

DMPC Decision – PCD 573

Title: Central Estate Programme - Relocation of Optima Healthcare

Executive Summary:

Following approval of the Central Estate – Counter Terrorism and Organised Crime (CTOC) Hub in March 2018 this paper requests the approval of a change in strategy resulting in investment in a to-be retained site providing a purpose-designed and refurbished Occupational Health service location, and a consequent reduction in anticipated annual revenue contract charges.

Recommendation:

The Deputy Mayor for Policing and Crime is recommended to approve:

1. The change in strategy for the relocation of Optima Healthcare from Optima providing services from their own building to MOPAC providing space in the existing estate as defined in part 2.
2. The allocation of capital as defined in Part 2 to refurbish Gilmour House funded through a reallocation of budget within the CTOC Hub budget.
3. One off revenue costs in the event the gym is demolished before the replacement facilities are completed, funded through the revenue budget provision approved as part of the CTOC business case as defined in Part 2.
4. the Commercial Director the authority to approve contracts through standard commercial frameworks, or other MOPAC approved routes to market as appropriate to the range of projects.
5. That the medical and fitness facilities required for the 'Day 2' component of the MPS recruitment process to be considered as part of the Limehouse concept design alongside the assessment 'Day 1' component, as an option as part of a potential unfunded increase in scope.

Deputy Mayor for Policing and Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature

Sybil Under

Date

9/5/2019

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

1. Introduction and background

- 1.1. The Central Estate Programme is a project designed to rationalise and improve the "to be" retained estate mainly in relation to central functions, decision PCD 335 refers.
- 1.2. The original Central Estate Programme CTOC Hub paper included a revenue uplift for the cost of Optima, the Metropolitan Police Service (MPS) Occupational Health provider, moving out of Empress State Building (ESB), providing their own accommodation and recharging the Metropolitan Police Service (MPS) as part of a contract charge. Following a review of the options this proposal is for the MPS to invest in the Gilmour Section House site. Optima would then occupy the space as a contractor.

2. Issues for consideration

- 2.1. The benefits to the MPS are that purpose-designed and refurbished accommodation for the Occupational Health service can be provided in a single accessible central location, and the programme of vacating Empress State Building can be de-risked and kept on track. The MPS will also retain an enhanced asset. There are further commercial and operational benefits which are set out in Part 2
- 2.2. The MPS also highlight in this paper that Optima are the recruitment service contractor, SSCL's sub-contractor for the provision of the fitness and health check elements of the recruitment service, and that this 'Day 2' activity will be added to the scope of the Limehouse proposal.

3. Financial Comments

- 3.1. Funding for the capital cost will be met from within the existing overall Central Estate Programme CTOC business case.
- 3.2. The revenue implications of this proposal are also contained within the existing business case.

4. Legal Comments

- 4.1. In carrying out its functions, the MOPAC may, under paragraph 7, Schedule 3 of the Police Reform and Social Responsibility Act 2011 "do anything which is calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office".
- 4.2. The DMPC is asked to approve the recommendation under paragraph 4.8 of the MOPAC Scheme of Consent and Delegation which requires DMPC approval for "Business cases for revenue or capital expenditure of £500,000 and above" and "Budget virements or movements of £500,000 and above".

5. Commercial Issues

- 5.1. The MPS propose to use existing compliant routes to market for the provision of the works and services to invest in Gilmour House.

6. GDPR and Data Privacy

- 6.1. The proposal does not use personally identifiable data of members of the public therefore there are no GDPR issues to be considered.

7. Equality Comments

7.1. There are no direct equality or diversity implications arising from this request.

8. Background/supporting papers

8.1. MPS Report to IAM

Public access to information

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval.

If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

If yes, for what reason:

Until what date:

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a **Part 2** form – YES

ORIGINATING OFFICER DECLARATION

	<i>Tick to confirm statement (✓)</i>
Financial Advice: The Strategic Finance and Resource Management Team has been consulted on this proposal.	✓
Legal Advice: Legal advice is not required.	✓
Equalities Advice: Equality and diversity issues are covered in the body of the report.	✓
Commercial Issues Commercial issues are covered in the body of the report.	✓
GDPR/Data Privacy GDPR compliance issues are covered in the body of the report.	✓
Director/Head of Service: The MOPAC Chief Finance Officer has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	✓

OFFICER APPROVAL**Chief Executive Officer**

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature

R. Lawrence

Date

8/5/2019

**MOPAC**MAYOR OF LONDON
OFFICE AND POLICE-0 001 8000**MOPAC Investment Advisory Meeting****Report by Matthew Punshon on behalf of DAC Matt Twist (SRO Programme 10)****This report will be published by MOPAC. It is Classified as OFFICIAL – PUBLIC****EXECUTIVE SUMMARY**

The Full Business Case (FBC) for the Central Estate Programme (CEP), approved by the Deputy Mayor in March 2018 (PCD 335), identified the need to relocate Optima from ESB, as part of the creation of the Counter Terrorism and Organised Crime (CTOC) Hub.

This paper requests a change in strategy to that set out in the FBC.

Recommendations

The Deputy Mayor for Policing and Crime is recommended to agree:

1. The change in strategy for the relocation of Optima Healthcare from Optima providing services from their own building to MOPAC providing space in the existing estate as defined in part 2.
2. The allocation of capital as defined in Part 2 to refurbish Gilmour House funded through a reallocation of budget within the CTOC Hub budget.
3. One off revenue costs in the event the gym is demolished before the replacement facilities are completed funded through the revenue budget provision approved as part of the CTOC business case as defined in Part 2.
4. Provide the Commercial Director the authority to approve contracts through standard commercial frameworks, or other MOPAC approved routes to market as appropriate to the range of projects.
5. That the medical and fitness facilities required for the 'Day 2' component of the MPS recruitment process to be considered as part of the Limehouse concept design alongside the assessment 'Day 1' component, as an option as part of a potential unfunded increase in scope.

Time sensitivity

A decision is required from the Deputy Mayor by 10/05/19 to enable timescales to be met for the relocation of the Forensic Management Team

Non-confidential facts and advice to the Deputy Mayor for Policing and Crime

Introduction and background

1. The Full Business Case (FBC) for the Central Estate Programme (CEP), approved by the Deputy Mayor in March 2018 (PCD 335), identified the need to relocate Optima from ESB, as part of the creation of the Counter Terrorism and Organised Crime (CTOC) Hub.
2. Since that paper detailed analysis of the options both externally and within the MOPAC estate have been completed which indicates that there is an opportunity to re-purpose a property in the MOPAC estate which will provide better value for money.

Issues for consideration

3. The approved Central Estate Programme (CEP) requires the vacation of all non operational teams from Empress State Building. The business case highlighted Optima Healthcare as one of the teams that will need to be relocated.
4. The relocation provides an opportunity for the MPS/MOPAC to provide purpose refurbished high quality space in a single central location for the provision of Occupational Health Services.

Contributes to the MOPAC Police & Crime Plan 2017-2021¹

5. The proposed change is consistent with the MOPAC Police & Crime Plan, the Met's One Met Model (OMM) and the proposed MPS Transformation Strategy. It will enhance the MPS's ability to Keep London Safe.
6. It will provide modern tools to the police to do their job, and enhance the estate through enabling increased flexibility and resilience, targeting investments in critical infrastructure.
7. It supports the investment in the welfare of police officers.

Financial, Commercial and Procurement Comments

8. The proposals are affordable and can be funded within the existing budget provision within the Central Estate Programme.
9. Further detail is set out in Part Two of the report.

Legal Comments

10. In carrying out its functions, the MOPAC may, under paragraph 7, Schedule 3 of the Police Reform and Social Responsibility Act 2011 "do anything which is

¹ [Police and crime plan: a safer city for all Londoners | London City Hall](#)

calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office".

Equality Comments

11. There are no direct equality or diversity implications arising from this request.

Privacy Comments

12. This request will not involve the processing of personal data.

Real Estate Implications

13. The use of the proposed building will result in the improvement of the building and greater utilisation of the space delivering better value for money.

Environmental Implications

14. The proposed opportunity enables further refurbishment and renewal of building systems which, in turn, will improve energy efficiency.

Background/supporting papers

Supporting papers in Part 2, exempt from publication.
Central Estate Programme decision approved on 22nd March 2018 (PCD335).

Report author: Matthew Punshon (PSD)

