

Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 17 May 2016 11:05
To: Michael Coleman
Cc: [REDACTED]
Subject: Garden Bridge MQs- For your information

Hi Mike,

I hope you are well.

Further to yesterday, our Planning colleagues are happy to lead on the Garden Bridge MQs below:

1349	Caroline Ridgemon	Garden Bridge (1)
1350	Caroline Ridgemon	Garden Bridge (2)
1456	Tom Copley	Garden Bridge
1490	Florence B Shalom	The Garden Bridge
1772	Tony Devenish	Garden Bridge Review

Many thanks

Ebbah Kwambai
Assembly Engagement Manager
Government and Stakeholder Relations, Public Affairs
Customers, Communication and Technology
Transport for London
[REDACTED] tfl.gov.uk
☎ 0203 054 [REDACTED] | ☎ Auto [REDACTED]

 Please consider the environment before printing this email

Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 23 May 2016 11:40
To: [REDACTED]
Cc: Claire Hamilton
Subject: E-mailing: May written MQs- 82 in total
Attachments: Combined writtens.zip

Hi [REDACTED]

I hope you are well and had a great weekend.

Attached as a zip file are 82 written MQs signed off by the Commissioner.

I tried to call you earlier, but was redirected to the GLA's European Office! Thought I'd email you instead.

Do let me know if you have any trouble opening the file, and I'll resend them individually.

Kind regards

Ebbah Kwambai

Assembly Engagement Manager

Government and Stakeholder Relations, Public Affairs

Customers, Communication and Technology

Transport for London

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Garden Bridge (1)

Question No: 2016/1349

[Caroline Pidgeon](#)

On the 5th February 2016 you were quoted in the Evening Standard "I fully support the Garden Bridge. However, there are real concerns about the procurement process at City Hall, and these need to be fully investigated by the next Mayor."

What steps do you now intend to take to investigate the procurement process that led to the awarding of the design contract for the Garden Bridge?

Please see my answer to MQ2016/1456.

Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams Acting Managing Director, Planning	18 May 2016
Vernon Everitt Managing Director, Customers, Communication and Technology	20 May 2016
Mike Brown MVO - Commissioner	23 May 2016

Draft unpublished response to MQ referred to in answer:

Garden Bridge

Question No: 2016/1456

[Tom Copley](#)

Will you commission an independent investigation into the Garden Bridge design and engineering contract procurement processes?



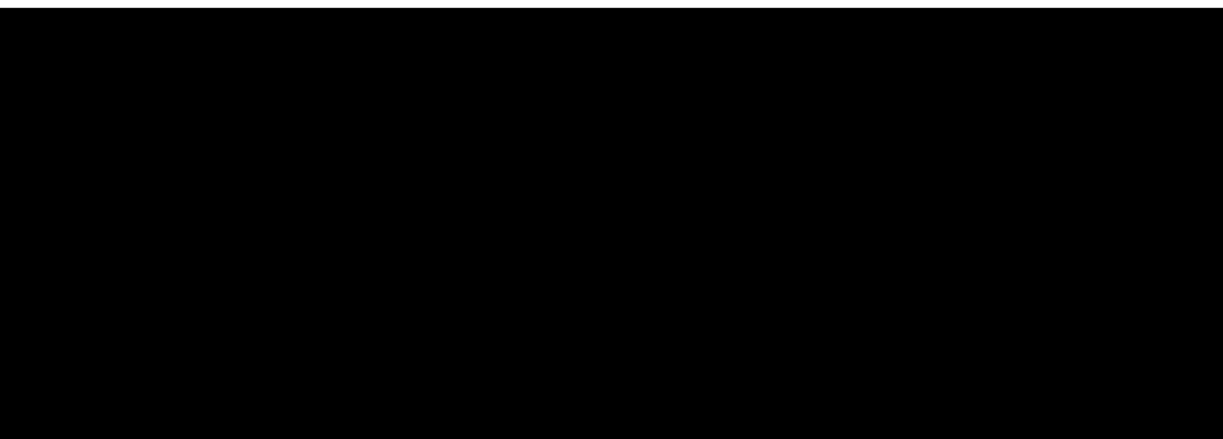
Garden Bridge (2)

Question No: 2016/1350

Caroline Pidgeon

The Mayoral Decisions 1647 and 1472 state the Garden Bridge Trust has demonstrated to the previous Mayor's satisfaction that it has secured a satisfactory level of funding to operate and maintain the Garden Bridge for at least five years from its completion.' However, the Mayoral reply to Question 2016/0949 stated that 'The Garden Bridge Trust's accounts and details of its fundraising are commercially sensitive and these are not routinely shared with TfL or the GLA'.

Are you satisfied with the current arrangements for the Greater London Authority providing financial guarantees to both Westminster and Lambeth Councils on the basis of the Garden Bridge Trust's accounts and details, when its fundraising is not being routinely shared with either TfL or the GLA.



Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams Acting Managing Director – Planning	18 May 2016
Vernon Everitt Managing Director – Customers, Communication and Technology	20 May 2016
Mike Brown MVO - Commissioner	23 May 2016

Copy of published response to MQ2016/0949 referred to in above question:

Garden Bridge (3)

Meeting: Mayor's Question Time

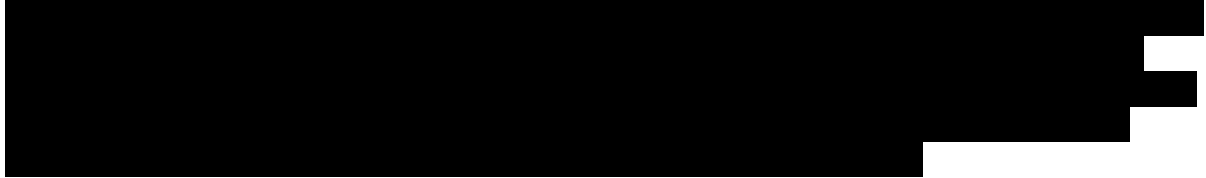
Date: Wednesday, 16 March 2016

Reference: Question 2016/0949

Main question: Caroline Pidgeon

Are any accounts and details of fundraising carried out by the Garden Bridge Trust available to the Mayor's office or Transport for London other than the limited information currently available via Companies House and the Charity Commission websites?

Answer: The Mayor



Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 23 May 2016 13:49
To: [REDACTED]
Cc: Claire Hamilton
Subject: E-mailing: Batch 2 Written MQs
Attachments: Batch 2.zip

Follow Up Flag: Follow up
Flag Status: Completed

Hi [REDACTED]

Please find attached a further 32 written MQs signed off just now by the Commissioner.

This is likely to be the last batch you'll get today, will send you the rest of the MQs as soon as they are approved by Mike.

Do let me know if you have any questions.

Kind regards

Ebbah Kwambai

Assembly Engagement Manager

Government and Stakeholder Relations, Public Affairs

Customers, Communication and Technology

Transport for London

[REDACTED] tfl.gov.uk

☎ W:0203 054 [REDACTED] | ☎ Auto: [REDACTED] | ☎ M [REDACTED]



Garden Bridge Review

Question No: 2016/1772

[Tony Devenish](#)

In February you promised to review the procurement process of the Garden Bridge if you became Mayor. How soon will this review start and when do you expect it to reach a conclusion? How will local residents be able to feed in to this process ?

Please see my answer to MQ2016/1456.

Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

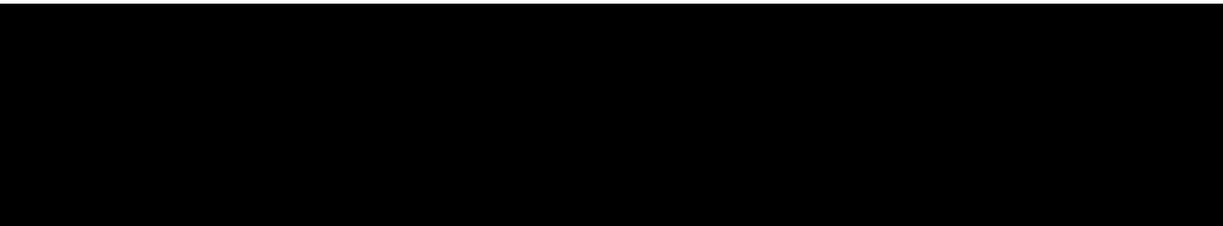
Approved by	Date approved
Alex Williams Acting Managing Director - Planning	18 May 2016
Vernon Everitt, Managing Director, Customers, Communication & Technology	20 May 2016
Mike Brown MVO – Commissioner	23 May 2016

Garden Bridge

Question No: 2016/1456

[Tom Copley](#)

Will you commission an independent investigation into the Garden Bridge design and engineering contract procurement processes?



Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

The Garden Bridge

Question No: 2016/1490

Florence Eshalomi

Does the Mayor think it is time to revisit the Garden Bridge Project and TFL commitment to funding ongoing costs?



Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams Acting Managing Director - Planning	18 May 2016
Vernon Everitt Managing Director – Customers, Communication and Technology	20 May 2016
Mike Brown MVO – Commissioner	23 May 2016

Not relevant to request

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 25 May 2016 07:41
To: Williams Alex; [REDACTED]@tfl.gov.uk; Fiona Fletcher-Smith
Cc: Ritchie Charles; Curry Justine; Jamie O'Hara; Martin Clarke
Subject: FW: Garden bridge

Alex, Howard, Fiona,

Just to let you know that Lambeth has received the first step towards a judicial review application against their decision to vary Coin Street's lease. I expect this has come from Michael Ball and his campaign group, TCOS.

The decision was taken by their Lead Cabinet Member on 24 March and was to allow Coin Street to sublet part of its demise to the Garden Bridge Trust for the purposes of building the south landing building for the bridge. If you're interested, the decision is [on Lambeth's website here](#).

I doubt Lambeth will involve us closely (or at all) in their handling of this challenge, and I am cautiously optimistic that they will continue to negotiate with Coin Street and the Trust while they deal with the JR. I will keep you updated if I hear any more.

[REDACTED]

Many thanks

Andy

-----Original Message-----

From: Roebuck,Sandra [[mailto:\[REDACTED\]@lambeth.gov.uk](mailto:[REDACTED]@lambeth.gov.uk)]

Sent: 24 May 2016 22:51

To: Brown Andy; Martin Woodhouse; Bee Emmott

Subject: Garden bridge

Dear all, just to let you know we have now received a pre action protocol letter for judicial review in relation to the recent decision related to the lease variation.

We are currently working through the contents.

Sandra

Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 01 June 2016 09:38
To: [REDACTED]
Subject: RE: Redraft
Attachments: 1421 - Air pollution (2) - Cooper.docx; 1456 - Garden Bridge - Copley (3) v2.doc; 1475 - Vehicle Excise Duty (3) - Duvall v2.doc; 1496 - Airport Expansion - Eshalomi v2.doc; 1623 - Boris Johnson's tunnelling projects - Russell v2.doc

Thanks [REDACTED] I have asked our Surface colleagues to look at 1469 and will get back to you as soon as I can.

Attached are 5 more MQs including 1456 signed off by the Commissioner. He is currently out of the country and signed these off remotely.

Hope this helps.

Kind regards

Ebbah Kwambai
Assembly Engagement Manager
Government and Stakeholder Relations, Public Affairs
Customers, Communication and Technology
Transport for London

[REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
0203 054 [REDACTED] | Auto [REDACTED]

 Please consider the environment before printing this email

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 01 June 2016 09:26
To: Mayors Questions; Kwambai Ebbah
Subject: Redraft

Hi Ebbah,

Hope you are well. Please see attached a MQ which Claire has some comments on.

Also she has mentioned that 1456 (Garden Bridge) is holding up a number of other MQs as she can't clear those without seeing the answer to 1456.

Kind regards,

[REDACTED]

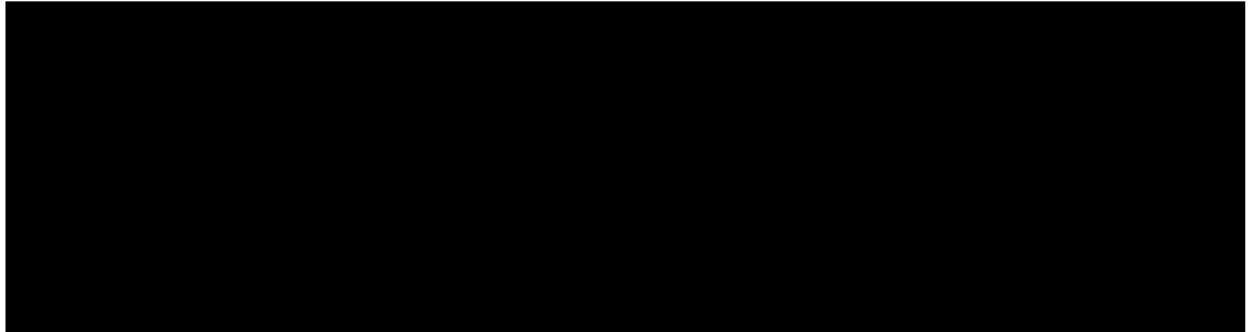
Taskforce Coordinator
Transport
GREATER LONDON AUTHORITY
City Hall
The Queen's Walk
London SE1 2AA
t: 020 7983 [REDACTED]
e: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
w: www.london.gov.uk

Garden Bridge

Question No: 2016/1456

[Tom Copley](#)

Will you commission an independent investigation into the Garden Bridge design and engineering contract procurement processes?



Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams Acting Managing Director - Planning	18 May 2016
Vernon Everitt Managing Director – Customers, Communication and Technology	31 May 2016
Mike Brown MVO- Commissioner	31 May 2016

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 03 June 2016 13:46
To: Valerie Shawcross
Cc: Tim Steer; [REDACTED]@tfl.gov.uk; [REDACTED]@tfl.gov.uk
Subject: Mayoral Briefings: Garden Bridge
Attachments: Garden Bridge v5.docx

Briefing Attached: Garden Bridge [See page 19]

[Nick Quin](#) | Government Relations

[Transport for London](#) | Government and Stakeholder Relations, 11th Floor, Windsor House, 50 Victoria Street,
London SW1H 0TL

Tel: 020 [REDACTED] | Mobile: [REDACTED] | E-mail: [REDACTED][@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Paul Robinson

From: Mayoral Correspondence [REDACTED]@tfl.gov.uk>
Sent: 09 June 2016 10:47
To: [REDACTED]
Cc: Claire Hamilton
Subject: FW: MGLA260516-3192 Tom Copley AM
Attachments: Case Summary.pdf; Letter from Tom Copley AM to the Mayor; Letter to Mayor Garden Bridge 250516.pdf; MGLA260516-3192(v2) Tom Copley AM ab.doc

Hi [REDACTED]

Please see our suggested response.

Attachments P 16 and 17

Kind Regards

Hanifah Shah
Correspondence Officer

Government Relations

Transport for London
11th floor Windsor House (11G2), 42-50 Victoria St, London SW1H 0TL

Email [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Phone 020 3054 [REDACTED] **Auto** [REDACTED]



From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 26 May 2016 14:56
To: Mayoral Correspondence
Subject: MGLA260516-3192 Tom Copley AM

Hello

This is for Mayoral signature please.

Many thanks

[REDACTED]

Paul Robinson

From: [REDACTED] [REDACTED]@london.gov.uk>
Sent: 26 May 2016 11:35
To: Mayor
Cc: [REDACTED]
Subject: Letter from Tom Copley AM to the Mayor
Attachments: Letter to Mayor Garden Bridge 250516.pdf

Please see attached a letter from Tom Copley AM to the Mayor

Best wishes

[REDACTED]

[REDACTED]

Research & Support Officer to Fiona Twycross & Tom Copley
London-wide Assembly Members

City Hall
The Queen's Walk
London, SE1 2AA
Tel: 0207 983 [REDACTED]
LONDONASSEMBLYLABOUR

TOM COPLEY AM | LONDON ASSEMBLY LABOUR

Working hard for Londoners

Mayor Sadiq Khan
City Hall
The Queen's Walk
London
SE1 2AA



City Hall
Queen's Walk
London SE1 2AA
Switchboard: 020 7983 4000
Mincom: 020 7983 4458
Web: www.london.gov.uk

25 May 2016

Dear Sadiq,

Garden Bridge

Further to my question today about the Garden Bridge, I wanted to clarify some further points about the project:

1. I appreciate you have decided it would be more costly to cancel the project, which was started by your predecessor, than to proceed with it. I am however keen that no further public funds are now committed to the project. Can you provide a breakdown of how much public money has been spent on the Garden Bridge including a breakdown of what it has been spent on?
2. Can you outline what planning has been carried out about the risk of the Garden Bridge Trust running out of funds during the bridge's construction? What will happen in this scenario, and will you now commit that there will be no provision of further public funds if this occurs?
3. Will you withdraw the previous Mayor's commitment to underwrite the £3.5m annual running costs?
4. I think you will agree it is important that there is clear transparency around any major project such as this. In this spirit will you insist that all the names of anonymous corporate donors to the Garden Bridge are published? Or will you insist that the names of any anonymous donors who have sought or subsequently seek contracts with TfL or the rest of the GLA Group are published?
5. Will you ask the Garden Bridge Trust to stop using misleading images of the bridge on their website and publications and instead use the actual image of how it will look now that the spans have had to be moved to meet Port of London Authority requirements?

I look forward to hearing from you.

Best wishes,



Tom Copley
London-wide London Assembly Member

Direct telephone: 020 7983 [REDACTED] **Email** [REDACTED]@london.gov.uk

Tom Copley AM
City Hall
The Queen's Walk
London SE1 2AA

Our ref: MGLA260516-3192

Date:

Re: Garden Bridge

Thank you for your letter of 25 May, following your questions about the Garden Bridge project at Mayor's Question Time.

As you are aware, I will fully support the Garden Bridge project but I am demanding that the project is made more accessible and open to all Londoners in return.

I will now address the points you have raised in turn:

1. I revealed at Mayor's Question Time that, of the £60 million of public money committed to the project, £37.7 million has already been spent. If the project was scrapped now, this would be lost in full with no benefit at all for Londoners or taxpayers.

The public money provided so far has been paid in accordance with the schedule contained in TfL's funding agreement with the Trust, which is available on the TfL website at: tfl.gov.uk/corporate/publications-and-reports/temple-footbridge. That money has been used by the Garden Bridge Trust to develop the scheme to the stage where detailed design work has taken place and the bridge has been able to secure planning permission. The Trust has already secured over £83 million from the private sector and there is every indication it will be able to meet its targets.

2. The Garden Bridge Trust let their main construction contract in February, and the value of that contract is less than the total amount the Trust has already raised. The contract and the overall project are being managed via a robust delivery plan that includes a comprehensive assessment of risk.

I have made clear to the Trust that I will not allow any further public money that I am responsible for to go into the project. I am confident that the plans for delivery are robust.

3. The guarantees to Lambeth Council, Westminster City Council and the Port of London Authority that were approved by the previous Mayor are a requirement of the planning

permission for the bridge. I will scrutinise all documents closely before allowing any agreements to be entered into.

4. You are absolutely right about the need for transparency. The early days of this project clearly fell short of our expectations in that regard. I am determined to run the most open and transparent administration London has ever seen. That is why I have already taken the step of publishing the Garden Bridge Trust's list of funders, as well as the previously undisclosed draft business plan.

A number of the names of donors on that list were anonymised by the Garden Bridge Trust before it was provided to the Greater London Authority (GLA). This was because the Trust has entered into confidentiality agreements with some of their donors, which is usual practice where donors wish their philanthropy to remain low-key. The Trust rightly wants to honour those donors' wishes and we have to respect that.

5. I have asked the Garden Bridge Trust to ensure that they only use images which show the design that was approved through the planning process in all their media including their website and publications.

Yours sincerely,

Sadiq Khan
Mayor of London

TRANSPORT FOR LONDON

BRIEFING NOTE

Subject: Garden Bridge

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Paul Robinson

From: Andrew J. Brown
Sent: 09 June 2016 10:04
To: Patrick Hennessy; Nick Bowes; David Bellamy; Jack Stenner; Fiona Fletcher-Smith
Cc: Valerie Shawcross; Williams Alex
Subject: RE: Garden Bridge

Hi everyone

Just to add that we are pressing the Trust for a further breakdown of what they have spent the money on (not down to individual invoices but certainly greater transparency than there has been so far). They are working on preparing a breakdown for us.

On the public / private split so far -- unfortunately it has needed to be public money to get the project off the ground and to this point; now we are starting to see the benefits of that as the public money is unlocking the private money for use on the construction of the bridge.

Please do let us know if you need any more detail.

Andy

From: Patrick Hennessy [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 09 June 2016 09:55
To: Nick Bowes; David Bellamy; Jack Stenner; Brown Andy; Fiona Fletcher-Smith
Cc: val shawcross
Subject: Re: Garden Bridge

Let's discuss this

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Nick Bowes
Sent: Thursday, 9 June 2016 09:53
To: Patrick Hennessy; David Bellamy; Jack Stenner; Andrew J. Brown; Fiona Fletcher-Smith
Cc: Valerie Shawcross
Subject: RE: Garden Bridge

It will be a story that of the money they've spent so far, 98.9% is the public's money and not the private donations

From: Patrick Hennessy
Sent: 09 June 2016 09:43
To: David Bellamy; Nick Bowes; Jack Stenner; Andrew J. Brown; Fiona Fletcher-Smith
Cc: Valerie Shawcross
Subject: Re: Garden Bridge

I guess so but am not expert here.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: David Bellamy
Sent: Thursday, 9 June 2016 09:40
To: Patrick Hennessy; Nick Bowes; Jack Stenner; Andrew J. Brown; Fiona Fletcher-Smith
Cc: Valerie Shawcross
Subject: FW: Garden Bridge

Has anyone got any concerns over this? Seems fine to me.

D.

From: Bee Emmott [[mailto:\[REDACTED\]@gardenbridge.london](mailto:[REDACTED]@gardenbridge.london)]
Sent: 09 June 2016 08:27
To: David Bellamy
Subject: Garden Bridge

Hi David

I tried to reach you yesterday. We have received enquiries about the amount of public monies spent to date on the Garden Bridge project. In the interests of transparency we are keen to provide this.

We wanted to provide the Mayor's office with the following line, which demonstrates the facts while being aligned with the Mayor's comment of last week, and ensure you're comfortable:

Of the £36.4m received, the total cost of public funding spent so far is just under £36m. This excludes a £1.3m of liability which was included in the Mayor's figures announced in May which has been allocated but unspent.

We are due to release this on Friday and the Trust will write to the Mayor to let him know we plan to release this information beforehand. Please let me know by [midday](#) today if you have any concerns.

Many thanks

Bee

Bee Emmott
Executive Director
Garden Bridge Trust
[REDACTED]

Paul Robinson

From: Mayoral Correspondence [REDACTED]@tfl.gov.uk>
Sent: 17 June 2016 15:41
To: [REDACTED]
Cc: Claire Hamilton
Subject: FW: MGLA060616-4122 Florence Eshalomi AM
Attachments: Case Summary.pdf; FW: Letter from Florence Eshalomi; 16.06.01 Letter to Sadiq on Garden Bridge.pdf; MGLA060616-4122 Florence Eshalomi AM.doc

Hi [REDACTED]

Please see suggested response.

Kind Regards

Hanifah Shah
Correspondence Officer

Government Relations

Transport for London
11th floor Windsor House (11G2), 42-50 Victoria St, London SW1H 0TL

Email [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Phone 020 3054 [REDACTED] **Auto** [REDACTED]



From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 06 June 2016 11:29
To: Mayoral Correspondence
Subject: MGLA060616-4122 Florence Eshalomi AM

Hi there,

One for Mayor's signature please.

Thanks,
[REDACTED]

Florence Eshalomi AM

London Assembly Member for Lambeth & Southwark

City Hall
The Queen's Walk
London SE1A 2AA
Switchboard: 020 7983 4000
Minicom: 020 7983 4458
Web: www.london.gov.uk

Sadiq Khan
Mayor of London
City Hall,
The Queen's Walk,
London SE1 2AA

Our ref: FE/SM
Your ref:
Date: 1st June 2016

Dear Sadiq,

I hope you enjoyed your first question time. I certainly did.

Thank you for answering questions on the Garden Bridge and for providing the figures on how much the Trust has said they have spent to date. I did have some clarifications I wanted to get answers to.

I understand that the Garden Bridge Trust has not actually spent £37.7m – this is the amount which has been drawn down by them from TfL. Can I request details of how much money the Trust has actually spent to date?

In terms of cancelling the project, would the unspent money that they have drawn down from TfL be recoverable? And in terms of the cash to be refunded would the taxpayer be first in line before the private donors or would we get back a proportion of what we put in?

In terms of the loan TfL are providing, can you confirm it is interest free and has a 55 year term life? Can you confirm what sort of interest repayments would be due on such a loan were it need to be provided privately?

Can you also confirm that if the public and private money were diverted to a different project a similar level of VAT would be returned to the Exchequer?

I look forward to hearing from you

Yours sincerely,



Florence Eshalomi AM
London Assembly, Lambeth & Southwark

Florence Eshalomi AM

City Hall
The Queen's Walk
London SE1 2AA

Our ref: MGLA260516-3192

Your ref: FE/SM

Date:

Thank you for your letter of 1 June. It was a pleasure to take part in my first Mayor's Question Time.

I explained at Mayor's Question Time on 25 May that, of the £60m of public money committed to the project, £37.7m had already been made available to the Trust and was unrecoverable. If the project was scrapped now, this would be lost in full with no benefit at all for Londoners or taxpayers.

That figure is made up of £36.4m in payments to the Trust and a further £1.3m of allocated liability. The running total of project costs at the end of May can be broken down as follows:

- a. **Pre-planning:** £9.7m (up to the point at which the Garden Bridge Trust took control of the project from Transport for London (TfL)) allocated to: design; preparation of planning application materials by specialist technical consultants; and public consultations.
- b. **Pre-construction activities:** £22.7m spent on: obtaining licenses, permits and planning approvals (including stakeholder and community consultation) for detailed plans, for example the Construction Logistics Plan, Code of Construction Practice, operations and security plans; selection and tagging of trees and plants; river survey and ground investigation works; procurement of the construction and landscaping contractors and procuring and placing orders for materials and early works.
- c. **Professional services:** £3.4m in legal, property and planning advice.

The Garden Bridge Trust's running costs are underwritten by private sector funding and are excluded from these figures.

Full details of TfL's financial contribution to the Garden Bridge project, including the terms of the loan which it is providing to the Trust, can be found in the funding agreement documents on the TfL website at tfl.gov.uk/corporate/publications-and-reports/temple-footbridge.

The loan is subject to clear terms. The Garden Bridge Trust will be obliged to begin repaying the loan five years after the bridge opens to the public and to repay the full loan over the following 50 years.

The Trust must repay at least £250,000 each year and is entitled to pay the loan back sooner without penalty if they wish. Inflation will be applied to the balance of the loan annually at a rate equal to the average annual RPI, but not exceeding 2%.

You also asked about the return of public money to the Exchequer in the form of VAT. The £22m VAT bill for the Garden Bridge will only be paid back to the Government if the project continues and the bridge is built. If the remaining public sector contribution to the project was instead diverted to one or more of TfL's or the Government's other projects then the Exchequer would most likely receive no VAT payments, because there are mechanisms in place to allow for such expenditure to be zero-rated or for the VAT to be reclaimed. It is not possible for me to comment on whether the private funding committed to the Garden Bridge would incur a similar level of VAT if it were not spent on the Garden Bridge, because that would depend on how each of those private funders chose to make use of their money.

Thank you again for taking the time to write to me.

Yours sincerely,

Sadiq Khan
Mayor of London

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 20 June 2016 18:23
To: Valerie Shawcross
Cc: Ibitson Ami; Tim Steer; Sandra Emmanus; [REDACTED]@tfl.gov.uk
Subject: Garden Bridge Audit Work - Mayor's Briefing
Attachments: Briefing note_Garden Bridge Audit Work_15 June 2016.pdf

Val

Please find attached an updated note on the Garden Bridge to pick up the points you and Mike discussed last week in the margins of your 121.

I would be grateful if you could confirm whether you have any comments and that you are happy to take this forward with the Mayor/his office.

Please do not hesitate to get in touch if you have any queries.

Kind regards,

Kerri Rogan

Head of Corporate Affairs

Customers, Communications & Technology
Transport for London
Windsor House (11th floor)
42-50 Victoria Street
London SW1H 0TL

Phone: 020 3054 [REDACTED]
Auto: [REDACTED]
Mobile: [REDACTED]



TRANSPORT FOR LONDON

BRIEFING NOTE

Subject: Garden Bridge Audit Work

Date: 15 June 2016

Manifesto pledge

Not mentioned in manifesto but commitment made to review procurement of the Garden Bridge

1 Background

- 1.1 TfL first became involved with the Garden Bridge project in early 2013. Work has been carried out under four Mayoral Directions. Under these Mayoral Directions TfL secured planning permission for the Bridge in late 2014 and has provided £30m to the project.
- 1.2 The Garden Bridge project has been the subject of scrutiny and audit through a number of processes including:
 - (a) The work of the London Assembly Oversight Committee who held hearings and called for documents relating to the project generally and particularly the initial procurement of design and engineering services by TfL. The Assembly published a [report](#) on 17 March 2016 which made a number of recommendations. TfL's response to the recommendations is attached as Appendix 1 and the Mayor's response is attached as Appendix 2 to this note.
 - (b) TfL Internal Audit undertook a review in relation to the procurement of initial design advice and engineering services and made a number of recommendations. The [report](#) is published on the TfL website.
 - (c) The TfL Internal Audit report was considered at two public meetings by the TfL Audit and Assurance Committee on [8 October 2015](#) and [8 December 2015](#).
 - (d) TfL's Director of Internal Audit, Clive Walker, and the Chair of the Audit and Assurance Committee, Keith Williams, both appeared at the GLA Oversight Committee on 22 October 2015 and 25 February 2016 respectively. Transcripts of the meeting and the webcasts are available on the [Assembly's website](#).
 - (e) Ernst & Young (EY), TfL's external auditors, were asked to undertake a review of the work undertaken by TfL Internal Audit to ensure that work was appropriately



undertaken and that all issues have been covered. The outcome of this review is expected shortly.

- 1.3 TfL has made a large amount of information about the project available on its [website](#) which is listed in Appendix 3 to this note, as well as providing information, documents and evidence to the various scrutiny processes that have taken place. There have also been a number of FOI requests to the GLA and TfL which have all been answered.

2 Options

- 2.1 Options for further audit/scrutiny of the role of the GLA and TfL in relation to the project could include:

- i) A report from a prominent person reviewing the project from inception to the current time and summarising all known facts and issues. Possible candidates might include Baroness Kramer or Sir Ken Knight.

This would require administrative and research support and would have a modest cost.

- ii) A report more focused on any further issues which have not already been addressed from a suitably experienced person within Regional Government, for example a CFO or Chief Executive of one of the Functional Bodies that has not had any involvement in the Garden Bridge.

This could be a quicker and less expensive process but may not be seen as sufficiently independent.

- iii) A full audit from a recognised audit consultancy practice.

This would be fully independent but is likely to take the longest time and be the most expensive option.

- iv) A report from EY as external auditors to both TfL and the GLA.

This could build on the work that EY have already done for TfL and would be less expensive as they are already familiar with the project. However, a partner of EY is a trustee of the Garden Bridge Trust and whilst that person would have no involvement in the work and it is not likely to amount to a technical conflict of interest, there might be a perception that EY are not fully independent.

- v) A TfL Board Member could be asked to undertake a review to ascertain if there are any further issues which might usefully be explained which have not already been examined by any of the previous reviews.

This would be straight forward and inexpensive but may not be as independent as desired.

- 2.2 Suggested terms of reference are attached as Appendix 4.





Len Duvall OBE AM
Chair of the GLA Oversight Committee
City Hall
The Queen's Walk
London
SE1 2AA

Mike Brown MVO
Commissioner of Transport
Transport for London
Windsor House
42-50 Victoria Street
London SW1H 0TL
Phone 0343 222 0000
www.tfl.gov.uk

04 May 2016

Dear *Len*

The Garden Bridge Design Procurement

Thank you for your letter of 22 March.

Our Internal Audit team conducted an extensive and independent review of the two procurement exercises. As was presented to the GLA Oversight Committee, we have published the findings of this review on our website, including a series of recommendations. We are putting a plan of management actions into effect in response to these recommendations and I would be happy to update the Committee on this in due course.

The GLA Oversight Committee's report makes a number of recommendations to TfL in particular. My response to these is below.

1 TfL's Audit and Assurance Committee should publish audit reports in full, not just the summary and conclusions as is now the case.

Our Internal Audit team has an extensive work programme that leads to the production of a large volume of work. It is because of the volume of this work that the content of reports is summarised to allow our Audit and Assurance Committee to focus on the most important findings including where activities are being run well, and where management action is required.

While all reports are not published as a matter of routine, we regularly publish summaries of the scope and findings of all reports produced by Internal Audit and will always share internal audit reports with the public on request unless there are specific legal or commercial grounds for confidentiality. These reports can be requested by emailing internalaudit@tfl.gov.uk.

- 2 TfL's Audit and Assurance Committee should carry out spot checks to monitor the nature and degree of changes by the audited department to internal audit drafts – with a view to assuring the independence of the function.**
- 3 TfL should consider which other officers or teams, besides the manager of the audited project, should comment on initial drafts of internal audit reports.**

I am wholly satisfied with our internal audit processes, which were highlighted in May 2015 by the Chartered Institute of Internal Auditors as a model of how to organise a successful internal audit function.

I have no concerns about the independence of our Internal Audit team and the way it carries out its function. I am satisfied that our current processes allow the right teams to comment on draft audit reports, helping to ensure the accuracy of reports while maintaining independence in line with best practice.

In light of the GLA Oversight Committee's concerns, our Audit and Assurance Committee requested at its meeting on 8 March that our External Auditors review how the internal audit of the Garden Bridge design procurements was carried out. The purpose of this review will be to confirm whether or not the audit was conducted in accordance with good audit practice and to identify any lessons which might be learned. We will publish the results of that review and I am sure that they will help our Audit and Assurance Committee to determine how they wish to carry out their oversight of our audit function in future.

In addition, in accordance with Public Sector Internal Audit Standards, the Internal Audit team are subject, every four years, to an external assessment by a qualified, independent assessor. The last such review was carried out in 2012, and the next external assessment will take place later this year. I have asked that the assessment specifically include this issue and the Internal Audit team will act on any recommendations that may emerge from that review.

- 4 TfL should report back to the GLA Oversight Committee on progress against all the recommendations of the published audit report around training, tender evaluation and enforcement.**

We are putting a plan of management actions into effect in response to the recommendations in our internal audit report and I would be happy to update the Committee on this in due course.

- 5 TfL should consider introducing a co-ordinated, cross-directorate approval process for the finalisation of procurement decisions. It could require a signature from each of the key directorates at the awarding of major contracts and would have the advantage of avoiding potential disputes between directorates.**

As I explained in my letter of 29 January, our major procurement decisions are reviewed and approved by the Board and its Committees in accordance with TfL's Standing Orders, which are available on our website and are in line with best practice for corporate governance.

I am satisfied that our processes for approving and finalising procurement decisions are appropriate and in line with best practice. Our structure of Boards and delegated procurement authorities encourages valuable input from across the organisation. It also provides senior officers with the authority they need to do their jobs efficiently and ensures the highest standards of openness, fairness and transparency are maintained.

- 6 TfL should consider reimbursing the unsuccessful bidders from the Garden Bridge design contract to compensate them for the time and expense incurred in preparing their proposals for a pedestrian bridge.**

I have given consideration to this issue as requested by the Committee. I consider that it was entirely appropriate for TfL to have invited bidders to participate in the design contract procurement and the outcome was appropriate and fair. In these circumstances I do not consider that it would be appropriate to compensate unsuccessful bidders for their costs in participating in that process.

I am grateful for the work that the GLA Oversight Committee has undertaken on this issue and I would like to assure you that I am committed to follow through on the actions that we have committed to take in the light of the internal audit report and the Committee's work.

Yours sincerely

David Regan

Mike

Mike Brown MVO

cc. Keith Williams, Chair of the TfL Audit and Assurance Committee

MAYOR OF LONDON

Len Duvall AM

Chair of the GLA Oversight Committee
 City Hall
 The Queen's Walk
 More London
 London SE1 2AA

Our ref: MGLA310316-8386**Date:** 03 MAY 2016

Dear Len

Thank you for your letter which was received on 31 March about regarding the GLA Oversight Committee's investigation and subsequent report into *The Garden Bridge Design Procurement*.

This report contained a number of recommendations and the Transport Commissioner, Mike Brown MVO, will respond to you directly on the recommendations that relate to Transport for London. I am responding to you on the remaining recommendations as set out below.

- a) The Mayor's Office should take responsibility for compiling a written record of all meetings the Mayor holds with external bodies which should include clarity about what capacity he is there in (i.e. as Mayor or as Chair of TfL).**

Minority report recommendation from the GLA Conservatives

- b) The Mayor's office should dramatically improve its recording of details of official Mayoral meetings including attendees and headline topics discussed. This should be easily accessible to GLA Members when it is relevant to GLA Committee business.**

As you are aware, there is no statutory duty to compile a written record of all meetings that the Mayor holds with internal or external stakeholders and my concern is that it may hinder free and frank discussion if all meetings are formally recorded as set out above. However, the new Mayor will need to carefully consider whether they wish to take your recommendation forward.

I am proud to have run a transparent administration throughout my two terms as Mayor. I have formally published my list of key engagements in each Mayor's Report to the Assembly despite there being no statutory requirement to do so. On the occasion where I have not listed a particular meeting in the Mayor's Report, this has been to avoid prejudicing commercial interests or when that meeting was held to discuss an emerging proposal.

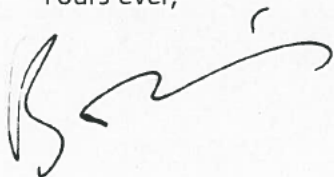
You will be aware that I have also been open and transparent when responding to Freedom of Information requests about my diary and as a consequence the Mayoral Diary is publically available on the Greater London Authority website.

MAYOR OF LONDON

- c) Where major, priority projects are commissioned by a future Mayor and are not in the Mayor's Transport Strategy, that the Mayor implements them by directing the TfL board. Making it clear that such projects have a different status would offer two benefits: a) better protection of the respective functional body and its officers in the case of external challenge and b) greater clarity to potential bidders about the status of such projects.

I would suggest raising this matter again with the new Mayor who will need to consider carefully whether they wish to take your recommendation forward.

Yours ever,



Boris Johnson
Mayor of London

Garden Bridge Project Documentation Published by TfL

Project documents

- Breakdown of Garden Bridge funding to date, May 2016
- Garden Bridge Trust Draft Operations and Maintenance business plan, March 2016
- Strategic outline business case

Planning documents

- Garden Bridge Trust: Summary of public benefits
- Link to planning application and decision notice on Lambeth Council's website (reference code I4/02792/FUL)
- Link to planning application and decision notice on Westminster Council's website (reference code I4/05095/FULL)

Mayoral Directions and funding documents

- Loan Facility Agreement, November 2015
- Deed of Variation, November 2015
- Deed of Grant, July 2015
- Links to GLA's website for:
 - MDI647 Garden Bridge guarantees, April 2016
 - MDI472 Garden Bridge guarantees , June 2015
 - MDI355 Garden Bridge development proposals, June 2014
 - MDI248 Temple to South Bank footbridge development proposals, September 2013

Procurement documents

- Correspondence between the Mayor of London, the Commissioner of Transport and the President of the Royal Institute of British Architects (RIBA), February 2016
- Audit of procurement of design and development services for the Temple to South Bank Footbridge Project, September 2015
- Call off contract with Ove Arup & Partners for engineering and project management services, July 2013
- Contract with Heatherwick Studio for bridge design services, May 2013
- Mini-competition instructions to tenderers for engineering and project management services; technical brief for consultancy services; and initial design concepts, April 2013
- Award letter to Heatherwick Studio for bridge design services, March 2013
- Invitation to Tender for bridge design consultancy services, February 2013



Garden Bridge Project Review Terms of Reference

To review the processes followed in the GLA and TfL for the initiation and early development of the Garden Bridge project and to make recommendations for the future as to how similar issues should be developed.

To review and summarise the findings of the scrutiny and audit work which has been undertaken to date and to consider whether any additional actions should be taken to ensure that appropriate lessons are learnt.

To review the information which has been made public in relation to the Garden Bridge project by the GLA and TfL proactively and in response to requests for information and to identify whether any further information should be published by the GLA, TfL or the Garden Bridge Trust to ensure the maximum appropriate transparency in relation to the project.



Paul Robinson

From: Claire Hamilton
Sent: 20 June 2016 20:21
To: Valerie Shawcross
Cc: Tim Steer; Ibitson Ami
Subject: Fw: State of London Debate - call for submissions to the Mayor's brief
Attachments: SOLD 2016 Mayoral briefing - TfL contribution.doc

Categories: Follow up - read

Val,

You were asking earlier this week about the SOLD briefing. The draft has come in from TfL.

Unfortunately the deadline to get this to Mike Coleman is 12pm tomorrow. I appreciate this leave you very little time to look at this (and I'm afraid it's 48 pages!) especially as you have a lot of meetings tomorrow but I have only just received it.

I will have a decent look at it tomorrow before the deadline in case you don't get a chance. I've also stressed to TfL we need to look at timings for these things in future - I originally asked for it for Friday - so will be trying to tighten that up.

Apologies for the timescales on this. Happy to discuss with Ami if helpful.

Claire

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Neill Allan <[REDACTED]@tfl.gov.uk>
Sent: Monday, 20 June 2016 20:03
To: Claire Hamilton
Cc: [REDACTED]@tfl.gov.uk; Collings Rosanna; [REDACTED]@tfl.gov.uk; Mayors Questions
Subject: FW: State of London Debate - call for submissions to the Mayor's brief

Good evening Claire,

Please find attached TfL's submission for the upcoming State of London Debate for the Transport Teams' review. Apologies for missing the original deadline.

Please let me know if you require any further information.

Best regards

Allan Neill
Public Affairs Officer

Transport for London
Windsor House (11G2)
42-50 Victoria Street
LONDON SW1H 0TL

Email [REDACTED]@tfl.gov.uk
Phone +44 (0) 207 126 [REDACTED] **Auto** [REDACTED]

From: Michael Coleman <[REDACTED]@london.gov.uk>
Sent: Thursday, 9 June 2016 17:57

Kelly, McMorran Barnard

Subject: State of London Debate - call for submissions to the Mayor's brief

Dear All,

I am now beginning to draft the Mayor's brief for the upcoming State of London Debate on 30th June at Indigo at the O2.

This event is Londoners' opportunity to ask the Mayor about the things that matter to them. LBC's James O'Brien will be hosting the debate and the Mayor will be joined on stage by some of his advisors - more information can be found at: <https://www.london.gov.uk/events/2016-06-30/state-london-debate>.

The key topics on the evening are Transport, Safety, Air quality & environment, Housing and Growing London's economy. However, as this is an open Q&A the audience are likely to ask the Mayor about his full range of responsibilities.

Can I therefore request that each policy area sends me a briefing covering the most pressing issues that are concerning Londoners and important issues that have recently been raised through MQT/correspondence. It would also be useful to include the Mayor's key manifesto commitments and their current status. I may also contact teams individually to request that specific issues are included.

Guide to preparing submissions:

- Submissions should be concise and include key points and key facts please.
- The Mayor likes to have clear Q&As set out, so please include any Q&As that you are confident will be asked at the event.
- Transport/TfL, MOPAC, Environment, Housing & Land, Economic & Business Policy– a maximum submission of 5 pages please.
- All other policy areas – could you please try and keep your submission to a maximum of 2 pages.
- Could you please ensure that submissions are signed off by the relevant advisor before they are sent to me.

Please note that the deadline for submissions to the briefing is **midday Tuesday 21st June.**

Please do get in touch if you have any questions.

Many thanks,

Michael Coleman

Assembly Liaison Manager - Mayor's Office

Greater London Authority

City Hall, The Queens Walk, London SE1 2AA

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Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

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1. GARDEN BRIDGE

- From the point at which I became Mayor, it was quite clearly in London taxpayers' financial interest to complete the Garden Bridge project. It would simply cost Londoners more to cancel the project now than it would to finish building the Garden Bridge.
- The Garden Bridge Trust has published a breakdown showing how £37.7 million had been provided to the project at the end of May and is unrecoverable. However, if we complete the project and our £20 million is repaid in full then the ultimate cost to taxpayers will be under half that at £18 million.
- I support the Garden Bridge, but it needs to be made more accessible to all Londoners.
- I have therefore insisted the Garden Bridge Trust makes a series of amendments to its plans including fewer closures every year, each for a shorter time. I also want an ongoing programme of engagement with local schools and a strong working relationship with parks from all over the capital.

Possible Questions:

Q: How can almost £40 million have been spent on the project before construction has even begun?

A: The money spent so far has been used by the Garden Bridge Trust to develop the scheme to the stage where detailed design work has taken place and the bridge has been able to secure planning permission.

That work is crucial in creating a scheme strong enough to secure large scale investment from the private sector. The Garden Bridge Trust has published a breakdown of this spend on their website.

Q: Did you include 'sunk costs' in your assessment of whether to proceed with the project?

A: My decision was based on a full analysis of all the future costs and benefits of the project.

If the public funding is maintained and the project is completed then the remaining public contribution will deliver the £330 million of benefits described in the project's business case as well as the repayment of TfL's £20 million loan to the Garden Bridge Trust.

On the balance of benefits and public costs it is clearly in Londoners' and taxpayers' interests for the bridge to be completed.

Q: Won't the cost of maintaining the bridge – which you are guaranteeing – outweigh any benefits or repayments?

A: The maintenance costs for the bridge will be met by the Garden Bridge Trust, which has a credible business plan in place to raise the funds needed to meet those costs.

Q: What are you going to do about TfL's dodgy procurement that got this project off the ground?

A: I support construction of the Garden Bridge but expressed concerns during the election campaign about the way that the procurement process was carried out. I have been looking in more detail at some of the issues raised about the procurement and will be releasing more details in due course.

I am determined to run the most open and transparent administration London has ever seen. That's why I have already taken the step of publishing the Garden Bridge Trust's list of funders, as well as the previously undisclosed draft business plan.

Q: Will you meet with the local people on the South Bank who oppose the project, through Thames Central Open Spaces (TCOS) and the local Councillors?

A: Given that a local resident is currently seeking to bring legal proceedings on behalf of Thames Central Open Spaces against Lambeth Council in relation to the Garden Bridge project, I do not feel it would be appropriate to hold such a meeting at this time.

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 23 June 2016 16:52
To: Claire Hamilton; [REDACTED]
Cc: Mayors Questions
Subject: Cleared MQs
Attachments: 1968 - Garden Bridge spending (Russell) - Cleared by AW - Copy.docx; 2135 Accessible Trains (3).docx; 2136 Accessible Trains (4).docx; 2137 Accessible Trains (5).docx; 2138 - Cashless Buses - Eshalomi.docx; 1861 - Demand for Taxis and Private Hire Vehicles - Pidgeon - Copy.docx; 1869 - Review of TfL policy of withdrawing cash payment on London buses - Pidgeon.docx; 1874 - Ride share controls on Uber (2) - Pidgeon - Copy.docx

Follow Up Flag: Follow up
Flag Status: Completed

Hi all

Please find 9 MQs cleared by the Commissioner. There are a further 26 on his desk for clearance which I'll send over asap tonight or first thing tomorrow. After that, shall we do a stock take?!

Many thanks
Rosanna

Rosanna Collings
GLA Relations Manager
Government and Stakeholder Relations
Public Affairs
Transport for London
[REDACTED]@tfl.gov.uk
☎ 020 7126 [REDACTED] | ☎ Mobile [REDACTED]

Garden Bridge spending

Question No: 2016/1968

Caroline Russell

On 18 May 2016 on LBC radio, you said that £40,000,000 of public money had already been spent on the Garden Bridge. Will you provide accounts that show exactly how this money has been spent?

The Garden Bridge Trust has published a breakdown of how public money has been spent on the project: <https://www.gardenbridge.london/news/article/public-funding-expenditure-breakdown>

Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams, Managing Director, Planning	17 June 2016
Vernon Everitt, Managing Director, Customers, Communication and Technology	23 June 2016
Mike Brown MVO- Commissioner	23 June 2016

Paul Robinson

From: Claire Hamilton
Sent: 28 June 2016 09:25
To: Andrew J. Brown
Cc: 'Mayoral Correspondence'; [REDACTED]
Subject: RE: Garden Bridge correspondence line

Thanks Andy, I had thought they were holding them all here so good to link it up

Thanks

Claire

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 28 June 2016 09:14
To: Claire Hamilton
Cc: Mayoral Correspondence; [REDACTED]
Subject: Re: Garden Bridge correspondence line

Thanks Claire

We have been getting some non-VIP correspondence come through from the PLU for answer by TfL directly, so I'll make sure our Customer Services team get these lines too

Thanks

Andy

On 28 Jun 2016, at 09:06, Claire Hamilton <[\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)> wrote:

Hi Hanifah,

See below approved lines re Garden Bridge which should be used as the basis of any VIP responses. This is though drafted from PLU to use to respond to the large volume we were holding this side that were not VIP, so will need to be amended if going from the Mayor.

Thanks

Claire

From: [REDACTED]
Sent: 28 June 2016 08:38
To: Claire Hamilton; [REDACTED] [REDACTED] [REDACTED]
Cc: [REDACTED]
Subject: Garden Bridge correspondence line

Dear All

The attached line has been cleared by the Mayor's Office to respond to correspondence complaining about the Mayor continuing with the Garden Bridge project.

Claire/[REDACTED] – can you share this with TfL. Please note that original text you sent to us has been changed slightly by the Mayor's Office so please ensure this version is sent.

■ – Can you please speak to ■ and ■ re the emails you have that were sent to Joanne McCartney. They can advise the best way of getting these responded to.

Thanks ■

■
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: ■ [london.gov.uk](mailto:■@london.gov.uk)

Tel: +44 20 7983 ■

See P52 for attachment

Paul Robinson

From: Rogan Kerri <[REDACTED]@tfl.gov.uk>
Sent: 27 June 2016 10:29
To: Claire Hamilton
Cc: Tim Steer; [REDACTED]
Subject: FW: Briefing request PLA Thames Vision launch, 4 July
Attachments: 270616 GLA Briefing - PLA Event - final.docx

Claire

Attached as requested

Thanks
Kerri

From: Claire Hamilton [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 15 June 2016 17:47
To: Rogan Kerri
Cc: [REDACTED] Tim Steer; [REDACTED]
Subject: Briefing request PLA Thames Vision launch, 4 July

Hi Kerri,

The PLA is having a Thames Vision launch on 4 July. The Mayor and Val have both been invited – we are still trying to get clear steer on who's doing it, but whoever it is we will need some background info to pull together the speaking notes, which will be done by our team if Val or the Mayor's team if he does do it. Could this please come through to us by next Friday 24 June?

The background briefing would be helpful to cover:

1. General background on the importance of the PLA to TfL's work and our positive assessment of the Thames Vision project
2. Recent TfL success in passenger travel, rising journey numbers, new piers, pier extensions etc.
3. Our shared ambition (shared with the PLA) to increase passenger travel further, and our strategy for doing this
4. The importance of freight for the river and our renewed focus on this area

Thanks,

Claire

GREATERLONDONAUTHORITY

TRANSPORT FOR LONDON

BRIEFING NOTE

Subject: 2035 Thames Vision Launch Event – 4 July 2016

Manifesto pledge

'Encourage greater use of the river to transport passengers and freight.' – p36

'Prioritise delivery of new river crossings in the east of the city.' – p36

'Work to break down some of the city's physical barriers, such as by backing the Rotherhithe-Canary Wharf cycle and pedestrian bridge.' – p32

Sections of briefing not relevant to request



[REDACTED]

[REDACTED]

[REDACTED]

Regulation 12 (4)(e)

[REDACTED]



Response to Garden Bridge correspondence

Dear XXXX

Thank you for your correspondence.

The Mayor took the opportunity as soon as he was elected to review the Garden Bridge scheme, in order to assess its pros and cons for Londoners. A key consideration here was the relative costs of cancelling or proceeding with the project. Analysis showed that £37.7m of public money has already been committed to the project, all of which would be lost if it is now cancelled. However, if the Garden Bridge is completed, not only will TfL be repaid its £20 million loan by the Garden Bridge Trust, but they will also pay approximately £22 million in VAT to the Treasury. That means the ultimate bill to taxpayers for completing the bridge will be £18 million – less than half the cost of cancelling the project now.

In order to get the best out of the scheme, the Mayor has set out a number of demands of the project to ensure that the bridge is more accessible to Londoners:

- That the Bridge be closed for fewer days each year for private fundraising events – previous plans were for 12 closures a year.
- That the Bridge be closed for fewer hours each time it has to close for fundraising events, so that the Bridge can still be used when the event is not taking place – previous plans were for it to be closed from midnight to midnight.
- That a guarantee be put in place that children at local schools on either side of the river will get to visit the Garden Bridge and be involved in planting and maintenance – with a rolling programme of events for local school children.
- That the Garden Bridge Trust build a strong working relationship with all of London's parks, so that seeds and plants grown on the Garden Bridge can then be replanted in parks across the capital – ensuring it has a positive benefit for all Londoners.

With these new arrangements in place, the Mayor agreed that continuing with the project is in the best interests of Londoners, and we will continue to monitor its progress to ensure that it delivers as much as it can for our city. I am sorry this is not the response you were hoping for but hope it explains the factors influencing the Mayor's decision.

Thank you again for writing.

Yours sincerely

Public Liaison Officer
Greater London Authority

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 06 July 2016 16:30
To: Fiona Fletcher-Smith
Subject: FW: Extra information on guarantees and endowment fund

From: Brown Andy [mailto:██████████@tfl.gov.uk]
Sent: 01 July 2016 10:20
To: Fiona Fletcher-Smith
Cc: Williams Alex; Ritchie Charles
Subject: Extra information on guarantees and endowment fund

Hi Fiona

David asked for more information on who could give the guarantees and how the guarantees' risk to the GLA could be reduced, in particular by (i) ensuring we benefit from the Trust's endowment fund, (ii) maximising the size of that fund and (iii) reducing other costs of the bridge. Hopefully the information below is helpful.

I should also point out that because the guarantee for Lambeth will need to be executed at the same time as the Lambeth section 106 agreement, we would need Martin Clarke (and therefore the Mayor's Office) to be content for them to be signed by 13 July if we are to stick to the current project schedule.

Who can give the guarantees

It needs to be a suitably 'weighty' organisation to give the boroughs and the PLA confidence that the guarantees are worth the paper they're written on. TfL or the GLA were the expected candidates for that, but we did check other potentials back when the guarantees were originally required -- for instance we talked to the DfT and the City Bridge Trust, and I know the Trust had serious conversations with Citibank. Unfortunately none of those organisations felt able to agree to provide the guarantees.

That leaves TfL or the GLA. TfL is legally unable to give the guarantees because we can only guarantee financial obligations -- we cannot guarantee performance obligations, which these guarantees would need to include (e.g. to maintain the bridge, rather than guaranteeing the costs arising under an indemnity owed by the Trust in respect of maintenance activities).

However, if the GLA gives the guarantees then there is nothing to stop the Mayor from directing TfL to carry out the necessary activities on its behalf, in the event the guarantees are called upon. Under MD1472 from June 2015 the previous Mayor directed TfL to fulfil the obligations to be imposed on the GLA in the guarantees (other than those relating to the garden and public spaces). The scope of this direction could of course be changed by a further direction.

Security documents

The Overarching Agreement and the security documents, in essence, give us the monitoring and step-in rights we need to ensure that maintenance is being carried out properly and will not cause a problem for the GLA down the line.

Separately from that, the Trustees will of course be obliged to act prudently and responsibly in the interests of the charity in accordance with their duties under charity law.

The focus of our documents is to deal with the event (or the run-up to the event) of the Trust failing in their duties and / or falling away. But the risk of this happening is reduced because the Trust has a business plan which we have reviewed and think is satisfactory for covering the annual costs of maintaining and operating the bridge. The Trust is also doing some further work to strengthen it and provide additional detail ahead of its formal submission to the planning authorities in July.

The Endowment Fund

A key part of that business plan is the establishment of an Endowment Fund. The Trust's target is to have secured £15m for this fund by the time the bridge opens, which will then generate c.£600k return in the first year of operation. The Trust has already secured £2m for the endowment without active campaigning.

The Trust have not set up the legal structure of the Endowment Fund yet -- they are considering the best structures for this and will set something up when they begin their legacy fundraising in earnest. Until that structure is set up, we cannot bind them now as to how it must operate or what controls the GLA will have over it. However, the Trust has been very happy to agree that they will work with us when setting up the Endowment Fund to ensure the specifics of how it works best meet our needs.

There are likely to be significant benefits to setting the fund up at arms-reach from the Trust, which would limit the scope for us to have control over it. Early indications are that the Trust may set up the fund to allow them to draw down small amounts of capital in extreme circumstances; but this would only be allowed following clear approvals e.g. from the full Board of Trustees. The use of the fund's capital and income would also be legally restricted to the charitable purposes it was donated for i.e. for the upkeep of the bridge.

Maximising the fund

The income from the Endowment Fund is projected to be less than 20% of the total annual income of the Garden Bridge Trust, so it is not the case that the success of the bridge rests wholly (or even largely) on the success of the endowment. It is true, though, that getting the endowment to be as large as possible will give the bridge additional financial security.

The best way for us to maximise the size of the fund (short of the radical step of providing funds ourselves!) would be to help the Trust with their fundraising efforts once the legacy campaign begins early next year. That would be more likely to take the form of facilitating introductions to potential donors or meeting with them to 'seal the deal', rather than making public statements.

Reducing costs

Reducing the capital cost of the bridge would be difficult for the Trust at this stage of the project given detailed design work has taken place and pre-construction fabrication is underway. But reducing those costs would actually make little impact on the long term viability of the bridge, primarily because the type of person or organisation who donates to the capital cost is typically different to those who would donate to the ongoing maintenance and operation of the bridge. It is not likely that money 'saved' by reducing the capital cost could instead be funnelled into the endowment.

The annual costs of operating and maintaining the bridge are constrained to a large degree by the conditions set out in the planning process. Level of staffing is an example of this -- the Trust would actually

prefer to lower the staff presence because that will support a less managed, private feel to the space of the bridge, as well as lowering costs as a helpful secondary benefit. However, they are prevented from doing this by the planning conditions. The best way we can help the Trust to keep these costs down is to encourage the planning authorities to be balanced in their interpretation of the planning conditions when it comes to management of the space on and around the bridge.

If any of this is unclear, or you or David have further questions, please do give me a shout.

Thanks

Andy

Andy Brown

Programme Manager, Garden Bridge & Managing Director's Office - TfL Planning

Transport for London

10th Floor, Windsor House, 42-50 Victoria Street, London SW1H 0TL

Direct: +44 (0)20 3054 [REDACTED] | Auto: [REDACTED]

Mobile: +44 [REDACTED]
[REDACTED] tfl.gov.uk

Paul Robinson

From: Jonathan Edwards
Sent: 07 July 2016 17:03
To: Valerie Shawcross; Patrick Hennessy; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)"; Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Val,

Will has also been in touch with the Trust and they've gone back to him as below. You'll see below that it implies the Trust have already signed a costs agreement with LUL that requires them to meet the cost against an agreed payment schedule.

I'll call you.

Thanks

Jon

GARDEN BRIDGE TRUST COMMENT

A Garden Bridge Trust spokesperson said: "London Underground Ltd is doing a range of work for the Trust to enable the Garden Bridge to land on the top of Temple tube station on the Northbank. This is essential work which is more than just strengthening. It involves things like enabling the construction of a new lift shaft for the north landing point, diverting cabling out of the area of construction, and foundation works. The Trust has signed a costs agreement with LUL. This requires the Trust to meet the costs against an agreed payment schedule which will be funded by the Trust's overall project costs. The programme of work will be spread to ensure that work happens in a number of short periods of time."

Information for reporter:

The works will be concurrent with the completion of the Bridge.

From: Jonathan Edwards
Sent: 07 July 2016 16:36
To: Valerie Shawcross; Patrick Hennessy; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)"; Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Thanks Val – I've asked TfL press team to hold the line.

Will Hurst from Architects Journal has been on the phone pushing them for a response.

I'll call you for a steer.

Thanks

Jon

Jonathan Edwards
Senior Press Officer
Mayor of London's Press Office

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

From: Valerie Shawcross

Sent: 07 July 2016 16:31

To: Jonathan Edwards; Patrick Hennessy; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith

Cc: transportdesk; Tim Steer; Claire Hamilton; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)); Mike Brown

Subject: RE: Temple Tube strengthening / Garden Bridge

Hi Jon.

Hold the press line on this. Sadiq has said we will not spend any more money on the Garden Bridge project. So we would pull this back at the Finance Committee tomorrow.

Val

Sent with Good (www.good.com)

-----Original Message-----

From: Jonathan Edwards

Sent: Thursday, July 07, 2016 03:43 PM GMT Standard Time

To: Patrick Hennessy; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith; Valerie Shawcross

Cc: transportdesk; Tim Steer; Claire Hamilton; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))

Subject: Temple Tube strengthening / Garden Bridge

All,

Caroline Pidgeon has written to Sir John Armitt ahead of the TfL finance and policy committee meeting tomorrow.

Papers for the committee confirm that TfL has approved spending of £3.1m on strengthening the roof of Temple tube station to withstand the load of the Garden Bridge. The cost of which will be reimbursed by the Garden Bridge Trust.

<http://content.tfl.gov.uk/fpc-160708-08-project-monitoring.pdf>

LU-PJ960C Temple Station & Thames Garden Bridge	
Existing Project Authority £ 0.633m	Financial Authority in Business Plan £ nil
Additional Project Authority £ 2.420m	Estimated Final Cost £ 3.053m
Total Project Authority Granted £ 3.053m	Variance Commentary All London Underground costs will be reimbursed by the Garden Bridge Trust.
Outputs and Schedule	<p>The project will strengthen the Temple London Underground station structure to withstand the weight of the Thames Garden Bridge on its roof. The project will complete by December 2018.</p> <p>Additional Project Authority of £2.420m was granted. The new Authority covers:</p> <ul style="list-style-type: none"> • Structural design. • Strengthening of the station roof.

Caroline's letter to John Armitt says:

"Before TfL commit to spending three million pounds of public money on strengthening the roof of Temple Tube station it is only right that some basic questions are answered as to why this work is necessary, how much the work will disrupt users of the Tube station and whether the funding is in addition to the £30 million that TfL have foolishly already committed to the Garden Bridge.

"TfL also need to explain why they propose that the work to Temple Station will only be completed by December 2018 when the Garden Bridge Trust are boasting that the bridge will be open to the public earlier in the year.

"The lack of transparency over almost every aspect of the Garden Bridge cannot continue."

Will Hurst has a copy of the letter and has asked TfL for a response.

They have discussed with LU and propose the following response to Will (their press team have also already pointed out that the papers state that all costs will be reimbursed by the Garden Bridge Trust).

Vernon Everitt and Howard Carter have approved the line below – but please let me know whether any concerns.

Thanks

Jon

TFL COMMENT

A Transport for London spokesperson said: "As the papers to the Finance and Policy Committee make clear, the cost of carrying out these works will be fully reimbursed by the Garden Bridge Trust. The work will be carried out alongside the wider construction of the project, with any work to Temple station only taking place at weekends or during engineering hours to minimise disruption to our customers."

Additional information:

- The December 2018 date is in relation to the internal TfL project completion date, not the completion of the construction phase.

Jonathan Edwards
Senior Press Officer

Paul Robinson

From: Mike Brown
Sent: 07 July 2016 17:55
To: Valerie Shawcross; David Bellamy
Cc: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
Subject: Temple Garden Bridge

Val / David

With regard to the above.

The original project approval was in July 2014, with a further financial authority given in July 2015. This was originally concept design work – also considering whether we could incorporate a lift into the design.

The final uplift in spend was approved by the LU projects board in September and authorised by the Finance Director (CFO) on 2ND March 2016 – some 2 months before the previous Mayor's term in office ended.

This was done on the basis that it was legally agreed (document dated 25th January 2015) that all LU (TfL) costs – other than the small element of the original £633 million we would have spent anyway on feasibility of a step free access scheme - would be fully reimbursed by the Garden Bridge Trust. (This was not part of the core £30million).

No closures were envisaged as part of this work. There has been some early indication that some short period (e.g. weekend) closures of Temple station might be required for the overall bridge construction phase.

In a letter just received from the Garden Bridge Trust they have asked us to suspend any work started and that have reaffirmed that any costs incurred in the very early stages of the work would be reimbursed (we estimate the spend to date has been less than £200k).

We were instructed by the previous TfL board to report such approvals to the Finance committee on an ongoing basis. I would normally have expected this to have gone to the last meeting of the old mayoralty. It seems that the timeline of approval to the submission dates required of papers meant this did not happen.

I hope this explains the position.

Mike

Mike Brown
Commissioner
Windsor House
42-50 Victoria Street
London
SW1H 0TL



Paul Robinson

From: Jonathan Edwards
Sent: 07 July 2016 18:48
To: Patrick Hennessy; David Bellamy; Valerie Shawcross; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: RE: Temple Tube strengthening / Garden Bridge

Thanks David,

Drafted a line based on your steer as below.

This would be used by TfL in response to [REDACTED] and any other media who ask – or by ourselves if media head in this direction.

Please let me know if you would be content with this form of wording or would have any amends. I'll also need to run it through TfL and share with the Trust.

Thanks

Jon

DRAFT COMMENT

A spokesperson said: "The previous Mayor first approved plans to strengthen the roof of Temple Tube station two years ago in the summer of 2014, but final authorisation was only provided in March this year, just two months before the Mayoral election. Work has since been suspended on this project to allow a review to be carried out and that will be reported to the Committee today. Sadiq has been clear that no new public funds should be committed to the Garden Bridge and he has pledged to make the project more open and transparent – standards that were not always met under the previous administration."

Information for reporter:

- The Mayor supports construction of the Garden Bridge but expressed concerns during his election campaign about the way that the procurement process was carried out. His team are looking in more detail at some of the issues raised about the procurement. More details will be released in due course.
- The Mayor is determined to run the most open and transparent administration London has ever seen. That is why he has already taken the step of publishing the Garden Bridge Trust's list of funders, as well as the previously undisclosed draft business plan.
- The original project approval for the strengthening of the roof of Temple Tube station was in July 2014, with a further financial authority given in July 2015.
- A final uplift in spending was authorised by Transport for London on 2 March 2016 - 2 months before the previous Mayor's term in office ended.

Jonathan Edwards
Senior Press Officer
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

From: Jonathan Edwards
Sent: 07 July 2016 18:23
To: Patrick Hennessy; David Bellamy; Valerie Shawcross; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk); Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

He's due to run something tomorrow morning – now drafting a line based on David's steer.

Thanks

Jon

From: Patrick Hennessy
Sent: 07 July 2016 18:22
To: David Bellamy; Jonathan Edwards; Valerie Shawcross; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk); Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

I think that is exactly right.
Do we know when Will is going to run his story?

From: David Bellamy
Sent: 07 July 2016 18:20
To: Patrick Hennessy; Jonathan Edwards; Valerie Shawcross; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk); Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Points I think the lines need to cover:

- This approval was given in March under the previous Mayor
- Work on this project has been suspended and this will be reported to the committee tomorrow
- Sadiq has been clear that no new public funds are to be committed to this project
- He will be commissioning a review into this project (detail as per previous statements on the topic).

Thanks,
David.

From: Patrick Hennessy
Sent: 07 July 2016 17:31
To: Jonathan Edwards; Valerie Shawcross; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk); Mike Brown
Subject: Re: Temple Tube strengthening / Garden Bridge

Cheers Jon. Many thanks.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Jonathan Edwards
Sent: Thursday, 7 July 2016 17:23
To: Valerie Shawcross; David Bellamy; Patrick Hennessy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk); Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Just discussed with Val – the project has a two year history and this particular agreement was signed on 16 March.

Mike is looking into it further.

We'll definitely need to draft a new line but more to come following more digging.

Thanks

Jon

From: Valerie Shawcross
Sent: 07 July 2016 17:08
To: David Bellamy; Jonathan Edwards; Patrick Hennessy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED] tfl.gov.uk) ([REDACTED] tfl.gov.uk)' ([REDACTED] tfl.gov.uk)"; Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

I've got the Commissioner on it right now.

Sent with Good (www.good.com)

-----Original Message-----

From: David Bellamy
Sent: Thursday, July 07, 2016 05:04 PM GMT Standard Time
To: Jonathan Edwards; Valerie Shawcross; Patrick Hennessy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED] tfl.gov.uk) ([REDACTED] tfl.gov.uk)' ([REDACTED] tfl.gov.uk)"; Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Thanks Jon. I would like to see the payment schedule asap, as well as understanding when this was decided and signed.

D.

From: Jonathan Edwards
Sent: 07 July 2016 17:03
To: Valerie Shawcross; Patrick Hennessy; David Bellamy; Jack Stenner; Nick Bowes; Fiona Fletcher-Smith
Cc: transportdesk; Tim Steer; Claire Hamilton; "Ibitson Ami ([REDACTED] tfl.gov.uk) ([REDACTED] tfl.gov.uk)' ([REDACTED] tfl.gov.uk)"; Mike Brown
Subject: RE: Temple Tube strengthening / Garden Bridge

Val,

Will has also been in touch with the Trust and they've gone back to him as below. You'll see below that it implies the Trust have already signed a costs agreement with LUL that requires them to meet the cost against an agreed payment schedule.

I'll call you.

Rest of email chain duplicate - P56

Thanks

Paul Robinson

From: Sir John Armitt <john_armitt@hotmail.com>
Sent: 08 July 2016 07:18
To: shamuskenney@tfl.gov.uk; catherine.pert@cityandguilds.com; angelak50@hotmail.co.uk; nicola.j.rowland@hotmail.com; mliebreich@btinternet.com; jo@liebreichassociates.com; eva.lindholm@ubs.com; jacqueline.brady@ubs.com; deputychair@tfl.gov.uk; Valerie Shawcross; [REDACTED]@tfl.gov.uk; Sandra Emmanus; Fionalampard@tfl.gov.uk
Cc: jamesstanton@tfl.gov.uk; jennifergourley@tfl.gov.uk; [REDACTED]@tfl.gov.uk; lannunn@tfl.gov.uk; markwild@tfl.gov.uk; dave.proctor2@tube.tfl.gov.uk; christinemackay@tfl.gov.uk; juliahawthorne@tfl.gov.uk; Mike Brown; teresahudson@tfl.gov.uk; kirstenbranks@tfl.gov.uk; ella.tagg@tfl.gov.uk
Subject: RE: TfL Finance and Policy Committee - letter from Caroline Pidgeon AM

Thanks Shamus, apologies for my absence from the meeting today but I am on a long standing engagement for ICE in Plymouth. I would move slowly on this until we know that the bridge is definitely going ahead. Do preparatory work to estimate cost and tell promoters they will have to meet TFLs costs unless the Board of TFL makes a decision to absorb the costs. If it has already made such a decision, I cannot recall, then the new Mayor can decide whether he wishes to recommend reversing the decision.

Regards

John

Subject: TfL Finance and Policy Committee - letter from Caroline Pidgeon AM
Date: Thu, 7 Jul 2016 12:52:48 +0000

Dear All

I attach a letter from Caroline Pidgeon AM, addressed to Sir John Armitt but to be shared will all members of the Finance and Policy Committee ahead of your meeting on Friday. The letter raises questions about the project approval for works to Temple Tube station in relation to the Garden Bridge, which will be addressed at the meeting.

Please note that the letter incorrectly states that Sir John is the Chair of the Committee.

Shamus

Shamus Kenny
Head of Secretariat | Transport for London
Floor 6 | City Hall | The Queen's Walk | London | SE1 2AA
[REDACTED]

Paul Robinson

From: [REDACTED]
Sent: 13 July 2016 09:19
To: [REDACTED]
Subject: FW: FAO Sadiq Khan, Mayor of London

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 13 July 2016 09:19
To: Fiona Fletcher-Smith; Tim Steer
Cc: [REDACTED]
Subject: RE: FAO Sadiq Khan, Mayor of London

Yes looks good to me

In terms of next steps, Tim -- I think it would just need a short acknowledgement from the Mayor to thank the GBT for making the changes he has requested, and possibly a response to the invitation buried in there for the Mayor to attend a Youth Board meeting in the future. I don't know whether he would be minded to accept that invitation, but if he did it might provide a nice opportunity to talk about how his personal intervention has turned this project around and made it better for all Londoners

Andy

From: Fiona Fletcher-Smith [[mailto:\[REDACTED\]](mailto:[REDACTED])]
Sent: 13 July 2016 07:05
To: Tim Steer; Brown Andy
Cc: [REDACTED]
Subject: RE: FAO Sadiq Khan, Mayor of London

This looks in line with conversations. Andy?

I will share with DB one you are happy.

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Tim Steer
Sent: Tuesday, July 12, 2016 06:47 PM GMT Standard Time
To: Fiona Fletcher-Smith; Andrew J. Brown
Cc: [REDACTED]
Subject: FW: FAO Sadiq Khan, Mayor of London

Hi Fiona, Andy,

Do you know what needs to happen with this?

Tim

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]

Sent: 12 July 2016 17:01

To: Tim Steer

Subject: FW: FAO Sadiq Khan, Mayor of London

Hi Tim,

As discussed.

Thanks,

[REDACTED]

#LondonIsOpen

Paul Robinson

From: Gourley Jennifer [REDACTED]@TfL.gov.uk> on behalf of [REDACTED]@tfl.gov.uk
Sent: 15 July 2016 16:20
To: Valerie Shawcross
Cc: [REDACTED]@tfl.gov.uk; Mike Brown; Williams Alex [REDACTED]@tfl.gov.uk; [REDACTED]@tfl.gov.uk; David Hughes; Andrew J. Brown; [REDACTED]@tfl.gov.uk; Ibitson Ami; Sandra Emmanus; [REDACTED]@tfl.gov.uk; Branks Kirsten; Tagg Ella (ST); Gourley Jennifer
Subject: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July
Attachments: Draft reply to Caroline Pidgeon re Garden Bridge_July 2016.docx; Caroline Pidgeon letter to Sir John Armitt dated 6 July 2016.doc

Val

Attached is a draft response for you to send to Caroline Pidgeon's letter to the Finance and Policy Committee last week about the works at Temple Tube for the Garden Bridge. A copy of Caroline Pidgeon's letter is also attached for ease of reference.

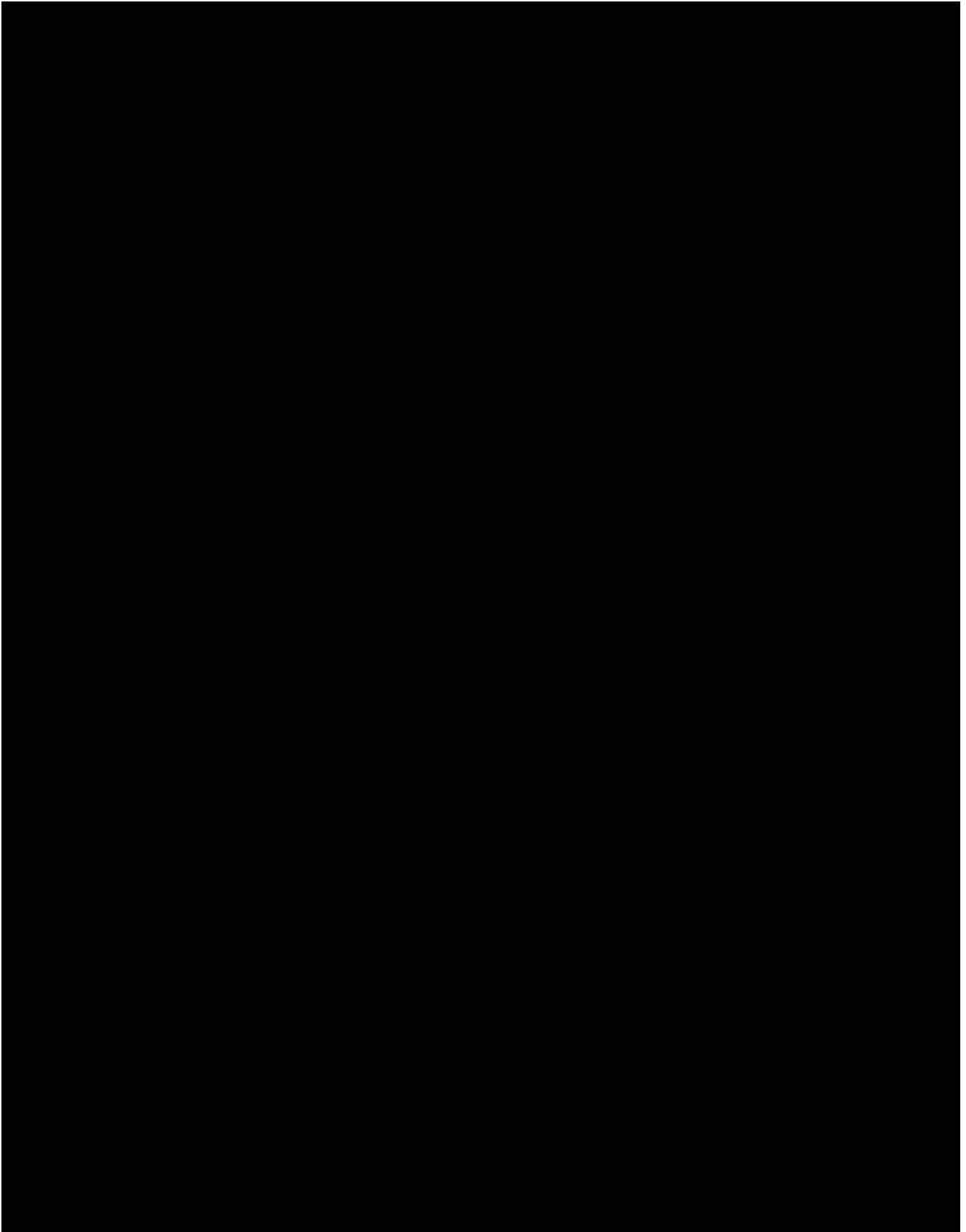
Happy to discuss.

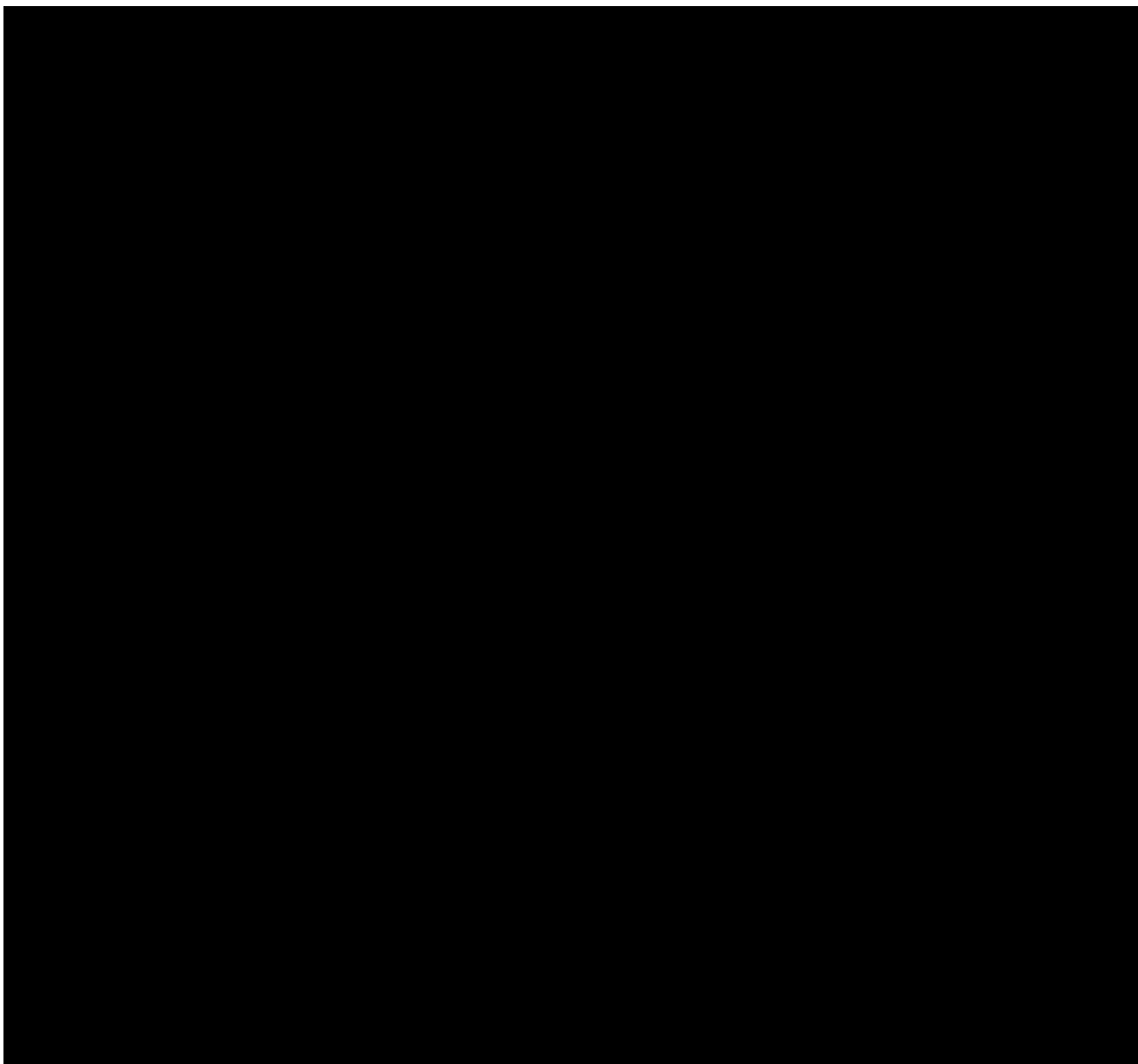
Howard

Howard Carter, General Counsel, Transport for London
Windsor House, 42-50 Victoria Street London SW1H 0TL
e-mail: [REDACTED]@tfl.gov.uk

DRAFT REPLY TO CAROLINE PIDGEON LETTER OF 6 JULY TO SIR JOHN ARMITT

Dear Caroline





City Hall
The Queen's Walk
London SE1 2AA
Switchboard: 020 7983 4000
Web: www.london.gov.uk

Sir John Armitt CBE
Chair of TfL Finance and Policy
Committee

Our ref:
Your ref:
Date: 6th July 2015

Dear Sir John,

Ahead of this Friday's Finance and Policy Committee I wanted to flag up a number of questions I have relating to the following project approval:

LU-PJ960C Temple Station & Thames Garden Bridge	
Existing Project Authority £ 0.633m	Financial Authority in Business Plan £ nil
Additional Project Authority £ 2.420m	Estimated Final Cost £ 3.053m
Total Project Authority Granted £ 3.053m	Variance Commentary All London Underground costs will be reimbursed by the Garden Bridge Trust.
Outputs and Schedule	<p>The project will strengthen the Temple London Underground station structure to withstand the weight of the Thames Garden Bridge on its roof. The project will complete by December 2018.</p> <p>Additional Project Authority of £2.420m was granted. The new Authority covers:</p> <ul style="list-style-type: none"> • Structural design. • Strengthening of the station roof.

I am sure you are aware that the allocation of TfL funding to the Garden Bridge Trust is an issue of controversy. Only last Thursday evening, at the State of London debate, the Mayor, when publicly asked whether any further public funding would be provided to the Garden Bridge, stated: "Me nothing.....London taxpayers nothing."

I would therefore be grateful if you could provide clarification on a number of issues.

1. Was the existing project authority of £0.633m for strengthening the roof of Temple station entirely unrelated to the proposed Garden Bridge?
2. Can you please clarify the variance commentary. It is stated that all London Underground costs will be reimbursed by the Garden Bridge Trust. Does this mean that any expenditure over £0.663 million will in time be repaid by the Garden Bridge Trust to TfL? If this is the case what is the expected timescale and conditions for repayment?
3. Will the allocation of funding for strengthening the roof of Temple station form part of the total amount of £30 million of funding that TfL has previously committed to the Garden Bridge, or is this additional funding?
4. It is stated that the project will be completed by December 2018. Does this mean that an expected closure of Temple Tube station will take place and if so for how long? As background there have been differing statements made about the length of closure at Temple station, with initial planning documents for the Garden Bridge suggesting a closure of the station for as long as six months, but more recently a Mayoral Answer suggested the closures would be far shorter. Last July the previous Mayor stated: "TfL does not anticipate that Temple station would need to close for a long period of time to enable the construction of the Garden Bridge" (Question 2015/2021).
5. The Garden Bridge Trust currently states that construction of the bridge will start in the Summer of 2016 with the bridge opening to the public in 2018.

I enclose a screengrab from the Garden Bridge Trust website:



Does this proposed timescale mean that work to strengthen the roof of Temple Station will still take place after the Garden Bridge has opened to the public, or does TfL have a differing timescale to the expected opening of the Garden Bridge?

I look forward to your prompt response.

A handwritten signature in black ink, appearing to read 'Caroline Pidgeon', with a stylized flourish at the end.

Caroline Pidgeon AM

From: Griffin Kate [<mailto:griffin.kate@usda.gov>]

Sent: 19 July 2016 16:43

To: David Bellamy; Bee Emmott ([REDACTED] [gardenbridge.london](mailto:[REDACTED]@gardenbridge.london)); Fiona Fletcher-Smith; Williams Alex; 'Peck, Lib Cllr'; [REDACTED] 'John Heaps'; 'Rebecca Olajide';

Deborah Hilderly	; 'Alistair Subba Row';	Dunne'
------------------	-------------------------	--------

Cc: Andrew J. Brown

Subject: Lambeth/Coin St/Garden Bridge meeting at City Hall tomorrow - agenda

Dear all

Please see the proposed agenda below.

1. **Identify the main components of the system.** The system consists of a **central processing unit (CPU)**, **memory (RAM)**, **storage (SSD)**, and **input/output devices (I/O)**.

11 [REDACTED]

Kind regards

Kate Griffin | Senior Associate - Property and Planning Law | Legal

Transport for London | 6th Floor, Windsor House | 42-50 Victoria Street, London | SW1H 0TL

[\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk) | Tel: [REDACTED]

The contents of this e-mail and any attached files are confidential. If you have received this email in error, please notify us immediately at postmaster@tfl.gov.uk and remove it from your system. If received in error,

Text not relevant to request

-----Original Message-----

From: Jonathan Edwards

Sent: Wednesday, July 20, 2016 08:22 PM GMT Standard Time

To: Patrick Hennessy; Nick Bowes; Jack Stenner; David Bellamy; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer

Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))

Subject: Garden Bridge Trust / business plan report

Just to be aware I think – the Garden Bridge Trust press team have been in touch to say they had Peter Walker from the Guardian in touch re a report by Dan Anderson from Fourth Street in which he reviews the Strategic Outline Business Case for the Garden Bridge and suggests a set of cheaper alternatives.

Link here: <http://fourth-street.com/misc/a-better-business-case-for-the-garden-bridge/>

They've sent Peter a short comment as below.

Thanks

Jon

A Garden Bridge Trust spokesperson said: "The Garden Bridge Trust has a clear and robust business plan. This version was always a draft. It is now being updated in line with the Mayor's request to look at the number of hours and days that the Bridge will be closed for private fundraising events. The revised plan will be subject to scrutiny by Lambeth and Westminster Councils and The Mayor's office. The report forms part of the planning conditions requiring approval before construction can start.

"Whilst Mr Anderson is entitled to his views, most people would understand that the Trust had to take some decisions taking a wider view of public interest and accessibility which is why a decision was taken not to charge to cross the Bridge."

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 22 July 2016 05:49
To: 'Williams Alex'
Subject: RE: Evening Standard and Garden Bridge

They are on it with DfT. Nothing for us to do at this stage.

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Williams Alex [REDACTED] [\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
Sent: Thursday, July 21, 2016 08:01 PM GMT Standard Time
To: Fiona Fletcher-Smith
Subject: Fwd: Evening Standard and Garden Bridge

Fiona

Are the Mayors office aware of this and are they preparing a line to take ?

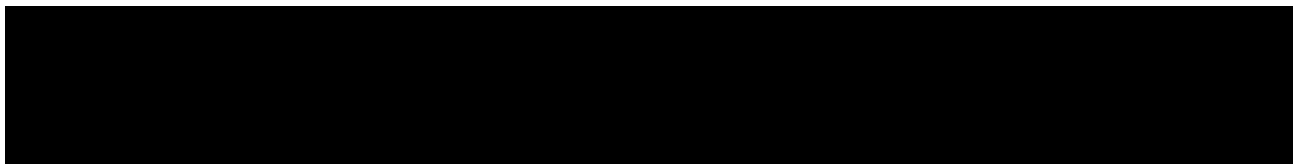
Thanks

Alex Williams
Acting Managing Director of Planning
Tel: [REDACTED]

Begin forwarded message:

From: Rupert Furness [REDACTED] [\[REDACTED\]@dft.gsi.gov.uk](mailto:[REDACTED]@dft.gsi.gov.uk)>
Date: 21 July 2016 at 17:30:00 BST
To: Bee Emmott <[\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)>, Brown Andy
<[\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)>, "Fiona Fletcher-Smith" [REDACTED]
[REDACTED] [\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk))" [REDACTED] Tim Steer
[REDACTED] [\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)>, Williams Alex [REDACTED] [\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)>
Cc: Rachael Gilbert [REDACTED] [\[REDACTED\]@dft.gsi.gov.uk](mailto:[REDACTED]@dft.gsi.gov.uk)>
Subject: Evening Standard and Garden Bridge

Regulation 12 (5)e



Rupert Furness
Deputy Director, Head of London Transport Division
5/22 GMH, Great Minster House
33 Horseferry Road, London, SW1P 4DR

 
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Paul Robinson

From: Fiona Fletcher-Smith
Sent: 22 July 2016 08:08
To: 'Alex Williams'
Subject: FW: Evening Standard and Garden Bridge

For info.

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Jonathan Edwards
Sent: Thursday, July 21, 2016 07:35 PM GMT Standard Time
To: Patrick Hennessy; Fiona Fletcher-Smith
Cc: Samantha Hart
Subject: Re: Evening Standard and Garden Bridge

Paddy - TfL have heard that DfT potentially responding to this as below, although it is still draft apparently.

Thanks

Jon

A DfT spokesperson:

“There are many issues crossing the Secretary of State’s desk since his arrival and he will be considering this amongst other issues, and will take a decision in due course.”

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Patrick Hennessy
Sent: Thursday, 21 July 2016 17:36
To: Fiona Fletcher-Smith; Jonathan Edwards
Subject: Re: Evening Standard and Garden Bridge

Noted! Ta

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Fiona Fletcher-Smith
Sent: Thursday, 21 July 2016 17:34
To: Patrick Hennessy; Jonathan Edwards
Subject: FW: Evening Standard and Garden Bridge

From: Rupert Furness [[mailto:\[REDACTED\]@dft.gsi.gov.uk](mailto:[REDACTED]@dft.gsi.gov.uk)]
Sent: 21 July 2016 17:30
To: Bee Emmott; Andrew J. Brown; Fiona Fletcher-Smith; Tim Steer; Williams Alex
Cc: Rachael Gilbert

rest of chain duplicate P74

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 25 July 2016 11:16
To: [REDACTED]
Subject: FW: Meeting

Works for me - [REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: 25 July 2016 11:09
To: [REDACTED]
Cc: Fiona Fletcher-Smith
Subject: RE: Meeting

Thank you , that's fine [REDACTED] -

-----Original Message-----

From: [REDACTED] [mailto:[REDACTED]@gardenbridge.london]
Sent: 25 July 2016 11:08
To: [REDACTED]
Subject: RE: Meeting

Morning [REDACTED]

I'm just writing to confirm this afternoon's meeting at 16:00 at City Hall. John Heaps, our Trustee will also be in attending with Lord Davies and Bee Emmott. They will need to leave after 40 minutes. I hope this will be okay?

Best wishes

[REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: 20 July 2016 16:22
To: [REDACTED] <[REDACTED]@london.gov.uk>
Subject: RE: Meeting

Perfect, many thanks- All confirmed for Monday 25th July at 16:00 at City Hall. Also attending will be Bee. However, there might be an additional Trustee who may join. I will confirm asap.

Best wishes

[REDACTED]

-----Original Message-----

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 20 July 2016 16:14
To: [REDACTED] <[REDACTED]@gardenbridge.london>
Subject: RE: Meeting

[REDACTED]

Thanks. If City Hall is okay with Lord Davies, lets hold it here. Will he come along with anyone else?

Regards

[REDACTED]

[REDACTED]

Executive Assistant to David Bellamy, Chief of Staff Greater London Authority City Hall More London
SE1 2AA
Tel: 020 7983 [REDACTED]

[REDACTED] Original Message-----

From: [REDACTED]@gardenbridge.london]
Sent: 20 July 2016 16:14
To: [REDACTED]
Subject: RE: Meeting

Hello [REDACTED]

Lord Davies is happy to meet on Monday 25th July at 16:00. He is also happy to meet at your offices at the GLA if that works best for David. Could you kindly let me know if you're happy to confirm?

Best wishes

[REDACTED]

-----Original Message-----

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 20 July 2016 14:27
To: Bee Emmott <[REDACTED]@gardenbridge.london>
Cc: [REDACTED]@gardenbridge.london>
Subject: RE: Meeting

If easier Bee, I'm sure David can come to Lord Davies' office if that's easier on the Monday or early Tuesday?

Thanks

[REDACTED]

-----Original Message-----

From: Bee Emmott [mailto:[REDACTED]@gardenbridge.london]
Sent: 20 July 2016 14:26
To: [REDACTED]
Cc: [REDACTED]
Subject: Re: Meeting

Thanks [REDACTED] for a quick response - we will come back to you ASAP thanks

Bee Emmott
Executive Director
Garden Bridge Trust
[REDACTED]

> On 20 Jul 2016, at 14:21, [REDACTED] <[REDACTED]@london.gov.uk> wrote:

>
> Bee
>
> David can do anytime on the 25th from 11 - 5, 26th he could do between 8.30 and 10am and next Friday early 0830 - or between 11 and 12? Tomorrow afternoon would be difficult as he has meetings from 11 - 4 back to back.
>
> Regards
>
> [REDACTED]
>
> [REDACTED]
> Executive Assistant to David Bellamy, Chief of Staff Greater London
> Authority City Hall More London
> SE1 2AA
> Tel: 020 7983 [REDACTED]
>
>
>
>
> -----Original Message-----
> From: Bee Emmott [mailto:[REDACTED]@gardenbridge.london]
> Sent: 20 July 2016 14:17
> To: David Bellamy
> Cc: [REDACTED]
> Subject: Meeting
>
> Many thanks for this morning David.
>
> In terms of meeting next week - Mervyn is travelling Tuesday afternoon to Friday midday, but if you could let me know your availability Monday, Tuesday am and next Friday pm he will try and work around you. He may also be able to do tomorrow afternoon if that works better for you.
>
> Let me know how you want to take fwd.
>
> Many thanks
>
> Bee
>
> Bee Emmott
> Executive Director
> Garden Bridge Trust
> [REDACTED]

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 25 July 2016 13:52
To: Andrew J. Brown
Subject: FW: NEWS - Architects Journal: Garden Bridge backers ask for guarantee extension

FYI.

From: Jonathan Edwards
Sent: 25 July 2016 13:48
To: Media Summaries
Subject: NEWS - Architects Journal: Garden Bridge backers ask for guarantee extension

Architects Journal - Garden Bridge backers ask for guarantee extension

25th July 2016 | Colin Marrs

The Garden Bridge Trust has asked the government to extend a financial guarantee for the £175 million project

An agreement by the Department for Transport (DfT) to underwrite the Thomas Heatherwick-designed scheme to the tune of £15 million is due to run out in September and last week, trust chairman Lord Davies of Abersoch wrote to transport secretary Chris Grayling asking for a year's extension.

In his letter, he said: 'This country is known and applauded for its creativity, innovation and ability to deliver. The Garden Bridge demonstrates the entrepreneurial spirit of the capital and the country.'

'With continued support from you and the government the Garden Bridge will be a very tangible and very visible example of what we in the UK stand for and can deliver.'

The move comes just days after the business plan for the contentious 367m-long bridge was branded 'fundamentally flawed' by [Dan Anderson](#) of tourist attraction consultant Fourth Street ([see AJ 22.07.16](#)).

Architect and procurement campaigner Walter Menteth told the AJ: 'It is now inarguably an absolute imperative that the vainglorious pursuit of the Garden Bridge project should be halted and subject to an independent public inquiry. This dreadful saga only goes to highlight the importance of upholding the most basic processes and procedures that seem to have been so abjectly usurped in this case.'

But a statement released on behalf of the trust said: 'The trust has made great progress on the Garden Bridge this year with the discharge of planning conditions, ground investigation work taking place, agreeing logistics and a construction programme, reaching agreements with key stakeholders involved in work on the Thames, as well as strong progress on private fundraising.'

'There have, however, been some hold-ups to the project and we will not start construction until we have concluded land deals on both sides of the river, and complete all planning matters. We aim to have completed this by the autumn.'

The £15 million is an insurance against the project being brought to a halt, and the trust said it hoped to meet Grayling to discuss the matter.

A DfT spokesman confirmed it had received the letter and that ministers were considering the request.

Separately, RIBA president Jane Duncan has written to London mayor Sadiq Khan reiterating the RIBA's stance on the project (*see [RIBA council calls for Garden Bridge procurement to be investigated](#)*).

She said: 'Ongoing journalistic and agency investigations into the bridge's procurement continue to raise serious questions that the RIBA believes need to be answered.'

'Submitting a bid for a major project costs businesses in time, resources and money, and it is crucial that procurement is undertaken in a clear and open manner.'

She has requested to meet Khan and discuss the case, as well as best practice in procurement more broadly.

Comments

Will Jennings, anti-Garden Bridge campaigner

I am confused why Lord Davies thinks that his development 'demonstrates the entrepreneurial spirit of the capital and the country'. An actor with a childish ambition who was introduced to a designer renowned for their networking abilities via an entitled connection then got her idea into the mayor's office due to an old family friendship before a funding plan using vast amounts of public money alongside rich businesses looking for cheap advertising, tax reduction and image greenwashing was created. There are many characters in this tragedy of a story, but none who I could ever imagine being called an 'entrepreneur'!

Lord Davies states that the Garden Bridge, if built, would be 'a very visible example' of what the UK stands for. I don't disagree. Sadly, it appears that these characteristics it stands for include ecological damage, abuse of heritage, lack of communication with citizens, privatisation of public space, cronyism, the failure to respect democratic process and the many of the country paying for a luxury only a few entitled people want.

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 25 July 2016 16:33
To: Valerie Shawcross
Cc: Ibitson Ami; Gourley Jennifer
Subject: FW: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

Val

Would you like me to help with making any changes to the draft letter in the light of your discussion with David ?

Howard

From: David Bellamy [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 19 July 2016 11:00
To: Nick Bowes; val shawcross
Cc: Patrick Hennessy; Carter Howard
Subject: RE: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

Thanks Nick – I've given Val a couple of bits of feedback.

From: Nick Bowes
Sent: 19 July 2016 10:52
To: Valerie Shawcross; David Bellamy
Cc: Patrick Hennessy; [REDACTED]@tfl.gov.uk
Subject: RE: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

I don't have any problems – David has been closer to this than me though

From: Valerie Shawcross
Sent: 18 July 2016 18:45
To: Nick Bowes; David Bellamy
Cc: Patrick Hennessy; [REDACTED]@tfl.gov.uk
Subject: FW: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

David/Nick

As you will recall Caroline Pidgeon wrote to Sir John Armitt and therefore it falls to me to reply.

This is the draft response which I'm happy with but as it's such a hot topic I wanted your sign off and maybe some advice about the best time to get the letter back to her.

Any thoughts?

Val

Valerie Shawcross CBE
Deputy Mayor for Transport
City Hall The Queen's Walk London SE1 2AA
Tel: 020 7983 [REDACTED]

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 25 July 2016 16:56
To: Andrew J. Brown
Subject: RE: GB underwriting

Perfect. Txs.

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Brown Andy [REDACTED] [tube.tfl.gov.uk](mailto:andy.brown@tfl.gov.uk)
Sent: Monday, July 25, 2016 04:09 PM GMT Standard Time
To: Fiona Fletcher-Smith
Cc: Williams Alex
Subject: FW: GB underwriting

Hi Fiona

At the bottom of this email is my note to Rupert about the different exposures depending on what DfT decides.

Bee then followed up with a revised schedule of what the underwriting would mean in practice should the DfT say yes now and then the project be cancelled before the extended underwriting expires. I think her revised schedule only affects things if the project is cancelled during September 2017.

As discussed on the phone, no grant payments have been made to the GBT since March 2016. No payments have been made during this Mayoralty.

Hopefully the note below gives you the info you need about how much has already been spent but if it's not clear or you need anything else please do give me a shout.

Thanks

Andy

From: Bee Emmott [mailto:[REDACTED]] [gardenbridge.london](mailto:[REDACTED]@gardenbridge.london)
Sent: 18 July 2016 13:01
To: Brown Andy; Rupert Furness
Cc: Rachael Gilbert; Ritchie Charles; Jim Campbell
Subject: RE: GB underwriting

Rupert

We have reviewed some of the phasing of commitments, a number of which are not anticipated prior to construction. We have revised the schedule of liabilities to account for this. Please find updated schedule below. It

is worth noting that it would be very unlikely for the Trust to continue through to September 2016 if it was felt there was a risk of cancellation and trustees continue to monitor risk on a regular basis.

	2016						2017			
Month during which project is cancelled	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Likely draw upon underwriting (£m)	(7.2)	(8.0)	(10.0)	(10.1)	(10.4)	(11.0)	(10.7)	(10.7)	(11.0)	(11.4)

I'm around until 1.30pm and after 3pm if it would be helpful to speak.

Bee

From: Brown Andy [mailto: [REDACTED]@tfl.gov.uk]
 Sent: 15 July 2016 16:54
 To: Rupert Furness [REDACTED]@dft.gsi.gov.uk>
 Cc: Rachael Gilbert [REDACTED]@dft.gsi.gov.uk>; Bee Emmott < [REDACTED]@gardenbridge.london>; Ritchie Charles [REDACTED]@Tfl.gov.uk>
 Subject: GB underwriting

Dear Rupert

After our chat earlier I said I would set out my understanding of the options available and their impact on the public sector's exposure to the project.

As I see it there are only two options, depending on whether the DfT accepts or rejects the GBT's request for the current underwriting to be extended to 30 September 2017. My summary below includes some detailed figures that the GBT has sent me today.

A. The DfT rejects the GBT's request

This would mean that the underwriting continues to last only until 30 September 2016.

The amount of the total £60m public contribution to the project that has been spent is £36.4m (this is the £37.7m figure the Mayor announced in May, minus the £1.3m underwriting which was in place at the time). The £36.4m is nominally divided as £13.45m from the DfT and £22.95m from TfL.

As the GBT has explained, if the underwriting is not extended then it is considered highly likely that the Trustees will bring the project to an end. I understand that GBT estimates this would result in them drawing upon £7.2m of the current underwriting, in addition to the public money they have already received.

On the basis of the letter from Lord Ahmad to Sadiq Khan on 25 May 2016, this additional money would be drawn from DfT's contribution to the project.

The likely outcome of Option A is therefore considered to be the cancellation of the project, with public expenditure of £22.95m from TfL and £20.65m from the DfT. The project's benefits are realised upon completion of the bridge, so there would no benefits if the project were to be cancelled at this stage.

B. The DfT accepts the GBT's request

This would mean that the underwriting would be extended to last until 30 September 2017.

In this case the GBT would be able to file their accounts at the end of July on the basis that the GBT was a going concern, and the project would continue.

The amount of the total £60m public contribution to the project that has been spent would still be £36.4m, nominally divided as £13.45m from the DfT and £22.95m from TfL.

Further draw upon public money would only occur when either (a) the project began construction, at which point the GBT could make a strong case for receiving the first TfL loan payment of £10m; or (b) the project was cancelled at later date prior to the expiry of the underwriting, and the underwriting was called upon.

In the event that the extended underwriting were called upon, I understand that GBT estimates the likely amount of public money they would need to draw down would be as follows (varying with the month in which the project was cancelled):

	2016						2017			
Month during which project is cancelled	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Likely draw upon underwriting (£m)	(7.2)	(8.0)	(10.0)	(10.1)	(10.4)	(11.0)	(10.7)	(10.7)	(11.0)	(11.4)

I understand that the GBT considers this to be a worst case assessment of the monthly liability, as it includes certain pre-construction and professional services costs which may be lower than estimated.

On the basis of the letter from Lord Ahmad to Sadiq Khan on 25 May 2016, this additional money would be drawn from DfT's contribution to the project.

The best outcome of Option B is therefore that the project continues through to completion of the bridge. In this case the underwriting is never called upon, the full £60m will be provided to the GBT and the benefits identified in the business case will be delivered. In addition to this, the GBT will repay £20m to TfL in the form of loan and will pay c£22m in VAT.

The worst outcome of Option B is that the project is cancelled at a later stage but prior to the expiry of the underwriting. The exact expenditure will depend upon the point at which the project is cancelled, with the maximum exposure being if cancellation were to happen at the latest possible stage, in September 2017. In this case there would have been total expenditure of £22.95m from TfL and £27.65m from the DfT. The project's benefits are realised upon completion of the bridge, so there would be no benefits if the project were to be cancelled at this stage.

If this option were to be pursued then it would be prudent for the GBT to undergo regular review by DfT of progress throughout the extended underwriting period, to provide assurance that the project is progressing as planned and in particular that the necessary land arrangements, planning consents and licences were secured as planned in late 2016.

That is just my take on things but I hope it is useful as you prepare to brief at your end.

I have also copied in my colleague Charles Ritchie from TfL Legal, whom I mentioned earlier and has been involved in all the aspects of the TfL-GBT funding agreement to date.

Many thanks

Andy

Andy Brown

Programme Manager, Garden Bridge & Managing Director's Office - TfL Planning

Transport for London

10th Floor, Windsor House, 42-50 Victoria Street, London SW1H 0TL

Direct: +44 (0)20 3054 [REDACTED] | Auto: [REDACTED]

Mobile: +44 [REDACTED]
[REDACTED] tfl.gov.uk

Paul Robinson

From: Andrew J. Brown
Sent: 26 July 2016 09:06
To: David Bellamy
Cc: [REDACTED] Fiona Fletcher-Smith
Subject: Re: GB

[REDACTED]

[REDACTED]

[REDACTED]

On 26 Jul 2016, at 08:51, David Bellamy [REDACTED] [@london.gov.uk](mailto:[REDACTED]@london.gov.uk)> wrote:

[REDACTED]

[REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 25 July 2016 12:57
To: David Bellamy
Cc: [REDACTED] Fiona Fletcher-Smith
Subject: Re: GB

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

On 25 Jul 2016, at 12:39, David Bellamy [REDACTED] [@london.gov.uk](mailto:[REDACTED]@london.gov.uk)> wrote:

[REDACTED]

[REDACTED]

[REDACTED]

From: [REDACTED]
Sent: 25 July 2016 12:33
To: David Bellamy
Subject: Fw: GB

David. Shall I arrange another GB meeting for this week with the usual invitees. [REDACTED]

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Brown Andy <[REDACTED]@tube.tfl.gov.uk>
Sent: Monday, 25 July 2016 12:27 PM
To: [REDACTED] Fiona Fletcher-Smith
Subject: RE: GB

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 25 July 2016 12:19
To: Fiona Fletcher-Smith; Brown Andy
Subject: Re: GB

Will do

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Fiona Fletcher-Smith
Sent: Monday, 25 July 2016 12:14 PM
To: Andrew J. Brown
Cc: [REDACTED]
Subject: RE: GB

Good to have you back.

I had to leave the meeting early so didn't pick up that they needed another meeting with us. I will see what we can do.

[REDACTED] – can you set up another GB meeting with Lambeth and Coin St this week?

From: Brown Andy [mailto:[REDACTED]@tube.tfl.gov.uk]
Sent: 25 July 2016 12:12
To: Fiona Fletcher-Smith
Subject: GB

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 26 July 2016 10:56
To: Patrick Hennessy; Jonathan Edwards; Nick Bowes; Jack Stenner; David Bellamy; Valerie Shawcross; Sarah Brown; Tim Steer
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)"
Subject: RE: BBC on Garden Bridge

Fine.

Sent with Good (www.good.com)

-----Original Message-----

From: Patrick Hennessy
Sent: Tuesday, July 26, 2016 10:40 AM GMT Standard Time
To: Jonathan Edwards; Nick Bowes; Jack Stenner; David Bellamy; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)"
Subject: RE: BBC on Garden Bridge

Yes sir

From: Jonathan Edwards
Sent: 26 July 2016 10:39
To: Patrick Hennessy; Nick Bowes; Jack Stenner; David Bellamy; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)"
Subject: BBC on Garden Bridge

All,

We've had a BBC journo email asking for a line re Garden Bridge. In his email he asks when a decision is due to be made regarding the £15m bridging loan.

I'll correct him and send him to DfT on that.

But please can you confirm comment remains as below? Or has it been updated?

Thanks

Jon

A spokesperson for the Mayor of London said: "Sadiq has been clear he will not agree to any more of London taxpayers money being spent on the project. This is something for the Department for Transport and the Garden Bridge Trust to resolve."

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 27 July 2016 18:28
To: Valerie Shawcross; Ibitson Ami
Cc: Gourley Jennifer
Subject: Fwd: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July
Attachments: Draft reply to Caroline Pidgeon re Garden Bridge_July 2016.docx; ATT00001.htm

Val/Ami

Please find attached a revised draft of the Garden Bridge letter with amendments to meet Val's comments tracked.

Just let me know if you need anything further.

Howard

From: Ibitson Ami
Sent: 26 July 2016 10:27
To: Carter Howard
Cc: Gourley Jennifer
Subject: RE: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

Dear Howard

Many apologies – I have been the blockage on this one.

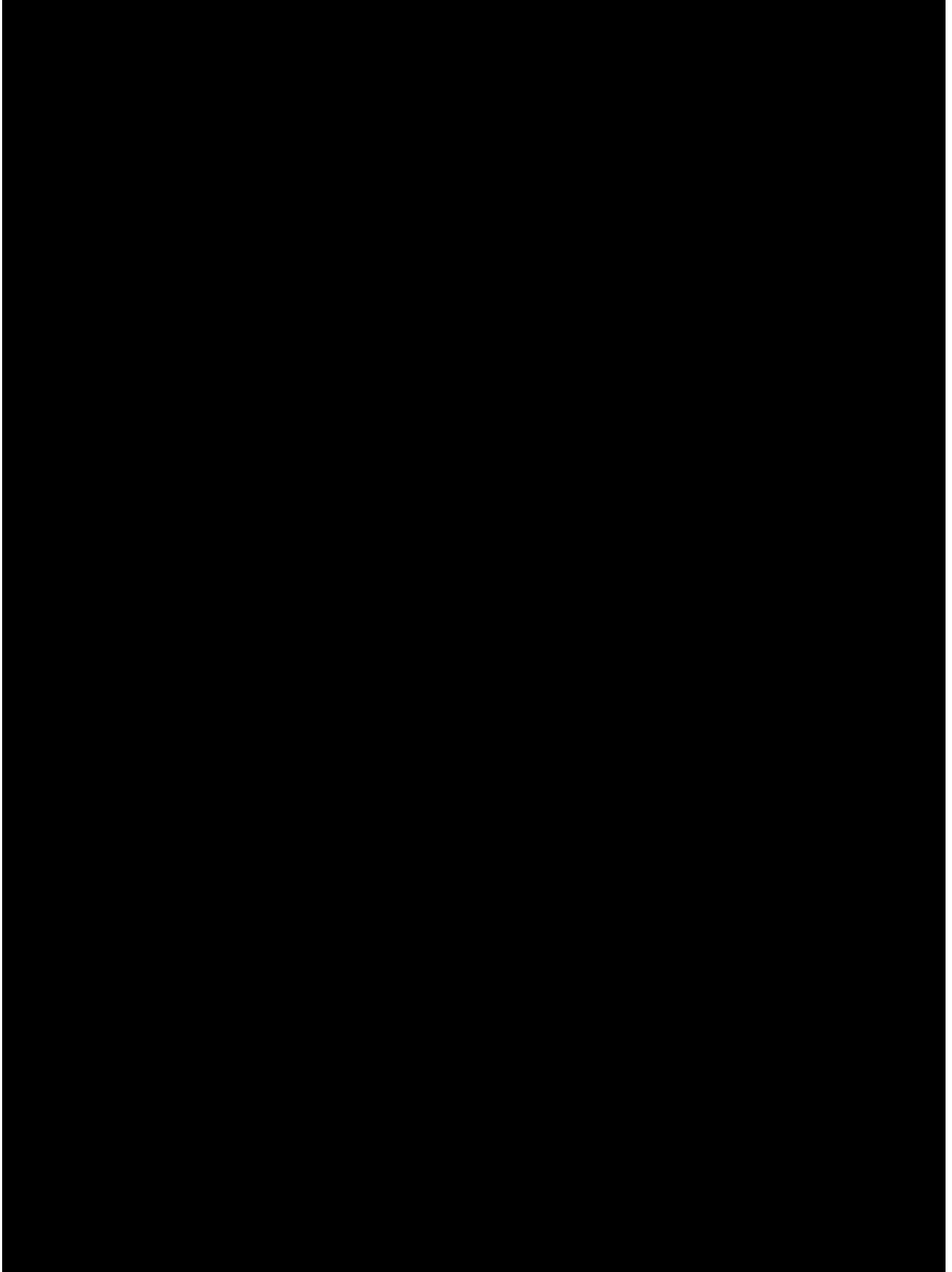
Basically, Val feels that the response isn't clear enough, and is concerned that it doesn't look like TfL are obscuring facts. She and David would like the responses to Q1 and Q2 to more clearly reflect exactly what work has been done, what this cost and how it was paid for/reimbursed to TfL.

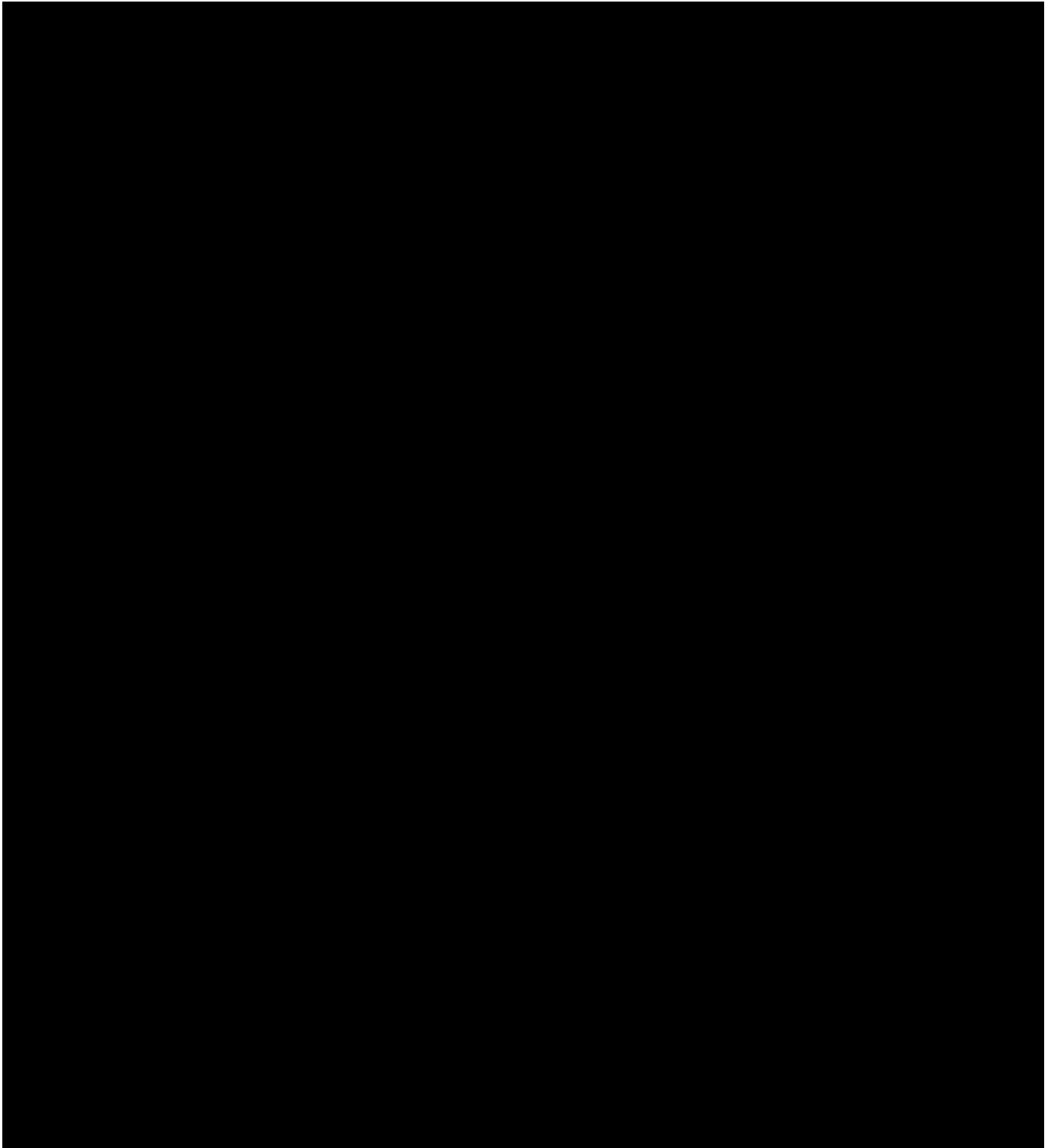
All best

Ami

DRAFT REPLY TO CAROLINE PIDGEON LETTER OF 6 JULY TO SIR JOHN ARMITT

Dear Caroline





Paul Robinson

From: Valerie Shawcross
Sent: 27 July 2016 18:37
To: David Bellamy
Cc: 'Ibitson Ami' ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk); Tim Steer
Subject: FW: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July
Attachments: Draft reply to Caroline Pidgeon re Garden Bridge_July 2016.docx; ATT00001.htm

David

Finally (my embarrassment at slowness) I have a redraft of the Garden Bridge response to Caroline Pigeon that you came back to me on. I think this is clearer and more explicit.

Am I OK to send now?

Val

Valerie Shawcross CBE

Deputy Mayor for Transport

City Hall The Queen's Walk London SE1 2AA

Tel: 020 7983 [REDACTED]

DRAFT REPLY TO CAROLINE PIDGEON LETTER OF 6 JULY TO SIR JOHN ARMITT

Dear Caroline

[REDACTED]

[REDACTED]

[REDACTED]

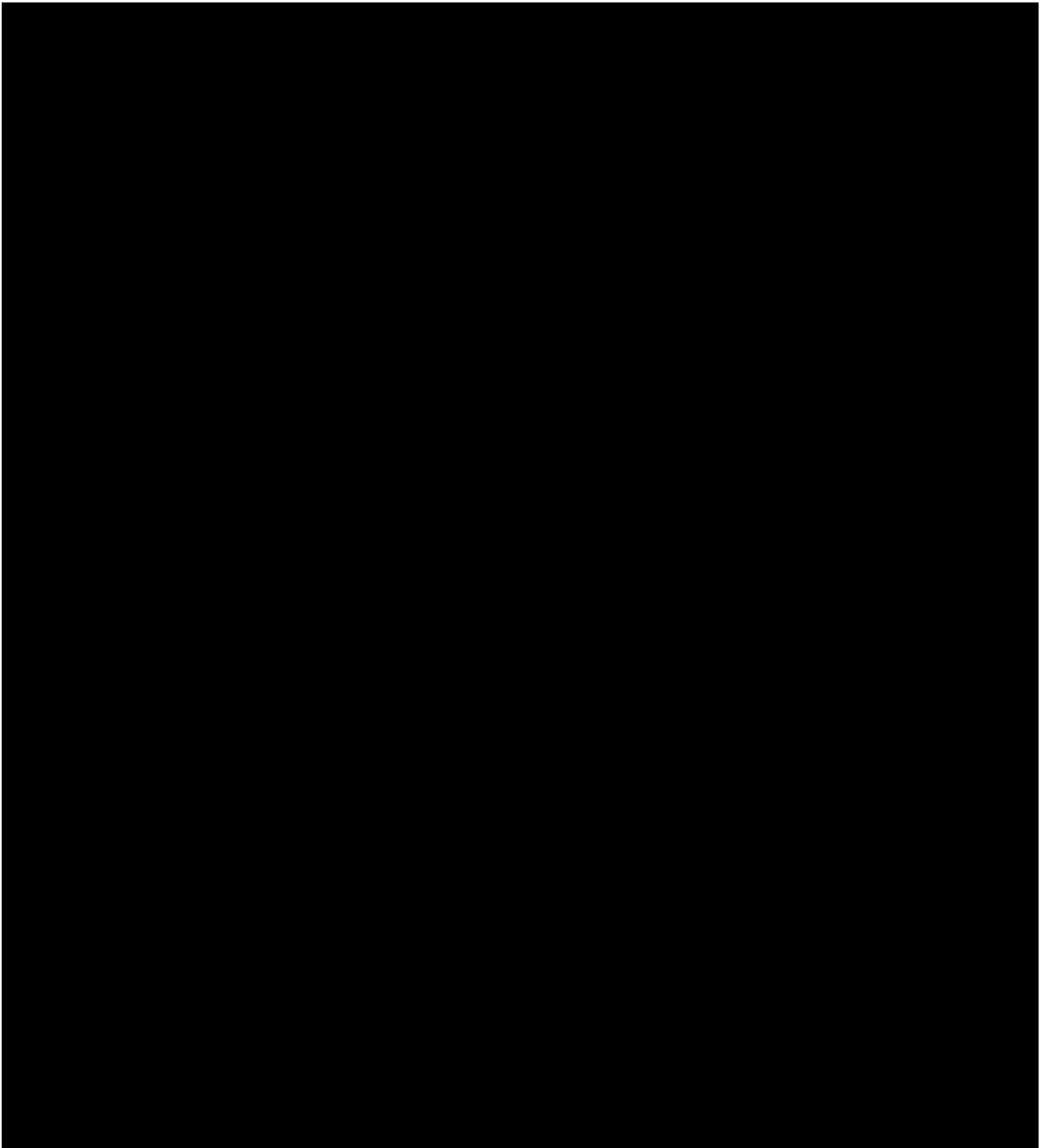
[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



Paul Robinson

From: David Bellamy
Sent: 27 July 2016 19:42
To: Valerie Shawcross
Cc: 'Ibitson Ami' ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk); Tim Steer
Subject: RE: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July
Attachments: Draft reply to Caroline Pidgeon re Garden Bridge_July 2016.docx

Hi Val,

Thanks for this. Please see a few suggested edits tracked in the attached, with apologies if they don't make sense (as it's late...).

David.

From: Valerie Shawcross
Sent: 27 July 2016 18:37
To: David Bellamy
Cc: 'Ibitson Ami' ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk); Tim Steer
Subject: FW: Garden Bridge - draft reply to Caroline Pidgeon's letter of 6 July

David

Finally (my embarrassment at slowness) I have a redraft of the Garden Bridge response to Caroline Pigeon that you came back to me on. I think this is clearer and more explicit.

Am I OK to send now?

Val

Valerie Shawcross CBE
Deputy Mayor for Transport
City Hall The Queen's Walk London SE1 2AA
Tel: 020 7983 [REDACTED]

Paul Robinson

From: Jonathan Edwards
Sent: 29 July 2016 13:42
To: David Bellamy; Patrick Hennessy; Nick Bowes; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer; Leah Kreitzman
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk)
Subject: RE: Garden Bridge Trust accounts

GBT tell me their line has gone to the Standard, FT, Guardian, AJ and Newsnight, who have also put in an interview bid for a GBT spokesperson tonight apparently.

Thanks

Jon

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

From: David Bellamy
Sent: 29 July 2016 12:38
To: Patrick Hennessy; Jonathan Edwards; Nick Bowes; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer; Leah Kreitzman
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk)
Subject: RE: Garden Bridge Trust accounts

Yes

From: Patrick Hennessy
Sent: 29 July 2016 12:38
To: Jonathan Edwards; Nick Bowes; David Bellamy; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer; Leah Kreitzman
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk)
Subject: RE: Garden Bridge Trust accounts

Does this mean in layman's terms they are NOT filing today/this week but on 31 Dec?

From: Jonathan Edwards
Sent: 29 July 2016 12:34
To: Patrick Hennessy; Nick Bowes; David Bellamy; Fiona Fletcher-Smith; Valerie Shawcross; Sarah Brown; Tim Steer; Leah Kreitzman
Cc: transportdesk; "Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)" ([REDACTED]@tfl.gov.uk)
Subject: Garden Bridge Trust accounts

The Garden Bridge Trust have just been in touch to say that they have issued a statement today about the publication of their accounts, due to media inferring that these were due to be submitted today.

Their line as below.

Thanks

Jon

GARDEN BRIDGE TRUST STATEMENT

The Garden Bridge Trust currently has a year end date of October, which reflects the commencement date of the Trust. It has been decided to align the future year end to March which is a common year end date for charities. The new year end for the Trust will therefore be the traditional financial year end of 31 March. This will result in accounts being prepared for a 17 month period from October 2015 to the end of March 2016.

The filing dates for these accounts will be: Companies House: 31 December 2016, Charities Commission: 31st January 2017.
ends

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

Paul Robinson

From: Claire Hamilton
Sent: 01 August 2016 13:48
To: Andrew J. Brown
Cc: TT Correspondence
Subject: Re: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Categories: Follow up - action

Ok thanks Andy, could you redraft as you think necessary across the three cases and send back for us to progress?

Claire

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Brown Andy
Sent: Monday, 1 August 2016 12:14
To: Claire Hamilton
Cc: TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Claire

Thinking about it we may also want to add a sentence making clear the Mayor's absolute position that no more public money should be spent on the scheme than has already been committed

The line given to the Guardian in July for the story about work at Temple Station was as below -- we may be able to re-use the final sentence of it for our purposes here:

A spokesman for Khan said: "The previous mayor first approved plans for enabling work to prepare Temple tube station for the arrival of the garden bridge two years ago in the summer of 2014, but final authorisation was only provided in March this year, two months before the mayoral election.

"This enabling work has since been suspended and that will be reported to the finance and policy committee. Sadiq Khan has been clear that no new public funds should be committed to the garden bridge and he has pledged to make the project more open and transparent – standards that were not always met under the previous administration."

Andy

From: Claire Hamilton [mailto: [REDACTED]@london.gov.uk]
Sent: 01 August 2016 11:53
To: Brown Andy
Cc: TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks Andy

I think if you could look into your point on the Lord Davies letter that would be helpful so we'll keep that one held. I'll try to recommend the others get moving given it could be a couple of weeks, but I understand there is some leave in the coming weeks anyway so they might not get out in any case.

Thanks

Claire

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 01 August 2016 11:46
To: Claire Hamilton
Cc: TT Correspondence
Subject: Re: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks Claire

There was a possibility that we'd get some major news last week but that didn't happen -- essentially we are waiting for a decision from the new Transport Secretary and when that decision is made it will either mean full steam ahead for the project or some serious soul searching by the Trust as to whether to carry on.

I am checking with DfT officers when they guess we might hear the outcome of that decision -- it really needs to be before the end of August but it might not come for 2-3 weeks yet. If it does take that long then I don't know whether you would prefer to plough on with correspondence rather than letting the cases linger on the books?

In the two complaint drafts it refers separately to losing 28 trees and losing 25 trees. I believe the correct position is that 28 trees will be removed and then replaced. So perhaps we could take out the reference to 25 trees by changing the beginning of that sentence to "I appreciate that the temporary loss of trees is not ideal but..."

And on the response to Lord Davies -- if we're asking for a further agreement (on reviewing opening hours based on operational experience) do you want me to speak to the Trust and get them to agree that offline? Then the letter could say "I am also pleased to hear that officers have agreed that the hours on which the Bridge is closed..." rather than keeping the correspondence exchange going?

Thanks

Andy

On 1 Aug 2016, at 09:20, Claire Hamilton <[\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)> wrote:

Morning Andy,

I was keeping my eyes open for something in the press about this but I haven't seen anything -- do you know if some changes are due out?

Will send back through the formal correspondence route if so, but wanted to check in first that you know what the below might refer to!

Thanks

Claire

From: [REDACTED]
Sent: 26 July 2016 10:01
To: Claire Hamilton; [REDACTED]
Cc: [REDACTED]
Subject: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Dear All

Sadiq has asked for these to be amended/updated later this week so I assume things will be moving on.

Can you please update when you have lines and send back to Ali and I. Can you send updates back as track changes so we can see what has been updated.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

Paul Robinson

From: [REDACTED]
Sent: 05 September 2016 11:59
To: [REDACTED]
Cc: TT Correspondence
Subject: FW: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

Any news on these? We have quite a few cases on write on.

Thanks,
[REDACTED]

From: TT Correspondence
Sent: 25 August 2016 11:46
To: [REDACTED] TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

Tom is happy with these lines. Please can you let me know when they have been cleared so we can start drafting responses to the cases we are holding on that.

Thanks,
[REDACTED]

From: [REDACTED]
Sent: 25 August 2016 09:46
To: TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Sorry but it has changed again. AAARGHH!! Please use attached version.

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: TT Correspondence
Sent: 25 August 2016 09:31
To: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

sure

From: [REDACTED]
Sent: 25 August 2016 09:26
To: TT Correspondence
Cc: Claire Hamilton
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Sorry [REDACTED]

Draft has been updated. Can you send him this line?

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: TT Correspondence
Sent: 25 August 2016 09:22
To: [REDACTED]
Cc: Claire Hamilton
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

Apologies I only just realised you wanted us to check this. I have sent it to tom who leads on bridges etc and will get back to you once I hear from him.

Thanks,
[REDACTED]

From: [REDACTED]
Sent: 25 August 2016 08:17
To: Claire Hamilton; TT Correspondence
Cc: [REDACTED]
Subject: FW: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi

Are you happy with these changes before I take forward.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 24 August 2016 15:08
To: [REDACTED]
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

How about the tracked changes in the attached document?

As well as adding in what David asked for, I have changed the tense of the statements at the beginning of the letter about the spend to date -- these were true in May 2016 when the Mayor first said them, but the figure will have moved around a little in the intervening months.

I have been discussing this with Hanifah earlier today so I'm copying her in so that she's sighted on the final version for standard responses.

Many thanks

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 24 August 2016 10:30
To: Brown Andy
Cc: [REDACTED] TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Sorry Andy

Just into standard correspondence please.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 24 August 2016 10:24
To: [REDACTED]
Cc: [REDACTED] TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks [REDACTED]

To be clear -- you want this added into these three drafts, and/or the standard correspondence line?

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 24 August 2016 10:21
To: Brown Andy
Cc: [REDACTED] TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks Andy

We can add that. Also, David Bellamy has suggested that we should be saying the Trust has agreed to plans and detail the things that Sadiq has got published.

Could this be done please and sent to [REDACTED] and I.

Thanks [REDACTED]

[REDACTED]

Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]

Sent: 24 August 2016 08:58

To: [REDACTED]

Cc: [REDACTED] TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Got it, thanks [REDACTED]

Do we need to add that sentence into the standard correspondence line, too? I don't think it's in there at the moment.

So |

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

If you want that added in then I will let our correspondence team know too.

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]

Sent: 24 August 2016 08:42

To: TT Correspondence; Brown Andy

Cc: [REDACTED]

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Dear All

I just want to make you aware that Sadiq made a few changes to these drafts which TfL and you should be aware of.

[REDACTED]

[REDACTED]

Have track changed in the attached.

[REDACTED]

[REDACTED]

Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: TT Correspondence

Sent: 02 August 2016 12:20

To: [REDACTED] [REDACTED]

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

Please see attached the updated Garden Bridge letters.

Thanks,

[REDACTED]

From: [REDACTED]

Sent: 01 August 2016 16:06

To: Claire Hamilton; [REDACTED]

Cc: TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Yes we will progress as is, so please ask [REDACTED] and [REDACTED] to send these on when available.

[REDACTED]

Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Claire Hamilton

Sent: 01 August 2016 16:05

To: [REDACTED] [REDACTED]

Cc: TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks [REDACTED]

I spoke to my contact at TfL who's advised something was expected but it didn't come together and isn't expected to be update-able for another few weeks now. Do you want to progress these cases anyway rather than leaving them on hold - this will push us well over deadlines.

TfL has suggested some minor amends which they're working on. I will get [REDACTED] and [REDACTED] to send those on when ready for decision on whether they can go or should continue to be held.

Thanks

Claire

From: [REDACTED]
Sent: 01 August 2016 07:40
To: Claire Hamilton; [REDACTED]
Cc: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

I am sorry but I have not hear anything else on this. David Bellamy is probably the best person to speak to but I think he is out of the office until 15 August.

[REDACTED]

[REDACTED]

Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Claire Hamilton
Sent: 29 July 2016 16:46
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi both

I've not seen anything new on this this week – have you heard anything else? Hard to redraft as I'm not sure of the new position!

Thanks

From: Claire Hamilton
Sent: 26 July 2016 10:35
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Will do

[REDACTED] can you give me a nudge on Friday about this and I'll check in on what's changing

Thanks

From: [REDACTED]
Sent: 26 July 2016 10:01
To: Claire Hamilton; [REDACTED]

Rest of chain duplicate P101

Paul Robinson

From: Mayoral Correspondence <SMBMayoralCorrespond@tfl.gov.uk>
Sent: 02 August 2016 14:58
To: TT Correspondence
Subject: FW: MGLA260716-9385 Jane Duncan
Attachments: Case Summary.pdf; Scanned Document.pdf; MGLA260716-9385 Jane Duncan.doc

Follow Up Flag: Follow up
Flag Status: Completed

Hi [REDACTED]

Please see our suggested response.

Kind Regards

[REDACTED]
Correspondence Officer

Government Relations

Transport for London

11th floor Windsor House (11G2), 42-50 Victoria St, London SW1H 0TL

Email [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Phone 020 3054 [REDACTED] **Auto** [REDACTED]



From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 27 July 2016 09:12
To: Mayoral Correspondence
Subject: MGLA260716-9385 Jane Duncan

Hi Hanifah,

One for the Mayor's signature please.

Thanks,

[REDACTED]
#LondonIsOpen

21 JUL 2016

Royal Institute of British Architects

Sadiq Khan
Mayor of London
City Hall
The Queen's Walk
London
SE1 2AA

14th July 2016

Dear Mayor

RIBA Position on the Procurement of the Garden Bridge

At the last meeting the RIBA (Royal Institute of British Architects) Council, that provides governance and oversight to the RIBA, expressed strong concerns about the procurement process of the Garden Bridge project. The Council reiterated the call for a fully independent investigation into the procurement of the Garden Bridge.

As I am sure you are aware, the RIBA has expressed a number of concerns about the procurement process of the Garden Bridge project. The RIBA fully appreciates the position that you as Mayor have taken on this issue and is not taking a stand against the Garden Bridge project in principle. The RIBA is also clear that it is not questioning the integrity of those involved in the development of the Garden Bridge.

However, ongoing journalistic and agency investigations into the bridge's procurement continue to raise serious questions that the RIBA believes need to be answered. Submitting a bid for a major project cost businesses in time, resources and money, and it is crucial that procurement is undertaken in a clear and open manner. For all architects – but particularly for the small and medium sized practices that dominate the sector – a procurement system that is clear, transparent and well thought out is essential.

Given the importance of proper procurement processes to the RIBA, to its membership and indeed to the wider construction industry, the RIBA has drawn together its own procurement guidance *Ten Principles for Procuring Better Outcomes* which we have already shared with TfL.

Royal Institute of
British Architects

66 Portland Place,
London, W1B 1AD, UK

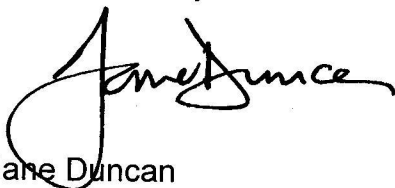

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I would welcome the opportunity to meet with you and discuss this matter, and the issue of best practice in procurement more broadly, in further detail.

London has long been defined by its architecture and unique urban environment. I hope that we will be able to work together to continue this legacy.

Yours sincerely



Jane Duncan
President

Jane Duncan

President
Royal Institute of British Architects
66 Portland Place
London W18 1AD

Our ref: MGLA260716-9385

Date:

Re: RIBA Position on the Procurement of the Garden Bridge

Thank you for your letter of 14 July setting out the RIBA's position on the procurement carried out for work on the Garden Bridge.

The early days of this project clearly fell short of our expectations on transparency. I am determined to run the most open and transparent administration London has ever seen which is why I have already published the previously undisclosed full business plan for the Garden Bridge alongside a list of its funders.

I understand that you have had some useful conversations with Transport for London (TfL) about how to further improve the procurement of design services and in particular how those procurement exercises can better access small and medium sized practices, as well as major architectural firms. TfL and the GLA will shortly be considering the renewal of their procurement framework for these services and they will be happy to discuss this with the RIBA.

While I am very grateful for the invitation, I am afraid I am unable to meet with you as my diary is already full of commitments this year. I share your passion for architecture and the urban environment in London and I would urge you to continue your discussions with TfL and the GLA to ensure that all our organisations can work together as closely and effectively as possible.

Thank you again for writing to me.

Yours sincerely

Sadiq Khan

Mayor of London

PUBLIC FUNDING EXPENDITURE BREAKDOWN RELEASED BY THE GARDEN BRIDGE TRUST

The Garden Bridge Trust, the charity responsible for building, fundraising for and maintaining the Garden Bridge, today published further details of the public money spent on the Bridge.

A maximum of £60m of public funding has been committed to the project, with £20m repayable as a loan to Transport for London (TfL). TfL and the Department for Transport are contributing to the project because there is a strong business case for a Bridge in the location and many transport and economic benefits will be realised. It is a condition of grant money that the public money allocated is used for pre-construction and construction work. This funding was also intended to act as a catalyst to unlock private funding for the Bridge which it is doing.

Lord Mervyn Davies, Chairman of the Garden Bridge Trust, said:

"Since planning approval was granted in 2014, and less than a year since the Garden Bridge Trust took control of the project from TfL, we have made significant progress towards construction: the majority of our pre-commencement planning requirements have now been met following extensive public consultation; we are in advanced discussions in relation to the land needed on both sides of the River; legal agreements with neighbours are being finalised; and we have a contractor on board, ready to start building."

Costs are as follows:

1. **Pre-planning** (up to the point at which the Garden Bridge Trust took control of the project from TfL) – design, preparation of planning application materials by specialist technical consultants, public consultations. £9.7m (27%).
2. **Pre-construction activities** – progressing the design; obtaining licenses, permits and planning approvals (including stakeholder and community consultation) for detailed plans, for example the Construction Logistics Plan, Code of Construction Practice, operations and security plans. Other activities include selection and tagging of trees and plants, river survey and ground investigation works, procurement of the construction and landscaping contractors, procuring and placing orders for materials. £22.7m (63%).
3. **Professional services** -legal, property & planning advice. £3.4m (10%).

Of the £36.4m received, the total cost of public funding spent so far is just under £36m. This excludes a £1.3m of liability which was included in the Mayor's figures announced in May which has been allocated but unspent.

Garden Bridge Trust running costs are underwritten by private sector funding and are excluded from these figures. More of the £83m of private money raised will be released in tranches when construction begins and when construction milestones are met.

Ends

Notes to editors:

About the Garden Bridge

London's Garden Bridge will be a stunning new public garden and a pedestrian crossing, spanning the River Thames from the South Bank to Temple station on the North Bank. Designed by Heatherwick Studio, the Bridge will provide a vital new route between north and south London. It will feature 270 new trees, nearly 27,500 hardy perennials ferns and grasses, and 72,000 bulbs.

About the Garden Bridge Trust

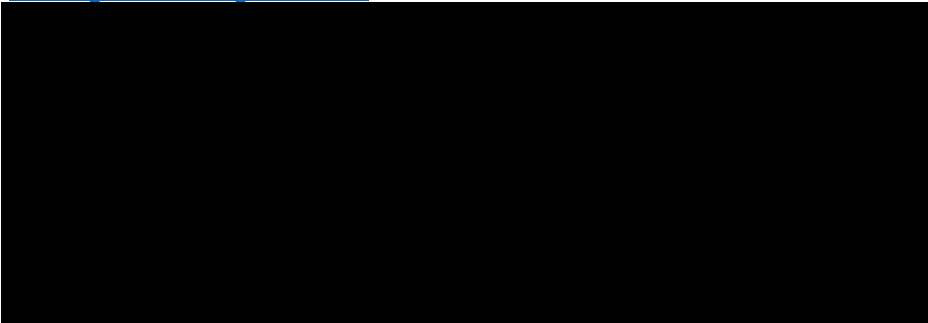
The Garden Bridge Trust is a UK registered charity that has been established to fundraise for and deliver the Garden Bridge and will be responsible for its ongoing maintenance. The Trust is also responsible for the maintenance and operations of the Bridge in the future, and raising money from individuals, and the private and voluntary sectors to fund this.

The capital cost to deliver the Garden Bridge is £175m. More than 77% of the costs to build the bridge will be raised from the private sector. The Trust is well on its way to meeting its target with £145m raised for the Bridge so far, including £85m from private sources.

Contact:

Fran Edwards
Head of Communications
Garden Bridge Trust

www.gardenbridge.london



Paul Robinson

From: Patrick Hennessy
Sent: 11 August 2016 13:07
To: Nick Bowes; Richard Wood; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

I think these lines are fine too

From: Nick Bowes
Sent: 11 August 2016 12:59
To: Richard Wood; Patrick Hennessy; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

Thanks I think this is fine. Who have Newsnight got on?

From: Richard Wood
Sent: 11 August 2016 12:14
To: Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

Hello all,

Following our interview decline to Newsnight, they've come back with a series of questions on the Garden Bridge for their programme tonight.

The below answers are taken from lines that have already been cleared and given out – with slight amends suggested by Tim and TfL's Andy Brown highlighted in red.

Are you ok with these?

Thanks,

Richard

Q: I note the Mayor's answer to Caroline Pidgeon's question on 20th July about the GLA guarantee for the Garden Bridge as set out in Mayoral Decisions 1647 and 1472. In this he says both that he is "reviewing all guarantee documents and the Garden Bridge Trust's business plan" but also that the "guarantees are a requirement of the planning permission for the bridge so without them the bridge cannot be built." Just to clarify – Are the GLA guarantees being actively looked at by Mr Khan, and is there a possibility at least that he may choose to withdraw these, thus ending the project?

A: [REDACTED]

Q: The breakdown of expenditure so far provided by the Garden Bridge Trust appears to be terribly vague (<https://tfl.gov.uk/corporate/publications-and-reports/template-footbridge>) in that there are still vast sums of

money not really accounted for or broken down into any useful detail. Is the Mayor in possession of any further details (and could you share?) or is the Mayor seeking any more detail on this?

A: Sadiq pledged to make the Garden Bridge project more open and transparent – standards that were not always met under the previous administration. He was glad that the Garden Bridge Trust listened, and provided a detailed breakdown of expenditure on the project to date (attached press release from June 2016)

Q: Please could you clarify whether the Mayor or any of his Deputies are actively looking at the procurement of the Garden Bridge and is there any intention to publish a report on this?

A: The Mayor expressed concerns during his election campaign about the way that the procurement process was carried out. His team are looking in more detail at some of the issues raised about the procurement. More details will be released in due course. The Mayor is determined to run the most open and transparent administration London has ever seen. That is why he has already taken the step of publishing the Garden Bridge Trust's list of funders, as well as the previously undisclosed draft business plan.

Q: Finally, does the Mayor have any power to order that construction does not start until all necessary monies (full £175 million) have been raised or legally pledged? If so, is it the Mayor's intention to do this?

[REDACTED]

From: Patrick Hennessy
Sent: 10 August 2016 11:42
To: Nick Bowes; Jonathan Edwards; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

Let's not put anyone up

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Nick Bowes
Sent: Wednesday, 10 August 2016 11:14
To: Jonathan Edwards; Patrick Hennessy; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

I know Val is on holiday, which answers that one

From: Jonathan Edwards
Sent: 10 August 2016 10:41
To: Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

I've just spoken to [REDACTED]

They are looking to film a piece for tomorrow night re Garden Bridge – following on the back of the piece they ran two weeks ago.

It sounds pretty wide ranging. They want to talk about:

- Can it seriously still be finished by 2018?
- Funding does not stack up. £30m gap does not seem to change. GBT have allegedly intimated that some minor donors have pulled out.
- They also want to talk about the procurement issues.

They have already bid for a GBT spokes and they mentioned Architects Journal.

Hannah was keen to speak to Val given her long experience on the Assembly.

What are your thoughts on this one?

Thanks

Jon

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

From: Patrick Hennessy
Sent: 09 August 2016 21:27
To: Jonathan Edwards; Nick Bowes; Sarah Brown; Tim Steer; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Cc: transportdesk
Subject: Re: Newsnight on Garden Bridge

Ta Jon. I have spoken to [REDACTED] before re the GB.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Jonathan Edwards
Sent: Tuesday, 9 August 2016 21:26
To: Nick Bowes; Patrick Hennessy; Sarah Brown; Tim Steer; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Cc: transportdesk
Subject: Newsnight on Garden Bridge

Hi all,

My blackberry voice mail has only just alerted me to a message left at half five by someone from Newsnight called Hannah Barnes.

She left a message asking if possible to speak to Val for a film they will run on Thursday about the Garden Bridge.

[REDACTED] didn't leave an email and isn't answering but will get details tomorrow re what they're up to and make you aware.

Thanks

Jon

Jonathan Edwards
Deputy Head of Media
Mayor of London's Press Office
0207 983 [REDACTED]
[REDACTED]

Follow the Mayor of London's Press Office on Twitter: [@LDN_PressOffice](https://twitter.com/LDN_PressOffice)

Paul Robinson

From: Nick Bowes
Sent: 12 August 2016 10:57
To: Richard Wood; Patrick Hennessy; David Bellamy; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

Fine by me

From: Richard Wood
Sent: 12 August 2016 10:46
To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

Thanks Paddy. Yes, still next week. I'll get them to confirm the date and guests as soon as they can.

Nick/David, are there any other comments on the lines?

From: Patrick Hennessy
Sent: 12 August 2016 10:18
To: Richard Wood; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: Re: Newsnight on Garden Bridge

I think those are fine. Many thanks Richard
I trust it's still being broadcast next week

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood
Sent: Friday, 12 August 2016 09:37
To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

Newsnight came back to say they'd like the Garden Bridge answers this morning. Are you ok with the below changes?

Thanks

From: Richard Wood
Sent: 11 August 2016 15:00
To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

Sure thing, I've told them it'll be tomorrow. I'll come back if they provide a reason for why it can't wait...

From: Patrick Hennessy
Sent: 11 August 2016 14:40
To: Richard Wood; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: Re: Newsnight on Garden Bridge

Cheers Richard. Can we say we'll get back to them tomorrow in that case?

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood

Sent: Thursday, 11 August 2016 14:30

To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer

Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk))

Subject: RE: Newsnight on Garden Bridge

Thanks both. I've added the line about the lack of requirement (in red) and made a few minor wording alterations and removed their fundraising total to hopefully be clearer that the Trust is separate.

Are you ok with this?

Newsnight have just confirmed that the film is going to run next week now. No specific day as yet or confirmation on contributors.

Q: I note the Mayor's answer to Caroline Pidgeon's question on 20th July about the GLA guarantee for the Garden Bridge as set out in Mayoral Decisions 1647 and 1472. In this he says both that he is "reviewing all guarantee documents and the Garden Bridge Trust's business plan" but also that the "guarantees are a requirement of the planning permission for the bridge so without them the bridge cannot be built." Just to clarify – Are the GLA guarantees being actively looked at by Mr Khan, and is there a possibility at least that he may choose to withdraw these, thus ending the project?

Q: The breakdown of expenditure so far provided by the Garden Bridge Trust appears to be terribly vague (<https://tfl.gov.uk/corporate/publications-and-reports/temple-footbridge>) in that there are still vast sums of money not really accounted for or broken down into any useful detail. Is the Mayor in possession of any further details (and could you share?) or is the Mayor seeking any more detail on this?

A: Sadiq pledged to make the Garden Bridge project more open and transparent – standards that were not always met under the previous administration. He was glad that the Garden Bridge Trust listened. In June, the Trust provided a detailed breakdown of its expenditure on the project to date.

Q: Please could you clarify whether the Mayor or any of his Deputies are actively looking at the procurement of the Garden Bridge and is there any intention to publish a report on this?

A: The Mayor expressed concerns during his election campaign about the way that the procurement process was carried out. His team are looking in more detail at some of the issues raised about the procurement. More details will be released in due course. The Mayor is determined to run the most open and transparent administration London has ever seen. That is why he has already taken the step of publishing the Garden Bridge Trust's list of funders, as well as the organisation's previously undisclosed draft business plan.

Q: Finally, does the Mayor have any power to order that construction does not start until all necessary monies (full £175 million) have been raised or legally pledged? If so, is it the Mayor's intention to do this?

A: Sadiq has been clear that he will not agree to any more of London taxpayers' money being spent on the project. The Mayor took the opportunity as soon as he was elected to review the finances of the project and found it would

simply cost Londoners more to cancel the project now, than it would to finish building the Garden Bridge. From the point at which he became Mayor, it was quite clearly in London taxpayers' financial interest for the Trust to complete the Garden Bridge project.

From: Patrick Hennessy
Sent: 11 August 2016 14:29
To: David Bellamy; Richard Wood; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

Particularly i'd reassert david's point about fundraising. We shouldn't mention this.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Patrick Hennessy
Sent: Thursday, 11 August 2016 13:50
To: David Bellamy; Richard Wood; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

Agreed. Many thanks David

Sent from my BlackBerry 10 smartphone on the O2 network.

From: David Bellamy
Sent: Thursday, 11 August 2016 13:48
To: Richard Wood; Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

Thanks Richard.

On the guarantees, we should be clear that there is no planning requirement for them to be provided by the GLA.

More generally, I think the answers could be tweaked to be clearer that the Trust is a separate organisation. I don't think we should assert about their fundraising performance - the start date is a matter for the Trust.

David.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood
Sent: Thursday, 11 August 2016 12:14
To: Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; David Bellamy; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:Ibitson.Ami@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:transportdesk@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Hello all,

Following our interview decline to Newsnight, they've come back with a series of questions on the Garden Bridge for their programme tonight.

The below answers are taken from lines that have already been cleared and given out – with slight amends suggested by Tim and TfL's Andy Brown highlighted in red.

Paul Robinson

From: David Bellamy
Sent: 15 August 2016 16:28
To: Patrick Hennessy; Fiona Fletcher-Smith; Richard Wood; Sarah Brown; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

And me – thanks.

From: Patrick Hennessy
Sent: 15 August 2016 16:09
To: Fiona Fletcher-Smith; Richard Wood; David Bellamy; Sarah Brown; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)' ([REDACTED]@tfl.gov.uk)
Subject: Re: Newsnight on Garden Bridge

And me ta.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Fiona Fletcher-Smith
Sent: Monday, 15 August 2016 15:58
To: Richard Wood; Patrick Hennessy; David Bellamy; Sarah Brown; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)' ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

Fine with me.

From: Richard Wood
Sent: 15 August 2016 15:57
To: Patrick Hennessy; David Bellamy; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)' ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

Hello,

TfL have requested a couple of slight additions to the wording. The first to be clear about the Trust's expenditure and the second is because they think the Port of London Authority is not a specific planning condition, just a condition.

Are you ok with these amends?

Thanks,

Richard

Q: The breakdown of expenditure provided in June is still vague. Have you asked for any further details or are you seeking any more detail?

[REDACTED]

Q: If a shortfall remains in the private fundraising by the time the Garden Bridge Trust has discharged all of its planning conditions and acquired all the necessary land, does the Mayor have any power to prevent construction beginning until all the necessary private funding has been raised?

[REDACTED]

From: Patrick Hennessy
Sent: 15 August 2016 12:44
To: David Bellamy; Richard Wood; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Good for me, ta

From: David Bellamy
Sent: 15 August 2016 12:41
To: Richard Wood; Patrick Hennessy; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Thanks Richard. My proposed responses are below (with the previous draft in brackets). Feedback welcome...

David.

From: Richard Wood
Sent: 15 August 2016 10:18
To: Patrick Hennessy; David Bellamy; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Jack Stenner
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Thanks both.

David, just to get this to the top of your inbox, Newsnight came back on a couple of questions for clarification. Are you ok with the below?

Thanks,

Richard

Q: The breakdown of expenditure provided in June is still vague. Have you asked for any further details or are you seeking any more detail?

A: Sadiq has been clear that the Garden Bridge project needs to be more open and transparent. He was glad that the Garden Bridge Trust listened and provided a breakdown of its expenditure in June. The publication of further detail is a matter for the Trust, which is an independent charity.

[REDACTED]

Q: If a shortfall remains in the private fundraising by the time the Garden Bridge Trust has discharged all of its planning conditions and acquired all the necessary land, does the Mayor have any power to prevent construction beginning until all the necessary private funding has been raised?

A: The planning conditions that must be met before construction starts are set by Lambeth and Westminster councils and the Port of London Authority, not the GLA or TfL. Sadiq has been clear that he will not agree to any more of London taxpayers' money being spent on the project. He will only sign the guarantees required by the planning conditions if he is satisfied that doing so would not lead to further expenditure by the GLA or TfL.

[A: Sadiq has been clear that he will not agree to any more of London taxpayers' money being spent on the project.

[REDACTED]

From: Nick Bowes

Sent: 12 August 2016 17:25

To: Patrick Hennessy; Richard Wood; David Bellamy; Sarah Brown; Fiona Fletcher-Smith; Tim Steer

Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))

Subject: RE: Newsnight on Garden Bridge

I'm fine with this but as Paddy says, David is the expert

From: Patrick Hennessy

Sent: 12 August 2016 15:50

To: Richard Wood; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer

Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))

Subject: Re: Newsnight on Garden Bridge

Would like David to see those

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood

Sent: Friday, 12 August 2016 15:09

To: David Bellamy; Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer

Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))

Subject: RE: Newsnight on Garden Bridge

Newsnight have said that the piece is likely to run on Wednesday.

Apologies, they've also come back with some questions to clarify two points - below.

Would the following additions be ok?

Thanks

Q: The breakdown of expenditure provided in June is still vague. Have you asked for any further details or are you seeking any more detail?

[REDACTED]

Q: If a shortfall remains in the private fundraising by the time the Garden Bridge Trust has discharged all of its planning conditions and acquired all the necessary land, does the Mayor have any power to prevent construction beginning until all the necessary private funding has been raised?

From: Richard Wood
Sent: 12 August 2016 12:02
To: David Bellamy; Patrick Hennessy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Thanks. I'll send now and update when we hear more from them.

From: David Bellamy
Sent: 12 August 2016 11:06
To: Patrick Hennessy; Richard Wood; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

I'm happy too - thanks.

D.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Patrick Hennessy
Sent: Friday, 12 August 2016 10:18
To: Richard Wood; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: Re: Newsnight on Garden Bridge

I think those are fine. Many thanks Richard
I trust it's still being broadcast next week

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood
Sent: Friday, 12 August 2016 09:37
To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Newsnight came back to say they'd like the Garden Bridge answers this morning. Are you ok with the below changes?

Thanks

From: Richard Wood
Sent: 11 August 2016 15:00
To: Patrick Hennessy; David Bellamy; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)) ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))' ([REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk))
Subject: RE: Newsnight on Garden Bridge

Paul Robinson

From: Mayoral Correspondence <SMBMayoralCorrespond@tfl.gov.uk>
Sent: 15 August 2016 16:06
To: TT Correspondence
Subject: FW: MGLA110816-2011 Andrew Day
Attachments: Fwd: Proposed Garden Bridge; MGLA110816-2011 Andrew Day.doc

Follow Up Flag: Follow up
Flag Status: Completed

Hi [REDACTED]

Please see our suggested response.

Kind Regards

[REDACTED]
Correspondence Officer

Government Relations

Transport for London

11th floor Windsor House (11G2), 42-50 Victoria St, London SW1H 0TL

Email [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Phone 020 3054 [REDACTED] **Auto** [REDACTED]



From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 12 August 2016 11:15
To: Mayoral Correspondence
Subject: MGLA110816-2011 Andrew Day

Hi Hanifah,

Due to the fact that we missed this when he first sent it in we want to do a response from Val and we do not have the information to answer his question so please can you guys do a draft response for us.

Thanks,

[REDACTED]
#LondonIsOpen

Our ref: MGLA110816-2011

Date:

Thank you for your email of 23 July about the Garden Bridge.

I appreciate the strength of feeling being generated by the Garden Bridge scheme. Please be assured that as soon as I was elected, I took the opportunity to review the Garden Bridge scheme, in order to assess its pros and cons for Londoners. A key consideration was the relative costs of cancelling or proceeding with the project. Analysis showed that £37.7m of public money had already been committed to the project, all of which would have been lost if the project were cancelled. However, if the Garden Bridge is completed, not only will Transport for London (TfL) be repaid its £20 million loan by the Garden Bridge Trust, but the Trust will also pay approximately £22 million in VAT to the Treasury. It is therefore clearly in London taxpayers' financial interest for the Trust to complete the Garden Bridge project.

I note your concerns over the impact of the bridge on views and the environment. The local planning authorities in Westminster and Lambeth have carefully considered the details of the scheme and approved a series of plans for mitigating the impacts the bridge may have on the local area. I am confident that these matters are best handled by the local authorities through the planning process.

While the bridge will be owned by an independent charity, I have set out a number of further demands of the project in order to get the best out of the scheme and to ensure that the bridge is more accessible to Londoners:

- That the bridge be closed for fewer days each year for private fundraising events – previous plans were for 12 closures a year.
- That the bridge be closed for fewer hours each time it has to close for fundraising events, so that the bridge can still be used when the event is not taking place – previous plans were for it to be closed from midnight to midnight.
- That a guarantee be put in place that children at local schools on either side of the river will get to visit the Garden Bridge and be involved in planting and maintenance – with a rolling programme of events for local school children.

- That the Garden Bridge Trust build a strong working relationship with all of London's parks, so that seeds and plants grown on the Garden Bridge can then be replanted in parks across the capital – ensuring it has a positive benefit for all Londoners.

With these new arrangements in place, I agreed that continuing with the project is in the best interests of Londoners, and we will continue to monitor its progress to ensure that it delivers as much as it can for our city. I am sorry this is not the response you were hoping for but hope it explains the factors influencing my decision.

Thank you again for taking the time to write to me.

Yours sincerely,

Sadiq Khan
Mayor of London

Paul Robinson

From: Andrew J. Brown
Sent: 16 August 2016 07:35
To: Fiona Fletcher-Smith
Cc: Tim Steer
Subject: Re: Lord Ahmad / Mayor

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

On 16 Aug 2016, at 06:58, Fiona Fletcher-Smith [REDACTED] wrote:

Just on another issue, how are the Coin St conversations going?

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Brown Andy [REDACTED] tube.tfl.gov.uk
Sent: Monday, August 15, 2016 06:17 PM GMT Standard Time
To: Tim Steer; Fiona Fletcher-Smith
Subject: Lord Ahmad / Mayor

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Paul Robinson

From: Andrew J. Brown
Sent: 16 August 2016 10:43
To: Rupert Furness
Cc: Fiona Fletcher-Smith
Subject: Re: Garden Bridge


Follow Up Flag: Follow up
Flag Status: Completed

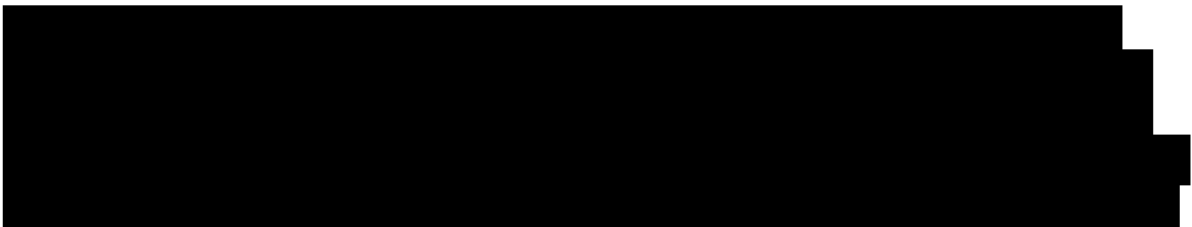
Thanks Rupert

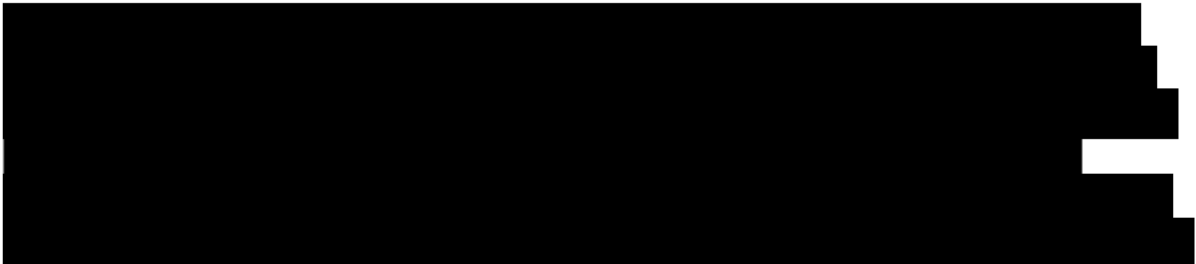
If you would like me to be part of any conversations then I can rearrange my diary to make that happen - including the 12:15 conversation if you would find that helpful

Andy

On 16 Aug 2016, at 10:27, Rupert Furness <Rupert.Furness@dft.gsi.gov.uk> wrote:

 Regulation 12 (5)e





Rupert Furness
Deputy Director, Head of London Transport Division
5/22 GMH, Great Minster House
33 Horseferry Road, London, SW1P 4DR

 
[Follow us on twitter @transportgovuk](#)

Paul Robinson

From: Ibitson Ami <[REDACTED]@tfl.gov.uk>
Sent: 19 August 2016 11:09
To: TT Correspondence
Cc: Erica Walker; Claire Hamilton
Subject: FW: Garden Bridge

Hi team

I've had this request (a chaser) from Stephen in Fiona Twycross' office who has received a number of comments about the Garden Bridge in response to a newsletter she sent out before the summer break. Stephen now wants to organise a response to all those comments and would like to know what the current agreed lines on the GB are. Can we advise him please?

Thanks!

Ami

Ami Ibitson
Executive Assistant to Valerie Shawcross CBE
Deputy Chair, Transport for London

[REDACTED]
Email address: [REDACTED]@tfl.gov.uk



From: [REDACTED]@london.gov.uk]
Sent: 18 August 2016 15:56
To: Ibitson Ami
Subject: RE: Garden Bridge

Hi,

I know DfT are still looking into this – any news on when we might get a decision?

Is there a holding response Val is sending out in the interim on the Garden Bridge?

Thanks!

[REDACTED]

[REDACTED]

Research & Support Officer to Fiona Twycross & Tom Copley
London-wide Assembly Members

City Hall
The Queen's Walk
London, SE1 2AA
Tel: 0207 983 [REDACTED]
LONDON ASSEMBLY LABOUR

From: Ibitson Ami [mailto: [REDACTED]@tfl.gov.uk]
Sent: 28 July 2016 12:31
To: Stephen Bramah
Subject: RE: Garden Bridge

Hi Stephen,

Things may well be moving on apace with this... Can we give it a couple of days to see if there's any movement on the SoS's decision...

Ami

Ami Ibitson
Executive Assistant to Valerie Shawcross CBE
Deputy Chair, Transport for London

[REDACTED]
Email address: [REDACTED]@tfl.gov.uk



From: [REDACTED]
Sent: 28 July 2016 11:47
To: Ibitson Ami
Subject: Garden Bridge

Hi,

I have a work request. Fiona got a number of responses about the Garden Bridge to her last newsletter, and I'm finally having a catch up day today and sorting through these.

Fiona replied saying she would send them over to Val (emails attached).

Tom has actually done quite a bit on the Garden Bridge so I can send them a copy of his correspondence but is there a standard response on the Garden Bridge from Val which I could forward?

Thanks

[REDACTED]
[REDACTED]
Research & Support Officer to Fiona Twycross & Tom Copley
London-wide Assembly Members

City Hall
The Queen's Walk
London, SE1 2AA
Tel: 0207 983 5545
LONDON ASSEMBLY **LABOUR**

#LondonIsOpen

Paul Robinson

From: Andrew J. Brown
Sent: 17 August 2016 13:31
To: Fiona Fletcher-Smith
Subject: GB
Attachments: August costs.pdf

Hi Fiona

A quick check-in --

Our press office is already talking to the City Hall press office about what TfL might say in the event that it all goes south. I assume that will filter past you at some point but if you haven't seen anything or need to talk about any of it please give me a call.

The summary of our suggested statement would be 'we've just heard about this and are figuring out what it means for us'. Obviously if the Mayor's team would prefer something different then we can change our approach.

I have also punched up the numbers for what the likely public sector overall cost would be if the project were cancelled now, taking into account a reasonable estimate of what the call on the underwriting would be -- this is attached. I gather this table has been shared with the City Hall press team with the intention that we might rely on the numbers if pressed by journalists, but not just publish the table 'as is'.

Any questions please give me a shout.

Thanks

Andy

020 3054 [REDACTED] | [REDACTED]

**Total expected public sector spend at 16 August 2016,
assuming project cancellation before 31 August 2016**

c. £million

TfL

Work pre-Trust (primarily on securing planning permission)	9.68
Work post-Trust (primarily external legal and TfL internal costs)	0.95
Grant payments	13.25
TOTAL	23.88

DfT

Grant payments	13.45
Likely call on underwriting (1)	8.00
TOTAL	21.45

TOTAL EXPECTED PUBLIC SPEND 45.33

Notes

(1) This figure will be confirmed once the GBT has provided evidence of termination costs

Paul Robinson

From: Andrew J. Brown
Sent: 18 August 2016 09:14
To: Fiona Fletcher-Smith
Subject: RE: GB

OK thanks - let me see if I can catch up with Bee and then give you a ring

Andy

From: Fiona Fletcher-Smith [mailto:[REDACTED]]
Sent: 18 August 2016 09:12
To: Brown Andy
Subject: RE: GB

Am working at home so give me a call on the mobile. I have calls from 11 but before then works.

From: Brown Andy [mailto:[REDACTED]@tfl.gov.uk]
Sent: 18 August 2016 08:59
To: Fiona Fletcher-Smith
Subject: Re: GB

Hi Fiona

I do have the info about when we paid money to the Trust as well as more detail of what we spent our share on, and I was meaning to speak to you about it today actually - if you have a moment at some point when I could give you a ring?

I don't have a detailed breakdown of what the Trust spent their grant on but I think it is mostly professional fees for eg ARUP, Bouygues, lawyers and other consultants (for instance they have a planning specialist, quite rightly). There will also be some fees for 'licenses' which is in practice the Trust paying all of the working costs of the PLA, MMO, EA, the two boroughs etc.

The actual running costs of the Trust, including accommodation costs and staff salaries, has been paid by a private family donation - no public money has gone on that

[REDACTED]

Andy

On 18 Aug 2016, at 08:28, Fiona Fletcher-Smith [REDACTED]@london.gov.uk> wrote:

Thanks for the attachment. Really useful.

Anticipating further questions, is there a schedule of payments from TfL to show how much grant was paid at each point and when the payment was made? Also, are the Trust able to provide detail on what they actually spent our grant on (presume it is mostly salaries?)?

[REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 17 August 2016 13:31
To: Fiona Fletcher-Smith
Subject: GB

Hi Fiona

A quick check-in --

Our press office is already talking to the City Hall press office about what TfL might say in the event that it all goes south. I assume that will filter past you at some point but if you haven't seen anything or need to talk about any of it please give me a call.

The summary of our suggested statement would be 'we've just heard about this and are figuring out what it means for us'. Obviously if the Mayor's team would prefer something different then we can change our approach.

I have also punched up the numbers for what the likely public sector overall cost would be if the project were cancelled now, taking into account a reasonable estimate of what the call on the underwriting would be -- this is attached. I gather this table has been shared with the City Hall press team with the intention that we might rely on the numbers if pressed by journalists, but not just publish the table 'as is'.

Any questions please give me a shout.

Thanks

Andy

020 3054 [REDACTED] | [REDACTED]

Company	Description	Cost (£)
Section A		
BDB	Legal services	626,477
CABE	Desktop review	3,500
Douglas Edwards QC	Legal services	10,098
EFTEC	Business case work	14,000
Environment Agency	Advice & review	2,709
Eversheds LLP	Legal services	34,825
Falcon Chambers - Oliver Radley-Gardner	Legal services	840
Heatherwick Studios	Design services	52,425
Hogan Lovells	Legal services	2,716
HR Wallingford	Surveys	36,750
John McGhee QC	Legal services	11,520
Landmark Chambers - Tom Weekes	Legal services	8,100
LB Lambeth	Planning Performance Agreement	35,500
London Underground Ltd	Internal costs	63,331
Marine Management Organisation	Pre-application licensing charges	2,366
Monument Consultancy Ltd	Project Management services	112,890
Nigel Giffin QC	Legal services	5,940
Peter Neal	Scoping study	10,725
Stephanie Hall	Legal services	4,098
TfL Marketing/Advertising	Public consultation activities	151,784
TfL Surface Transport	Internal costs	50,165
Wallingford Environmental Surveys	Surveys	3,735
Wragge Lawrence Graham / Gowling WLG	Legal services	21,444
ARUP	Engineering services	8,421,980
VAT adjustment		(3,410)
Section A subtotal		9,684,508
Section B		
London Underground Ltd	Internal costs & Step Free Access work	227,019
TfL Property	Internal costs	225,956
TfL Surface Transport	Internal costs	451
AECOM	Advice and research	29,838
Wragge Lawrence Graham / Gowling WLG	Legal services	466,372
Stephanie Hall fees adjustment		(438)
VAT adjustment		(990)
Section B subtotal		948,208
Total		10,632,716

Section A

Section A includes expenditure that was incurred prior to the signing of the funding agreement between TfL and the Garden Bridge Trust, in July 2015. This expenditure was deducted from the total £60m public sector contribution to the project as part of the schedule set out in that funding agreement.

Section B

Section B includes expenditure that was incurred subsequent to the signing of the funding agreement between TfL and the Garden Bridge Trust. TfL is arranging for these costs to be deducted from future grant payments to the Garden Bridge Trust, such that the total public contribution to the project will not exceed £60m.

Grant payments made to the Garden Bridge Trust

Date of grant payment	Amount (£)
09/07/2015	8,478,922
10/08/2015	1,741,570
16/11/2015	3,500,000
15/12/2015	3,000,000
12/02/2016	3,000,000
23/02/2016	2,500,000
23/03/2016	4,500,000
Total	26,720,492

These payments have been made in line with the schedule in the funding agreement between TfL and the Garden Bridge Trust, which is available on the TfL website at <https://tfl.gov.uk/corporate/publications-and-reports/temple-footbridge>

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 18 August 2016 10:23
To: Richard Wood; David Bellamy; Patrick Hennessy; Jack Stenner; Sarah Brown; Tim Steer; Leah Kreitzman
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

Fine with me.

From: Richard Wood
Sent: 18 August 2016 10:22
To: David Bellamy; Patrick Hennessy; Jack Stenner; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Leah Kreitzman
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: RE: Newsnight on Garden Bridge

All,

CityAM have called to ask if our position remains the same on the Garden Bridge given the £22m shortfall discussed on Newsnight last night. And what's happening with that shortfall.

Are you ok for us to simply reply with the below?

A spokesperson for the Mayor of London said: "Sadiq has been clear that he will not agree to any more of London taxpayers' money being spent on the project."

Guidance: You will need to talk to the Garden Bridge Trust about funding.

Thanks,

Richard

From: David Bellamy
Sent: 12 August 2016 11:06
To: Patrick Hennessy; Richard Wood; Nick Bowes; Sarah Brown; Fiona Fletcher-Smith; Tim Steer
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)
Subject: Re: Newsnight on Garden Bridge

I'm happy too - thanks.

D.

Sent from my BlackBerry 10 smartphone on the O2 network.

Rest of chain duplicate of P125

Paul Robinson

From: Patrick Hennessy
Sent: 18 August 2016 10:38
To: Richard Wood; David Bellamy; Jack Stenner; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Leah Kreitzman
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: Re: Newsnight on Garden Bridge

Yes. Ta.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Richard Wood
Sent: Thursday, 18 August 2016 10:22
To: David Bellamy; Patrick Hennessy; Jack Stenner; Sarah Brown; Fiona Fletcher-Smith; Tim Steer; Leah Kreitzman
Cc: transportdesk; 'Ibitson Ami ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk) ([REDACTED]@tfl.gov.uk)'
Subject: RE: Newsnight on Garden Bridge

All,

CityAM have called to ask if our position remains the same on the Garden Bridge given the £22m shortfall discussed on Newsnight last night. And what's happening with that shortfall.

Are you ok for us to simply reply with the below?

A spokesperson for the Mayor of London said: "Sadiq has been clear that he will not agree to any more of London taxpayers' money being spent on the project."

Guidance: You will need to talk to the Garden Bridge Trust about funding.

Thanks,

Richard

Rest of chain duplicate of P125

Paul Robinson

From: [REDACTED]
Sent: 25 August 2016 09:45
To: Andrew J. Brown
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge draft

Thanks Andy – I am passing to Mayor's Office to clear so will let you know what they say.

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: Brown Andy [mailto:[REDACTED]@tube.tfl.gov.uk]
Sent: 25 August 2016 09:27
To: [REDACTED]
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge draft

Thanks [REDACTED] -- that would look something like the attached

Andy

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 25 August 2016 09:21
To: Brown Andy
Subject: RE: Garden Bridge draft

I think it might be useful to add in.

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: Brown Andy [mailto:[REDACTED]@tube.tfl.gov.uk]
Sent: 25 August 2016 09:08
To: [REDACTED]
Subject: RE: Garden Bridge draft

Hi [REDACTED]

That line was never in the standard correspondence line that the Mayor's team settled on -- it was only put into those three specific responses because it was targeted at the point about green space and local people's views.

But I can see that it is a useful sentence whatever the context, so we could add it into the general line if you wanted?

Andy

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 25 August 2016 08:29
To: Brown Andy
Subject: RE: Garden Bridge draft

Andy

Just another quick question.

The updated draft has lost the line 'The Garden Bridge Trust has worked with interested local groups and residents to seek their views and ensure that any negative impacts of the bridge are mitigated or completely removed where possible'.

Is this intentional or only to be used in certain circumstances?

Would appreciate your thoughts.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED]@london.gov.uk
Tel: +44 20 7983 [REDACTED]

From: Brown Andy [mailto:[REDACTED]@tfl.gov.uk]
Sent: 24 August 2016 15:08
To: [REDACTED]
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

How about the tracked changes in the attached document?

As well as adding in what David asked for, I have changed the tense of the statements at the beginning of the letter about the spend to date -- these were true in May 2016 when the Mayor first said them, but the figure will have moved around a little in the intervening months.

I have been discussing this with Hanifah earlier today so I'm copying her in so that she's sighted on the final version for standard responses.

Many thanks

Andy

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 24 August 2016 10:30
To: Brown Andy
Cc: [REDACTED] TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Sorry Andy

Just into standard correspondence please.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]

Sent: 24 August 2016 10:24

To: [REDACTED]

Cc: [REDACTED] TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks [REDACTED]

To be clear -- you want this added into these three drafts, and/or the standard correspondence line?

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]

Sent: 24 August 2016 10:21

To: Brown Andy

Cc: [REDACTED] TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks Andy

We can add that. Also, David Bellamy has suggested that we should be saying the Trust has agreed to plans and detail the things that Sadiq has got published.

Could this be done please and sent to Alison and I.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]

Sent: 24 August 2016 08:58

To: [REDACTED]

Cc: [REDACTED] TT Correspondence

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Got it, thanks [REDACTED]

Do we need to add that sentence into the standard correspondence line, too? I don't think it's in there at the moment.

So:

[REDACTED]

...would become:

[REDACTED]

If you want that added in then I will let our correspondence team know too.

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 24 August 2016 08:42
To: TT Correspondence; Brown Andy
Cc: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Dear All

I just want to make you aware that Sadiq made a few changes to these drafts which TfL and you should be aware of.

Where we use the line 'I have also been clear that no new public funds should be committed to the Garden Bridge' – this should be underlined.

Also, the entire paragraph on second page which starts 'This has identified concerns about the removal of 28 trees etc.' – he has deleted.

Have track changed in the attached.

[REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: TT Correspondence
Sent: 02 August 2016 12:20
To: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi [REDACTED]

Please see attached the updated Garden Bridge letters.

Thanks,
[REDACTED]

From: [REDACTED]
Sent: 01 August 2016 16:06
To: Claire Hamilton; [REDACTED]
Cc: TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Yes we will progress as is, so please ask [REDACTED] and [REDACTED] to send these on when available.

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA
Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)
Tel: +44 20 7983 [REDACTED]

From: Claire Hamilton
Sent: 01 August 2016 16:05
To: [REDACTED]
Cc: TT Correspondence
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Thanks [REDACTED]

I spoke to my contact at TfL who's advised something was expected but it didn't come together and isn't expected to be update-able for another few weeks now. Do you want to progress these cases anyway rather than leaving them on hold - this will push us well over deadlines.

TfL has suggested some minor amends which they're working on. I will get [REDACTED] and [REDACTED] to send those on when ready for decision on whether they can go or should continue to be held.

Thanks

Claire

From: [REDACTED]
Sent: 01 August 2016 07:40
To: Claire Hamilton; [REDACTED]
Cc: [REDACTED]
Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

I am sorry but I have not hear anything else on this. David Bellamy is probably the best person to speak to but I think he is out of the office until 15 August.

[REDACTED]

[REDACTED]

Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

From: Claire Hamilton

Sent: 29 July 2016 16:46

To: [REDACTED] [REDACTED]

Cc: [REDACTED] [REDACTED]

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Hi both

I've not seen anything new on this this week – have you heard anything else? Hard to redraft as I'm not sure of the new position!

Thanks

From: Claire Hamilton

Sent: 26 July 2016 10:35

To: [REDACTED] [REDACTED] [REDACTED]

Cc: [REDACTED]

Subject: RE: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Will do

[REDACTED] [REDACTED] can you give me a nudge on Friday about this and I'll check in on what's changing

Thanks

From: [REDACTED]

Sent: 26 July 2016 10:01

To: Claire Hamilton; [REDACTED] [REDACTED]

Cc: [REDACTED]

Subject: Garden Bridge drafts X3 MGLA050716-7183, MGLA120716-7743 & MGLA010716-6940

Dear All

Sadiq has asked for these to be amended/updated later this week so I assume things will be moving on.

Can you please update when you have lines and send back to Ali and I. Can you send updates back as track changes so we can see what has been updated.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED] [london.gov.uk](mailto:[REDACTED]@london.gov.uk)

Tel: +44 20 7983 [REDACTED]

#LondonIsOpen

Response to Garden Bridge correspondence

Dear XXXX

Thank you for your correspondence.

The Mayor took the opportunity as soon as he was elected to review the Garden Bridge scheme, in order to assess its pros and cons for Londoners. A key consideration here was the relative costs of cancelling or proceeding with the project. Analysis showed that £37.7m of public money ~~has~~ already been committed to the project, all of which would be lost if ~~it is now the project were~~ cancelled. However, if the Garden Bridge is completed, not only will TfL be repaid its £20 million loan by the Garden Bridge Trust, but they will also pay approximately £22 million in VAT to the Treasury. That means the ultimate bill to taxpayers for completing the bridge will be £18 million – less than half the cost of cancelling the project now.

In order to get the best out of the scheme, the Mayor has set out a number of demands of the project to ensure that the bridge is more accessible to Londoners:

- That the Bridge be closed for fewer days each year for private fundraising events – previous plans were for 12 closures a year.
- That the Bridge be closed for fewer hours each time it has to close for fundraising events, so that the Bridge can still be used when the event is not taking place – previous plans were for it to be closed from midnight to midnight.
- That a guarantee be put in place that children at local schools on either side of the river will get to visit the Garden Bridge and be involved in planting and maintenance – with a rolling programme of events for local school children.
- That the Garden Bridge Trust build a strong working relationship with all of London's parks, so that seeds and plants grown on the Garden Bridge can then be replanted in parks across the capital – ensuring it has a positive benefit for all Londoners.

The Garden Bridge Trust has agreed to implement these changes, and has worked with interested local groups and residents to seek their views and ensure that any negative impacts of the bridge are mitigated or completely removed where possible. With these new arrangements in place, the Mayor agreed that continuing with the project is in the best interests of Londoners, and we will continue to monitor its progress to ensure that it delivers as much as it can for our city.

The Mayor has also been clear that no new public funds should be committed to the Garden Bridge and he has pledged to make the project more open and transparent. As part of his ongoing drive to run the most open and transparent administration London has ever seen, he has already published the previously undisclosed full business plan for the Garden Bridge alongside a list of its funders.

Formatted: Underline

I am sorry this is not the response you were hoping for but hope it explains the factors influencing the Mayor's decision.

Thank you again for writing.

Yours sincerely

Public Liaison Officer
Greater London Authority

Paul Robinson

From: Andrew J. Brown
Sent: 30 August 2016 15:19
To: Fiona Fletcher-Smith
Subject: RE:


I wasn't going to but I can do if that's what he'd prefer?

If so I would probably just change the description of those three lines so they read:

London Underground Ltd	Internal costs & Step Free Access work prior to 31 May 2015
TfL Property	Internal costs prior to 31 May 2015
TfL Surface Transport	Internal costs prior to 31 May 2015


(But I could also make that date 5 May 2016 if they'd prefer that -- the figure will be the same because no such costs were incurred in the intervening twelve months)

Technically I could also split out the Gowling legal costs to show those paid before and after the election -- but I worry that may start to make the table over complicated?

From: Fiona Fletcher-Smith [<mailto:> 
Sent: 30 August 2016 15:03
To: Brown Andy
Subject: RE:

He has asked a supplementary question -- are you going to publish more detail than you originally circulated, making clear that the internal payments were made before this mayor took over?

He is thinking about the bit below.

From: Brown Andy [<mailto:>  [tfl.gov.uk](mailto:andy.brown@tfl.gov.uk)]
Sent: 30 August 2016 11:01
To: Fiona Fletcher-Smith
Subject: RE:

Thanks Fiona

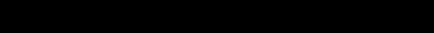
I don't know if he has thought any further about the additional review that has been talked about -- if we publish anything else there is a good chance people will ask about it

One option that emerged when I was batting ideas around with the press team last week was:

- 1 We publish to our website now (without fanfare):
 - a. The breakdown of our £10.6m expenditure
 - b. The latest breakdown of private funding
- 2 We hope for an Oral MQ in the next round (these will be issued for answer next week), in answer to which the Mayor can say "Last week I made TfL release even more information about expenditure, and I'm today publishing EY's review of TfL", followed by either "the next step will be the further review that I promised" or "this covers everything and there is no need to spend money on a further review"


With no presumption as to which they might choose to go with under (2) -- obviously we will deliver / support whatever route they want to go down

Andy

From: Fiona Fletcher-Smith [<mailto:> 
Sent: 30 August 2016 10:50
To: Brown Andy
Subject:

Am seeing DB at 12 and will press for an answer on the FoI release.

Fiona Fletcher Smith
Executive Director
Development, Enterprise and Environment

Tel: 020 7983 

Paul Robinson

From: Patrick Hennessy
Sent: 01 September 2016 15:37
To: Fiona Fletcher-Smith; David Bellamy; Nick Bowes; Jack Stenner
Subject: Re: New names

Obrig

Sent from my BlackBerry 10 smartphone on the O2 network.

From: Fiona Fletcher-Smith
Sent: Thursday, 1 September 2016 15:36
To: David Bellamy; Nick Bowes; Jack Stenner; Patrick Hennessy
Subject: FW: New names

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 01 September 2016 15:30
To: Fiona Fletcher-Smith
Subject: New names

Fiona

The only new names on the GB's donor list are Royal Mail Group (£25k) and three individual donors - Angel Xue (£250k), Goodwin Gaw (£100k) and Michael Gross (£50k)

The number of confidential / anonymous entries has reduced (and there is one named individual donor who no longer shows up, Kai Yin Lo) but I think that is just because GBT has regrouped things and they now have a large entry at the bottom:

"Confidential until launch announcement - £12.6m"

I think that covers a number of those previously listed separately as confidential companies

Andy

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 01 September 2016 17:07
To: Andrew J. Brown
Subject: RE: Spend since May

Excellent.

That being the case, how would this wording work for you?

Section B includes expenditure that was incurred outside the original terms of the funding agreement between TfL and the Garden Bridge Trust **up to May 2016**. TfL is arranging for these **and any future** costs to be deducted from future grant payments to the Garden Bridge Trust, such that the total public contribution to the project will not exceed £60m.

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 01 September 2016 17:04
To: Fiona Fletcher-Smith
Subject: RE: Spend since May

It will form part of the deduction we make from the final grant payment, due on completion of the project.

So it will still be the case that only £60m public money went into the project -- in effect we will have just spent it ourselves, up front, rather than giving it to the Trust at the end.

From: Fiona Fletcher-Smith [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 01 September 2016 17:02
To: Brown Andy
Subject: RE: Spend since May

Is the intention that the £186k is also charged to the Trust?

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 01 September 2016 15:41
To: Fiona Fletcher-Smith
Subject: Spend since May

Fiona

There has been spend since the election but this is only on external legal costs that we have needed to incur to engage with a number of parties because of our involvement in the Lambeth negotiations; our role as landowner of Temple station; and our support for the GLA in negotiating the guarantees for maintenance and operation of the bridge

This amounts to **£185,879.20** paid to Gowling WLG, and £40,915.55 that we have been invoiced for but have not yet paid. Only the paid amount shows up on the breakdown we'll be publishing.

We have now ceased all of GWLG's work (for about a month now -- roughly since the cessation of work at Temple) and are not expecting any further invoices to appear.

We will need to them to be re-engaged at some point, but my current expectation is that we will only do this if we first have a costs agreement in place with the GBT.

What wording would you like me to use in the documents? If they want to specify the amount spent since the election, how about (new text in red):

“Section B includes expenditure that was incurred outside the original terms of the funding agreement between TfL and the Garden Bridge Trust. TfL is arranging for these costs to be deducted from future grant payments to the Garden Bridge Trust, such that the total public contribution to the project will not exceed £60m. TfL has spent approximately £186,000 since May 2016, and further expenditure has been ceased until further notice.”

Andy

Paul Robinson

From: Andrew J. Brown
Sent: 05 September 2016 15:17
To: [REDACTED]
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge draft

OK thanks [REDACTED] Makes sense.

Andy

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 05 September 2016 15:15
To: Brown Andy
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge draft

Dear All

FYI one line in draft has been changed. So the line:

The Mayor has also been clear that no new public funds should be committed to the Garden Bridge

HAS BEEN CHANGED BY THE PRIVATE OFFICE TO:

The Mayor has also been clear that no new London Taxpayers' funds should be committed to the Garden Bridge

I have updated lines in the attached for your files.

Thanks [REDACTED]

[REDACTED]
Mayor's Correspondence Manager

City Hall, The Queen's Walk, More London, London SE1 2AA

Email: [REDACTED]@london.gov.uk

Tel: +44 20 7983 [REDACTED]

From: Brown Andy [mailto:[REDACTED]@tube.tfl.gov.uk]
Sent: 25 August 2016 09:27
To: [REDACTED]
Cc: [REDACTED] TT Correspondence; Mayoral Correspondence
Subject: RE: Garden Bridge draft

Thanks [REDACTED] -- that would look something like the attached

Andy

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 25 August 2016 09:21
To: Brown Andy
Subject: RE: Garden Bridge draft

Rest of email duplicate chain P141

Paul Robinson

From: Mayoral Correspondence <SMBMayoralCorrespond@tfl.gov.uk>
Sent: 05 September 2016 15:27
To: TT Correspondence
Subject: FW: MGLA170816-2748 Michael Ball
Attachments: Case Summary.pdf; FW: Garden Bridge Trust expenditure of £37.7m

Importance: High

Hi [REDACTED]

Has this one gone out yet? Can I please have the final response

Kind Regards

[REDACTED]
Correspondence Officer

Government Relations

Transport for London

11th floor Windsor House (11G2), 42-50 Victoria St, London SW1H 0TL

Email [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)

Phone 020 3054 [REDACTED] **Auto** [REDACTED]



From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 18 August 2016 09:48
To: Mayoral Correspondence
Subject: MGLA170816-2748 Michael Ball

Hi Hanifah,

One for Val's signature please.

Thanks,

[REDACTED]
#LondonIsOpen

Paul Robinson

From: TT Correspondence <[REDACTED]>
Sent: 17 August 2016 10:58
To: Mayor
Cc: TT Correspondence
Subject: FW: Garden Bridge Trust expenditure of £37.7m

Hi there,
Please can this be loaded and allocated to TT.
Thanks,
[REDACTED]

From: Erica Walker
Sent: 15 August 2016 17:40
To: TT Correspondence
Subject: RE: Garden Bridge Trust expenditure of £37.7m
[VIP response for Val to send back please](#)

From: Tim Steer
Sent: 15 August 2016 16:37
To: Erica Walker
Subject: FW: Garden Bridge Trust expenditure of £37.7m

From: Valerie Shawcross
Sent: 15 August 2016 11:49
To: David Bellamy
Cc: Tim Steer
Subject: FW: Garden Bridge Trust expenditure of £37.7m
[David, This came in while I was away. Shall I get a response drafted or do you want to take a personal hand in it ?](#)
[Note the last point about the audit.](#)
Val

Valerie Shawcross CBE
Deputy Mayor for Transport
City Hall The Queen's Walk London SE1 2AA
Tel: 020 7983 [REDACTED]

From: TCOSLondon [[mailto:\[REDACTED\]](mailto:[REDACTED])]
Sent: 12 August 2016 22:22
To: Valerie Shawcross
Cc: Mayor; Andrew Boff; Andrew Dismore; Caroline Pidgeon; Caroline Russell; David Kurten; Fiona Twycross; Florence Eshalomi; Gareth Bacon; Jennette Arnold; Joanne McCartney; Keith Prince; Kemi Badenoch; Len Duvall; Leonie Cooper; Navin Shah; Nicky Gavron; Onkar Sahota; Peter Whittle; Shaun Bailey; Sian Berry; Steve O'Connell; Tom Copley; Tony Arbour; Tony Devenish; Unmesh Desai
Subject: Garden Bridge Trust expenditure of £37.7m

Dear Val,

Garden Bridge Trust expenditure of £37.7m

Although the focus of our scrutiny has been the impact and public cost of this project, we have become increasingly concerned about the expenditure and budget of this project, particularly given the announcement by the Mayor in May that £37.7m of public funding has already been spent. Is this really the case?

We note that around £10m had been spent between February 2013 and September 2015 (including all the work on the planning application), so find it incomprehensible that a further £27.7m was spent in the succeeding 9 months. While TfL may have paid out £37.7m of public funds, do you have clear evidence that this has spent?

The Deed of Grant relating to the Garden Bridge Project dated 2 July 2015 between Transport for London and the Garden Bridge Trust includes at Clause 9, the requirement for the GBT to take action as follows:

9. Project Progress and Project Management

9.6 attend or host periodic review meetings to discuss progress (no less than quarterly but more frequently if reasonably required by us)

9.7 cooperate fully and provide all information and assistance as reasonably required by us for the purpose of review of the project, the grant and/or this agreement

Have these periodic review meetings between TfL and GBT taken place? I would be grateful if you would forward the dates, agendas and minutes of these meetings.

If this documentation does not include full details of the use of public money by the GBT amounting to the published figure of £37.7m, please also provide the detailed, itemised accounts of this expenditure. Please note, Clause 10 of the Deed of Grant (Project Documentation and Reporting) requires the GBT to:

10.1.1 keep full, proper and auditable records of the progress of the project and take all reasonable steps to ensure the integrity and security of these records

10.1.2 keep complete and accurate accounting records of all income and expenditure in relation to the project.

These records shall differentiate between funds received pursuant to this Agreement and other monies received by you in relation to the project

10.14 without prejudice to clause 11 permit us at all reasonable times and on giving you reasonable notice to inspect the project and all project records and take copies of them if required

We also have some concerns about increasing costs and the liabilities of TfL:

1. If TfL's Temple Station construction becomes used to support the Garden Bridge's primary structure (as seems to be the case), have the additional infrastructure asset insurance cost to TfL of ensuring the structural integrity of the Garden Bridge been considered? Has TfL considered the legal implications of the Garden Bridge being supported by a publically owned (and paid for) TfL infrastructure asset at Temple?
2. We estimate the cost of moving HMS Wellington to be in the region of £6m – is this included in the budget?
3. Has the considerable devaluation of sterling following Brexit been factored in? (Works are being carried out by Cimolai in Italy and Bouygues in France. Assuming these costs are being paid in Euros rather than pounds, there will be a substantial increase in the £ sterling cost of the bridge due to the devaluation of the pound against euro post the Brexit vote).
4. Has the cost of what is now over a year of delay been factored in, and the impact of inflation?

Finally, we would like to know the progress of the independent inquiry into the project which Sadiq referred to when first becoming Mayor of London. Is this being carried out by Ernst & Young, TfL's auditors? We would like to raise a matter of conflict of interest with regard to Ernst & Young, since they are named among the founding donors of the Garden Bridge Trust, and Julie Carlisle is both a partner at Ernst & Young and a Trustee of the Garden Bridge Trust.

We look forward to receiving your reply to these questions and requests.

All the best

Michael Ball

Thames Central Open Spaces

Paul Robinson

From: Ibitson Ami <[REDACTED]@tfl.gov.uk>
Sent: 06 September 2016 15:19
To: Valerie Shawcross
Subject: FW: Garden Bridge Trust expenditure of £37.7m

Hi Val

As this is the Garden Bridge and Michael Ball I thought you might want to cast your eye over this one before it gets sent.

Ami

Ami Ibitson
Executive Assistant to Valerie Shawcross CBE
Deputy Chair, Transport for London

Tel: 020 3054 [REDACTED] Ext: [REDACTED] (Windsor House)
Mobile: [REDACTED]
Email address: [REDACTED]@tfl.gov.uk



From: TT Correspondence [mailto:[REDACTED]]
Sent: 02 September 2016 15:42
To: Ibitson Ami
Subject: FW: Garden Bridge Trust expenditure of £37.7m

Hi Ami,

Please see TT cleared draft for the below email

STARTS

Dear Mr Ball

Thank you for your email of 12 August about the Garden Bridge.

The Mayor took the opportunity as soon as he was elected to review the Garden Bridge scheme, in order to assess its pros and cons for Londoners. A key consideration here was the relative costs of cancelling or proceeding with the project. Analysis showed that £37.7m of public money had already been committed to the project, all of which would be lost if the project were cancelled. However, if the Garden Bridge is completed, not only will Transport for London (TfL) be repaid its £20 million loan by the Garden Bridge Trust, but the Trust will also pay approximately £22 million in VAT to the Treasury. That means the ultimate bill to taxpayers for completing the bridge will be £18 million - less than half the cost of cancelling the project now.

The Garden Bridge Trust has kept TfL regularly updated on project expenditure and progress, and the Trust has published a breakdown of how the public money has been spent on the project on its website at <https://www.gardenbridge.london/news/article/public-funding-expenditure-breakdown>. I have passed your email

to TfL so that it can respond directly to your questions regarding its monitoring of the project, as your requests relate to information that TfL holds.

I understand that each of the specific costs and liabilities that you mentioned in your email have been considered by the Trust and, where appropriate, included in their cost forecasts or factored into the agreements that TfL and the Trust will enter into before construction of the Bridge begins on the roof of Temple station.

The early days of this project clearly fell short of our expectations on transparency. The Mayor is determined to run the most open and transparent administration London has ever seen which is why he has already published the previously undisclosed full business plan for the Garden Bridge alongside a list of its funders.

EY has been carrying out a review of the internal audit processes that were followed on the procurement for the Garden Bridge project. This is in its role as TfL's external auditor and at the request of TfL's Audit and Assurance Committee. EY is one of the leading audit firms globally, with processes in place to manage any potential conflicts of interest. We are confident that it will carry out a thorough and independent review and we look forward to receiving its findings in due course.

The Mayor has also been clear that no new public funds should be committed to the Garden Bridge, and in order to get the best out of the scheme the Mayor has set out a number of demands of the project to ensure that the bridge is more accessible to Londoners:

- That the Bridge be closed for fewer days each year for private fundraising events – previous plans were for 12 closures a year.
- That the Bridge be closed for fewer hours each time it has to close for fundraising events, so that the Bridge can still be used when the event is not taking place – previous plans were for it to be closed from midnight to midnight.
- That a guarantee be put in place that children at local schools on either side of the river will get to visit the Garden Bridge and be involved in planting and maintenance – with a rolling programme of events for local school children.
- That the Garden Bridge Trust build a strong working relationship with all of London's parks, so that seeds and plants grown on the Garden Bridge can then be replanted in parks across the capital – ensuring it has a positive benefit for all Londoners.

The Garden Bridge Trust has agreed to implement these changes, and has worked with interested local groups and residents to seek their views and ensure that any negative impacts of the Bridge are mitigated or completely removed where possible. We will continue to monitor the project's progress to ensure that it delivers as much as it can for our city and remains in the best interests of Londoners.

I am sorry that this is not the position you would like the Mayor to take but I hope it explains the factors behind it.

Thank you again for taking the time to write to me.

Yours sincerely,

Valerie Shawcross CBE
Deputy Mayor for Transport

ENDS

Thanks,



From: Erica Walker
Sent: 15 August 2016 17:40
To: TT Correspondence
Subject: RE: Garden Bridge Trust expenditure of £37.7m

VIP response for Val to send back please

From: Tim Steer
Sent: 15 August 2016 16:37
To: Erica Walker
Subject: FW: Garden Bridge Trust expenditure of £37.7m

From: Valerie Shawcross
Sent: 15 August 2016 11:49
To: David Bellamy
Cc: Tim Steer
Subject: FW: Garden Bridge Trust expenditure of £37.7m

David, This came in while I was away. Shall I get a response drafted or do you want to take a personal hand in it ? Note the last point about the audit.

Val

Valerie Shawcross CBE
Deputy Mayor for Transport
City Hall The Queen's Walk London SE1 2AA
Tel: 020 7983 

From: TCOSLondon [[mailto: \[redacted\]@gmail.com](mailto: [redacted]@gmail.com)]
Sent: 12 August 2016 22:22
To: Valerie Shawcross
Cc: Mayor; Andrew Boff; Andrew Dismore; Caroline Pidgeon; Caroline Russell; David Kurten; Fiona Twycross; Florence Eshalomi; Gareth Bacon; Jennette Arnold; Joanne McCartney; Keith Prince; Kemi Badenoch; Len Duvall; Leonie Cooper; Navin Shah; Nicky Gavron; Onkar Sahota; Peter Whittle; Shaun Bailey; Sian Berry; Steve O'Connell; Tom Copley; Tony Arbour; Tony Devenish; Unmesh Desai
Subject: Garden Bridge Trust expenditure of £37.7m

Dear Val,

Garden Bridge Trust expenditure of £37.7m

Although the focus of our scrutiny has been the impact and public cost of this project, we have become increasingly concerned about the expenditure and budget of this project, particularly given the announcement by the Mayor in May that £37.7m of public funding has already been spent. Is this really the case?

We note that around £10m had been spent between February 2013 and September 2015 (including all the work on the planning application), so find it incomprehensible that a further £27.7m was spent in the

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 07 September 2016 19:27
To: Andrew J. Brown
Cc: 'Williams Alex'; Tim Steer
Subject: RE: CONFIDENTIAL - Garden Bridge

Thank you!

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: Brown Andy [REDACTED] [tfl.gov.uk](mailto:andy.brown@tfl.gov.uk)
Sent: Wednesday, September 07, 2016 05:27 PM GMT Standard Time
To: Fiona Fletcher-Smith
Cc: Williams Alex; Tim Steer
Subject: Re: CONFIDENTIAL - Garden Bridge

Thanks Fiona

Most of the necessary information is already either in the public domain or was pulled together for the Oversight Committee investigation last year, so that request is not as awful a job as it sounds! I will start work on it now in advance of the formal announcement.

Alex will know how best to brief Mike and Howard. I will keep quiet for now.

Andy

On 7 Sep 2016, at 17:21, Fiona Fletcher-Smith <[REDACTED]> wrote:

David Bellamy and I met with Margaret Hodge yesterday. The Mayor will be asking her to carry out a review of our involvement in the GB. The main focus is likely to be on whether the bridge represents good value for money. The announcement is likely to be late September and DB will write formally to Mike and Jeff to brief them and ask for all our full co-operation.

In the meantime, we need to get a back of background information to Margaret and Andy (sorry!) is, as always, best placed to pull this together. It will need to include the history of the scheme, details of any reviews already carried out and available (conscious that the EY one is still in draft), details of the agreement, the planning app and conditions, the S106, the funding details from our side and the Trust's etc. etc. Frankly, anything that we think might be of use to her.

The Transport team here will supply secretariat support.

Do we need to brief Howard and Mike ahead of DB's formal letter?

Fiona Fletcher Smith
Executive Director
Development, Enterprise and Environment

Tel: 020 7983 [REDACTED]

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 08 September 2016 14:15
To: Andrew J. Brown
Subject: FW: NEWS: Standard - Critics will love Garden Bridge as 'emblem of London', says minister

[An odd bunch of supporters and hedgehogs?? Really??](#)

From: Sarah Dolly
Sent: 08 September 2016 10:37
To: Media Summaries; Culture Team
Subject: NEWS: Standard - Critics will love Garden Bridge as 'emblem of London', says minister

- **KATE PROCTOR**

Critics of London's flagship Garden Bridge will be won over by the scheme's beauty and ambition, a minister has suggested.

Transport Minister Andrew Jones told MPs in a Commons debate that critics of the pedestrian walkway, which will span the River Thames between Temple and the South Bank, will be converted when they see it is an emblem of a “creative, bustling and ambitious” city.

He said: “I see many examples around our country where people are a little cautious, perhaps a little sceptical, about projects, but sometimes when those projects come to fruition or start being built, people tow in behind them and realise just what they can be. This could well be one of those cases.” The Thomas Heatherwick-designed bridge has attracted controversy over its cost to the taxpayer.

Mr Jones used a Commons debate to urge the Garden Bridge Trust charity to scout more financial backers to share the risk.

Stephen Pound, Labour MP for Ealing North, described the bridge as a “marvellous vision” harking back centuries to when London Bridge was a hive of community activity lined with shops and houses.

He said: “They have been not just thoroughfares or Tarmac arches in the sky, but glorious and marvellous examples of how to live, work and sell in the space above the river.”

Hedgehogs would find a welcome home amid the bridge's trees and greenery, Plymouth Sutton and Devonport MP Oliver Colvile told the Commons. He asked that consideration is given to setting aside a habitat for them.

The Conservative MP, who is campaigning for the hedgehog to be Britain's national animal, said the bridge had the potential to become a "hedgehog super highway".

Vauxhall MP Kate Hoey, who called the adjournment debate in the Commons, said the arguments in favour of the scheme were "very, very weak", claiming that there is no solid business case and the bridge is in the wrong location.

The Labour politician said: "Once I had really looked into the garden bridge proposals, I realised even if the concept seemed nice, it was in the wrong place. There were other parts of the river where a transport crossing was far more needed."

Sarah Dolly

Mayor's Press Office – Culture & Community Desk



Greater London Authority, City Hall, The Queen's Walk, London, SE1 2AA

Follow the Mayor of London's Press Office on Twitter: @LDN_PressOffice

Paul Robinson

From: [REDACTED]
Sent: 13 September 2016 09:39
To: Fiona Fletcher-Smith; Andrew J. Brown; Jonathan Edwards
Cc: Gasson Sarah; [REDACTED]@tfl.gov.uk; Tim Steer; Williams Alex
Subject: RE: GB oral

[REDACTED] deals with them

From: Fiona Fletcher-Smith
Sent: 13 September 2016 09:29
To: Andrew J. Brown; Jonathan Edwards
Cc: Gasson Sarah; [REDACTED]@tfl.gov.uk; Tim Steer; Williams Alex; [REDACTED]
Subject: RE: GB oral

That looks sensible to me.

[REDACTED] – who on the 8th deals with oral MQTs?

From: Brown Andy [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 13 September 2016 09:29
To: Jonathan Edwards; Fiona Fletcher-Smith
Cc: Gasson Sarah; [REDACTED]@tfl.gov.uk; Tim Steer; Williams Alex
Subject: GB oral

Jon / Fiona

Garden Bridge is an Oral MQ tomorrow -- I didn't put anything about the Charities Commission in there because I didn't think it was "a thing", but it might be now after the LBC piece this morning

Do we need to add one to the Mayor's brief and if so what's the best way of doing that?

I'd have thought it could be something like the below

Thanks

Andy

Q: Does it worry you that the Charities Commission is investigating the project?

A: I understand that the Charities Commission has been talking to the Garden Bridge Trust, after a local MP asked them to look into the project. I agree that they should take the concerns of any MP who contacts them very seriously. It is up to the Commission to listen to what they hear from the Trust and decide whether to launch a full investigation.

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 13 September 2016 15:08
To: Andrew J. Brown
Subject: Re: London Garden Bridge project

Tomorrow would be easier then.

Sent via Email+ secured and managed by MobileIron

From: "Brown Andy" <[REDACTED]@tube.tfl.gov.uk>
Date: Tuesday, 13 September 2016 at 14:16:35
To: "Fiona Fletcher-Smith" [REDACTED]
Subject: RE: London Garden Bridge project

OK thanks

I will be going into the Trust's Board meeting at 4pm so if you're out before then do you want to give me a call? Otherwise maybe we can speak tomorrow

Andy

From: Fiona Fletcher-Smith [mailto:[REDACTED]]
Sent: 13 September 2016 14:01
To: Brown Andy
Subject: Re: London Garden Bridge project

In Haringey at the minute but should be out in a couple of hours. Shall I give you a call when I get out?

Sent via Email+ secured and managed by MobileIron

From: "Brown Andy" <[REDACTED]@tube.tfl.gov.uk>
Date: Tuesday, 13 September 2016 at 13:22:20
To: "Fiona Fletcher-Smith" [REDACTED]
Subject: FW: London Garden Bridge project

Hi Fiona -- is there a good time when we could speak on the phone in the next few days? Not urgent but I had a discussion with people here yesterday and there is a suggestion I'd like to talk through with you.

Thanks

Andy

From: Brown Andy
Sent: 13 September 2016 13:21
To: Williams Alex
Cc: Fiona Fletcher-Smith [REDACTED] Nunn Ian; Perrins Neil; Carter Howard; Ritchie Charles
Subject: RE: London Garden Bridge project

Hi Alex

I think this is useful confirmation of exactly what the Department considers the situation with their money to be -- and they have sent us similar letters in the past after changes in the status of their money, which it has been helpful that we've been able to refer to.

It doesn't bind us to do anything and, as we have talked about, we will need to vary our funding agreement with the Trust before these arrangements actually come into effect. There will be a discussion including City Hall before any such variation takes place.

I am also copying Howard and Charles in, so they are aware.

Thanks

Andy

From: Rupert Furness [mailto:[REDACTED]@dft.gsi.gov.uk]

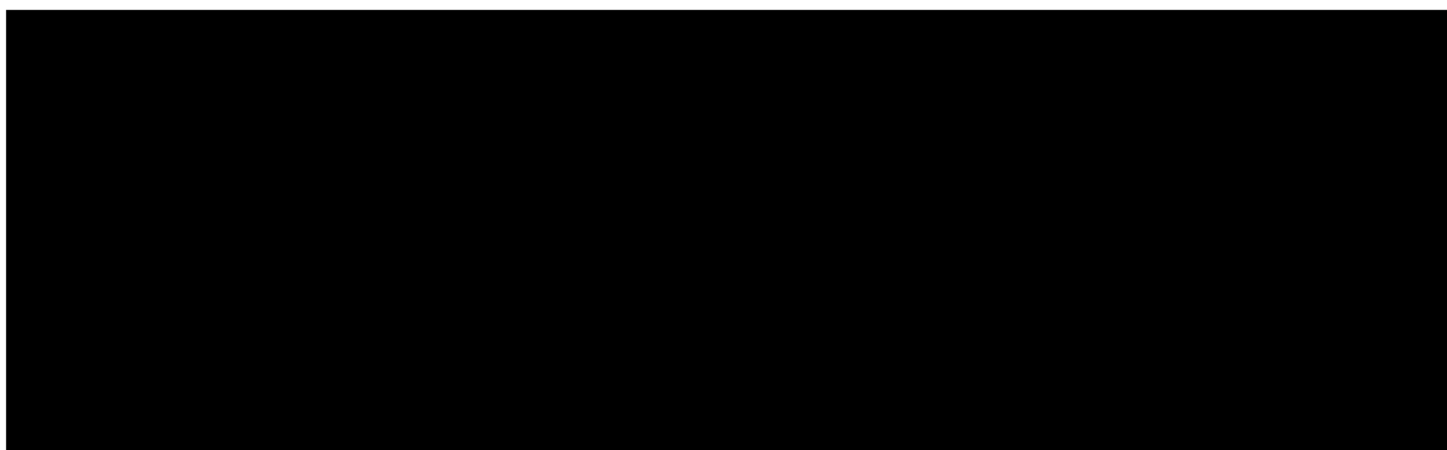
Sent: 13 September 2016 13:16

To: Williams Alex

Cc: Fiona Fletcher-Smith [REDACTED] Nunn Ian; Brown Andy; Perrins Neil

Subject: London Garden Bridge project

Regulation 12 (5)e



Rupert Furness
Deputy Director, Head of London Transport Division
5/22 GMH, Great Minster House
33 Horseferry Road, London, SW1P 4DR

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Department for Transport

Alex Williams
Acting Managing Director,
Planning
Transport for London
Windsor House
42-50 Victoria Street
London SW1H 0TL

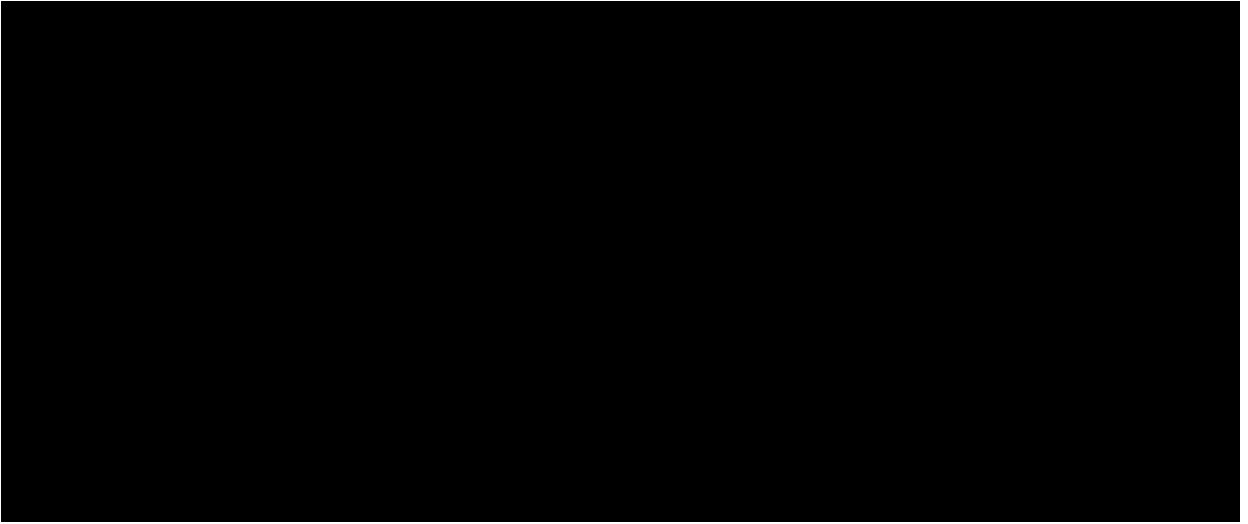
Rupert Furness
Deputy Director
London Transport Division
5/28 Great Minster House
33 Horseferry Road
London
SW1P 4DR

Email: [REDACTED]

13 September 2016

[REDACTED]

[REDACTED]



A handwritten signature in blue ink, appearing to read 'R Furness', with a long, sweeping horizontal stroke extending to the right.

Rupert Furness



Department
for Transport

Lord Davies of Abersoch
Chairman of the Garden Bridge Trust
Somerset House
Strand
London
WC2R 1LA

Dear Lord Davies

GARDEN BRIDGE

The Lord (Tariq) Ahmad of Wimbledon
Transport Minister for Aviation, International
Trade and Europe

Great Minster House
33 Horseferry Road
London
SW1P 4DR

Tel: [REDACTED]

Web site: www.gov.uk/dft

23 AUG 2016

LORD (TARIQ) AHMAD OF WIMBLEDON

Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 13 September 2016 17:16
To: [REDACTED]
Cc: Mayors Questions
Subject: TfL Commissioner-approved MQs attached (19)
Attachments: 2922 - Garden Bridge.docx

Follow Up Flag: Follow up
Flag Status: Completed

Good afternoon [REDACTED]

Attached are the below (19) Commissioner-approved written MQs for September:

3239 – ULEZ (1)
2917 – T-Charge
3026 – Tube dust – highest concentrations measures
2922 – Garden Bridge
2924 – Body-shaming
3022 – Night Tube noise (2)
3031 – Air Pollution plans – next phase of consultation
3093 – MPS/TfL Traffic Law Enforcement annual report
3102 – London Underground
3137 – Air Quality
3330 – Air Pollution in Putney (2)
3383 – HS2 (4)
3446 – TfL's Delivering your Manifesto Document (1)
3447 - TfL's Delivering your Manifesto Document (2)
3451 – TfL's Delivering your Manifesto Document (6)
3452 - TfL's Delivering your Manifesto Document (7)
3453 – TfL's Delivering your Manifesto Document (8)
3455 – TfL's Delivering your Manifesto Document (10)
3456 – TfL's Delivering your Manifesto Document (11)

Please let us know if you have any queries or comments.

Many thanks
Fiona

Fiona Lampard
Assembly Engagement Manager
Government and Stakeholder Relations
Group Public Affairs
Transport for London



Garden Bridge

Question No: 2016/2922

Peter Whittle

Do you still support the construction of the Garden Bridge, given that project's growing funding gap?



Drafted by – Andy Brown

Job Title – Programme Manager, TfL Planning

Full Contact Number – 020 3054 [REDACTED] / [REDACTED]

Approved by	Date approved
Alex Williams, Acting Managing Director, Planning 020 3054 7023	7 September 2016
Vernon Everitt, Managing Director – Customers, Communication & Technology	9 September 2016
Mike Brown MVO- Commissioner	13 September 2016

Note for Vernon

The above response has been updated to reflect the latest correspondence lines from the Mayor's Office, sent to us on Monday 5 September.

Paul Robinson

From: Mayors Questions <[REDACTED]>
Sent: 15 September 2016 16:22
To: Claire Hamilton; [REDACTED]
Cc: [REDACTED]
Subject: FW: MQT Note Sept
Attachments: MQT Note -Sept 2016.docx

Hi Claire, [REDACTED]

I hope you are both well.

I've noted the following TfL actions, grateful if you could kindly confirm if you'd like a letter sent from the Mayor to the Assembly Chair please on the below:

LIP Funding

Gareth Bacon (GB) – The previous Mayor reduced the LIP funding criteria for boroughs from about 47 to 4 items to satisfy. Will you guarantee that the criteria for LIP funding won't creep up again?

SK – I will go away and look at this.

MQ2985 – Cleaner Taxis

CP – Could the conversion to LPG work as a short term option while the charging network gets up and running? Will you consider LPG for the GLA fleet?

SK – Possibly.

MQ 3143 – TfL Running the Southern Rail Network

Gareth Bacon (GB) Will you write to me with the details of this team and how you would fund it for free?

SK – Yes.

GB – There are reports in the media of people who strongly disagree that TfL should take over the franchise.

SK – I haven't seen the reports please send them to me.

MQ3010 – Property Guardians

Sian Berry (SB) – TfL have stopped using property guardians. What evidence informed that decision?

SK – I don't have info to hand but I am happy to write to you.

MQ3300 – Garden Bridge

Tom Copley (TC) – Report by Dan Anderson finds financial projections to be optimistic. Will you look at this report? If we do take over the running costs there will be more public money.

SK – I will look at the report.

Many thanks for your time.

Kind regards

Ebbah Kwambai

Assembly Engagement Manager

Government and Stakeholder Relations, Public Affairs

Customers, Communication and Technology

Transport for London

[tfl.gov.uk](mailto:ebbah.kwambai@tfl.gov.uk)

W:0203 054 [redacted] | Auto: [redacted] | M [redacted]



From: [redacted] [[mailto:\[redacted\]@london.gov.uk](mailto:[redacted]@london.gov.uk)]

Sent: 15 September 2016 11:04

To: Mayors Questions; [redacted] MOPAC MQs; [redacted]

Subject: MQT Note Sept

Hi All,

Please find attached the note from yesterday's MQT. Commitments and further actions for policy teams and/or the Mayor are highlighted in red.

Thanks,

[redacted]

[redacted] (nee [redacted]) | Assembly Liaison Manager | Mayor's Office

City Hall | The Queen's Walk | London | SE1 2AA | Tel: 020 7983 [redacted]

MQT Note Sept 2016

[Information not relevant]

MQ3300 – Garden Bridge

Script

Len Duvall (LD) – As I understand it TfL are going to end up taking over the maintenance costs. So why are you saying that no more taxpayers money will be spent on the bridge?

SK – The agreement with Lambeth and Westminster councils was that TfL would take over maintenance costs if there was a failure of administration. It is not inevitable.

LD – There are so many concerns with this project: donors withdrawing, funding issues, senior figures at GLA saying it won't be built, TfL withdrawing support, suggestions that previous administration released GLA funding. Will there be an inquiry: when, who, what will it include?

SK – There will be an enquiry soon.

LD – Is the government walking away?

SK – Government have just underwritten more guarantees.

LD – Just for clarity, is TfL running this project or the GBT?

SK - GBT

LD – In future, will the maintenance costs be subject to TfL cuts or ringfenced?

SK – I can't comment on a hypothetical situation.

Tom Copley (TC) – Report by Dan Anderson finds financial projections to be optimistic. Will you look at this report? If we do take over the running costs there will be more public money.

SK – I will look at the report.

Paul Robinson

From: Ibitson Ami <[REDACTED]@tfl.gov.uk>
Sent: 15 September 2016 17:22
To: Claire Hamilton
Cc: [REDACTED] Roxanne Ford
Subject: FW: Lambeth visit tomorrow
Attachments: LB Lambeth Commissioner meeting 16 Sep 2016 - Agenda FINAL2.docx; LB Lambeth MB Briefing FINAL.DOCX; APPENDIX 1 'Crossrail 2 and Streatham' Streatham_Action group presentati....pdf; APPENDIX 2 CR2 letter M Dix to Cllr Hopkins 7 July 2016.pdf; APPENDIX 3 TfL's position - Crossrail 2 at Streatham.docx

Hi all

This is the stuff the Commissioner has for tomorrow's visit to Lambeth.

Ami

From: Keane Kate
Sent: 15 September 2016 17:20
To: Ibitson Ami
Cc: Rogan Kerri
Subject: RE: Lambeth visit tomorrow

Hi Ami

See attached ahead of the meeting tomorrow.

Let me know if you have any queries.

Kind regards
Kate

Kate Keane
Corporate Affairs

Customers, Communication & Technology
Transport for London
Windsor House (11th floor)
42-50 Victoria Street
London SW1H 0TL

[REDACTED]

From: Ibitson Ami
Sent: 15 September 2016 15:57
To: Rogan Kerri
Cc: Keane Kate
Subject: Lambeth visit tomorrow

Hi Kerri/Kate

The Transport Team have asked if they can have a copy of the Commissioner's briefing for the Lambeth visit tomorrow afternoon so that Val can have a copy? Is that ok?

Thanks!

Ami

**Meeting between
Leader of LB Lambeth, Cllr Lib Peck,
Deputy Mayor for Transport, Val Shawcross CBE,
and TfL Commissioner, Mike Brown MVO**

Friday 16 September 2016

Time: 14.00 – 16.00

Venue: Leader's Office, 3rd Floor Olive Morris House, Brixton, SW2 1RD

LB Lambeth Attendees

Lib Peck	Leader of Lambeth Council
Jennifer Brathwaite	Cabinet Member for Environment & Transport
Jack Hopkins	Cabinet Member for Regeneration, Business & Culture
Sue Foster	Strategic Director for Neighbourhoods and Growth
Sandra Roebuck	Assistant Director, Investment & Growth
Simon Phillips	Transport Manager
Sarah Finn	Delivery Lead – Strategic Transport

TfL attendees

Val Shawcross CBE	Deputy Mayor for Transport
Mike Brown MVO	Commissioner
Leon Daniels	Managing Director, Surface Transport
Steve Kearns	Borough Engagement Manager

AGENDA

[Information not relevant]

9. Potential Any Other Business

Garden Bridge

TfL is grateful for Lambeth's continued efforts on a challenging project, and would encourage them to keep going while the Garden Bridge Trust sorts out their remaining consents and property issues.

The south landing of the Garden Bridge will be at the northern tip of Lambeth, on the South Bank outside ITV's London Television Centre. Lambeth Council is the freeholder of this land, so both their property and planning functions are involved in the project.

It's a sign of how challenging this project has been for Lambeth that one of their property decisions is the subject of a Judicial Review brought by local residents and supported by local councillors and politicians. The JR was initially refused by the court but an appeal is due to be heard on or around 15 September.

We are very grateful for the Council's continued efforts particularly on a planning front. It is only through their support and proactivity that the Garden Bridge Trust

has been able to discharge almost all of a long list of planning conditions in the time since they were granted planning permission in late 2014. The only major item remaining is to finalise and sign a section 106 agreement, which is being worked on now between the parties.

We have been working closely with Lambeth, the Garden Bridge Trust and the GLA on progressing arrangements that will give the Trust the necessary land interests on the south bank. This involves reaching a deal with Lambeth's leaseholder in the area, a community group called the Coin Street Community Builders, which has proved very challenging.

Progress on this negotiation has slowed recently while the Trust waited for an answer from the Government as to whether they would continue to support the project, but things are full steam ahead now that their support has been reconfirmed.

We are grateful for Lambeth's perseverance with the property negotiations and we hope that, working together, we can now help the Trust to push their agreement with Coin Street over the line, allowing them to start construction of the bridge early next year.

Paul Robinson

From: Fiona Fletcher-Smith
Sent: 15 September 2016 17:41
To: [REDACTED]
Subject: RE: GB meeting

Yes but ask Tim Steer or Claire Hmailto to deputise.

Fiona Fletcher Smith
020 7983 [REDACTED]

-----Original Message-----

From: [REDACTED]
Sent: Thursday, September 15, 2016 05:22 PM GMT Standard Time
To: Fiona Fletcher-Smith
Subject: FW: GB meeting

You happy for this to go ahead without you?

From: [REDACTED]
Sent: 15 September 2016 17:10
To: [REDACTED]
Subject: FW: GB meeting

Do you want to let me know what Fiona says, and I can organise while she's away if she agrees?

From: Brown Andy [[mailto:\[REDACTED\]@tube.tfl.gov.uk](mailto:[REDACTED]@tube.tfl.gov.uk)]
Sent: 15 September 2016 17:08
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: GB meeting

Thanks [REDACTED]

I don't know whether Fiona would be very keen to be there, but would we get more options if we looked at the time while she's away?

I am reluctant to wait until the last day in September because I will need time to take action before the end of the month, based on whatever steer David gives us.

Andy

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 15 September 2016 16:58
To: Brown Andy
Cc: [REDACTED]
Subject: RE: GB meeting

Andy

Fiona is away 21st to 29th September. She and David could do 30th at 3.00 pm or next Tuesday at 12.30 pm if you want it before she goes on hols?

From: Brown Andy [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 15 September 2016 16:11

To: [REDACTED]

Cc: Fiona Fletcher-Smith; [REDACTED]@tfl.gov.uk; Gourley Jennifer; Ritchie Charles; Williams Alex; Breden Julie

Subject: GB meeting

Hi [REDACTED]

We think it would be useful to have a regular-ish conversation with David and Fiona (and anyone else appropriate from City Hall) to update them informally on where things stand with the Garden Bridge, and discuss anything procedural that we need to do before we need to do it.

I spoke to Fiona about this earlier in the week, and she said she had mentioned it to David and both agreed that a meeting would be helpful.

I'm not looking to schedule a whole series of meetings now, but it would be very helpful if we could have the first of those meetings before the end of September. This is because the decision by the Government to agree to extend £9m of their underwriting needs to be put into effect via a variation to our funding agreement with the Trust, and the Trust needs that done before the end of the month.

Do you think that we might be able to fit in a meeting before the end of September, diary wise?

Expected attendees from our side would be:

- Me
- Alex Williams
- Howard Carter
- Charles Ritchie

Many thanks

Andy

Andy Brown

Programme Manager, Garden Bridge & Managing Director's Office - TfL Planning

Transport for London

10th Floor, Windsor House, 42-50 Victoria Street, London SW1H 0TL

Paul Robinson

From: Claire Hamilton
Sent: 16 September 2016 10:27
To: [REDACTED] 'Ibitson Ami'
Subject: Re: To Check: Written MQs Batch 2

Follow Up Flag: Follow up
Flag Status: Flagged

Sounds good to me.

Sent from my BlackBerry 10 smartphone on the O2 network.

From: [REDACTED]
Sent: Friday, 16 September 2016 10:25
To: 'Ibitson Ami'
Cc: Claire Hamilton
Subject: RE: To Check: Written MQs Batch 2

Ok cool I will amend and get Claire to check she is happy when she gets back

From: Ibitson Ami [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 16 September 2016 10:24
To: [REDACTED]
Cc: Claire Hamilton
Subject: RE: To Check: Written MQs Batch 2

Hi [REDACTED]
Tim is actually here, and we were all sitting in the office as Val's meeting was delayed. He suggests saying instead 'Given the public money which has already been spent on this scheme, I support its construction as long as no further funds from London taxpayers are allocated to it'. Or somesuch.
Ami

From: [REDACTED] [[mailto:\[REDACTED\]@london.gov.uk](mailto:[REDACTED]@london.gov.uk)]
Sent: 16 September 2016 09:40
To: Ibitson Ami
Subject: RE: To Check: Written MQs Batch 2

Hi Ami,

Claire says that you are right on this one so please hold back on it and she will check it when she gets back from Windsor house this pm.

Thanks,

[REDACTED]

From: Ibitson Ami [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 15 September 2016 17:29
To: [REDACTED]
Subject: RE: To Check: Written MQs Batch 2

Hi [REDACTED]

Sorry if I've missed something. Val asked me to have an initial look through of these for her – are we definitely now having the Mayor saying he 'supports the construction of the Garden Bridge'? (2016/2922) She queried this on the oral MQ briefings but I don't know what the feedback was?
Thanks
Ami

From: [redacted] [mailto:[redacted]@london.gov.uk]
Sent: 14 September 2016 17:32
To: val shawcross
Cc: Ibitson Ami
Subject: To Check: Written MQs Batch 2

Hi Val,

Please see attached the second batch of written MQs that have been cleared by the Transport Team.

Please let me know if you have any amendments.

I have also reattached the batch from yesterday.

Many thanks,

[redacted]

Kind regards,

[redacted]

Taskforce Coordinator

Transport

GREATERLONDONAUTHORITY

City Hall

The Queen's Walk

London SE1 2AA

t: 020 [redacted]

[redacted] [london.gov.uk](mailto:[redacted]@london.gov.uk)

w: www.london.gov.uk

Paul Robinson

From: [REDACTED]@tfl.gov.uk
Sent: 16 September 2016 17:18
To: [REDACTED] Claire Hamilton; Mayors Questions; [REDACTED]
Subject: RE: MQT Note Sept

Thank you all, We'll draft a response for the Mayor on 3143 and 3010.

Many thanks

Ebbah

From: [REDACTED] [mailto:[REDACTED]@london.gov.uk]
Sent: 16 September 2016 13:20
To: Claire Hamilton; Mayors Questions; [REDACTED]
Subject: RE: MQT Note Sept

Hi All,

I think you only need to draft letters where the Mayor agreed to send a response – MQ3143 and MQ3010.

[REDACTED]

[REDACTED] [REDACTED] I Assembly Liaison Manager I Mayor's Office
City Hall I The Queen's Walk I London I SE1 2AA I Tel: 020 7983 [REDACTED]

From: Claire Hamilton
Sent: 16 September 2016 13:03
To: 'Mayors Questions'; [REDACTED]
Cc: [REDACTED]
Subject: RE: MQT Note Sept

Yes please, if you could get drafting that would be great

Claire

From: Mayors Questions [mailto:[REDACTED]]
Sent: 15 September 2016 16:22
To: Claire Hamilton; [REDACTED]
Cc: [REDACTED]
Subject: FW: MQT Note Sept

Hi Claire, [REDACTED]

Duplicate P172 email chain