

DMPC Decision – PCD 999

Title: National Police Chiefs' Council – Operating Model Pathfinder Programme - Acceptance of Funding

Executive Summary:

MOPAC hosts the National Police Chiefs' Council (NPCC). This paper seeks approval for the acceptance on behalf of the NPCC of upto £3,200,000 for 2021/22 of Home Office funding to support the Operating Model programme.

Recommendation:


The Deputy Mayor for Policing and Crime is recommended to:

1. Approve MOPAC entering into a grant agreement with the Home Office, on behalf of the NPCC, and receive up to £3,200,000 of funding in 2021/22 to guarantee delivery of the full business case and detailed design.

Deputy Mayor for Policing and Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature 

Date **28/06/2021**

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

1. Introduction and background

- 1.1. The MOPAC hosts the National Police Chief's Council (NPCC), providing business support services, under a nationally agreed collaboration agreement.
- 1.2. The NPCC Operating Model is a transformation programme implemented by the NPCC. Following a grant received in 2020/21 to develop a full business case a 'Pathfinder' proposal paper was submitted to Chief Constables Council in February 2021. This proposal paper was agreed and funding has been confirmed from the Home Office for 2021/22

2. Issues for consideration

- 2.1. The objective of the operating model is to improve the co-ordination, communication and collaboration of NPCC work for the benefit of the whole policing system and includes the establishment of a Strategic Hub to coordinate a national approach to a number of capabilities such as workforce, data and technology and communication and engagement. Additionally further work on governance and a scheme of delegation will enhance the decision-making processes for Chief Constables when dealing with NPCC work streams.

3. Financial Comments

- 3.1. The NPCC have assured that the estimated costs will be fully funded from HO grant. Any costs not met by the HO grant funding will be funded from the NPCC budget and reserves. There is no financial exposure for MOPAC.
- 3.2. The funding only applies to 2021/22, and the NPCC are exploring other funding options to guarantee continued development and a move to a business as usual state.

4. Legal Comments

- 4.1. Under the Police Reform and Social Responsibility Act 2011 police and crime commissioners "must (a) secure the maintenance of the police force for that area, and (b) secure that the police force is efficient and effective".
- 4.2. This grants will be paid to the MOPAC, as the host organisation for the NPCC, in exercise of the power conferred upon the Secretary of State for the Home Department under Section 48 of the Police Act 1996.
- 4.3. Under paragraph 4.8 of the MOPAC Scheme of Consent and Delegation the DMPC must approve "Bids for grant funding made and all offers made of grant funding; and/or where appropriate a strategy for grant giving".

5. GDPR and Data Privacy

- 5.1. These proposals do not use personally identifiable data of members of the public therefore there are no GDPR issues to be considered.

6. Equality Comments

- 6.1. MOPAC is required to comply with the public sector equality duty set out in section 149(1) of the Equality Act 2010. This requires MOPAC to have due regard to the need to eliminate discrimination, advance equality of opportunity and foster good relations by reference to people with protected characteristics. The protected characteristics are: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 6.2. NPCC report that there are no equality implications arising from acceptance of this grant funding.

7. Background/supporting papers

Appendix 1 NPCC REPORT ON THE NPCC OPERATING MODEL PATHFINDER PROGRAMME

Public access to information

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval.

If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

If yes, for what reason:

Until what date: n/a

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a **Part 2** form – No

ORIGINATING OFFICER DECLARATION

Tick to confirm statement (✓)

Financial Advice:

The Strategic Finance and Resource Management Team has been consulted on this proposal.

✓

Legal Advice:

Legal advice is not required. The MPS legal team has been consulted on the proposal.

✓

Equalities Advice:

Equality and diversity issues are covered in the body of the report.

✓

GDPR/Data Privacy

GDPR compliance issues are covered in the body of the report

✓

Director/Head of Service:

The MOPAC Chief Finance Officer and Director of Corporate Services has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.

✓

Chief Executive Officer

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature



Date 28/06/2021



MAYOR OF LONDON
OFFICE FOR POLICING AND CRIME

REPORT ON THE NPCC OPERATING MODEL PATHFINDER PROGRAMME

Report by Richard Guy on behalf of Assistant Commissioner Martin Hewitt

Part 1 – This section of the report will be published by MOPAC. It is classified as OFFICIAL – PUBLIC

EXECUTIVE SUMMARY

The NPCC Operating Model is a programme of work instigated by NPCC Chair Martin Hewitt

Following initial funding in 2020/21 continued funding has been agreed with the Home Office for this financial year and a further submission will be prepared for the 2021 spending review.

A decision is required from MOPAC on behalf of NPCC, to receive the 2021/22 funding provided by the Home Office to guarantee delivery of the NPCC Operating Model Pathfinder programme.

Recommendations

The Deputy Mayor for Policing and Crime is asked to consider the following:

1. Approve MOPAC entering into a grant agreement with the Home Office, on behalf of the NPCC, and receive up to £3,200,000 of funding in 2021/22 to guarantee delivery of the full business case and detailed design.

Non-confidential facts and advice to the Deputy Mayor for Policing and Crime

Introduction and background

The NPCC Operating Model is a transformation programme implemented by NPCC Chair Martin Hewitt. Following a grant received in 2020/21 to develop a full business case a 'Pathfinder' proposal paper was submitted to Chief Constables Council in February 2021. This proposal paper was agreed and funding was also received from a Home Office grant for 2021/22.

The objective of the operating model is to improve the co-ordination, communication and collaboration of NPCC work for the benefit of the whole policing system and includes the establishment of a Strategic Hub to coordinate a national approach to a number of capabilities such as workforce, data and technology and communication and engagement. Additionally further work on governance and a scheme of delegation will enhance the decision-making processes for Chief Constables when dealing with NPCC work streams.

Contribution to the MOPAC Police & Crime Plan 2017-2021¹

2. The NPCC Operating model will contribute to the MOPAC Police & Crime Plan as it will increase collaboration, communication and co-ordination across policing benefiting both the policing system and safeguarding communities.

Financial, Commercial and Procurement Comments

3. The policing costs associated with the Operating Model programme will be funded by the Home Office with no permanent revenue cost to policing. This will be via a special grant to MOPAC who will then administer all financial arrangements on behalf of the NPCC.
4. The Home Office have only granted funding for the current financial year. The Programme team are exploring other funding options to guarantee continued development and a move to a business as usual state.
5. NPCC has considered the forecasted costs and is confident that the £3,200,000 granted by the HO is sufficient to cover the costs of the programme.
6. Despite the above if there are over-costs which are not funded by the HO grant funding, NPCC assure that these costs will be met from within existing NPCC budget and/or reserves.

Legal Comments

7. This grant will be paid to the MOPAC, as the host organisation for the NPCC, in exercise of the power conferred upon the Secretary of State for the Home Department under Section 48 of the Police Act 1996.
8. Under paragraph 4.8 of the MOPAC Scheme of Consent and Delegation the DMPC has delegated authority to approve "Bids for grant funding made and all offers made of grant funding; and/or where appropriate a strategy for grant giving".
9. The grant agreement will be published under the Elected Policing Bodies (Specified Information) Order 2011

Equality Comments

10. No issues have been identified relating to equality or diversity.

Privacy Comments

11. The receipt of HO funding does not involve the use of personally identifiable data of members of the public, so there are no GDPR issues to be considered.

Real Estate Implications

12. There are no direct implications arising from the receipt of the HO funding. The Programme team are home based and have access to office and meeting space within current NPCC Offices.

Environmental Implications

13. No Impact

Background/supporting papers

14. No applicable

Report author: Richard Guy