decker buses with improved weekend night services

On 5 November, TfL confirmed that Route 12, the latest route to convert from bendy buses, had started services with a fleet of new double-decker buses. With only three bendy bus routes remaining, the target to banish these vehicles by the end of 2011 is well in sight.

As the new double deck buses are introduced onto this latest route, my commitment to investing in greener technology is evident, with around a third of the new buses being new, greener, hybrid buses.

There will also be improvements to the frequency of the service. On Friday and Saturday nights, frequency will increase to every 15 minutes instead of the current 30 minute intervals. On weekdays, peak time services will be increased to a bus every four minutes from the current frequency of every five minutes.

Revamped service information boards make journeys easier for customers to plan

Customers on the Tube are now getting clearer and more extensive travel information in stations as redesigned service update information boards are rolled out across the network.

The boards, which are located in the ticket halls of LU stations, have been revamped in response to customer research on how TfL could offer more information to passengers to enable them to get up-to-the-minute updates and make choices about their onward journey.

The new design will group any disrupted lines together at the top of the screen so that customers can see at a glance if their journey is likely to be affected. Disrupted lines will carry information alongside them to describe the extent and direction of the problem affecting them, rather than simply stating 'minor' or 'severe' delays as the current screen design does.

Unaffected lines will be listed below those that are disrupted, and the foot of the new-look screen will carry rotating messages giving more information around any service disruption. The changes will also be reflected in web and mobile phone page views.

London Underground unveils proposals to boost capacity at Bank station

On 7 November, TfL unveiled plans that would see the creation of wider platforms, better access to lines and step-free access to a new ticket hall at Bank, one of the Tube's busiest stations.

The proposed project aims to relieve congestion and increase capacity at Bank and Monument, the fourth busiest interchange on the Tube network, with a range of solutions that would ease overcrowding including:

- A new southbound Northern line tunnel that will create extra space to reduce crowding on the platforms;
- A new Northern line concourse with additional interchange passageways and escalators to the DLR and Central line; and
- Lifts to a new ticket hall in King William Street to provide step-free access between street level, the Northern line and DLR.

LU's application for a Transport and Works Act Order will be submitted in late 2012 and, if granted, construction would begin in 2015, with completion scheduled for 2021.

Northern line platforms reopen at Tottenham Court Road

On 28 November, the Northern line platforms at Tottenham Court Road reopened following eight months of behind the scenes work to make it possible to build new access routes, new staircases and a lift. When complete in 2016, station capacity will dramatically increase as part of the major station upgrade.

During the closure, since April 2011, a team of over 100 people have worked around the clock to complete the critical structural works, involving the installation of over 1,000 tonnes of new steel tunnel sections. The work prepares the way for the full station upgrade which will transform the station by 2016 with increased capacity, new entrances and step free access.

The £500 million station upgrade is part of the Tube upgrade plan to ease congestion, improve accessibility and provide direct interchange with Crossrail services when they arrive in 2018.

London charges ahead with wireless electric vehicle technology

On 10 November, TfL announced that it will be part of a pioneering trial of wireless charge points for electric vehicles (EVs). This innovative technology enables motorists to charge batteries by driving over an electric charge pad instead of plugging in their vehicle. Four of TfL's vehicles will be fitted out so they can use the charging pads.

The capital's electric charge point network, Source London, is also leading the way in making EVs more accessible, with the announcement that 13 'fast charge' points have been installed in strategic locations across the network, which will make it even easier for drivers to charge their EVs. These are in addition to the 200 plus EV charge points that Source London has already installed across the city, which will increase to 1,300 points by 2013.

Hundreds have already signed up to become members of the Source London network and to boost this even further, TfL has permanently reduced the cost of annual membership to £10 from £100.

Central line trains overhauled for the London 2012 Games and beyond

On 17 November, TfL announced that passengers using the Central line will soon begin to benefit from a rejuvenation of their carriages. After 19 years in service, the current fleet of trains is being revamped to bring passengers cleaner, more comfortable trains, to serve the next generation of passengers and beyond.

The overhaul of the fleet includes replacing 4,060 windows, replacing side panels that make up the outside of the trains, and covering 23,144 seats with new fabric. The outside of every

carriage on all 85 trains in the fleet will also be coated with a protective film that will make them easier to clean.

As part of the upgrade works, the gearboxes and their housings have been modified, as have the frames which house the wheels and axles. This work will improve the reliability of the trains and should mean the trains will be able to travel greater distances before experiencing a fault. The work will potentially increase the distance Central line trains can travel before experiencing a fault by around another 1,000 kilometres.

Stratford bus Station reopens

On 11 November, TfL announced that the first phase of works to transform Stratford bus station in readiness for the London 2012 Games has been completed.

Brand new bus shelters and seating, improved footways, and better directional signage and lighting for passenger safety are among the benefits for both regular passengers and the many people anticipated to use the station during the 2012 Games. The bus station has also been repainted, the roadways have been resurfaced and improvements made to the drainage system.

Work on phase two of the improvements will continue, with TfL and Newham Council working together on improvements behind the scenes that will benefit customer services staff and bus drivers who use this station. The remaining work is expected to be completed by spring 2012 and will not have any impact on passengers using the bus station.

Economic and Business Policy

Urging public sector to use its buying power to boost employment opportunities for Londoners

On 16 November, I called on the capital's boroughs and public sector bodies to use their huge buying power to create as many jobs, apprenticeship and skills training opportunities as possible.

Since April 2009, I have led the way in creating employment opportunities via the GLA Group's £8 billion procurement programme, which has helped to create more than 2,000 jobs and over 1,800 apprenticeships for workless Londoners. The GLA, where appropriate, has required that conditions be inserted into contracts requiring suppliers in its supply chain to create jobs and training opportunities for Londoners.

The policy has been such a success that I want it to act as an example for 'responsible procurement' in the public sector and I am investing a further £1 million in the programme, with the aim of delivering a further 1,800 jobs and over 2,000 new apprenticeships by 2015. I want all public sector organisations - including central and local government and the National Health Service - to follow the GLA's lead.

Working with the National Apprenticeship Service, I am already extending the current marketing campaign to boost the number of apprenticeships in London to 100,000 by the end of 2012.

Help make Croydon great again

On 22 November, whilst addressing the 'Develop Croydon' one day summit, I announced that I am investing £23m to help return Croydon to its former glory as a major commercial centre and contributor to the capital's economy, following the August disturbances.

I also unveiled detailed plans developed by the Borough and its public and private sector partners, in conjunction with City Hall, to improve the town's public realm and infrastructure, in order to deliver growth, jobs and make it a beacon for tourists and investors.

The money is a large chunk of my £70m Regeneration Fund, £20m of which was secured from central Government and the rest from City Hall. Croydon is also set to benefit from my £50m Outer London Fund.

The £23 million from the Regeneration Fund is in addition to the more than £70 million that Croydon Council and its private and public investing sector partners, including TfL, are already putting into town centre public realm improvements. This has recently culminated in retail giant Westfield's decision to develop its third shopping mall in this part of the capital.

My investment will support work across the four following areas: £5 million to improve the key entrances to Croydon; £7 million to repair and strengthen Croydon's high street, including its main north-south high street; £6 million to make Croydon better connected by removing barriers to walking and, improving routes between key destinations; and £5 million to attract business with a three year package of support.

Alongside Croydon, my £70m Regeneration Fund will also see major investments in 13 other boroughs across the capital, including Tottenham, whose regeneration plans will be revealed early in the New Year.

Huge boost to capital's economy

On 29 November, I welcomed the coalition Government's plans to invest heavily in London's infrastructure, driving growth with thousands of new jobs and, securing the capital's global competitiveness.

Key commitments from the Chancellor of the Exchequer's Autumn Statement to Parliament include:

- Supporting the extension of the Northern Line to Battersea and the creation of new stations at Vauxhall and Nine Elms
- Building a new crossing across the Lower Thames east of London, for example, at Dartford.
- Exploring options for tackling Junction 30 of the M25 and pressures on the A13 corridor.
- Working with TfL and I to explore options for proposed other additional river crossings, for example, at Silvertown
- A commitment to an open debate to explore the capital's future airport capacity needs, including the potential for a new airport in the Thames Estuary
- Providing £80 million to support the Southern Rail franchise's procurement of 130 new carriages to operate in south London.

- Investing millions to accelerate the planned improvements to junctions 23-27 of the M25
- Extending the Oystercard travel payment system outside London
- £130 million for London's transport budget to keep the January fare increases down to RPI+1 per cent, rather than RPI+2 per cent
- Investment from a new £100 million urban broadband fund that will see London become a 'super-connected city'
- A share of the £600 million fund to create an estimated 100 additional Free Schools by the end of this Parliament and, a share of the additional £600 million for school places, available from 2012-13 to help local authorities with the greatest demand.

I will immediately develop a new fares package for 2011 using the Government's financial injection into my budget that will see the annual rate of fare rises reduced.

Reaching out to Chinese Businesses

From 7 to 18 November, My Statutory Deputy Mayor, Richard Barnes, visited Shanghai and the surrounding region, as a guest of The Shanghai Business Daily and Jade & Fountain PRC lawyers, as part of a tour to promote London as the best big city on earth to do business with, visit as a tourist or, to come for educational purposes.

The tour also focused on meeting a host of Chinese businesses to explore the on going opportunities available as part of the 2012 Olympic Games legacy in the capital. The Deputy Mayor was joined for part of this tour by representatives from London and Partners, which is tasked with promoting London to visitors, students and business investors. I am fully committed to strengthening the relationship with China and this tour aimed to forge links with key Chinese investors and commercial partners from the creative, financial, educational and green sectors, to secure long term investment into London. The Deputy Mayor notably met with representatives from leading Chinese companies such as clothing giants Meters Bonwe and food manufacturers Yurun.

Over the last three years, the London and Partners business team have helped over 60 Chinese companies successfully set up or expand businesses in London and this visit aimed to build upon these triumphs. These 60 companies include Alibaba.com, Haier, Bank of China, Crystal CG, China Daily and the Xiking Group. Richard impressed upon Chinese industry leaders that with the 2012 Olympic Games just around the corner, there has never been a better time to invest in the capital.

Richard spoke at a business summit 'Invest London – Go London' aimed at SME's of which some 300 businessmen from all over China attended. It was the first privately organised business conference in the country and was oversubscribed by some 700 people. This was followed by a series of meetings in and around Shanghai to smaller groups of entrepreneurs.

Richard also spent time promoting the tour with the Chinese media, met with the British Council and British Chamber of Commerce representatives, visited the Suzhou International Science Park and visited Hangzhou.

Federation of Small Businesses

On 21 November, my Statutory Deputy Mayor, Richard Barnes, met with representatives of the Federation of Small Businesses at City Hall to discuss responsible procurement.

Environment

Mayor's Safer Parks Awards

On 29 November, I launched my Safer Parks Award 2012 at Harrow Recreation Ground. The Safer Parks Award recognises and promotes new and existing good practice in tackling anti-social behaviour and increasing safety in London's parks and green spaces. The Award is open for applications until 31 January 2012.

My advisor for Social Action and Volunteering, Lizzie Noel, chaired the first good practice event on volunteering in parks and green spaces. Further seminars on problem solving and engaging young people will follow.

Student inventors can help make London greener with my £20,000 Low Carbon Prize

On 23 November, I launched my Low Carbon Prize, sponsored by The Berkeley Group. The prize will reward innovation amongst the capital's students with a prize pot worth £20,000 to the best ideas or inventions which will help reduce carbon emissions from London's buildings. The competition is open to all undergraduates and postgraduates at Further and Higher Education Institutions in London.

The winners will be rewarded with cash to help develop the practical application of their ideas and expert mentoring from an industry leader, whilst I have also pledged my support for the most promising submission. I hope the winning entries could, in the future, be used to help drive investment, specifically in building retrofitting activity, which could deliver up to 80 per cent of the 14,000 low carbon jobs that City Hall figures estimate could be created each year, and two thirds of the £721 million of low carbon economic activity per year up until 2025.

The Low Carbon prize was officially launched by my Director of Environment, Kulveer Ranger, at the Smart Cities Conference. The applications will be judged by a panel of experts and the winner will be announced at an awards ceremony early next year.

Students can apply online at:

www2.lse.ac.uk/intranet/LSEServices/estatesDivision/sustainableLSE/policyObjectives/communityInvolvement/LUEG/home.aspx.

Feeding the 5,000

On 18 November, I urged businesses and the public to sign up to a pledge to reduce the mountains of food needlessly thrown away and sent to landfill. Launching the pledge at the Feeding the 5,000 event in Trafalgar Square, I called on businesses to follow a simple 'Food Waste Pyramid' guide to minimise how much edible food is wasted. They could do this by:

- Avoiding buying surplus food
- Redistributing any unwanted food to charities such as FareShare and FoodCycle, which then provide it to people in need
- Feeding any food unfit for human consumption to livestock where possible
- Disposing through composting and processes such as Anaerobic Digestion, which use the food to create electricity

Businesses such as Waitrose, the New Covent Garden Market, Cafe Spice, Wahaca, Innocent Drinks and Abel and Cole have already signed up to the pledge.

The Feeding the 5000 event treated 5,000 people to a free, hot lunch made from food that would otherwise have been wasted, such as cosmetically imperfect fresh fruit and veg. The event highlighted the value of otherwise wasted food and showed positive solutions to existing food waste problems, encouraging Londoners and London's businesses to take positive action to cut the amount of food that is wasted in the capital.

RE:NEW

I am delighted that homes in specific areas in 23 London boroughs are now benefiting from the RE:NEW programme, which is giving homes an energy efficiency makeover and helping to save hundreds of pounds from energy bills.

The RE:NEW programme has now treated just over 8,000 homes with energy and water efficiency measures since the roll out of the scheme in July. This is in addition to just under 9,000 homes which benefited from the first phases of RE:NEW. The last RE:NEW areas will come online this month.

Help a London Park

On 10 November, I visited Parish Wood Park, one of the parks being improved through my Help a London Park scheme. Over 4,200 local people voted for Parish Wood Park to win £400,000 funding from the scheme.

As a result of the funding, the park now has new footpaths, a fantastic wetland area and pond dipping platform, new signage, seating, trees and bins, improved entrances and a new meadow area. This funding has also drawn in additional investment to pay for a brilliant new play area for children. The park is now a wonderful place for local people to enjoy for years to come.

Launch of Municipal Waste and Business Waste Strategies

On 18 November, I launched my Municipal Waste and Business Waste strategies which demonstrate my commitment to reduce rubbish, create green jobs and make London cleaner and greener.

My strategies set out plans for managing London's waste, detailing that it is possible for us to recycle 67 per cent of the waste we create in London, while using the newest, cleanest renewable technology for the remainder of the rubbish could help save cash by avoiding costly landfill taxes. The strategies also show how London could save £77 million a year and generate 1,260 vital green collar jobs by upping its game on recycling and, opting for the cleanest technologies to deal with the rest of our rubbish.

I have approved the BWMS for publication and, agreed to delegate authority to my Director for Environment and Digital London, to approve minor editorial changes that do not fundamentally affect the substance of the Strategy.

I have also approved the MWMS for publication, have taken into account the MWMS Consultation Report and authorised its publication. I have delegated authority to my Director of Environment and Digital London to approve minor editorial changes to the MWMS and,

authority to the Executive Director Development and Environment, to set the level of charges (if any) for supplying hardcopies of the MWMS.

Stunning green wall unveiled at Edgware Road Tube station to deliver cleaner air

On 28 November, an innovative 200 square metre green wall, designed to trap pollution on one of London's busiest roads, was unveiled at Edgware Road Tube station

The visually stunning green wall has taken just a month to install and, as well as having practical environmental benefits, is an attractive leafy addition to Marylebone Road. The air quality benefits of this wall will be monitored by scientists from Imperial College London.

The green wall is just one of a range of innovative and targeted measures I am introducing to deliver cleaner air in London at places where particulate matter (PM₁₀) pollution is highest.

Cleaner Air for London

As part of the Clean Air Fund, which is delivering Cleaner Air for London, TfL has:

- Commenced Eco-Driver training with professional taxi drivers
- Agreed with the DfT, the design of a new 'no-idling' sign that will soon to noticeable at key idling hotspots
- Held a 'no-idling' workshop with London boroughs to ensure that London becomes a 'no-idling' zone
- Begun rolling out the retrofitting of buses with pollution filters that will be used in pollution hotspots.

I have also published new emission standards for biomass energy use across the capital, to ensure that renewable heat energy does not worsen London's air quality.

Children and Young People

Recruiting Team London volunteers to take the Classics into classrooms

On 7 November, I announced that a new army of volunteers is going into schools around the capital, providing opportunities for young Londoners to learn Latin with the aim of increasing interest in Classics.

I have joined forces with educational charity, The Iris Project, to develop a new 'Love Latin' scheme as part of Team London, my ambitious programme to recruit 60,000 volunteers by Spring 2012. Funding for this new programme will enable The Iris Project to expand its provision of weekly Latin tuition in state primary schools. It has also enabled it to introduce a brand new volunteering scheme, with classics graduates going into primary and secondary schools to give one-off talks on a range of classical subjects, such as democracy and the Olympics, and their relevance to society today. The scheme is being taken into schools in 18 boroughs

Already, 60 volunteers have been recruited and 60 state schools, including the three Mayoral academies, will all benefit from the 'Love Latin' scheme. The aim is to reach over 2,000 children in the first year.

I am calling for more volunteers and schools to come forward and register their interest at: <http://www.london.gov.uk/node/11289>

Launching inquiry into London schools

On 10 November, when visiting the new Haberdashers' Aske's Crayford Academy in Bexley, I announced a new education inquiry to explore the critical challenges facing London's primary and secondary schools.

Although GCSE results are improving, nearly four in ten of London's school children do not achieve the level needed for good life chances. I am concerned that some schools are lowering their expectations of pupils and not pushing children in core subjects such as Maths and English.

The Inquiry, to run from December 2011 to September 2012, will examine key challenges for education in London and, make recommendations for practical action with key partners, including the boroughs, schools and policy-makers.

Some of the key areas include driving up standards, championing excellent London teachers, the availability of good school places, strengthening links with business and helping with pathways to work and future investment.

Mayor Jules Pipe, the Leader of London Councils, and I met with the Secretary of State, Michael Gove MP, on 2 November, to discuss the severe shortage of school places in London and to make the case for a proportionate share of the £500m funding announced by DfE earlier this year.

We argued that the funding formula used by the Government previously gave 26% of funding, even though London experienced 64% of the shortfall. Following this meeting, the Government announced London would receive £260m of the funding, which is 52% of the total.

I have approved the establishment of a ten month Education Inquiry and appointment of a Chair and Members in line with Nolan principles; to appoint Dr Tony Sewell to scope the breadth of the Inquiry in advance of the appointment of a Chair; and to establish a programme budget of up to £46,000 to cover remuneration costs of the Chair, conduct wide scale consultation, commission research and publish a report of its key findings.

Opening of the Bexleyheath Academy

On the 17 November, I opened the Bexleyheath Academy in the London Borough of Bexley, which is the third Mayoral Academy under my Academies Programme. The Academy will cater for 1900 students and is run in partnership with experienced education provider, the Academies Enterprise Trust.

Working with students, teaching staff, parents, the local community and many key organisations, including the local authority, we will deliver an academy that not only improves the life chances for students, but becomes a beacon within the community. My Academies Programme will establish academies across London, delivering a 'Three Part Offer' to raise skills, so that young people are better prepared for the world of work, provide access to a job or training offer for all young people who choose not to go onto further or higher education

and, promote community learning hubs, through joining up efforts to improve school performance with efforts to improve adult skills. Work is already underway to embed the 'Three Part Offer' within the Bexleyheath Academy.

The Academy has also introduced an Internship Programme, placing students within companies where they can understand the world of work and gain a deeper insight into careers they are interested in. The GLA is participating in this programme by hosting a Yr 12 student from Bexleyheath Academy.

The Academies Programme is part of my commitment to improve the aspirations and achievements of young Londoners and enhance the development of skills relevant to employment.

London's next young entrepreneurs

On 24 November, I joined a group of aspiring youngsters and local business mentors brought together by a unique initiative, 'The Hatch', as I also called on London's professionals to give something back.

Run by social enterprise project The Brick Box, and funded by £10,000 from my Team London Small Grants Fund, The Hatch is recruiting a group of young business-minded volunteers to run a profitable internet café within Tooting Market, in return for advice and ongoing guidance from successful local business professionals so they can develop their own entrepreneurial ideas.

The young Londoners taking part will also be able to bid for small pots of cash (up to £500) judged and awarded by The Hatch business gurus to help get their projects off the ground. In addition, the Hatch recruits will use the internet café as a place to work with a local asylum group and, other Tooting residents, who are not currently comfortable using the internet.

During the visit, I called on more business men and women to offer their own time and get involved with The Hatch or other Team London projects. I also got to see how funding from my Outer London Fund is transforming the communal indoor space within the Tooting Market into a vibrant social and entertainment hub. I awarded over £194,000 in funding to Wandsworth to deliver a much needed financial boost to support a variety of initiatives in Tooting, including within the Market.

Backing budding entrepreneurs

On 15 November, as part of Inspires Me Week, my new scheme developed in partnership with Workspace Group, I revealed that young Londoners had the opportunity to experience first hand what it takes to run a business and get tips from some of the capital's successful entrepreneurs.

More than 50 students aged 14 - 16 from the three Mayoral academies - Aylward and Nightingale in Enfield, and Bexleyheath – spent a week working in a variety of sectors, including TV production, fashion shows, the restaurant trade, skincare, mobile applications, business consulting and environmentally friendly baby retail.

The budding entrepreneurs had the opportunity to go behind the scenes, shadowing business leaders and company bosses. They gained hands on experience, with an insight into the skills required to run a business in a highly competitive environment, as well as observing the

qualities and attributes required to become an entrepreneur. A key challenge saw the students creating and presenting their own business plans, with their work judged by a panel at City Hall on 18 November.

Children's Hope Foundation

On 5 November, my Statutory Deputy Mayor, Richard Barnes, officially opened the Children's Hope Foundation Charity Store on Ealing Broadway.

Social Inclusion and Health

London Health Improvement Board work programme development gets underway

Project Teams have begun developing work programmes on three initial priorities identified by the London Health Improvement Board: alcohol, childhood obesity and cancer - prevention, early diagnosis and screening, plus a cross cutting theme on data transparency. These priorities were identified by the Board at its previous meeting in October as key health concerns for the capital. Action on these areas would add value to the public health work already underway across the capital, including at borough level.

The Teams are working with boroughs, the NHS and other relevant experts in business, the third sector and elsewhere, to generate ambitious proposals and business plans for the Board to consider when it meets next in January.

More information about the Boards work is available at: www.lhib.org.uk. These new briefings and tools aim to support the overall communications of the Board to stakeholders, and make it easier for stakeholders to keep their relevant communities updated on the activities of the Board.

Team London

In November, Team London, my plan to get more people in London volunteering to impact some of London's greatest areas of need has continued to gain momentum. Tree planting season has kicked off, with hundreds of volunteers planting thousands of trees across the capital through our Greener London scheme. Team London also launched a campaign that features real recipients of Team London Star volunteering certificates on the TL website and, a campaign across London Underground to showcase the amazing work that volunteer Londoners are doing, thus encouraging more people to nominate others for recognition.

Applications were received for the final round of my Small Grants Fund, which will be given out in the form of £1,000 micro grants to smaller, grassroots community organisations across London.

Nagar Kirtan

On 6 November, my Statutory Deputy Mayor, Richard Barnes, participated in the procession of the Nagar Kirtan through the streets of Southall. The procession celebrated the birth of Sri Guru Nanak Dev Ji, the founder of Sikhism.

Polish Community Meeting

On 23 November, my Statutory Deputy Mayor, Richard Barnes, met with representatives of the Polish community at City Hall. Discussions with the representatives covered the August disturbances, affordable housing and Team London.

LGBT Engagement Meeting

On 23 November, my Statutory Deputy Mayor, Richard Barnes, hosted and chaired my regular meeting of London's LGBT organisations at City Hall. Presentations at the meeting included one from Team London and one from the London 2012 City Operations Team.

London Carers' Advisory Group

On 24 November, my Statutory Deputy Mayor, Richard Barnes, hosted and chaired the London Carers' Advisory Group at City Hall. Items on the agenda included an update on NHS funding for carers, a BAME toolkit presentation, an update on Sainsbury's Pilot Carers Scheme and one on the Carers Hub.

Macmillan Cancer's Inclusion Champions

On 25 November, my Statutory Deputy Mayor, Richard Barnes, attended Macmillan Cancer's 'Inclusion Champions' event at the headquarters of the organisation on Albert Embankment. Richard spoke to and took questions from Macmillan Cancer staff based at the headquarters, focussing in particular on diversity and social cohesion in the capital.

Mayor's Migrant and Refugee Advisory Panel

On 28 November, my Statutory Deputy Mayor, Richard Barnes, chaired my Migrant and Refugee Advisory Panel at City Hall. Items covered by the Panel included a progress report on London Enriched and the impact of recent key policy changes on housing for migrants and refugees.

London 2012 Olympic and Paralympic Games, Legacy and Sport

London wins race to host 2017 World Athletics Championships

On 11 November, I hailed the capital's success in the race to host the 2017 World Athletics Championships as a major milestone towards delivering the capital's legacy from the 2012 Olympic and Paralympic Games.

In a tight race with Doha, the decision by members of the IAAF to award the Championships to London means one of the most prestigious events on the world athletics calendar will be staged in London's Olympic Stadium in less than six years time.

The decision was taken at the IAAF's World Athletics Gala in Monaco following a final presentation to its members by London's bid team, which I was part of, along with Sports Minister Hugh Robertson MP, IAAF Vice-President and LOCOG chair Sebastian Coe and UK Athletics chair Ed Warner.

With regards to the preparation and submission of the bid to host the 2017 World Athletics Championships I agreed and approved:

- The GLA bidding for London to host the WCA in 2017 in the Olympic Stadium, in conjunction with UKA, DCMS, UK Sport and the Olympic Park Legacy Company, with support from London & Partners;
- To provide financial support to undertake necessary due diligence and prepare the bid, with costs to be shared between the Stakeholders;
- To enter into an MOU with London & Partners to formalise the arrangement and support to be provided by it to the GLA;
- To enter into a funding MOU with Government, under which the GLA will take responsibility for a specified share of the costs, to a fixed limit, alongside UK Sport and UK Athletics, and the Government will provide a financial underwrite for the costs of WCA 2017;
- To accept the relevant Government guarantees provided to the GLA to cover obligations in the event contract that only Government can fulfil;
- Submission of the bid to IAAF by 31 August 2011, including entering into the Event Organisation Agreement and associated commitments required by the IAAF for a compliant bid;
- To delegate authority to the Executive Director of Resources and the Director of London 2012 Coordination, acting jointly to approve the details of the above mentioned documents and authorise their execution where appropriate under a Director's Decisions form.

Eco-makeover of iconic Tower Bridge gets 'green light'

On 8 November, a plan to replace Tower Bridge's 25-year-old lights with a new, energy efficient eco-friendly system, was granted final planning and listed building consent. This will also enable giant Olympic Rings and Paralympic Agitos to be temporarily installed on the London landmark during the 2012 Games, placing the world-famous landmark at the heart of the celebrations.

Following an innovative funding deal reached between the GLA, City of London Corporation, and London 2012 sponsors EDF and GE, a state-of-the-art LED lighting and cabling system will be installed in time for next year's 2012 celebrations. This project will help cut energy consumption from lighting the bridge by up to 40 per cent, while enhancing its world-renowned architectural features at night. Replacing the current static lights with varying colours and intensity will enable it to play a vibrant role in special events, such as the 2012 Games, New Year's Eve and the Queen's Diamond Jubilee.

Work is expected to start on replacing the current outdated system imminently.

Culture Squad 2012 – new apprentice producers scheme

On 14 November, I announced that I am looking for outstanding individuals aged 19-24 who want to embark on a career in producing outdoor events. Working with The Albany Theatre, Barbican Centre, English National Ballet, Roundhouse and Watermans, we are offering five full-time NVQ Level 2 paid apprenticeships.

They will play a key role in producing London's most ambitious outdoor arts festival from July – September 2012, as part of the London 2012 Festival. More information can be found at: www.london.gov.uk/culturesquad.

London's school kids 'get set' to watch a feast of London 2012 sport

On 17 November, alongside LOCOG chair, Seb Coe, I revealed the range of sports that London's school kids will have access to during the 2012 Games. I also called on those schools in the capital yet to become members of the London 2012 'Get Set' network to apply quickly to ensure their pupils are eligible for the 125,000 free Games tickets through the Ticketshare scheme.

For the Olympic Games, around 23,000 tickets have been allocated for events in venues on the Olympic Park, around 18,500 for events being staged at other venues, including Beach Volleyball at Horseguards Parade and Archery at Lord's Cricket Ground. A further 18,000 children will get the chance to visit Wembley Stadium to watch Olympic football and over 5,500 will be able to watch sports at venues on the outskirts of the capital, including Rowing at Eton Dorney. The remaining 60,000 tickets will give youngsters access to the 2012 Paralympic Games athletics events in the Olympic Stadium.

There are enough 2012 tickets for one in eight of London 10-18 year old school children to attend the Games free of charge. However, to date, only 58 per cent of London schools eligible have applied to join the 'Get Set' network and I want every state and independent school to join the network before the 16 December when applications close. Ticketshare tickets are donated through a levy placed on London 2012 hospitality packages sold by Prestige Hospitality.

I made my announcement during my visit to officially open the Bexleyheath Academy, the third Mayoral Academy to open its doors in London.

London Live - 2012 celebrations in Hyde Park, Victoria Park and Trafalgar Square

On 23 November, I announced that three iconic open-air locations in the heart of the capital, Hyde Park, Victoria Park and Trafalgar Square, will be transformed next year to offer hundreds of thousands of Londoners and visitors to the city the chance to join in the excitement of the biggest sporting event on the planet – the London 2012 Olympic Games and Paralympic Games.

As part of London's commitment to ensure as many people as possible have a chance to be involved in the celebrations surrounding the Games, I have teamed up with The Royal Parks, the London Borough of Tower Hamlets and international event promoters Live Nation to create LONDON LIVE, which will enable people to watch outdoor screenings of the 2012 sporting action and enjoy top flight entertainment for free.

I revealed that the official LONDON LIVE website was now up and running, with full details to be announced shortly. The website can be found at: www.londonlive.uk.com.

The locations will include giant state of the art screens for crowds to watch live action from the Olympic and Paralympic Games and, a variety of entertainment and attractions for people of all ages, including live music, outdoor arts and performance, plus opportunities to try out different sports. In addition, Live Nation will stage two very special Celebration Concerts in Hyde Park to

coincide with two key milestones of the London 2012 Olympic Games, the Opening Ceremony on July 27 and the Closing Ceremony on August 12.

London Live is part of a wide-ranging series of free public events and cultural activities being planned which will take place across the capital during the 2012 Games.

Giving community sports facilities a boost with £1m cash injection

On 23 November, I announced a further £1m of funding to boost a host of sporting facilities at clubs, playing fields and recreation grounds across London. The cash injection for 20 different projects is the latest to be awarded from my £15.5m Sports Legacy Fund, which with match funding and private sector investment, now stands at over £30m.

I reaffirmed my commitment to protecting the city's green spaces and getting more Londoners into sport with a speech at the London Playing Fields Foundation Gala Dinner. At the Dinner, I announced a £100,000 grant to the Foundation for the redevelopment of all-weather football pitches at the Douglas Eyre Sports Centre in Waltham Forest.

Funding has been allocated towards a raft of other public sports facilities including: £44,000 to help refurbish the athletics track at Paddington Recreation Ground; £48,000 towards all weather tennis courts at Croydon Recreation Ground; £19,000 for a new BMX track and bike storage facilities at Mile End Park; and £25,000 to refurbish the disused cricket pitch at Blackheath Cricket Club.

Playing field sites that have already benefitted from my Sports Legacy Programme include Barn Elms Playing Fields in Richmond, Spikes Bridge Park in Ealing, and Kings College Playing Fields in Hillingdon.

Park Charity – Establishment and Governance Structure

I have approved the establishment of an incorporated charity to work alongside the OPLC in securing a sustainable legacy from the London 2012 Games; its governance structure and charitable Objects; the principles of a MOU between the charity and the OPLC; the appointment of Mark Florman and Anita Zabłudowicz, as my two appointed Trustees to the charity; and the geographical scope of the charity, which will extend beyond the boundaries of the Queen Elizabeth Olympic Park to include 'Olympic fringe' areas.

Government and Parliamentary Relations

Meeting with Cllr Colin Barrow, Leader of the City of Westminster

On 2 November, I met Cllr Barrow and we discussed parking changes; preparations for the 2012 Games; planning; local government finance; transport; the LEP; the Royal Parks; the London Community Safety Fund; rough sleeping; and Parliament Square.

Meeting with the Rt Hon Kenneth Clarke MP, Secretary of State for Justice

On 9 November, I met Ken Clarke and we discussed my compulsory alcohol sobriety scheme; London as a possible location for the Unified Patent Court; and metal theft.

Meeting with Mayor Jules Pipe, Chair of London Councils

On 21 November, I met Jules Pipe and we discussed Olympic transport; education; the Royal Parks; and the Freedom Pass.

Meeting with Cllr Richard Cornelius, Leader of the London Borough of Barnet

On 29 November, I met Cllr Cornelius and we discussed planning issues; local government finance; the Get Set programme; and roadworks.

Lunch with the Rt Hon Justine Greening, Secretary of State for Transport

On 30 November, I had lunch with Justine Greening and we discussed a number of key London transport issues.

Master's Talk – University of Cambridge

On 22 November, my Statutory Deputy Mayor, Richard Barnes, delivered The Master's Talk at Gonville and Caius College at the University of Cambridge. Richard spoke of the role of the Mayor relating to the governance and administration of London.

Culture and Events

London 2012 Festival

On 4 November, London 2012 launched the programme for the London 2012 Festival, a spectacular 12-week nationwide celebration bringing together leading artists from across the world with the very best from the UK. The festival opens on Midsummer's Day 21 June and will run until 9 September 2012.

The London 2012 Festival will celebrate the huge range, quality and accessibility of the UK's world-class culture, and give the opportunity for people across the UK to celebrate the London 2012 Olympic and Paralympic Games.

In London, an unparalleled programme of free events is being planned by my office, working in partnership with artists and performers. This will take place in all 33 boroughs and aimed at creating unforgettable experiences and memories for anyone in the city during the festival.

For information on how to access tickets, including free tickets, people are encouraged to sign up to the London 2012 Festival website at: www.london2012.com/festival.

New Year's Eve fireworks to herald momentous year

On 18 November, I confirmed plans for the New Year's Eve fireworks display at the EDF Energy London Eye on the Southbank. This year's celebrations will have a special significance, marking the start of one of the most momentous years in the capital's history as it hosts the London 2012 Olympic and Paralympic Games.

London-based brand experience agency Jack Morton Worldwide will again create and produce the dazzling show, working with British pyrotechnic company Kimbolton Fireworks. BBC Radio

1's award-winning DJ, Nihal will also be returning to create a live mix of music that will be heard by the crowds along the river.

Public transport will be the best way to get around the capital and the Tube, DLR, tram and selected National Rail services in Greater London will run all night. Night and 24 hour bus routes will run as normal, but there will be a reduction in bus services leaving central London from around 5pm to around 3am on New Year's morning. There will be free travel on all journeys on the Tube, DLR, buses and trams from 11:45pm until 4:30am.

The fireworks display is one of the highlights of the festive season and the New Year period. Other attractions include the Mayor's Carol Service at Southwark Cathedral, other carol singing events across London, ice-skating at iconic locations throughout the city, the West End Christmas lights, the Norwegian Christmas tree and carols for good causes in Trafalgar Square, the Menorah in Trafalgar Square marking the Jewish festival of Chanukah and, the New Year's Day Parade.

More information can be found at www.london.gov.uk/newyarseve and on the TfL website at: www.tfl.gov.uk.

Music For Youth - Schools Proms

On 7 November, my Advisor on Culture and Youth, Munira Mirza, attended the annual Schools Proms at the Royal Albert Hall. This flagship music education event provides 3,000 young musicians with an unparalleled performance opportunity.

However, young Londoners are under-represented, therefore, in 2012, I am helping Music For Youth to increase the number of London Regional Festivals. These local events take place in February and March and are the gateway to the Schools Proms. The events will involve around 4,000 young Londoners.

GLA Organisation

Approval of the LDA Annual Report 2010/11

I have approved the LDA's Annual report 2010-11 and confirmed the delegation of its publication to the LDA.

Appointments

Chair appointed to London & Partners Board

On 14 November, I appointed Dame Judith Mayhew Jonas DBE, as the chair of London & Partners, the promotional agency charged with leading tourism and inward investment and championing the capital as the world's best big city.

Dame Judith has been interim chair of the organisation since it was established on 1 April 2011, when it took over the previous promotional roles of Think London, Visit London and

Study London. The former chair of the Royal Opera House and current chair of the New West End Company, Dame Judith has extensive experience of promoting the capital as a place to visit and invest.

Following an external recruitment and selection process, I approved Dame Judith as Chair for a maximum period of four years, effective from 14 November 2011.

LFEPA Appointment

I have confirmed the decision to instruct Sir Edward Lister, Chief of Staff and Deputy Mayor, to terminate Simon Walsh's appointment to LFEPA and, to appoint Colin Tandy as a direct Mayoral appointment to LFEPA, with immediate effect until 16 June 2012.

Establishment of The Royal Parks Board and Appointment of Chair and members

I have agreed to the establishment of the Royal Parks Board by the Mayor and Secretary of State for Culture Media and Sport.

I have approved the appointment of Apurv Bagri to the position of Chair for the new Royal Parks Board until 30 September 2015. I have appointed the remaining 3 non-executive members of the previous Royal Parks board, Ruth Anderson, Andrew Fenwick and Sue Moore, to the new Royal Parks Board until 30 September 2013.

I have delegated authority for the appointment of the remaining board members to my Deputy Mayor, Sir Edward Lister, as well as determination of their terms and conditions of appointment.

Planning and Development Control

New hotel to bring fresh investment to Dagenham

On 24 November, the LDA announced that it has received planning permission from the London Borough of Barking and Dagenham, which paves the way for the construction of a new 80 bedroom hotel and cover restaurant at Chequers Corner in Dagenham.

The development, on a cleared site which was previously a run-down shopping parade, will create up to 80 new jobs in Dagenham and act as a catalyst for new investment into the area. Planning permission is subject to the conclusion of a Section 106 agreement and construction planned to start in early 2012.

"Making Space in Dalston" wins UK's top landscape award

On 23 November, the LDA announced that "Making Space in Dalston", its £1m initiative with Hackney Council to improve Dalston's open spaces, has won the prestigious President's Award in this year's Landscape Institute Awards.

The President's Award is the top award at the Landscape Institute Awards, with the winner chosen from all the winners of other awards. Making Space in Dalston also won in the "Urban Design and Masterplanning" category. As part of my £200m "Great Outdoors" public realm

improvement programme, this initiative is helping to rejuvenate the area by 'joining up' the existing fabric of Dalston with the new housing, public square, and station at Dalston Junction.

Planning Decisions (Stage II referrals)

20-30 Blyth Road, LB Hillingdon

I have written to the London Borough of Hillingdon stating that I am content to allow the Council to determine the application itself.

North Westminster Community School, City of Westminster

I have written to the City of Westminster stating that I am content to allow the Council to determine the application itself.

210-218 Old Street, 70-100 City Road, 32-37 Featherstone Street and 13-15 Mallow Street, LB Islington

I have written to the London Borough of Islington stating that I am content to allow the Council to determine the application itself.

Fulham Reach, LB Hammersmith & Fulham

I have written to the London Borough of Hammersmith & Fulham stating that I am content to allow the Council to determine the application itself.

341 Shooters Hill, LB Greenwich

I have written to the London Borough of Greenwich stating that I am content to allow the Council to determine the application itself.

Greenwich Industrial Estate, LB Greenwich

I have written to the London Borough of Greenwich stating that I am content to allow the Council to determine the application itself.

Land at Chequers Lane, LB Barking & Dagenham

I have written to the London Borough of Barking & Dagenham stating that I am content to allow the Council to determine the application itself.

Chelsea Barracks, City of Westminster

I have written to the City of Westminster stating that I am content to allow the Council to determine the application itself.

89-93 Newington Causeway, LB Southwark

I have written to the London Borough of Southwark stating that I am content to allow the Council to determine the application itself.

Torquay House, City of Westminster

I have written to the City of Westminster stating that I am content to allow the Council to determine the application itself.

1 New Street Square, City of Westminster

I have written to the City of Westminster stating that I am content to allow the Council to determine the application itself.

17 Sutton Court Road, LB Sutton

I have written to the London Borough of Sutton stating that I am content to allow the Council to determine the application itself.

190 The Strand, City of Westminster

I have written to the City of Westminster stating that I am content to allow the Council to determine the application itself.

Beaverwood Lodge, LB Bromley

I have written to the London Borough of Bromley stating that I am content to allow the Council to determine the application itself.

Former Oldchurch Hospital Site, Block X, LB Havering

I have written to the London Borough of Havering stating that I am content to allow the Council to determine the application itself.

Delegated stage II decisions

The Deputy Mayor for Policy and Planning, under powers I delegated to him, has sent letters in response to the following statutory referrals:

Gate Gourmet Site, LB Hounslow

The Deputy Mayor has written to the London Borough of Hounslow stating that he is content to allow the Council to determine the application itself.

Beal High School, LB Redbridge

The Deputy Mayor has written to the London Borough of Redbridge stating that he is content to allow the Council to determine the application itself.

Janet Adegoke Centre, LB Hammersmith & Fulham

The Deputy Mayor has written to the London Borough of Hammersmith & Fulham stating that he is content to allow the Council to determine the application itself.

Planning Decisions (Stage I referrals)

I have asked officers to send letters giving comments about the following stage one referrals:

- Land North of Westfield Shopping Centre, LB Hammersmith & Fulham
- Victoria Deep Water Terminal, LB Greenwich
- Land at East of Old Oak Common Lane, LB Hammersmith & Fulham
- London Fruit and Wool Exchange, LB Tower Hamlets
- Convoys Wharf, LB Lewisham
- Former Master Brewer Motel Site, LB Hillingdon
- Lots Road Power Station, LB Hammersmith & Fulham
- Minoco Wharf, LTGDC
- Bromley-by-Bow, LTGDC
- Former Government Offices Site, LB Harrow
- Hawley Wharf, LB Camden
- Porsche Garage, 68-70 Stratford High Street, ODA

- Land within the Olympic Site and Rick Roberts Way, ODA
- Phase 4, the Warren/Royal Arsenal, LB Greenwich
- Land South of Nine Elms Lane, LB Wandsworth
- Mayfield School, LB Redbridge

Development Plans

I have written to the following Councils giving a response to their development plan consultations:

- Dalston Area Action Plan, LB Hackney
- Hackney Central Area Action Plan, LB Hackney
- Manor House Area Action Plan, LB Hackney

Decisions made under delegation to Assistant Director - Planning

- Cophall Stadium, LB Barnet
- Haringey Core Strategy, Post examination re-consultation, LB Haringey
- Wembley Area Action Plan, Issues and Options, LB Brent
- Newham Core Strategy, Post EiP Minor amendments consultation, LB Newham
- City of London Protected Views SPD, City of London

Key Engagements

Among my additional engagements since my last report were the following:

- I took part in an event to mark the reopening of the Piccadilly two-way traffic on 3 November
- I had my regular meeting with Transport for London on 3 November
- I addressed the Honorary Bencher dinner on 3 November
- I visited Ballymena to test drive the New Bus for London on 4 November
- I met with Michael Gutman, Westfield, on 7 November, to discuss Westfield in London
- I met with representatives from the Rugby Football Union, Richmond upon Thames Borough Council, South West Trains & Transport for London on 7 November to discuss Twickenham Station
- I met with representatives from Venus Group on 7 November for an update on the River Park
- I attended People's Question Time in Hornchurch on 7 November
- I met with the Conservative Group on London Councils on 8 November
- I attended Congress on 8 November
- I visited the LU Neasden Depot on 8 November
- I met Peter Hendy, Transport Commissioner, on 7 & 8 November, ahead of the Assembly Transport Plenary
- I attended the Evening Standards Most Influential reception on 8 November

- I attended the Assembly Transport Plenary to answer questions as Chair of Transport for London on 9 November
- I had my regular discussion on policing in London with Bernard Hogan-Howe, Metropolitan Police Commissioner, on 9 November
- I met with The Rt Hon Kenneth Clarke MP, Secretary of State for Justice, on 9 November, to discuss trialling a compulsory alcohol sobriety scheme in London
- I laid a foundation stone at Haberdashers' Aske's Crayford Academy on 10 November
- I visited Parish Wood Park on 10 November
- I had my regular meeting with Transport for London on 10 November
- I met with Mark Bostock on 10 November to discuss aviation in London
- I went to Monaco on 11 November to take part in London's World Athletic IAAF Bid
- I addressed the London Schools and Our Children Conference on 12 November
- I attended the Annual Remembrance Service at the Cenotaph on 13 November
- I had my regular meeting with Lord Coe and Paul Deighton, LOCOG, and Justin King on 14 November, to discuss preparations for the 2012 Olympic Games
- I met with the Richard Everitt, Chief Executive, Port of London Authority, on 14 November to discuss London issues
- I attended the Norwood annual dinner on 14 November
- I had my regular meeting with Transport for London on 15 November
- I hosted a community reception for the City & East Constituency on 15 November
- I attended Mayor's Question Time on 16 November
- I chaired my regular planning decisions meeting on 16 November
- I opened the new offices of Marex Financial on 16 November
- I opened the Bexleyheath Academy on 17 November
- I chaired the Olympic Board Meeting on 17 November
- I met with Daniel Moylan, Deputy Chair of Transport for London, on 17 November, ahead of the aviation report we published
- I met with John Biggs AM, on 17 November, to discuss Bow Roundabout
- I took part in a the New West End Company photo opportunity on 18 November, to promote the West End VIP Weekend
- I visited Oxford Circus Station to look at the modernisation work on 18 November
- I attended the Feeding the 5000 event at Trafalgar Square on 18 November
- I launched my aviation Report Part Two, on the economic benefits of a new hub airport at the IOD, on 21 November
- I met with Mayor Jules Pipe, Chair of London Councils, to discuss areas of joint working on 21 November
- I met with the Mayor of Rio de Janeiro on 21 November, to discuss the Olympic and Paralympic Games
- I attended the Turkish Business Network Award ceremony on 21 November
- I addressed the Croydon Development Conference on 22 November
- I visited the Visit Croydon Centre with Bob Neill MP on 22 November
- I met with the Dorling family, Caroline Pidgeon AM, Jenny Jones AM, John Biggs AM and Andrew Boff AM, on 22 November, following recent accidents at the Bow Roundabout
- I attended a meeting of the OPLC Founder Members on 22 November, to discuss the legacy of the Olympic Stadium
- I met with The Rt Hon George Osborne MP, Chancellor of the Exchequer on 22 November, to discuss issues affecting London
- I attended the City Hall Citizenship ceremony on 23 November

- I had my regular discussion on policing in London with Bernard Hogan-Howe and Catherine Crawford, on 23 November
- I met with David James of IIPAG on 23 November
- I chaired my regular planning decisions meeting on 23 November
- I attended the Bureau of Leaders on 23 November
- I addressed the London Playing Fields Association Annual Dinner on 23 November
- I observed a police raid in Peckham on 24 November as part of Operation Hawk
- I visited a café in Tooting, the recipients of a Team London small grant, on 24 November
- I had my regular meeting with Transport for London on 24 November
- I had lunch with Evgeny Lebedev on 25 November
- I attended the Square Mile Ball on 25 November
- I attended the Mayor's Cup at Porchester Hall on 25 November
- I visited the Vauxhall / Nine Elms opportunity area with The Rt Hon George Osborne MP, Chancellor of the Exchequer, on 28 November
- I addressed the Australian Business Lunch on 28 November
- I attended the British Curry Awards on 28 November
- I visited Harrow Recreation Ground to open entries for the second year of Safer Parks Awards on 29 November
- I met with the four Police officers who were recently injured on duty in Harrow on 29 November
- I met with Cllr Richard Cornelius, the Leader of Barnet, to discuss Borough Issues on 29 November
- I addressed the Institute for Government event on Cities, Mayors and Growth on 30 November
- I hosted a meeting of Utility Chief Executives on 30 November to discuss roadworks
- I had lunch with The Rt Hon Justine Greening MP, Secretary of State for Transport, on 30 November
- I had my regular meeting with Transport for London on 30 November

Ends