MOPAC | MAYOR OF LONDON
OFFICE FOR POLICING AND CRIME

DMPC Decision – PCD 562

Title: Fleet Transformation Project Gate 1 Business Justification Paper

Executive Summary:

Initial analysis to design a new fleet operating model has been undertaken. Approval is sought for the elimination of unviable long-list options and the short list of options for further appraisal, for the Fleet Transformation Project to progress to the Planning Stage, and for funding for the Planning Stage.

Recommendation:

The Deputy Mayor for Policing and Crime is recommended to approve:

1. Approve the elimination of unviable long-list options for the fleet operating model and the short list of options for further appraisal in the Planning Stage.
2. Approve the Fleet Transformation Project proceeding to the Planning Stage of the Transformation Programme and Project Lifecycle.
3. Approve revenue funding of £1.1m for the Fleet Transformation Project's Planning Stage, funded by existing underspends.
4. Note the initiation of procurement action for a bicycle supply contract with an expected value of £0.3m and duration of four years.

Deputy Mayor for Policing and Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature Sophie Linden **Date** 4/4/19

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

1. Introduction and background

1.1. In support of the Met's mission to keep London safe for everyone, Fleet Services maintains a fleet of 5,000 vehicles, 2,000 bicycles, and 24 marine vessels. The fleet is a workplace for our officers and staff, carries sophisticated policing equipment, and provides a safe environment for the transport of the public and prisoners.

2. Issues for consideration

2.1. The Fleet Transformation Project will deliver a new fleet operating model. It has undertaken a review of the current fleet operating model covering Fleet Services, its contractors, and the other departments within the Met that support the fleet.

2.2. Approval is sought for the elimination of unviable long-list options for the fleet operating model and the short list of options for further appraisal in the Planning Stage, for the Project to progress to the Planning Stage, and for funding for the Planning Stage.

3. Financial Comments

3.1. Funding will be provided from existing underspends. Further detail is contained in Part 2.

4. Legal Comments

4.1. In accordance with paragraph 4.8 of the Scheme of Delegation DMPC approval is required for the approval of Business Cases for revenue or capital expenditure for MOPAC expenditure of £500,000 and above.

5. GDPR and Data Privacy

5.1. The Project does not currently use personally-identifiable data so there are no direct privacy implications at this stage. A Data Protection Impact Assessment (DPIA) will be undertaken when there are such implications.

6. Equality Comments

6.1. There are no equality or diversity implications arising from this report.

7. Background/supporting papers

7.1. MPS report

Public access to information
Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval. If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.
Part 1 Deferral: Is the publication of Part 1 of this approval to be deferred? NO If yes, for what reason: Until what date:
Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication. Is there a **Part 2** form – YES

ORIGINATING OFFICER DECLARATION

	Tick to confirm statement (✓)
Financial Advice: The Strategic Finance and Resource Management Team has been consulted on this proposal.	✓
Legal Advice: Legal advice included in body of the report	✓
Equalities Advice: Equality and diversity issues are covered in the body of the report.	✓
GDPR/Data Privacy A DPIA is not required.	✓
Director/Head of Service: The Chief Finance Officer has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	✓

OFFICER APPROVAL

Chief Executive Officer

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature R. Lawrence **Date** 27/3/2019

METROPOLITAN POLICE

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Fleet Transformation Project Gate 1 Business Justification Paper

Portfolio and Investment Board on 5 March 2019
Investment Advisory and Monitoring Meeting on 22 March 2019

Report by Assistant Commissioner Nick Ephgrave,
Met Operations on behalf of the Deputy Commissioner

Part 1 – This section of the report will be published by MOPAC

EXECUTIVE SUMMARY

Initial analysis to design a new fleet operating model has been undertaken. Approval is sought for the elimination of unviable long-list options and the short list of options for further appraisal, for the Fleet Transformation Project to progress to the Planning Stage, and for funding for the Planning Stage.

Recommendations

Portfolio and Investment Board and the Deputy Mayor for Policing and Crime are asked to:

1. **Approve the elimination of unviable long-list options for the fleet operating model and the short list of options for further appraisal in the Planning Stage.**

2. **Approve the Fleet Transformation Project proceeding to the Planning Stage of the Transformation Programme and Project Lifecycle.**

3. **Approve revenue funding of £1.1m for the Fleet Transformation Project's Planning Stage, funded by existing underspends.**

4. **Note the initiation of procurement action for a bicycle supply contract with an expected value of £0.3m and duration of four years.**

Time sensitivity

A decision is required from the Deputy Mayor for Policing and Crime by 5 April 2019 to allow the Project to progress at pace and not hinder implementation.

Background

1. In support of the Met's mission to keep London safe for everyone, Fleet Services maintains a fleet of 5,000 vehicles, 2,000 bicycles, and 24 marine vessels. The fleet is a workplace for our officers and staff, carries sophisticated policing equipment, and provides a safe environment for the transport of the public and prisoners.

Issues for consideration

2. The Fleet Transformation Project will deliver a new fleet operating model. It has undertaken a review of the current fleet operating model covering Fleet Services, its contractors, and the other departments within the Met that support the fleet.

3. Approval is sought for the elimination of unviable long-list options for the fleet operating model and the short list of options for further appraisal in the Planning Stage, for the Project to progress to the Planning Stage, and for funding for the Planning Stage.

Financial implications

4. Funding will be provided from existing underspends. Further detail is contained in Part 2.

Equality and diversity implications

5. There are no direct equality or diversity implications at this stage.

Privacy implications

6. The Project does not currently use personally-identifiable data so there are no direct privacy implications at this stage. A Data Protection Impact Assessment (DPIA) will be undertaken when there are such implications.

Supporting papers

7. Fleet Transformation Project Gate 1 Business Justification Paper, which is not suitable for MOPAC publication. Disclosure under the Freedom of Information Act 2000 is exempt by section 43(2). Confidentiality should be reviewed after 2035, the expected end of life of the new operating model.

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