

REQUEST FOR DMPC DECISION – PCD 386**Title: National County Lines Coordination Centre****Executive Summary:**

This Business Justification concerns the proposal to create a National County Lines Co-ordination Centre (NCLCC), governed by the NPCC Gangs portfolio and NCA and funded through a bid to the Home Office. The aim of the NCLCC is to enable national joined-up work across police forces, ROCU's and the NCA in order to effectively tackle the threat posed by county lines. The work is to be delivered under the 4P approach and will be resourced by a combination of officers and analysts to ensure a full national response. The NCA will take the lead on the "pursue" element and the police will lead on "protect, prevent, prepare".

This proposal is being submitted to PIB and IAB for oversight and approval of the bid submission to the Home Office and subsequent creation of the NCLCC.

The Serious Violence Strategy announced by Home Office on 9th April identified the full allocation towards the development of a New National County Lines Co-ordination Centre to tackle violent and exploitative criminal activity associated with county lines.

Recommendation:

The DMPC is asked to;

- Approve a national county lines co-ordination centre (NCLCC) which will allow more suitable resourcing dedicated to effectively tackling county lines and associated vulnerability
- Approve funding sought for £3.7m through a bid to the Home Office with mutually agreeable outcomes
- Approve joint strategic oversight with governance from both Police (NPCC Gangs Lead) and NCA

Deputy Mayor for Policing And Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature**Date**

08/05/18

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

Decision required – supporting report

1. Introduction and background

- 1.1. Within the NPCC Gangs portfolio, NCA and Home Office, well-documented collaboration across both tactical and strategic responses has concluded that the most effective way to overcome the barriers currently presented within law enforcement can be through a national co-ordination centre.
- 1.2. The objectives for the NCLCC are for the NCA to lead the “Pursue” element. The Police will lead on Prevent, Protect and Prepare whilst also supporting the NCA’s pursue element. This will be ensuring that operational responses are aligned, whilst developing tactical and safeguarding strategies from cross cutting themes including Missing People, Modern Slavery, Drugs and CSE/A to align work from all portfolios.
- 1.3. The NCLCC will enable the MPS across all boroughs (and other forces) to have an enhanced response to keeping children and young people safe through safeguarding strategies and best practice. The NCLCC will also enable MPS to benefit from national collaboration to tackle and combat organised criminality and its impact on serious violence, use of weapons, drugs and trafficking.

2. Issues for consideration

- 2.1. The Serious Violence Strategy announced by Home Office on 9th April identified a £3.6m allocation towards the development of a New National County Lines Co-ordination Centre to tackle violent and exploitative criminal activity associated with county lines.

3. Financial Comments

- 3.1 The total bid request from Home Office is £3.7m.

4. Legal Comments

- 4.1. Para 4.8 of the MOPAC Scheme of Consent and Delegation provides the DMPC with delegated power to approve any bid for grant funding.

5. Equality Comments

- 5.1. There are no direct equality or diversity implications arising from this report.

6. Background/supporting papers

- 6.1. Report.

Public access to information

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the MOPAC website within 1 working day of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate Part 2 form. Deferment is only applicable where release before that date would compromise the implementation of the decision being approved.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a **part 2** form – Yes

If yes, for what reason: EXEMPT under Article 2(2)(a) of the Elected Local Policing Bodies (Specified Information) Order 2011.

Under the FOIA sections Commercial Interest Section 43 and Legal Professional Privilege Section 42

ORIGINATING OFFICER DECLARATION:

Head of Unit: The Head of Strategic Finance and Resource Management has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	✓
Legal Advice: The MPS legal team has been consulted on the proposal.	✓
Financial Advice: The Chief Financial Officer has been consulted on this proposal.	✓
Equalities Advice: No Equality and Diversity issues identified.	✓

OFFICER APPROVAL**Chief Executive Officer**

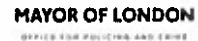
I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature

R. Lawrence

Date

02/05/18



National County Lines Co-ordination Centre

MOPAC Investment Advisory Board 26th April 2018

Report by DAC Duncan Ball on behalf of the Deputy Commissioner

Part 1 – This section of the report will be published by MOPAC. It is classified as OFFICIAL – PUBLIC

EXECUTIVE SUMMARY

This Business Justification concerns the proposal to create a National County Lines Co-ordination Centre (NCLCC), governed by the NPCC Gangs portfolio and NCA and funded through a bid to the Home Office. The aim of the NCLCC is to enable national joined-up work across police forces, ROCU's and the NCA in order to effectively tackle the threat posed by county lines. The work is to be delivered under the 4P approach and will be resourced by a combination of officers and analysts to ensure a full national response. The NCA will take the lead on the "pursue" element and the police will lead on "protect, prevent, prepare".

This proposal is being submitted to PIB and IAB for oversight and approval of the bid submission to the Home Office and subsequent creation of the NCLCC.

Recommendations

The Deputy Mayor for Policing and Crime, via the Investment Advisory Board (IAB), is asked to:

- 1. Approve a national county lines co-ordination centre (NCLCC) which will allow more suitable resourcing dedicated to effectively tackling county lines and associated vulnerability**
- 2. Approve funding sought for £3.7m through a bid to the Home Office with mutually agreeable outcomes**
- 3. Approve joint strategic oversight with governance from both Police (NPCC Gangs Lead) and NCA**

Time sensitivity

A decision is required from the Deputy Mayor by 11/05/18. This is because the funding is sought with draft timescales required by the Home Office for commencement and completion of the NCLCC. In addition, the work planned for the NCLCC is of an urgent nature and it would be of great benefit to start without delay, and therefore the funding and associated strategic processes for governance of the funding is required as soon as possible.

Non-confidential facts and advice to the Deputy Mayor for Policing and Crime

Introduction and background

1. The strategic case in relation to a national county lines co-ordination centre is focused around delivering an accurate analysis of the current threat posed by county lines, producing an effective operational response and developing and disseminating relevant strategy derived from best practice and SME's for national compliance.
2. Within the NPCC Gangs portfolio, NCA and Home Office, well-documented collaboration across both tactical and strategic responses has concluded that the most effective way to overcome the barriers currently presented within law enforcement can be through a national co-ordination centre.
3. The objectives for the NCLCC are for the NCA to lead the "Pursue" element. They will also co-ordinate the enforcement response by police forces, ROCU's and other stakeholders from this analysis, ensuring consistency in methodology, sharing of best practice, extraction of data and removal of duplication.
4. The Police will lead on Prevent, Protect and Prepare whilst also supporting the NCA's pursue element. This will be ensuring that operational responses are aligned, whilst developing tactical and safeguarding strategies from cross cutting themes including Missing People, Modern Slavery, Drugs and CSE/A to align work from all portfolios.
5. Constructive liaison with other government agencies, third sector and SME's will be of inherent importance in developing operational and strategic guidance for national consistency and excellence.

Issues for consideration

This information is contained in the restricted section of the report.

Contributes to the MOPAC Police & Crime Plan 2017-2021¹

The NCLCC will enable the MPS across all boroughs (and other forces) to have an enhanced response to keeping children and young people safe through safeguarding strategies and best practice. The NCLCC will also enable to MPS to benefit from

¹ [Police and crime plan: a safer city for all Londoners | London City Hall](#)

national collaboration to tackle and combat organised criminality and its impact on serious violence, use of weapons, drugs and trafficking.

The NCLCC will be able to support and assist development of work created by third sector projects. For example, the Respond and Rescue initiative which has been awarded funding through the MOPAC co-commissioning bid. MPS wide, and additional national join-up will greatly assist the delivery of this and similar projects linked to county lines and exploitation of vulnerable people.

Financial, Commercial and Procurement Comments

A summary of costs are for staffing costs for £3.7m to be funded through a bid to the Home Office. For a full breakdown of the costs, please see Appendix A in the restricted section of this report.

Legal Comments

There has not been any legal issues that arise from the proposal, bid or development of the NCLCC.

Equality Comments

There has not been any equality issues arising from current assessments.

Privacy Comments

There are no privacy issues arising from current assessments.

Real Estate Implications

There are no changes to real estate arrangements and therefore no issues arising from current assessments.

Environmental Implications

There will be no impact on the Mayor's Environment Strategy.

Background/supporting papers

Please see supporting documents in part 2 (business justification)

Part 2 – This section refers to the details of the Part 2 business case which is NOT SUITABLE for MOPAC Publication.

The Government Security Classification marking for Part 2 is:
SECRET

Part 2 of National County lines co-ordination centre paper is exempt from publication for the following reasons:

- The paper overtly discusses methodology of law enforcement strategy and tactics in the response to organised criminality
- The methodology is sensitive and not in the public interest or interests of security for it to be disclosed publicly.
- It is exempt under Article 2(2)(a) (b) and (c) of the Elected Local Policing Bodies (Specified Information) Order 2011
- It is also exempt from disclosure under the FOIA sections:
 - Commercial Interest Section 43
 - Legal Professional Privilege Section 42

The paper will cease to be exempt until the NCLCC has closed down, or until such time that a release of any information or material related to the methodology could no longer compromise operational security and effectiveness.