

Appendix 1 for MQ2839/2012

Dial a Ride

2839 / 2012

		2011/12								2012/13						Total P7 2011-12 to P6 2012-13
		P7	P8	P9	P10	P11	P12	P13	P1	P2	P3	P4	P5	P6		
COMPLETED TRIPS	Wimbledon Southall /Wembley	16,374	16,303	16,545	12,181	16,050	15,868	17,019	15,607	16,699	16,012	16,592	15,738	15,693	206,681	
	Paddington Palmer's Green	19,348	19,433	19,727	14,559	19,066	18,789	20,252	18,564	19,732	18,505	20,255	18,654	18,813	245,697	
		8,557	8,593	8,266	6,399	7,792	7,572	8,348	7,494	7,990	7,235	7,695	7,063	7,060	100,064	
		21,878	22,346	22,076	15,828	21,627	20,582	22,907	20,869	22,951	21,046	22,864	20,184	19,901	275,059	
	Orpington	14,643	14,633	14,920	10,896	14,759	14,244	15,083	13,898	14,613	13,704	14,481	13,508	13,575	182,957	
Woodford	28,554	28,981	29,340	20,811	29,120	27,430	29,282	26,621	28,374	26,974	28,976	26,611	26,820	357,894		
AVERAGE TRIPS PER DRIVING SHIFT WORKED	Wimbledon	14.3	14.5	14.7	12.1	13.8	13.7	14.3	13.7	14.2	14.2	14.3	13.5	14.1		
	Southall/ Wembley	17.3	17.2	16.8	14.3	16.4	15.9	16.4	15.8	16.2	16.3	17.1	16.2	16.8		
	Paddington	13.5	13.8	14.1	12.4	14.4	14.3	14.2	13.6	13.5	13.8	13.9	12.0	12.4		
	Palmer's Green	14.5	15.0	15.0	12.7	14.8	14.3	15.4	14.5	15.3	15.3	15.8	13.8	14.7		
	Orpington	14.7	14.5	13.8	12.1	14.0	13.6	14.2	13.2	13.8	14.0	14.1	13.4	13.5		
Woodford	15.4	15.1	15.7	13.2	15.3	14.4	15.2	14.7	14.5	14.2	14.7	14.7	14.7			
REFUSAL RATE	All London	11.5%	10.7%	10.8%	8.7%	9.4%	8.6%	9.9%	7.6%	7.9%	9.7%	9.9%	9.9%	9.2%		
PUNCTUALITY (CSS RATING)	All London	89						88						90		

2842 / 2012

Cycle Parking

Borough	Number of cycle parking spaces delivered through Borough LIP funding 08/09 - 11/12
Barking	876
Barnet	278
Bexley	84
Brent	543
Bromley	587
Camden	2851
City	658
Cross River*	739
Croydon	22
Ealing	660
Enfield	168
Greenwich	720
Hackney	869
Hammersmith	848
Haringey	457
Harrow	454
Havering	247
Hillingdon	683
Hounslow	1104
Islington	557
Kensington	2287
Kingston	322
Lambeth	1339
Lewisham	2686
Merton	373
Newham	816
Redbridge	418
Richmond	2879
Southwark	868
Sutton	184
Tower Hamlets	981
Waltham Forest	455
Wandsworth	774
Westminster	1127
TOTAL SPACES	28,914

Cycle Parking Installed between 2008/09 and 2011/12	
Directly funded by TfL	37,669
Funded by TfL through the LIPS process	28,914
Total Number of Spaces	66,583

10 SEP 2012

If you think our way, travel our way.

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Rob Brighthouse

Managing Director

5 September 2012

Ref: 20

B Johnson Esq.
Mayor of London
City Hall
The Queen's Walk
More London
London SE1 2AA

Dear Mr Johnson

Thank you for your letter concerning our recent December 2012 timetable consultation, with particular reference to the service provided from intermediate stations within the greater London area.

I should confirm at the outset that the minimum service level for each station along the route is specified by the Department for Transport and that we are compliant in all aspects of this. This Public Service Requirement reflects passenger use of the service and has changed little in many years with regard to the London area stations in line with demand. This contrasts starkly with use made of stations in Buckinghamshire (serving your former constituency), Oxfordshire and Warwickshire which, as you know, have seen a significant increase in passenger use and from where service frequencies and speed have been enhanced in response to this. Our commitment to the route has recently been demonstrated with a spend of £150m, at no cost to the tax or fare payer, in order to speed up the service. This investment is being funded by increased revenue, generated on account of the improved journey times.

Chiltern is, fundamentally, a 100mph railway beyond Wembley and all passenger segments (local, mid and long distance, commuter, business and leisure) are served using only one pair of tracks all the way to Birmingham. There are no other long distance railways radiating from London with this restricting feature that also serve six closely spaced and generally poorly used intermediate stations in the London area. The vast majority of our passengers are seeking fast journeys to and from Central London from the above three counties and have no realistic rail alternative. We seek to provide the very best possible service for this growing market. Local trains, unfortunately, tend to use a disproportionate amount of valuable line capacity at the London end and restrict our capability to meet the growing demand

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Registered Office: Marylebone Station, Great Central House, Melcombe Place, London NW1 6JJ.
Company Registration No. 3007939. VAT Registration No. GB 667 3877 77.

further out on this mainline. This, as you will appreciate, contributes significantly to the economic wellbeing of the capital.

That said, we will continue to serve London area stations to the extent required by our franchise. It is a salutary fact, however, that our least busy train at peak times calls at all stations to West Ruislip with an average of about 70 passengers on board, compared with loadings of between 250 and 450 for those trains serving our key commuter stations.

Turning to the off peak service where in the past there has been available capacity, we have worked proactively with London TravelWatch and others over the years to add selectively off-peak stops at individual London stations in the hope that this would draw additional business to the line. An example of this was the doubling of the off-peak service at Northolt Park in May 2007. These extra stops have been at our own commercial cost and discretion. Unfortunately, these initiatives have been singularly unsuccessful and demand has not increased to the extent that supports their continuation.

We continue to provide train services above the franchise specification at some London area stations, for example with trains at Sudbury Hill Harrow after 19:15 hours. As these are at our cost they are reviewed from time to time to ensure they are fulfilling a substantive need. For example the 20:21 train from this station to London is hardly used and therefore is at risk of deletion. The contrary position however is that, following the consultation, we are reinstating a very small number of extra stops at selected London area stations at shoulder peak times.

We are now at the end of the legal process to introduce more off-peak trains and better serve Oxfordshire. Coupled with expected further growth from elsewhere, we anticipate remaining off peak capacity will be consumed within a fairly short space of time.

In summary, any extra provision in excess of the franchise requirement has to be justified from a commercial perspective. I regret that more stops in the London area would go nowhere near to breaking even. This is because of the cost of lost opportunity to enhance further mainline services in response to ever increasing passenger demand. This is, of course, quite apart from the additional driver and fuel costs, etc. involved. Whilst each element, I appreciate, may seem small in isolation, in aggregate they create a considerable adverse effect upon our profitability that we are unable to countenance. I should mention that the company pays a premium to government for the franchise and does not make a profit.

My commercial team would be happy to discuss the extent of these costs with your commercial team if you have any serious intention of offsetting them.

The ultimate solution to this, as is the case at most London termini, is to separate out the local trains from the main line ones. This would involve the provision of a further pair of tracks between Neasden Junction and West Ruislip and capacity

enhancement works on the approaches to Marylebone station and within the station itself. The cost would be high, certainly not something we, as a loss making entity, could finance. It would need considerable political will for it to happen.

However, the result would enable a supported 'turn up and go' service frequency to be provided that, in itself, would transform the use made of the London suburban stations in the same way as investment in stations and services provided by London Overground Rail Operations Ltd (LOROL), a company which I mobilised and helped operate between 2007 & 2011, has achieved similar things.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Rob Brighthouse', with a small flourish at the end.

Rob Brighthouse
Managing Director

Notes:

11/12 is provisional final year data and 10/11 is final year.

All numbers are rounded to the nearest 10.

Starts by sector

	2010/11	2011/12
Agriculture, Horticulture and Animal Care	620	520
Arts, Media and Publishing	260	340
Business, Administration and Law	12,430	15,560
Construction, Planning and the Built Environment	1,920	1,840
Education and Training	740	900
Engineering and Manufacturing Technologies	2,360	3,600
Health, Public Services and Care	8,950	9,930
Information and Communication Technology	2,550	1,880
Leisure, Travel and Tourism	3,860	3,100
Retail and Commercial Enterprise	7,720	7,340
Unknown	-	10
TOTAL	41,400	45,010

Completers by sector

	2010/11	2011/12
Agriculture, Horticulture and Animal Care	320	300
Arts, Media and Publishing	40	40
Business, Administration and Law	4,380	6,400
Construction, Planning and the Built Environment	1,260	840
Education and Training	110	340
Engineering and Manufacturing Technologies	1,060	1,170
Health, Public Services and Care	2,020	3,740
Information and Communication Technology	1,310	920
Leisure, Travel and Tourism	1,360	2,120
Retail and Commercial Enterprise	2,690	3,360
Unknown	-	-
TOTAL	14,550	19,240

Starts by gender

	2010/11	2011/12
Female	22,980	24,410
Male	18,420	20,600
TOTAL	41,400	45,010

Starts by Local Authority

	2010/11	2011/12
Barking and Dagenham	1,420	1,410
Barnet	1,190	1,360
Bexley	1,730	1,770
Brent	1,470	1,630
Bromley	1,540	1,850
Camden	700	710
City of London	40	40
Croydon	2,270	2,620
Ealing	1,770	1,780
Enfield	1,550	1,720
Greenwich	1,860	2,040
Hackney	1,140	1,240
Hammersmith and Fulham	690	700
Haringey	1,260	1,290
Harrow	1,090	1,060
Havering	1,450	1,640
Hillingdon	1,780	2,000
Hounslow	1,300	1,660
Islington	870	870
Kensington and Chelsea	310	320
Kingston upon Thames	590	580
Lambeth	1,450	1,620
Lewisham	1,580	2,100
Merton	950	960
Newham	1,990	2,100
Redbridge	1,170	1,270
Richmond upon Thames	460	520
Southwark	1,590	1,730
Sutton	1,210	1,250
Tower Hamlets	1,690	1,650
Waltham Forest	1,580	1,710
Wandsworth	920	1,000
Westminster	840	800
TOTAL	41,400	45,010

Appendix 5 for MQ3235/2012

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
BS - Kensington & Chelsea Borough	Safer Neighbourhood Team	-	-	-	-	-	-	-	-	-
	Safer Neighbourhood Team Abingdon Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	0.67	(2.33)
	Safer Neighbourhood Team Brompton Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Campden Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Colville Ward	1.00	-	(1.00)	2.00	2.00	-	3.00	4.37	1.37
	Safer Neighbourhood Team Courtfield Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.67	(1.33)
	Safer Neighbourhood Team Cremorne & Stanley Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	1.33	(1.67)
	Safer Neighbourhood Team Earls Court Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.63	0.63
	Safer Neighbourhood Team Golborne Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	4.00	1.00
	Safer Neighbourhood Team Hans Town & Royal Hospital Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Holland & Norland Wards	0.50	1.00	0.50	2.00	3.00	1.00	3.00	0.89	(2.11)
	Safer Neighbourhood Team Norland Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Notting Barns Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.67	(0.33)
	Safer Neighbourhood Team Pembroke Ward	1.00	1.00	-	2.00	-	(2.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Queen's Gate & Abingdon Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	1.79	(1.21)
	Safer Neighbourhood Team Redcliffe Ward	1.00	2.00	1.00	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Royal Hospital Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team St Charles Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.92	(0.08)
	Safer Neighbourhood Team Stanley Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	1.96	(1.04)
BS - Kensington & Chelsea Borough Total		14.00	14.00	-	36.00	38.00	2.00	54.00	36.90	(17.10)
CW - Westminster HQ	Neighbourhood Support Unit	-	3.00	3.00	17.00	17.00	-	-	-	-
	ORB Safer Neighbourhood Team	-	-	-	5.00	5.00	-	-	-	-
	Safer Neighbourhood Team	-	-	-	3.00	3.00	-	-	-	-
	Safer Neighbourhood Team Abbey Road Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Bayswater Ward	0.50	-	(0.50)	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Bryanston & Dorset Square Ward	1.00	1.00	-	2.00	3.15	1.15	3.00	4.03	1.03
	Safer Neighbourhood Team Cavendish Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.61	0.61
	Safer Neighbourhood Team Chinatown & West End Ward	1.00	-	(1.00)	2.00	12.00	10.00	3.00	3.00	-
	Safer Neighbourhood Team Church Street Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	5.00	2.00
	Safer Neighbourhood Team Churchill Gardens Ward	1.00	1.00	-	2.00	3.78	1.78	3.00	3.00	-
	Safer Neighbourhood Team Covent Garden Ward	1.00	-	(1.00)	2.00	5.33	3.33	3.00	4.67	1.67
	Safer Neighbourhood Team Harrow Road Ward	0.50	1.00	0.50	2.00	4.00	2.00	3.00	3.56	0.56
	Safer Neighbourhood Team Hyde Park Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.36	0.36
	Safer Neighbourhood Team Knightsbridge & Belgravia Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Lancaster Gate & Queensway Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	6.00	-
	Safer Neighbourhood Team Little Venice Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Maida Vale Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Marylebone High Street Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Mayfair & St James Ward	1.00	-	(1.00)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Queens Park Ward	1.00	0.60	(0.40)	2.00	3.00	1.00	3.00	4.00	1.00
	Safer Neighbourhood Team Regents Park Ward	1.00	1.00	-	2.00	1.70	(0.30)	6.00	3.00	(3.00)
	Safer Neighbourhood Team Soho Ward	1.00	2.00	1.00	2.00	14.80	12.80	3.00	3.00	-
	Safer Neighbourhood Team Strand & Whitehall Ward	1.00	-	(1.00)	2.00	3.00	1.00	3.00	6.00	3.00
	Safer Neighbourhood Team Support	1.00	-	(1.00)	2.00	5.00	3.00	3.00	4.00	1.00
	Safer Neighbourhood Team Tachbrook Ward	0.50	-	(0.50)	2.00	4.00	2.00	3.00	4.00	1.00
	Safer Neighbourhood Team Vincent Square Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Warwick Ward	0.50	1.00	0.50	2.00	1.60	(0.40)	3.00	3.00	-
	Safer Neighbourhood Team Westbourne Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	4.61	1.61
CW - Westminster HQ Total		21.00	19.60	(1.40)	50.00	122.36	72.36	81.00	90.84	9.84
EK - Camden Borough	Safer Neighbourhood Team Belsize Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Bloomsbury Ward	1.00	-	(1.00)	2.00	3.00	1.00	3.00	4.00	1.00
	Safer Neighbourhood Team Camden Town & Primrose Hill Ward	0.50	2.00	1.50	2.00	7.00	5.00	3.00	3.00	-
	Safer Neighbourhood Team Canteloves Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Fortune Green Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Frolgna & Fitzjohn Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Gospel Oak Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	4.00	1.00
	Safer Neighbourhood Team Hampstead Town Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Haverstock Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Highgate Ward	1.00	0.79	(0.21)	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Holborn & Covent Garden Ward	1.00	1.00	-	2.00	1.75	(0.25)	3.00	3.83	0.83
	Safer Neighbourhood Team Kentish Town Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Kilburn Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Kings Cross Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Regents Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team St Pancras & Somers Town Ward	1.00	1.00	-	2.00	5.00	3.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Swiss Cottage Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team West Hampstead Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	5.00	2.00
EK - Camden Borough Total		14.00	15.79	1.79	36.00	49.75	13.75	54.00	53.83	(0.17)
FH - Hammersmith & Fulham Borough	Safer Neighbourhood Team - Westfield Centre	1.00	1.00	-	2.00	5.00	3.00	3.00	-	(3.00)
	Safer Neighbourhood Team Addison Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Askew Ward	1.00	-	(1.00)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Avonmore & Brook Green	0.50	-	(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team College Park and Old Oak Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Fulham Reach	0.50	-	(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Fulham Reach & North End Wards	1.00	1.00	-	2.00	-	(2.00)	3.00	-	(3.00)
	Safer Neighbourhood Team Munster	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team North End Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	1.86	(1.14)
	Safer Neighbourhood Team Palace Riverside	0.50	-	(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Parsons Green & Walham Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Ravenscourt Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Sands End Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Shepherds Bush Green Ward	1.00	2.00	1.00	2.00	18.00	16.00	3.00	3.00	-
	Safer Neighbourhood Team Town Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Wormholt & White City Ward	1.00	-	(1.00)	2.00	4.00	2.00	3.00	3.00	-
FH - Hammersmith & Fulham Borough Total		12.00	9.00	(3.00)	32.00	50.00	18.00	48.00	32.86	(15.14)
GD - Hackney Borough	Safer Neighbourhood Team Brownswood Ward	0.50	-	(0.50)	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Cazenove Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Chatham Ward	1.00	2.00	1.00	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Clissold Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Dalston Ward	1.00	1.00	-	2.00	2.00	-	3.00	6.44	3.44
	Safer Neighbourhood Team De Beauvoir Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Hackney Central Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Hackney Downs Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.94	(0.06)
	Safer Neighbourhood Team Haggerston Ward	1.00	-	(1.00)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hoxton Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.39	(0.61)
	Safer Neighbourhood Team Kings Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Leabridge Ward	-	-	-	2.00	3.00	1.00	3.00	1.67	(1.33)
	Safer Neighbourhood Team Lordship Ward	0.50	1.00	0.50	2.00	1.80	(0.20)	3.00	3.00	-
	Safer Neighbourhood Team New River Ward	0.50	-	(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Queensbridge Ward	1.00	-	(1.00)	2.00	4.00	2.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Springfield Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Stoke Newington Central Ward	1.00	-	(1.00)	2.00	2.00	-	3.00	2.89	(0.11)
	Safer Neighbourhood Team Victoria Ward	0.50	-	(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Wick Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)

Borough		Safer Neighbourhood Team			Police Sergeant			Police Constable			PCSOs		
					Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
GD - Hackney Borough Total		14.00	12.00	(2.00)	38.00	42.80	4.80	57.00	46.33	(10.67)			
HT - Tower Hamlets Borough	Safer Neighbourhood Team Bethnal Green North Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Bethnal Green South Ward	1.00	1.00	-	2.00	2.00	-	6.00	5.00	(1.00)			
	Safer Neighbourhood Team Blackwall & Cubitt Town Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Bow East Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Bow West Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Bromley By Bow Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team East India and Lansbury Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Limehouse Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)			
	Safer Neighbourhood Team Mile End & Globe Town Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Mile End East Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Millwall Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Shadwell Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Spitalfields & Banglatown Ward	1.00		(1.00)	2.00	2.00	-	3.00	2.66	(0.34)			
	Safer Neighbourhood Team St Dunstons & Stepney Green Ward	1.00	2.00	1.00	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team St Katherineines & Wapping Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	3.00	-			
	Safer Neighbourhood Team Weavers Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Whitechapel Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)			
HT - Tower Hamlets Borough Total		13.00	12.00	(1.00)	34.00	34.00	-	54.00	43.66	(10.34)			
JC - Waltham Forest Borough	Safer Neighbourhood Task Force	-		-		5.00	5.00						
	Safer Neighbourhood Team Cann Hall Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Cathall Ward	1.00	2.00	1.00	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Chapel End Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Chingford Green Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Endlebury Ward	0.50		(0.50)	2.00	0.71	(1.29)	3.00	3.00	-			
	Safer Neighbourhood Team Forest Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Grove Green Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Hale End & Highams Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Hatch Lane Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team High Street Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.42	1.42			
	Safer Neighbourhood Team Higham Hill Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Hoe Street Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Larkswood Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Leabridge Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Leyton Ward	0.50		(0.50)	2.00	2.00	-	3.00	4.00	1.00			
	Safer Neighbourhood Team Leytonstone Ward	1.00	0.40	(0.60)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Markhouse Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Valley Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)			
	Safer Neighbourhood Team William Morris Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Wood Street Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhoods	-		-		7.00	7.00						
JC - Waltham Forest Borough Total		15.00	12.40	(2.60)	40.00	48.71	8.71	60.00	54.42	(5.58)			
JI - Redbridge Borough	Safer Neighbourhood Team Aldborough Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Barkingside Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Bridge Ward	0.50	1.00	0.50	2.00	1.73	(0.27)	3.00	3.00	-			
	Safer Neighbourhood Team Chadwell Ward	0.50	1.00	0.50	2.00	1.90	(0.10)	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Churchend Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Clayhall Ward	1.00	1.00	-	2.00	1.73	(0.27)	3.00	4.00	1.00			
	Safer Neighbourhood Team Clementswood Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	4.00	1.00			
	Safer Neighbourhood Team Cranbrook Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Fairlop Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Fullwell Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Goodmayes Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.44	0.44			
	Safer Neighbourhood Team Hainault Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Loxford Ward	1.00	1.00	-	2.00	4.00	2.00	6.00	6.00	-			
	Safer Neighbourhood Team Mayfield Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.54	(0.46)			
	Safer Neighbourhood Team Monkams Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Newbury Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Roding Ward	1.00		(1.00)	2.00		(2.00)	3.00	3.00	-			
	Safer Neighbourhood Team Seven Kings Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Snarresbrook Ward	0.50		(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)			
Safer Neighbourhood Team Valentines Ward	1.00		(1.00)	2.00	2.00	-	3.00	4.00	1.00				
Safer Neighbourhood Team Wanstead Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	4.00	1.00				
JI - Redbridge Borough Total		16.00	13.00	(3.00)	42.00	43.36	1.36	66.00	62.98	(3.02)			
KD - Havering Borough	Safer Neighbourhood Support	-		-			-						
	Safer Neighbourhood Team Brooklands Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Cranham Ward	0.50		(0.50)	2.00	1.75	(0.25)	3.00	3.00	-			
	Safer Neighbourhood Team Elm Park Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Emerson Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Gooshays Ward	1.00	1.00	-	2.00	3.00	1.00	6.00	4.75	(1.25)			
	Safer Neighbourhood Team Hacton Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Harold Wood Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Havering Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.67	(0.33)			
	Safer Neighbourhood Team Heaton Ward	1.00		(1.00)	2.00	3.54	1.54	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Hylands Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Mawneys Ward	0.50	1.00	0.50	2.00	2.80	0.80	3.00	3.00	-			
	Safer Neighbourhood Team Pettits Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Rainham and Wennington Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.00	-			
	Safer Neighbourhood Team Romford Town Ward	1.00	1.00	-	2.00	2.00	-	3.00	5.00	2.00			
	Safer Neighbourhood Team South Hornchurch Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.00	-			
	Safer Neighbourhood Team Squirrel's Heath Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.67	(0.33)			
	Safer Neighbourhood Team St Andrews Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Upminster Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	4.00	1.00			
KD - Havering Borough Total		14.00	13.00	(1.00)	36.00	46.09	10.09	57.00	53.09	(3.91)			
KF - Newham Borough	Safer Neighbourhood Parks Team 1	-		-		5.00	5.00						
	Safer Neighbourhood Parks Team 2	-		-		1.00	1.00						
	Safer Neighbourhood Team Beckton Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	4.00	1.00			
	Safer Neighbourhood Team Boleyn Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Canning Town North	0.50		(0.50)	2.00	3.00	1.00	3.00	3.83	0.83			
	Safer Neighbourhood Team Canning Town South	0.50		(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Custom House Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)			
	Safer Neighbourhood Team East Ham Central	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	2.78	(0.22)			
	Safer Neighbourhood Team East Ham North Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.00	(2.00)			
	Safer Neighbourhood Team East Ham South	1.00		(1.00)	2.00	2.60	0.60	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Forest Gate North	1.00	1.00	-	2.00	2.00	-	3.00	2.52	(0.48)			
	Safer Neighbourhood Team Forest Gate South	1.00	1.00	-	2.00	1.00	(1.00)	6.00	2.00	(4.00)			
	Safer Neighbourhood Team Green Street East	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-			
	Safer Neighbourhood Team Green Street West	0.50	1.00	0.50	2.00	2.00	-	3.00	3.44	0.44			
	Safer Neighbourhood Team Little Ilford Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)			
	Safer Neighbourhood Team Manor Park	0.50	1.00	0.50									

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
	Safer Neighbourhood Team Wall End	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Ham Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Wards Team 1, 2 & 3	-		-		5.00	5.00		1.00	1.00
KF - Newham Borough Total		15.00	13.00	(2.00)	40.00	52.60	12.60	63.00	56.74	(6.26)
KG - Barking & Dagenham Borough	Safer Neighbourhood Team Abbey Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	6.00	3.00
	Safer Neighbourhood Team Alibon Ward	0.50		(0.50)	2.00	5.24	3.24	3.00	2.97	(0.03)
	Safer Neighbourhood Team Becontree Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Chadwell Heath Ward	1.00		(1.00)	2.00	1.00	(1.00)	3.00	4.00	1.00
	Safer Neighbourhood Team Eastbrook Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.97	(0.03)
	Safer Neighbourhood Team Eastbury Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Gascoigne Ward	1.00	1.00	-	2.00	4.72	2.72	3.00	3.00	-
	Safer Neighbourhood Team Goresbrook Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.95	(0.05)
	Safer Neighbourhood Team Heath Ward	1.00	1.00	-	2.00	3.00	1.00	3.00		(3.00)
	Safer Neighbourhood Team Longbridge Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Mayesbrook Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Parsloes Ward	0.50		(0.50)	2.00	1.30	(0.70)	3.00	2.00	(1.00)
	Safer Neighbourhood Team River Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Thames Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Valence Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Village Ward	1.00	1.00	-	2.00	2.00	-	3.00	5.00	2.00
	Safer Neighbourhood Team Whalebone Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.83	(1.17)
KG - Barking & Dagenham Borough Total		13.00	8.00	(5.00)	34.00	39.26	5.26	51.00	50.72	(0.28)
LX - Lambeth Borough	Safer Neighbourhood Team Bishops Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Brixton Hill Ward	1.00		(1.00)	2.00	3.60	1.60	3.00	2.00	(1.00)
	Safer Neighbourhood Team Clapham Common Ward	1.00		(1.00)	2.00	9.00	7.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Clapham Town Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Coldharbour Ward	1.00		(1.00)	2.00	4.00	2.00	6.00		(6.00)
	Safer Neighbourhood Team Ferndale Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Gipsy Hill Ward	1.00		(1.00)	2.00	5.00	3.00	3.00		(3.00)
	Safer Neighbourhood Team Herne Hill Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Knight's Hill Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Larkhall Ward	1.00		(1.00)	2.00	3.00	1.00	6.00	1.00	(5.00)
	Safer Neighbourhood Team Oval Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Prince's Ward	1.00		(1.00)	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team St Leonards Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Stockwell Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Streatham Hill Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Streatham South Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Streatham Wells Ward	1.00		(1.00)	2.00	4.00	2.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Thornton Ward	1.00	1.00	-	2.00	5.00	3.00	3.00	3.00	-
	Safer Neighbourhood Team Thurlow Park Ward	1.00		(1.00)	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Tulse Hill Ward	1.00		(1.00)	2.00	3.00	1.00	3.00		(3.00)
	Safer Neighbourhood Team Vassall Ward	1.00		(1.00)	2.00	4.00	2.00	3.00		(3.00)
LX - Lambeth Borough Total		21.00	3.00	(18.00)	42.00	77.60	35.60	69.00	36.00	(33.00)
MD - Southwark Borough	Safer Neighbourhood Team Brunswick Park Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Camberwell Green Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Cathedral Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Chaucer Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.73	(0.27)
	Safer Neighbourhood Team College Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team East Dulwich Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team East Walworth Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Faraday Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Grange Ward	1.00	1.00	-	2.00	2.40	0.40	3.00	2.00	(1.00)
	Safer Neighbourhood Team Livesey Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Newington Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.76	(1.24)
	Safer Neighbourhood Team Nunhead Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Peckham Rye Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Peckham Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Riverside Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Rotherhithe Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team South Bermondsey Ward	1.00	2.00	1.00	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team South Camberwell Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Surrey Docks Ward	0.50		(0.50)	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team The Lane Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Village Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
MD - Southwark Borough Total		16.00	17.00	1.00	42.00	44.40	2.40	63.00	50.49	(12.51)
NI - Islington Borough	Neighbourhood Support Unit	-	2.00	2.00		8.00	8.00			-
	Safer Neighbourhood Task Force	-	3.00	3.00		23.00	23.00			-
	Safer Neighbourhood Team Barnsbury & Caledonian Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Bunhill Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Caledonian Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Canonbury & St Peters Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Clerkenwell Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Finsbury Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Highbury East Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.58	(1.42)
	Safer Neighbourhood Team Highbury West Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hillrise Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.61	(1.39)
	Safer Neighbourhood Team Holloway Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Junction Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Mildmay & Highbury East Wards	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team St Georges & Junction Wards	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team St Mary's Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team St Peter's Ward	0.50		(0.50)	2.00	3.00	1.00	3.00		(3.00)
	Safer Neighbourhood Team Tollington Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	1.00	(2.00)
NI - Islington Borough Total		12.00	16.00	4.00	32.00	61.00	29.00	48.00	27.19	(20.81)
PL - Lewisham Borough	Safer Neighbourhood Team Bellingham Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Blackheath Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Brockley Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team Catford South and Whitefoot Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Crofton Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Dowham and Grove Park Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Evelyn Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.44	(1.56)
	Safer Neighbourhood Team Forest Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Grove Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ladywell and Crofton Park Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Lee Green Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Lewisham Central Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	6.00	3.00
	Safer Neighbourhood Team New Cross Ward	1.00	1.00	-	2.00	4.00	2.00	6.00	3.00	(3.00)
	Safer Neighbourhood Team Perry Vale Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Rushey Green Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	6.00	3.00
	Safer Neighbourhood Team Sydenham Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Telegraph Hill Ward	1.00	1.00	-	2.00	2.00	-	6.00	5.00	(1.00)
	Safer Neighbourhood Team Whitefoot Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
PL - Lewisham Borough Total		14.00	14.00	-	36.00	43.00	7.00	72.00	59.44	(12.56)

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
PY - Bromley Borough	Safer Neighbourhood Team Bickley Ward	0.50		(0.50)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Biggin Hill Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Bromley Common & Keston Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Bromley Town Ward	1.00	1.00	-	2.00	2.00	-	6.00	6.00	-
	Safer Neighbourhood Team Chelsfield Ward	0.50		(0.50)	2.00	1.00	(1.00)	6.00	3.54	(2.46)
	Safer Neighbourhood Team Chislehurst Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Clockhouse Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Cray Valley East Ward	1.00		(1.00)	2.00		(2.00)	6.00		(6.00)
	Safer Neighbourhood Team Cray Valley West Ward	1.00		(1.00)	2.00		(2.00)	6.00		(6.00)
	Safer Neighbourhood Team Copers Cope Ward	0.50		(0.50)	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Crystal Palace Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Darwin Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team East Cray Ward	-	1.00	1.00		4.00	4.00		3.83	3.83
	Safer Neighbourhood Team Farnborough Ward	0.50		(0.50)	2.00	3.00	1.00	6.00	3.80	(2.20)
	Safer Neighbourhood Team Hayes & Coney Hall Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Kelsey Park Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Mottingham & Chislehurst North Ward	1.00	1.00	-	2.00	2.60	0.60	3.00	6.00	3.00
	Safer Neighbourhood Team Orpington Ward	0.50		(0.50)	2.00	2.00	-	6.00	4.56	(1.44)
	Safer Neighbourhood Team Penge & Cator Ward	1.00	1.00	-	2.00	4.00	2.00	6.00	4.00	(2.00)
	Safer Neighbourhood Team Petts Wood Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Plaistow & Sundridge Ward	0.50		(0.50)	2.00	4.00	2.00	6.00	6.00	-
	Safer Neighbourhood Team Shortlands Ward	0.50		(0.50)	2.00		(2.00)	3.00	3.00	-
	Safer Neighbourhood Team The Glades	-		-		2.00	2.00		2.00	2.00
	Safer Neighbourhood Team West Cray Ward	-	1.00	1.00		4.00	4.00		4.00	4.00
	Safer Neighbourhood Team West Wickham Ward	1.00	1.00	-		2.00	-	6.00	5.00	(1.00)
PY - Bromley Borough Total		17.00	12.00	(5.00)	44.00	52.60	8.60	114.00	79.73	(34.27)
QA - Harrow Borough	Safer Neighbourhood Team Belmont Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Cannons Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.86	(0.14)
	Safer Neighbourhood Team Edgware Ward	1.00	2.00	1.00	2.00	3.00	1.00	3.00	5.00	2.00
	Safer Neighbourhood Team Greenhill Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	5.00	2.00
	Safer Neighbourhood Team Harrow on the Hill Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Harrow Weald Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Hatch End Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Headstone North Ward	0.50		(0.50)	2.00		(2.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Headstone South Ward	0.50	0.89	0.39	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Kenton East Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Kenton West Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Marlborough Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Pinner South Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Pinner Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Queensbury Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Rayners Lane Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Roxbourne Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Roxeth Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Stanmore Park Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	0.75	(2.25)
	Safer Neighbourhood Team Wealdstone Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team West Harrow Ward	0.50		(0.50)	2.00		(2.00)	3.00	1.00	(2.00)
QA - Harrow Borough Total		16.00	15.89	(0.11)	42.00	37.00	(5.00)	63.00	43.61	(19.39)
QK - Brent Borough	Safer Neighbourhood Team Alperton Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	1.66	(1.34)
	Safer Neighbourhood Team Barnhill Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Brondesbury Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Dollis Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.45	(1.55)
	Safer Neighbourhood Team Dudden Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00		(3.00)
	Safer Neighbourhood Team Fryent Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Harlesden Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Kensal Green Ward	1.00		(1.00)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Kenton Ward	0.50		(0.50)	2.00	2.00	-	3.00	0.78	(2.22)
	Safer Neighbourhood Team Kilburn Ward	0.50		(0.50)	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Mapesbury Ward	0.50		(0.50)	2.00	2.00	-	3.00		(3.00)
	Safer Neighbourhood Team Northwick Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Preston Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Queens Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Queensbury Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Stonebridge Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Sudbury Ward	1.00		(1.00)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Tokyngton Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Welsh Harp Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Wembley Central Ward	1.00	1.00	-	2.00	2.00	-	3.00	5.00	2.00
	Safer Neighbourhood Team Willesden Green Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
QK - Brent Borough Total		16.00	13.00	(3.00)	42.00	44.00	2.00	69.00	39.89	(29.11)
RG - Greenwich Borough	Safer Neighbourhood Team Abbeywood Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Blackheath Westcombe Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	1.44	(1.56)
	Safer Neighbourhood Team Charlton Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.53	0.53
	Safer Neighbourhood Team ColdHarbour & New Eltham Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Eltham North Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.23	1.23
	Safer Neighbourhood Team Eltham South Ward	0.50		(0.50)	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Eltham West Ward	0.50		(0.50)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Glyndon Ward	1.00		(1.00)	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Greenwich West Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Kidbrooke & Hornfair Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.92	(0.08)
	Safer Neighbourhood Team Middle Park & Sutcliffe Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Peninsula Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Plumstead Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Shooters Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Thamesmead Moorings Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Woolwich Common Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	4.86	(1.14)
	Safer Neighbourhood Team Woolwich Riverside Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
RG - Greenwich Borough Total		13.00	12.00	(1.00)	34.00	35.00	1.00	66.00	52.98	(13.02)
RY - Bexley Borough	Safer Neighbourhood Team	-		-			-			-
	Safer Neighbourhood Team Barnehurst Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Belvedere Ward	0.67	1.00	0.33	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Blackfen & Lamorbey Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Blendon & Penhill Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Brampton Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Christchurch Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.22	0.22
	Safer Neighbourhood Team Colyers Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Cray Meadows Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Crayford Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Danson Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team East Wickham Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.83	(0.17)
	Safer Neighbourhood Team Erith Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Falconwood & Welling Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Lesnes Abbey Ward	0.66	1.00	0.34	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Longlands Ward	0.50		(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
	Safer Neighbourhood Team North End Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Northumberland Heath Ward	1.00	1.00	-	2.00	1.70	(0.30)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Sidcup Ward	0.50		(0.50)	2.00	2.71	0.71	3.00	2.34	(0.66)
	Safer Neighbourhood Team St Mary's Ward	0.50	0.85	0.35	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team St Michael's Ward	1.00		(1.00)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Thamesmead East Ward	0.67		(0.67)	2.00	2.00	-	3.00	4.00	1.00
RY - Bexley Borough Total		16.00	12.85	(3.15)	42.00	42.41	0.41	63.00	58.39	(4.61)
SX - Barnet Borough	Safer Neighbourhood Team Brunswick Park Ward	0.50	1.00	0.50	2.00	3.00	1.00	6.00	2.00	(4.00)
	Safer Neighbourhood Team Burnt Oak Ward	1.00	1.00	-	2.00	1.75	(0.25)	6.00	2.00	(4.00)
	Safer Neighbourhood Team Childs Hill Ward	1.00	0.86	(0.14)	2.00	3.00	1.00	6.00	6.00	-
	Safer Neighbourhood Team Colindale Ward	1.00	1.00	-	2.00	2.00	-	6.00	5.00	(1.00)
	Safer Neighbourhood Team Coppetts Ward	0.50		(0.50)	2.00	2.00	-	6.00	2.89	(3.11)
	Safer Neighbourhood Team East Barnet Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.40	(2.60)
	Safer Neighbourhood Team East Finchley Ward	0.50		(0.50)	2.00	2.00	-	6.00	6.00	-
	Safer Neighbourhood Team Edgware Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Finchley Church End Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Garden Suburb Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Golders Green Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Hale Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	6.00	4.64	(1.36)
	Safer Neighbourhood Team Hendon Ward	0.50		(0.50)	2.00	2.00	-	6.00	3.66	(2.34)
	Safer Neighbourhood Team High Barnet Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.96	(1.04)
	Safer Neighbourhood Team Mill Hill Ward	0.50		(0.50)	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Oakleigh Ward	0.50		(0.50)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Totteridge Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Underhill Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team West Finchley Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team West Hendon Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Woodhouse Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
SX - Barnet Borough Total		16.00	15.86	(0.14)	42.00	42.75	0.75	126.00	81.55	(44.45)
TW - Richmond upon Thames Borough	Safer Neighbourhood Team Barnes Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team East Sheen Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Fulwell & Hampton Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Ham, Petersham & Richmond Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hampton North Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hampton Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hampton Wick Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Heathfield Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Kew Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Mortlake & Barnes Common Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team North Richmond Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team South Richmond Ward	1.00	1.00	-	2.00	4.00	2.00	3.00	3.00	-
	Safer Neighbourhood Team South Twickenham Ward	0.50	1.00	0.50	2.00	3.40	1.40	3.00	3.00	-
	Safer Neighbourhood Team St Margarets & Nth Twickenham Ward	1.00	1.00	-	2.00	0.77	(1.23)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Teddington Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Twickenham Riverside Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Twickenham Ward	0.50		(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Whitton Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
TW - Richmond upon Thames Borough Total		14.00	13.00	(1.00)	36.00	42.17	6.17	54.00	38.00	(16.00)
TX - Hounslow Borough	Safer Neighbourhood Team Bedfont Ward	0.50	0.80	0.30	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Brentford Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Chiswick Homefields Ward	-		-	2.00	2.75	0.75	3.00	4.84	1.84
	Safer Neighbourhood Team Cranford Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Feltham North Ward	0.50		(0.50)	2.00	2.50	0.50	3.00	2.00	(1.00)
	Safer Neighbourhood Team Feltham Town Centre	1.00		(1.00)	2.00	2.00	-	3.00		(3.00)
	Safer Neighbourhood Team Feltham West Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hanworth Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hanworth Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Heston Central Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Heston East Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Heston West Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Hounslow Central Ward	0.50	1.00	0.50	2.00	3.45	1.45	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hounslow Heath Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hounslow South Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hounslow Town Centre	-	1.00	1.00		7.60	7.60			-
	Safer Neighbourhood Team Hounslow West Ward	1.00	1.00	-	2.00	2.00	-	3.00	0.98	(2.02)
	Safer Neighbourhood Team Isleworth Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Osterley & Spring Grove Ward	0.50	1.75	1.25	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Riverside Ward	-	1.00	1.00		2.00	2.00			-
	Safer Neighbourhood Team Syon Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Turnham Green Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
TX - Hounslow Borough Total		15.00	16.55	1.55	40.00	53.30	13.30	60.00	34.82	(25.18)
VK - Kingston upon Thames Borough	Safer Neighbourhood Team Alexandra Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Berrylands Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Beverley Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Canbury Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Chessington North & Hook Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Chessington South Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.43	(0.57)
	Safer Neighbourhood Team Coombe Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.34	(0.66)
	Safer Neighbourhood Team Coombe Vale Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Grove Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Norbiton Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Old Malden Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team St James Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team St Marks Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Surbiton Hill Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Tolworth & Hook Rise Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Tudor Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
VK - Kingston upon Thames Borough Total		12.00	11.00	(1.00)	32.00	32.00	-	48.00	32.77	(15.23)
VW - Merton Borough	Safer Neighbourhood Team Abbey Ward	1.00		(1.00)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Cannon Hill Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Colliers Wood Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.78	(1.22)
	Safer Neighbourhood Team Cricket Green Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.78	(1.22)
	Safer Neighbourhood Team Dundonald Ward	0.50	1.00	0.50	2.00	1.63	(0.37)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Figges Marsh Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Graveney Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hillside Ward	0.50		(0.50)	2.00	1.77	(0.23)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Lavender Fields Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Longthornton Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Lower Morden Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Merton Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Pollards Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ravensbury Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Raynes Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.70	(1.30)
	Safer Neighbourhood Team St Helier Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
	Safer Neighbourhood Team Trinity Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Village Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team West Barnes and Raynes Park Wards	0.50	1.00	0.50	2.00	2.29	0.29	3.00	2.00	(1.00)
	Safer Neighbourhood Team Wimbledon Park Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
VW - Merton Borough Total		15.00	14.00	(1.00)	40.00	38.69	(1.31)	60.00	38.26	(21.74)
WW - Wandsworth Borough	Safer Neighbourhood Team Balham Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	4.00	1.00
	Safer Neighbourhood Team Bedford Ward	0.50	1.00	0.50	2.00	0.80	(1.20)	3.00		(3.00)
	Safer Neighbourhood Team Earlsfield & Wandsworth Common	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team East Putney Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	6.00	1.00	(5.00)
	Safer Neighbourhood Team Fairfield Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Furzedown Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Graveney Ward	1.00		(1.00)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Latchmere Ward	1.00	1.00	-	2.00	2.00	-	3.00	4.00	1.00
	Safer Neighbourhood Team Nightingale & Bedford	0.50	1.00	0.50	2.00	2.00	-	6.00	5.00	(1.00)
	Safer Neighbourhood Team Northcote Ward	1.00	1.00	-	2.00	2.40	0.40	3.00	2.00	(1.00)
	Safer Neighbourhood Team Queenstown & Shaftesbury	0.50	3.00	2.50	2.00	10.00	8.00	3.00	3.00	-
	Safer Neighbourhood Team Roehampton & West Putney	0.50	1.00	0.50	2.00	2.00	-	3.00	2.82	(0.18)
	Safer Neighbourhood Team Shaftesbury Ward	0.50	1.00	0.50	2.00		(2.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Southfields Ward	1.00		(1.00)	2.00	2.75	0.75	6.00	2.00	(4.00)
	Safer Neighbourhood Team St Marys Park Ward	1.00		(1.00)	2.00	2.40	0.40	3.00	3.00	-
	Safer Neighbourhood Team Thamesfield Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Tooting Ward	1.00		(1.00)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Wandsworth Common Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team West Hill & East Putney	0.50		(0.50)	2.00	1.75	(0.25)	6.00	2.00	(4.00)
	Safer Neighbourhood Team West Putney Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.00	(2.00)
WW - Wandsworth Borough Total		15.00	14.00	(1.00)	40.00	44.10	4.10	84.00	48.82	(35.18)
XB - Ealing Borough	Safer Neighbourhood Team Acton Central Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Cleveland Ward	0.50	1.00	0.50	2.00	1.50	(0.50)	6.00	2.00	(4.00)
	Safer Neighbourhood Team Dommers Wells Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ealing Broadway Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ealing Common Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team East Acton Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Elthorne Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Greenford Broadway Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Greenford Green Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Hanger Hill Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Hobbayne Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Lady Margaret Ward	0.50	2.00	1.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team North Greenford Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Northfield Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Northolt Mandeville Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Northolt West End Ward	1.00		(1.00)	2.00	1.00	(1.00)	3.00	3.00	-
	Safer Neighbourhood Team Norwood Green Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Perivale Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team South Acton Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Southall Broadway Ward	1.00	0.80	(0.20)	2.00	2.00	-	3.00	1.89	(1.11)
	Safer Neighbourhood Team Southall Green Ward	1.00	1.00	-	2.00	2.29	0.29	3.00	2.00	(1.00)
	Safer Neighbourhood Team Southfield Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Walpole Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.27	(1.73)
XB - Ealing Borough Total		18.00	16.80	(1.20)	46.00	43.79	(2.21)	78.00	57.16	(20.84)
XH - Hillingdon Borough	Safer Neighbourhood Team Barnhill Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Botwell Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Brunel Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Cavendish Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Charville Ward	1.00		(1.00)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Eastcote & East Ruislip Ward	0.50		(0.50)	2.00	1.75	(0.25)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Harefield Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Heathrow Villages Ward	1.00		(1.00)	2.00	4.00	2.00	3.00	2.55	(0.45)
	Safer Neighbourhood Team Hillingdon East	0.50		(0.50)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ickenham Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.69	(1.31)
	Safer Neighbourhood Team Manor Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Northwood Hills Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Northwood Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Pinkwell Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team South Ruislip Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Town Centre	-	1.00	1.00		1.00	1.00		1.79	1.79
	Safer Neighbourhood Team Townfield Ward	1.00		(1.00)	2.00	1.50	(0.50)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Uxbridge North Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Uxbridge South Ward	1.00		(1.00)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Drayton Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Ruislip Ward	0.50		(0.50)	2.00	2.11	0.11	3.00	1.67	(1.33)
	Safer Neighbourhood Team Yeading Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Yiewsley Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.00	(2.00)
XH - Hillingdon Borough Total		16.00	8.00	(8.00)	44.00	46.36	2.36	66.00	42.70	(23.30)
YE - Enfield Borough	Safer Neighbourhood Tasking	-	1.00	1.00		4.00	4.00		4.00	4.00
	Safer Neighbourhood Team	-	1.00	1.00			-		1.00	1.00
	Safer Neighbourhood Team Bowes Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Bush Hill Park Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	0.55	(2.45)
	Safer Neighbourhood Team Chase Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Cockfosters Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Edmonton Green Ward	1.00	1.00	-	2.00	3.00	1.00	6.00	3.00	(3.00)
	Safer Neighbourhood Team Enfield Highway Ward	1.00	1.00	-	2.00	1.00	(1.00)	6.00	5.42	(0.58)
	Safer Neighbourhood Team Enfield Lock Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.74	(0.26)
	Safer Neighbourhood Team Grange Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Haselbury Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Highlands Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Jubilee Ward	1.00	1.00	-	2.00	0.55	(1.45)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Lower Edmonton Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Palmers Green Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Ponders End Ward	1.00		(1.00)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Southbury Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Southgate Green Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	1.90	(1.10)
	Safer Neighbourhood Team Southgate Ward	0.50		(0.50)	2.00	1.68	(0.32)	3.00	3.00	-
	Safer Neighbourhood Team Town Ward	1.00		(1.00)	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Turkey Street Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Upper Edmonton Ward	1.00		(1.00)	2.00	2.82	0.82	6.00	4.00	(2.00)
	Safer Neighbourhood Team Winchmore Hill Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	1.89	(1.11)
YE - Enfield Borough Total		16.00	14.00	(2.00)	42.00	40.05	(1.95)	78.00	53.50	(24.50)
YR - Haringey Borough	Safer Neighbourhood Team Alexandra Ward	0.50		(0.50)	2.00	4.00	2.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Bounds Green Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Bruce Grove Ward	1.00	1.00	-	2.00	2.00	-	3.00		(3.00)
	Safer Neighbourhood Team Crouch End Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	0.67	(2.33)
	Safer Neighbourhood Team Fortis Green Ward	0.50		(0.50)	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Harringay Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)

Borough	Safer Neighbourhood Team	Police Sergeant			Police Constable			PCSOs		
		Target	Actual	Variance	Target	Actual	Variance	Target	Actual	Variance
	Safer Neighbourhood Team Highgate Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Hornsey Ward	0.50	1.00	0.50	2.00	4.00	2.00	3.00	1.00	(2.00)
	Safer Neighbourhood Team Muswell Hill Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.67	0.67
	Safer Neighbourhood Team Noel Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.94	(1.06)
	Safer Neighbourhood Team Northumberland Park Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Seven Sisters Ward	0.50		(0.50)	2.00	3.00	1.00	3.00	2.89	(0.11)
	Safer Neighbourhood Team St Ann's Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.44	0.44
	Safer Neighbourhood Team Stroud Green Ward	0.50		(0.50)	2.00		(2.00)	3.00	2.14	(0.86)
	Safer Neighbourhood Team Tottenham Green Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Tottenham Hale Ward	1.00		(1.00)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Green Ward	1.00	1.00	-	2.00	4.00	2.00	3.00		(3.00)
	Safer Neighbourhood Team White Hart Lane Ward	1.00	1.00	-	2.00	1.00	(1.00)	3.00		(3.00)
	Safer Neighbourhood Team Woodside Ward	0.50	1.00	0.50	2.00	3.00	1.00	3.00	1.00	(2.00)
YR - Haringey Borough Total		14.00	11.00	(3.00)	38.00	44.00	6.00	57.00	31.75	(25.25)
ZD - Croydon Borough	Safer Neighbourhood Team Addiscombe Ward	0.50		(0.50)	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Ashburton Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Bensham Manor Ward	1.00	1.00	-	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team Broad Green Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Coulsdon East Ward	0.50	1.00	0.50	2.00	1.00	(1.00)	3.00	1.00	(2.00)
	Safer Neighbourhood Team Coulsdon West Ward	0.50		(0.50)	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Croham Ward	1.00	1.00	-	2.00	3.00	1.00	6.00	2.00	(4.00)
	Safer Neighbourhood Team Crystal Palace Triangle Ward	1.00	1.00	-	2.00	2.00	-	4.00	2.66	(1.34)
	Safer Neighbourhood Team Fairfield Ward	-		-	2.00	2.00	-	6.00	4.44	(1.56)
	Safer Neighbourhood Team Fieldway Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Heathfield Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Kenley Ward	1.00		(1.00)	2.00	2.00	-	3.00	1.84	(1.16)
	Safer Neighbourhood Team New Addington Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.44	0.44
	Safer Neighbourhood Team Norbury Ward	1.00	1.00	-	2.00	2.00	-	6.00	1.71	(4.29)
	Safer Neighbourhood Team Purley Ward	1.00	1.00	-	2.00	2.00	-	3.00	0.65	(2.35)
	Safer Neighbourhood Team Sanderstead Ward	0.50		(0.50)	2.00	1.80	(0.20)	3.00	3.00	-
	Safer Neighbourhood Team Selhurst Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Selsdon & Ballards Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Shirley Ward	0.50		(0.50)	2.00	2.00	-	6.00	2.00	(4.00)
	Safer Neighbourhood Team South Norwood Ward	1.00		(1.00)	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Thornton Heath Ward	1.00	1.00	-	2.00	4.00	2.00	6.00	2.86	(3.14)
	Safer Neighbourhood Team Upper Norwood Ward	1.00	1.00	-	2.00	2.00	-	6.00	3.00	(3.00)
	Safer Neighbourhood Team Waddon Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team West Thornton Ward	1.00	1.00	-	2.00	2.00	-	6.00	4.00	(2.00)
	Safer Neighbourhood Team Woodside Ward	0.50	1.00	0.50	2.00	2.00	-	6.00	1.00	(5.00)
ZD - Croydon Borough Total		19.00	18.00	(1.00)	50.00	51.80	1.80	115.00	64.60	(50.40)
ZT - Sutton Borough	Safer Neighbourhood Team Beddington North Ward	1.00	0.75	(0.25)	2.00	3.00	1.00	3.00	2.00	(1.00)
	Safer Neighbourhood Team Beddington South Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.44	(0.56)
	Safer Neighbourhood Team Belmont Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Carshalton Central Ward	1.00	1.00	-	2.00	2.00	-	3.00	2.67	(0.33)
	Safer Neighbourhood Team Carshalton South & Clockhouse Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.37	0.37
	Safer Neighbourhood Team Cheam Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	2.00	(1.00)
	Safer Neighbourhood Team Nonsuch Ward	0.50	1.00	0.50	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team St Helier Ward	1.00	1.00	-	2.00	2.00	-	3.00	1.00	(2.00)
	Safer Neighbourhood Team Stonecot Ward	1.00	0.75	(0.25)	2.00	3.20	1.20	3.00	4.00	1.00
	Safer Neighbourhood Team Sutton Central Ward	1.00		(1.00)	2.00	2.00	-	3.00	3.52	0.52
	Safer Neighbourhood Team Sutton North Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.55	0.55
	Safer Neighbourhood Team Sutton South Ward	0.50		(0.50)	2.00	1.00	(1.00)	3.00	2.00	(1.00)
	Safer Neighbourhood Team Sutton West Ward	0.50	2.00	1.50	2.00	3.60	1.60	3.00	2.00	(1.00)
	Safer Neighbourhood Team The Wrythe Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.83	0.83
	Safer Neighbourhood Team Wallington North Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Wallington South Ward	1.00	1.00	-	2.00	2.00	-	3.00	3.00	-
	Safer Neighbourhood Team Wandle Valley Ward	1.00	1.00	-	2.00	3.00	1.00	3.00	3.00	-
	Safer Neighbourhood Team Worcester Park Ward	0.50		(0.50)	2.00	2.00	-	3.00	2.00	(1.00)
ZT - Sutton Borough Total		15.00	14.50	(0.50)	36.00	40.80	4.80	54.00	48.38	(5.62)
Grand Total		487.00	424.24	(62.76)	#####	#####	263.75	#####	#####	(549.59)

GREATER LONDON AUTHORITY

Mayor's Office

Jeremy Wright MP

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Our Ref: MQ1287-2012

Date:

10 SEP 2012

Dear Jeremy

I am writing with regard to the treatment by the criminal justice system of fatal and serious injury collisions involving cyclists. As I hope you are aware, as Mayor of London I have an ambition to create a 'cyclised city' – a civilised city where people can ride their bikes safely, in a pleasant environment. Cycling with all its social, environmental, health and financial benefits has an important role to play in the future of the Capital. London's major roads have seen a 173 per cent increase in cycle journeys since 2001 and my aim is to achieve a 400 per cent growth in cycling between 2001 and 2026.

As part of this overall goal, I am determined to improve the safety of cycling in London and I set out my commitment to this in my Cycle Safety Action Plan (2010). One of the areas for action within the plan is to work with partners in the criminal justice system to strengthen the procedures for dealing with fatal and serious cycling collisions. Feedback from the families and friends of those who have been injured or have lost their life as a result of a road collision suggests that they can feel let down by the criminal justice system. The rate of conviction for collisions involving cyclists and the sentences given by the courts often are not seen to reflect the seriousness and the impact of the offences.

As such, Transport for London, in partnership with the Crown Prosecution Service and the London Criminal Justice Board, has completed a review of the court outcomes for drivers prosecuted for killing or seriously injuring a cyclist in London. This found that between 2007–2010, out of the 50 fatal cycle collisions considered, only half resulted in a driver being taken to court. Of those 25 prosecutions, only 12 drivers were convicted of causing death by dangerous or careless driving or similar. For the offence of death by dangerous or careless driving, the penalties given out by the court ranged for 150 hours of community service with a 12 month disqualification, to seven years imprisonment. In comparison, the sentencing guidelines for assault with serious injury state the minimum sentence is six years.

This review also highlighted the variation between courts, with a far higher conviction rate for serious personal injury collisions in Redbridge Magistrates Court, for example, than in City of Westminster.

I have particular concerns about the apparent inconsistency in the conviction of lorry drivers who claim not to have seen cyclists because of their vehicle's "blind spot". Driver training makes it clear that if drivers properly adjust their mirrors and check them regularly, they will always be able to see a cyclist enter their blind spot. Yet in recent cases that have come to court, some drivers who claim not to have seen cyclists in their blind spot have escaped conviction.

As you are well aware, I am in the process of establishing a new Sentencing Unit for London, within my Mayor's Office for Policing And Crime. The Unit will closely monitor sentencing by the court and offences, so that they reflect London's needs and so I can systematically and formally object to sentences that I believe are too lenient. I have asked this Unit to focus on the conviction and sentencing of drivers charged with offences leading to the death or serious injury of a cyclist on London's roads as a first priority. I will also be asking that the Unit look at the decision by prosecutors to take no further action if the defence is that the cyclist was in the driver's blind spot. The review suggests that the courts do not always appreciate the seriousness of these offences, and are doing little to contribute to improving road safety in London. Understandably, many grieving families are concerned that the courts are conveying a message to the public that killing a vulnerable road user (where culpability is proved) is less serious than killing someone in a fight.

I am asking for your support in reviewing the guidelines for causing death or injury through dangerous or careless driving, and how they are being used by the London courts. In particular, I would appreciate your support for my new Sentencing Unit for London, which will closely monitor sentencing by the court and offences for fatal and life changing cycle collisions, and respond to any emerging concerns about consistency and parity with other crimes where injury results. In addition, I hope you will be able to agree to review the prosecution and sentencing guidelines to re-consider the use of the existence of a blind spot as a defence.

My Deputy Mayor for Transport, Isabel Dedring, and Leon Daniels, MD of Surface Transport at Transport for London, would like the opportunity to meet with you to discuss this in more detail. If this is something you would welcome, could I ask that your office contacts Isabel's PA, Anita Chen, on 0207 983 4384 or by email at anita.chen@london.gov.uk to set this up.

Thank you again for writing to me.

Yours ever,



Boris Johnson
Mayor of London

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