

DMPC Decision – PCD 681

Title: Proposed Spend on Engagement and Crime Prevention Activity 2019/2020

Executive Summary:

The Metropolitan Police Service (MPS) is seeking to offer £1.44m in grant funding to external organisations and to enter a £0.4m single tender action two-year contract to enable organisations to deliver programmes that strengthen community engagement and crime prevention. The total funding of £1.84m is from an existing approved budget allocation of £4.78m to enhance the MPS's efforts with partners and communities to reduce violent crime in line with Police and Crime Priorities.

The funding will support enhancing public awareness, mobilising citizens, setting clear expectations of partners through the development and delivery of diversionary activities and strengthen engagement in order to improve community safety, reduce the fear of crime, improve public confidence and have a positive impact across communities, leaving a lasting legacy.

Following extensive consultation between the MPS and third parties, a number of funding bids (both internal and external) were considered for projects commencing in 2019/20. These projects will address three key strategic themes:

- Reducing and preventing violence through diversionary and early intervention activities
- Strengthening Community engagement and confidence and crime prevention
- Delivering MOPAC's Business Crime Strategy

Of the 83 bids requesting funding, 39 have been recommended for approval via a grant as detailed in Appendix 1 and Appendix 2.

In addition to the 83 bids, there is a separate proposal to enter into a two-year contract with Police Crime Prevention Initiative (PCPI) Ltd, via a single tender action, to purchase a series of community events across all 32 boroughs to help London's small and medium sized businesses (SMEs) reduce their vulnerability to cyber-crime.

This decision sets out the grant beneficiaries, the amount of grant claimed, an explanation of the activities each grant will be applied to and the details of the contract with PCPI Ltd.

Recommendation:

The Deputy Mayor for Policing and Crime is recommended to:

1. Approve proposals to deliver diversionary programmes that strengthen engagement and crime prevention through grant funding.
2. Approve total grant of £0.95m to third-parties, each grant is above £50k in value as outlined within Appendix 1.
3. The Deputy Mayor for Policing and Crime to note all grants to third-parties, each grant is below £50k as outlined within Appendix 2, approved by the MPS in accordance with existing delegated authority. The total of these grants amount to £0.49m.

4. Approve the single tender action to enter a £0.4m two-year contract with Police Crime Prevention Initiative (PCPI) Ltd for a programme of community events.
5. Note that two of the grants one over £50k (London Blues) one under £50k Mutual gain (£30k) have been paid at the start of the financial year, ahead of referral into the Third-Party Contracts Team.

Deputy Mayor for Policing and Crime

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature

Spivey

Date

19/12/2019

PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

1. Introduction and background

- 1.1. An additional £84m was made available by the Mayor to the MPS as part of the 2019/20 budget. Within Professionalism, the Crime Prevention, Inclusion and Engagement (CPIE) Command a total of £4.78m of this was allocated to enhance the MPS's efforts with partners and communities to reduce violent crime in line with Police and Crime priorities.
- 1.2. A proportion of this funding will focus on delivering projects and schemes targeted towards supporting vulnerable children and young people; steering them away from gangs by developing more supportive diversionary activity and business crime prevention.
- 1.3. The programme of initiatives, schemes and projects all link directly to one or more of the three key priorities of the MOPAC Policing and Crime Plan; keeping children and young people safe, tackling violence against women and girls and standing together against hatred, intolerance and extremism. Each of the projects will deliver activities that align to these priorities. The activities which are delivered through them will specifically take action congruent to the MOPAC Police and Crime Plan.
- 1.4. The bids were considered against the MPS Engagement Strategy and Prevention First Strategy objectives which are outlined below.

The Engagement Strategy sets out to develop the mobilising of partners and public pillar of Met Direction;

- To strengthen the engagement as an overarching mind-set across MPS officers and staff in the organisation.
- Focus on what matters to Londoners – by reducing violence and improving safeguarding.
- Work with the community to mobilise partners and public.

The Prevent First Strategy is built around four key objectives;

- Making Prevention First core business for the whole organisation;
- Effective use of information to understand crime problems and emerging issues;
- Develop our leaders mind-set to drive a renewed focus on public safety and prevention;
- Drive collaboration with local businesses, partners and public.

2. Issues for consideration

- 2.1. All neighbourhood Superintendents, external organisations and businesses with previous experience of delivering youth engagement activities were invited to provide proposals for initiatives to deliver the objectives of the Engagement and Prevention Strategies. In total 83 bids were received from both internal projects and external third-party organisations seeking funding for projects.
- 2.2. The proposals were to meet strategic business objectives and specifically set out how they would;
 - Invest in DIVERT and other diversionary activities in more custody suites/hospitals.
 - Create a summer diversionary pot for Safer Schools Officers (SSO), providing SSOs with money to support hyper-local diversionary activity, with funding invested in the top most at risk Pupil Referral Units.
 - Invest in overtime/paying off rest days for Safer Schools Officers and Dedicated Ward Officers, focused on bus stops and bus routes most at risk in the top 10 knife crime boroughs.
 - Sustain public engagement prevention work.

- 2.3. Initial confirmation of receipt of the allocated budget led to local approval in May of two projects London Blues (£151k) and Mutual Gain (£30k). Subsequently the agreed approval route via the third-party Contracts team was presented to us which has been adhered to for the remaining grants.
- 2.4. This led to a tighter governance structure being developed to enable the management of each bid and the approval process. A panel was convened which consisting of diversionary activity Subject Matter Experts who had previously worked with third-parties from both BCUs and CPIE.
- 2.5. Each bid was reviewed against the guidelines above and set criteria. This ensured that consistency was maintained and any risks were managed. The outcome from the panel was reviewed by the CPIE Senior Leadership Team before the final decision was agreed. The selection criteria applied to the bids is outlined as follows:
 - All requests must be set to achieve the strategic aim.
 - All requests must have been set to achieve results within the MPS area.
 - Projects must have shown a way of measuring their success against the criteria.
 - Proven previous experience of delivering a project and making a difference was considered.
 - Longevity of the impact was considered.
 - The input must provide value for money, cost input and output were considered.
 - No ongoing or future costs to enable completion of the project.
 - A total of 83 Bids from various external organisations and internal units were received. Of these 30 were rejected and of the 53 remaining;
 - 13 were for internally lead projects where no funding was being granted to a third sector organisation. The expenditure was used either for internal resources or services received through a procurement process;
 - 11 were for externally led projects that either exceed £50k individually or when Safe Camp and Sharon Project aggregated i.e. these require DMPC approval and are detailed in appendix 1.
 - 28 were for externally led projects that were facilitated by way of a grant agreement below £50k. These were approved by way of existing delegated levels of authority – see appendix 2;
 - 1 bid was also received to expand DIVERT across all London custody suites. However, due to the ongoing funding required it was not considered suitable to be funded through this stream. The bid was redirected to consider options with MOPAC Violence Reduction Board.

In addition to the 83 bids, there is a separate proposal for a single tender action to purchase from Police Crime Prevention Initiatives Limited a series of community events across all 32 boroughs, details of which are included later in the report.

- 2.6. CPIE business coordination and delivery leads will oversee the delivery and evaluation of the projects to ensure that the overall strategic objectives are met. Expenditure and outcomes will be reported to and monitored by the finance SLT meeting at the end of each quarter.
- 2.7. The projects all support diversionary activity and early intervention, championing coaching and skills development through sports, performing arts, and a variety of other avenues. For those bids which are granted to third sector organisations, provision will be made within formal agreements to ensure compliance with this requirement and enable evaluation of the projects throughout the term.
- 2.8. The projects have been mapped across London. Each one has outlined an evaluation plan to demonstrate the impact achieved. In addition, resources to provide evaluation and key measures to assess outcomes on crime reduction/ fear/ trust and confidence are being progressed. The journey of those young people involved in the programme will also provide qualitative real-life stories of the personal impact upon children and young people.

- 2.9. Each project or initiative that has been recommended will address the three strategic themes and represent value for money, demonstrate partnership working, address public confidence and aim to prevent and reduce offending.
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- 2.11. Bids over £50k are listed below in table 2, and seek authority from DMPC to process for a grant. Details for each of these bids are submitted at Appendix 1.

Table 2: External Grants over £50k

Safe Camp Extension Central West Police – 3 projects each of £49,200	£147,600
Sharan Project – 4 projects	£148,544
A2 Dominion	£70,000
Princes Trust PPP Project	£240,229
Mutual Gain	£189,500
London Blues	£151,361

Appendices 1 and 2 provide details of all project bids that have been recommended for approval together with the details of the grant request, their intended output and operational outcomes and how they deliver the MOPAC Policing and Crime Plan. They also align to MPS key operational priorities.

- 2.12. The Bids will complement the Corporate Risk Register Control Strategy against violence, partnerships and community's delivery plans.
- 2.13. The projects have the potential of providing diversion avenues and early intervention for thousands of people in London at risk or on the brink of criminal activity. Each individual project will strengthen existing and build new relationships with partners, charities and organisations we work with. Not progressing these will result in lost opportunity to achieve this.

3. Financial Comments

- 3.1. From the additional £84m made available by the Mayor to the MPS as part of the 2019/20 budget, £4.78m is allocated to reduce serious youth violence, and violent crime through engagement and crime prevention projects.
- 3.2. This paper is seeking approval to offer from the £4.78m allocation, grants totally £1.8m to third-parties to deliver diversionary programmes that strengthen engagement and crime prevention. Of the £1.84m total grant allocation, £1.44m is for externally led projects and £0.4m to PCPI Ltd. The appendices outlines the expenditure plan in respect of the grant requests. This is summarised in Table 3 below.

3.3. Table 3: Financial Implications table

Financial implications Summary table	£
Total Allocated Funding	4,782,000
Staffing posts	1,900,702
Corporate Internal projects (inc. 13 referred to above - outside grant process)	288,695
Police Digital Security Centre /PCPI Ltd	400,000
External Grant Projects (breakdown below)	1,438,598
Total expenditure	4,027,995
Underspend	754,005
Approved Grants Project Breakdown	
Grants above £50k (11)	947,234
Grants below £50k (28)	491,364
Total	1,438,598

3.4. There are no ongoing revenue or maintenance cost implications for any of the projects beyond the durations of each project.

3.5. PCPI Ltd is a wholly owned company of MOPAC and operating under Teckal principles. (*“Teckal’ company is the common name for a company which benefits from contracts for works, services or supply from its controlling Contracting Authority (or Authorities) without having to go through a competitive tender process”*) The Teckal exemption would support the decision for this proposal to be a single tender action. The single tender action is also supported by PCPI’s unique degree of expertise and knowledge in delivering these services. PCPI have also created and refined a series of supporting documents and services specifically tailored to these types of events. No other supplier is currently in this position.

4. Legal Comments

- 4.1. Under Schedule 3 Paragraph 7 of the Police Reform and Social Responsibility Act 2011 (“2011 Act”) MOPAC may do anything which is calculated to facilitate, or is conducive or incidental to, the exercise of the functions of the Office which includes entering into contracts and other agreements (whether legally binding or not). Making a crime and disorder reduction grant is a legally binding agreement which is justified by the fact that it will secure, or contribute to securing, crime and disorder reduction within the Metropolitan Police District (“MPD”) and this is within the exercise of MOPAC’s functions.
- 4.2. The Mayor’s Officer for Policing Crime is a contracting authority as defined in the Public Contracts Regulations 2015 (“the Regulations”). All awards of public contracts for goods and/or services valued at £181,302 or above will be procured in accordance with the Regulations.
- 4.3. Paragraph 4.13 of the MOPAC Scheme of Delegation and Consent provides that the Deputy Mayor for Policing and Crime (DMPC) has delegated authority to approve all contract exemptions for £100,000 or above
- 4.4. Paragraph 4.8 of the MOPAC Scheme of Delegation and Consent provides that the Deputy Mayor for Policing and Crime (DMPC) has delegated authority to approve all bids for grant funding.
- 4.5. In relation to the request for a single tender action, the request has been reviewed by the Director of Commercial Services and it is agreed that the request meets the criteria for not tendering the

requirement as set out in Section 32 (2) (b) (ii) and (iii) of Public Sector Contract regulations; which states:

(2) The negotiated procedure without prior publication may be used for public works contracts, public supply contracts and public service contracts in any of the following cases:—

(b) where the works, supplies or services can be supplied only by a particular economic operator for any of the following reasons:—

- (ii) competition is absent for technical reasons,
- (iii) the protection of exclusive rights, including intellectual property rights, but only, in the case of paragraphs (ii) and (iii), where no reasonable alternative or substitute exists and the absence of competition is not the result of an artificial narrowing down of the parameters of the procurement.

5. Commercial Comments

- 5.1. The Police Digital Security Centre (PDSC), which is part of the Police Crime Prevention Initiative (PCPI), has been working with the MPS, MOPAC and various businesses focused on supporting crime prevention and reducing demand across policing. They offer support to companies who make goods or supply services that have a crime prevention element and achieve police preferred specifications of crime prevention. These companies are allowed to use the “Secured by Design” trademark. PCPI was set up to monitor use of this trademark.
- 5.2. In 2016 following the changes of ACPO to NPCC, ownership was taken by MOPAC on behalf of UK policing. Since then PCPI expanded offerings to include crime prevention, designing out crime and other training courses.
- 5.3. In 2018 PCPI took ownership of London Digital Security Centre (LDSC), changing its name to Police Digital Security Centre to reflect its offering of cyber crime prevention services across the UK to SMEs. The LDSC had been set up by the MPS, City of London Police and MOPAC a few years prior to offer these altruistic services to businesses.
- 5.4. In June 2019 PDSC was absorbed into PCPI as a work stream and the PCPI and PDSC Boards were unified. The CEO of PCPI and PDSC answers to a Board of Directors drawn mostly from Chief Police Officers from across the UK. The Board includes senior representation from MOPAC, the NPCC lead for Crime Prevention CC Stephen Watson and the Chair of the NPCC Martin Hewitt.
- 5.5. PDSC have submitted their proposal shown at appendix 3. The intention of the £0.4m bid will allow PDSC/PCPI to deliver ‘in the community’ events in all 32 London Boroughs twice in a period of two years. This will allow sufficient time to build up certification schemes along the lines of the original Secured by Design scheme to make our future activities in this area self-sustaining.
- 5.6. In operation, the services being provided are uniquely designed to align with activities and products of the National Cyber Security Centre and they are entirely supportive of this ‘in the community’ activity. The certification scheme used will ensure it supports their activities and is the programme has been designed to continually evolve to complement what the NCSC are trying to achieve.
- 5.7. PDSC will further enhance the delivery model by recruiting additional staff. A performance framework has been developed which demonstrates how this programme will be monitored and measured for success. This has been agreed and attached at Appendix 4.

6. GDPR and Data Privacy

- 6.1. There is nothing in this report that is considered to be exempt from publication.
- 6.2. The MPS is subject to the requirements and conditions placed on it as a 'State' body to comply with the European Convention of Human Rights and the Data Protection Act (DPA) 2018. Both legislative requirements place an obligation on the MPS to process personal data fairly and lawfully in order to safeguard the rights and freedoms of individuals.
- 6.3. Under Article 35 of the General Data Protection Regulation (GDPR) and Section 57 of the DPA 2018, Data Protection Impact Assessments (DPIA) become mandatory for organisations with technologies and processes that are likely to result in a high risk to the rights of the data subjects.
- 6.4. The Information Assurance and Information Rights units within MPS will be consulted at all stages to ensure the programmes meets its compliance requirements.
- 6.5. The programme does not use currently personally identifiable data of members of the public, so there are no current GDPR issues to be considered. If the programme uses personally identifiable data of members of the public at a later date DPIAs will be completed as needed.

7. Equality Comments

- 7.1. All the recommended projects have been considered as an opportunity to build relationships with our partners and organisations that will widen our engagement activity into communities that are hard to reach.
- 7.2. Projects include reducing and preventing violence against females and will be focused towards the female gender (Adults – domestic violence and sexual servitude, Girls – predatory and sexual vulnerability).
- 7.3. The strategic theme of community engagement and confidence will specifically address all forms of equality and diversity and will seek to improve cohesion across the MPS.
- 7.4. It has been confirmed with all the grants recipients, that intended to employ personnel to deliver their projects, that they pay the London Living Wage.

8. Background/supporting papers

- 8.1. No.

Public access to information

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval.

If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.

Part 1 Deferral:

Is the publication of Part 1 of this approval to be deferred? NO

If yes, for what reason:

Until what date:

Part 2 Confidentiality: Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.

Is there a **Part 2** form – NO

ORIGINATING OFFICER DECLARATION

Tick to confirm statement (✓)

Financial Advice

The Strategic Finance and Resource Management Team has been consulted on this proposal.

✓

Legal Advice

The MPS legal team has been consulted on the proposal.

✓

Equalities Advice:

Equality and diversity issues are covered in the body of the report.

✓

Commercial Issues

The Contract Management Team has been consulted on the commercial issues within this report.

✓

GDPR/Data Privacy

- GDPR compliance issues are covered in the body of the report
-

✓

Director/Head of Service

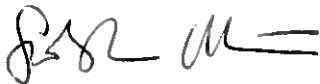
The CFO has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.

✓

Interim Chief Executive Officer

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature



Date

19/12/2019

Project title	Grant Request	BCU	Reach	Summary	MOPAC and MPS Operational Outcomes
Safe Camp Extension Central West Police - 3 programmes	£147,600	AW BCU	1,000	SAFE Camp has been running in the London Borough of Hammersmith and Fulham for the last fifteen Years. It is a collaboration between the Metropolitan Police Service, London Sports Trust, Let Me Play, QPR Football Club, Phoenix Academy, Fulham Reach Boat Club, Active 360, and London Fire Brigade. It is a youth activity programme for young people aged eight to sixteen years of age run through all the school holidays. It interacts with hundreds of children throughout the year. It is currently located in Shepherds Bush on the Wormholt and White City Ward at Phoenix Academy, one of the most deprived wards in London. The proposal is to replicate Safe Camp with partners across the London Boroughs of Kensington & Chelsea and City of Westminster. London Sports Trust, Charity No 1077167, would be the main beneficiary of the grant to pay for venues and coaches. The main priority of Safe Camp is to keep children and young people safe by providing fun and interesting activities. By engaging the young people in meaningful activities, they are not home alone or out on the street being exploited by criminals. By bringing young people together across boundaries of postcode gangs, which are predominant on this BCU, we hope to break down these barriers in the future. It also gives the AW Youth Engagement Team opportunities to interact with young people. The simplest means of evaluating success is attendance at the Safe Camp, if they are at Camp, they are in a safe place during the day. Workshops are done with the young people, including on knife crime, personal safety, healthy eating, familial smoking cessation, Crime-stoppers, sexual health team, MIND.	Comprehensively address the problem of gang violence and prevent young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Sharan Project - 4 projects	£148,544	Pan London		Schools Charter: The London Harmful Practices Working Group (LHPWG) seeks to galvanise a partnership approach towards tackling harmful practices and support the MET's MOPAC Police and Crime Plan. As part of our task and finish group, for the last 18 months or so, we (LHPWG) have been working on developing a Schools Charter, which provides guidance for educational institutions engaging with	Safeguarding vulnerable to protect against high harm and prevent violence against Women and girls.

				external organisations to deliver inputs together with the dissemination of MPS schools Guidelines. This request is to facilitate the development of a website and print costs. <u>Partnership Engagement and Employability Project:</u> Many of the women supported have been a victim of a (reported or unreported) crime or form of abuse; The purpose of this project is to develop a stakeholder platform to support women affected by crime and/or abuse to enter or re-enter the workplace. - Building on existing partnerships with Smart Works, Go Train and Department for Works and Pensions (DWP), create a VAWG led, pan London network consisting of charities, services and agencies who specialise in or are keen to support the needs of women seeking to gain the skills, resources and qualifications required to gain financial freedom. - Develop a panel of employers to act as city champions by ensuring women are able to access sustainable opportunities and experiences. <u>Employability project:</u> Ensure women are supported towards being in a position to be financially independent by increasing confidence and gaining qualifications. - Deliver a series of employability courses aimed at women affected by crime and/or abuse to enter or re-enter the workplace. <u>Website Project</u> The site will allow for women who meet the criteria to seek further information, register for the bespoke courses and access support. In addition to this, details of delivery partners, supporters, employer champions and case studies will be included.	
A2 Dominion	£70,000	WA BCU	500	Two- year sports inclusion programme in Ealing, which focuses on reducing youth violence and knife crime in particular through improving relationships between young people from different ethnic and faith groups including Somali, Albanian, Muslim, African Caribbean, East European and White British, The aim, to prevent racial bullying escalating to hate crimes or gang rivalry.	Enhance engagement and address hate crime. Building early intervention programme to reduce youth violence and encourage relationships between communities.
Princes Trust PPP Project	£240,229	Pan London	Pan London	The Positive Partnership Pathways (PPP) Project will focus on activities and opportunities to engage, educate and divert young people from risky and violent behavior and support them to focus on positive futures. To provide a solution in tackling these issues the project will build on jointly delivering a range of preventative education and diversionary interventions to young	Address the problem of gang violence in London and focus on preventing young people from getting involved in crime and entering the Criminal

				people within school and community settings and in key low confidence areas throughout Greater London.	Justice Service for the first time.
Mutual Gain	£189,500	WA BCU	Across West Area	Develop a comprehensive package of community engagement that builds trust and relationships with a diverse and disengaged community: untap and build the social capital that is needed to tackle violence across the West of London. The package has five key elements that will take us from conversations with residents who have lived experiences of violence, to social action, to organisational learning and development conducive to cultural change in engagement. The investment required provides the following process which is designed and delivered with by and for local people and in doing so enables us to compare outcomes in different places to develop evidence base of what works in engagement.	Fully supports the joint MPS and MOPAC Engagement objectives to Strengthen Engagement and move communities from observing to being informed, influencing and involved in policing in West London. Outcome is expected to see a level of enhanced trust among communities.
London Blues	£151,361	Central South BCU	90	Youth Provision aims to promote rugby to prevent crime and to effectively build resilience of at-risk youth in inner city London. Strengthening the life skills and providing an alternative for youth in order to minimise the risk factors associated with crime and violence.	Address the problem of gang violence and preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time through a diversion programme.

Grants below £50k for noting

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
Project Oracle	30,104		126	Residential 'Bootcamp' and 'Social Change' interventions at the excellent London Youth Hindleap Warren Outdoor Centre facility in Surrey. These interventions have been successfully delivered on multiple occasions to young people from MPS Boroughs, and are particularly suitable for higher risk groups or PRU students, and can be tailored to address areas of highest need. They have had documented positive evaluations and have improved relationships with MPS officers and staff, who often attend and work on these Bootcamps.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Parallel Youth Enterprise	10,000	SW BCU	75	Youth Violence reduction program with summer holiday project. PYE and Wandsworth Police will deliver a programme of comprehensive activities for 9 to 16-year-olds for a 4 week summer camp. It is purposely located in prominent and centrally located part of the borough area. Crime reduction, gang awareness and promoting good citizenship will feature in many of the workshop activities. The programme of activities will include over 14 diverse on-site workshops together with an ongoing daylong sports programme.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Unique Talent (Mentoring Scheme)	45,000	SW BCU	30	Mentoring scheme for high risk nominals and their parents. This grant will enable Unique Talent to invest in a project within the community to help end gangs, knife crime and serious youth violence. Unique Talent offers three core services: gang prevention, mediation, mentoring coaching and music production. Through these services, they seek to offer positive alternatives and diversion to young people involved with or at risk of involvement in gangs and serious youth violence.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Voyage (Youth Engagement - Vulnerable BME Youth- Summer/	10,000	CN BCU	50	Empowerment program for youths to run through the summer. Voyage stands for Voice of Youth and Genuine Empowerment. Based in Hackney, working with young people from a number of disadvantaged areas in North London. they offer programmes providing work-based learning, mentoring and engaging workshops to create positive pathways for educational and broader development for marginalised youth (90% of the cohort is BAME).	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
					Criminal Justice Service for the first time.
For Jimmy - Safe Havens	26,624	Pan London	270	'Safe Havens' is an effective six session early intervention project, that moves disadvantaged young people from feeling disconnected and unsafe in their communities, to an awareness of their ability to bring about change. The key project activity is the creation of Safe Havens - places of refuge for young people to turn to when under threat. All activities support young people to make positive choices and reach their potential.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Safety Conferences - School Talks	19,411	Pan London	80	The Conferences help young people to develop their skills and confidence and provide an opportunity for them to become socially engaged; taking an active role in making more peaceful and safer communities. Through involvement in the preparation and delivery of the Conferences they take a holistic approach to irradiating youth crime.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Hackney 20 for 20 (Police and Youth Charity - Muai Thai and Kick Boxing - 52 week course)	24,000	CE BCU	20	Working with Bloodline KO, a local sports gym which instructs in Muay Thai and Kickboxing, a grant of £24,000 will enable a year-long diversion programme for young people identified as being 'at risk'. This will be achieved by working with youth workers, to develop a referral system identifying those that could derive the greatest benefit and commit to the challenge of succeeding in competitive sport.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Inter-Estate and Community Summer Programme - (Basket	15,960	CN BCU	300	The programme will consist of three strands; Community Basketball, Inter Estate and Community Football tournaments and Youth Engagement Summer Roadshow (Police educational inputs). The programme is designed to engage at-risk young people in positive, healthy activities, provide the launch pad for consistent, regular	Comprehensively address the problem of gang violence in London Focus on preventing young

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
Ball/Football/Youth club engagement)				participation - building trust and rapport amongst young people, staff, and establish personal/social outcomes that divert young people away from crime.	people from getting involved in crime and entering the Criminal Justice Service for the first time.
La Sainte Union School (First Aid for Female Students)	4,650	CN BCU	100	Learn and improve their current skills, participate in physical activity and also do voluntary work. These structured tasks occupy and divert student's time in and out of school becoming more disciplined, able to manage their time gaining valuable life skills.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Rugby HITZ Summer Fun Days	5,000	NW BCU	100	Premiership Rugby, Saracens and the Dallaglio Foundation to create a series of free rugby fun days over the summer holidays. Offer a safe and fun environment for young people to spend their time in a constructive manner, where they can learn new skills make new friends, expel some energy whilst being taught the fundamental discipline that comes with playing rugby. These fun days will be used as a pilot scheme to assess the viability of longer term rugby diversionary tactics by working in partnership with the afore mentioned partnership agencies.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Newman Summer Camp	500	NW BCU	30	Camp focused on building confidence and develop awareness of gangs. Aimed to reduce the chances of their desires or intent to join the gang culture. Building trust with police and develop positive engagement.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
KickOff@3	6,300	Pan London	3000	KickOff@3 was created by police officer Michael Wallace and the head of Suberboos Community social inclusion organization, Ashley Levien in 2017. The two devised a plan to establish relationships between young people and the police through the medium of sports and music but also, in mentoring young people, they also give these young men and women the opportunity to pass on the baton of support by raising funds for a local charity. For people who may have experience of being the recipients of support, this is a hugely important experience to build the sense of oneself as providing a valuable community role.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time. Tackle knife crime and other

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
Growing Against Violence (GAV)	6,840	Pan London	1200	Growing against Violence provides evidence-based public health and public safety education and training for children and young people in schools. The charity grew out of a 2008 partnership with London's Metropolitan Police Service and has since been delivered to over 165,000 students in more than 680 schools, making it the largest programme of its kind in the United Kingdom.	violence by and against young people. Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time. Tackle knife crime and other violence by and against young people.
Alter Ego Theatre Plays	9,480	Pan London	1358	Alter Ego Creative Solutions Ltd is a 'not-for-profit' Social Enterprise. They were commissioned by Norfolk Constabulary to develop an Applied Theatre play to raise awareness around Child Criminal Exploitation – specifically the strand of the County Lines drug trafficking model that sees vulnerable adults and young people targeted by organized groups and gangs to groom, trick, trap and manipulate them into trafficking drugs and sometimes weapons. They are one of the UK's leading Applied Theatre companies – using theatre and related media to illustrate the narrative, kick-start conversation, build resilience and inspire change around complex social issues.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time. Tackle knife crime and other violence by and against young people.
Ben Kinsella Trust	1,760	Pan London	480	Knife Crime Choices and Consequences Workshop – A 2 hour workshop which incorporates #Knife Free Key KS 3&4 designed by the PHSE Association and use the Ben Kinsella Exhibition to educates young people about the consequences of carrying a knife and how to make positive choices to stay safe. Learn how to make safe decisions and good friends, the realities of prison life and the law and how it is applied to knife crime cases.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
ACE United Community Programme	6,175	CN BCU	50	Support for "at-risk" young people to positively represent their communities through sport. Providing young people opportunities to positively engage with peers through sport and informal learning/up-skilling opportunities to explore how they can contribute to their communities. Young people will be occupied on positive, enriching activity that builds confidence and grows resilience for "at-risk" young people, helping prevent them disconnecting from peer groups and youth support services. Providing positive role models and adult supervision over summer: Staffed by five youth workers and three local young adults who have "been through the process". This project will provide positive role models and bring vulnerable young people into broader provisions.	Tackle knife crime and other violence by and against young people. Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Team Building Residential Weekend	6,500	CN BCU	30	Team building events such as kayaking, rope climbs, abseiling and archery and will be aimed at students from deprived backgrounds or vulnerable students on fringes of gangs and exclusions who are trying to turn their life around. This event will be a great opportunity to not only reward these students but also give them life skills, confidence and opportunities that would not normally be afforded to them in their daily lives	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
NI Schools Football Tournament - EGA	1,000	CN BCU	150	Female football Tournament. With women's football rising in popularity and 100 years of women in the met, this will be great opportunity for Police officers to engage with students and celebrate 100 years of women in policing and rise in female participation in football.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
City of London Academy After School Club	1,000	CN BCU	40	Weekly afterschool club - run by a police officer with who is also a L1 FA football coach skills to engage with the students, breaking down barriers between youth and police whilst teaching them team skills. After school provision extra curricular activity will keep kids off the streets whilst improving the health and fitness.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
Nothing without young people	3,000	CN BCU	13	Focused on building communication between youth and business within the community. Young people share their stories and what they face making certain decisions. Allow the young people to have their voices heard, express their aspirations and hopefully have opportunities given to them by local businesses. The businesses get to learn what is happening on their doorstep, hear real stories, and learn how they can better the lives of those within the community and the opportunities the young people offer to them	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Adventure Based Mentoring Programme - Mentoring and Mental Health	27,900	CN BCU	20	The mentoring scheme provides 1:2:1 support for young people at risk of offending or violence. They meet each week to participate in rock climbing sessions and this sport is used to engage and challenge the young person and allow the contact time of two and a half hours to allow the mentoring to take place	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
Church Street Reduction Project	50,000	AW BCU		The funding will contribute to the Violence Reduction Pilot in the Church Street area of Westminster, where some of the principles of a Public Health approach to Serious Youth Violence will be trialled. Supporting young people to achieve and stay in school and not get involved in crime. Engage young people and teach about serious youth violence in an age appropriate way with tools and coping strategies before they move to secondary school, as well as encouraged to participate in positive activities. £50,000 will contribute towards the Violence Reduction Youth Coordinator role in Church Street, additional youth worker sessions, as well as 1:1, workshops and training sessions. The grant will be given to Westminster City Council who will distribute funding to local youth clubs, voluntary sector organisations, in partnership with the Young Westminster Foundation.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.
The Thanet - Project Guardian	45,000	CN BCU	25	The Thanet is a youth club that opens twice a week supporting 8-14 year olds. Targeted work to get those identified as disadvantaged to attend. They participate and benefit from the positive setting and influences. Through various activity they will build effective social skills and relationships in a safe environment.	Comprehensively address the problem of gang violence in London Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time.

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
Mutual Gain	30,000	Pan London		MutualGain is a specialist community engagement organisation with a variety of tools and techniques that improve the way organisations engage with the people they serve. Their techniques build social capital, promote greater participation and active citizenship and help public agencies and their partners to change how they work - whether that be police, the NHS, councils, the community and voluntary sector or businesses. Their strengths-based engagement techniques develop strong relationships that build trust, develop networks, and increase social connectivity. This project will focus on building a London Muslim Community Forum which works along side the police to strengthen engagement and build trust. The Music Klub provides education, training and mentoring programmes for young people in particular supporting hard to reach groups including young people at risk of disengaging and/or disengaged with education, training and employment, ex-offenders and young people from disadvantaged environments. During the Summer Holiday period The Music Klub delivered a program within Croydon, Lambeth, Southwark, Hammersmith and Fulham and Westminster. This grant will enable this project to extend into the term time across the same boroughs.	Tackle knife crime and other violence by and against young people. Fully supports the joint MPS and MOPAC Engagement objectives to Strengthen Engagement and move communities from observing to being informed, influencing and involved in policing in West London. Outcome is expected to see a level of enhanced trust among communities. Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time. Tackle knife crime and other violence by and against young people.
The Music Klub	41,500	Various			
Future Voices	4,940	Various	100	CommTAS, in partnership with the Steve Browne Foundation (SBF) and are redesigning a consultation exercise, called 'Future Voices' project, which was first conducted by Lloyds Bank PLC, with young people in the community. The purpose was to learn how they could improve, all areas of their financial services particularly with young people. Meaningful engagement through extensive consultation provided a set of business ideas that enabled their business to grow and all the participants became key stakeholders. In return they received individual support and career advice.	Supports the joint MPS and MOPAC Engagement objectives to Strengthen Engagement and move communities from observing to being informed, influencing and involved in policing.

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
				SBF are proposing to undertake a similar methodology of consultation, in conjunction with the Met police and other multi agencies in specific boroughs, to see how it can design and implement practical ideas to improve community safety.	
North Twelve Martial Arts Academy	10,000	NW	10-12	North 12 is a Martial Arts academy in North London specialising in Kickboxing Brazilian JiuJitsu. The benefits of sporting and cultural participation are widely known, and the strong impact of boxing and martial arts as a way of reaching the young. This proposal will deliver martial arts sessions with 3 dedicated member of staff, to students referred from a PRU with the aim instilling focus on individual strengths while building confidence and giving each participant the opportunity for dialogue and general education regarding criminal responsibility and consequences together with nutrition and health care advice.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time through diversionary activity. Tackle knife crime and other violence by and against young people.
Changing Lives through Rugby and Cricket	48,750	CW	100	Changing lives through Rugby and Cricket' is a joint partnership sports programme delivered in Westminster. Building on the ground breaking Youth Custody Rugby programme in HMPS Feltham Youth Offenders. The sports core values of "Teamwork, Respect, Enjoyment, Discipline and Sportsmanship" underpin key elements of being a positive member of society with the physicality of the sport being an excellent outlet for individuals who desire/require an outlet for their "frustrations" in their everyday lives. Combining two seasonal sports it would ensure a 12 month delivery capturing all term time and school holidays. It would increase the amount of volunteers who would be trained to facilitate training sessions and deliver to their community in a positive way. It would provide diversion and sign posting to youth within key police activity namely Autumn and Summer nights.	Focus on preventing young people from getting involved in crime and entering the Criminal Justice Service for the first time through diversionary activity. Tackle knife crime and other violence by and against young people.

Project title	Grant Proposal	BCU	Expected Reach	Project Summary	Outcomes against MOPAC policing and Crime Plan
				This scheme would be delivered through the Metropolitan Police Service partners, Richmond Rugby Club, MCC Lords and the British Army.	

Police Digital Security Centre proposal



Helping London's Small Businesses Reduce their Vulnerability to Cyber Crime

A Proposal for the Metropolitan Police Service

Executive Summary:

August 2019

Version 1.0
Date: 15.05.19

This proposal is for the delivery of a programme of activities to support the Metropolitan Police in helping London's small and medium sized businesses (SMEs) reduce their vulnerability to cyber crime. It is anticipated that the programme will run for 2 full years, with a review point built in at the end of the first year. With 32%¹ of businesses having suffered at least one cyber breach or attack over the past 12 months, cyber crime is a growing problem among the UK's business community, with SMEs particularly affected. Despite significant efforts from Government in raising awareness about how businesses are at risk, the messaging is failing to change behaviour and risks London's ambition to become the safest City to business online.

SMEs are at the heart of London's business community and are particularly vulnerable to cyber crime. With over 1 million SMEs in the capital, representing 99.8% of all businesses and approximately 50% of employment², a cyber attack or breach can have a devastating impact, causing reputational damage, financial loss and potential litigation.

This proposal aims to support London's economy by raising awareness about cyber crime among London's SME community and to show them what simple steps they can take to reduce their vulnerability to keep themselves and their customers safe online.

About the Police Digital Security Centre (PDSC):

In 2015, the Mayor's Office for Policing and Crime (MoPAC) established the London Digital Security Centre (LDSC) to help small and medium sized businesses across the capital reduce their vulnerability to cyber crime. In 2018, LDSC was taken over by Police Crime Prevention Initiatives (PCPI) and given a national focus, becoming the Police Digital Security Centre (PDSC). PDSC is proud of its history in London and LDSC continues to serve the capital's businesses.

The relationship with PCPI, who have been hugely successful in supporting police forces reduce crime since 1989, adds credibility to our work and provides access to a range of tried and trusted methods that increase the scope and reach of our activities. Building on the success of the 'Secured by Design' brand and the experience gathered by PCPI over the past 30 years, PDSC is uniquely placed to deliver a joined-up and consistent approach to the delivery and implementation of cyber security advice through the Metropolitan Police.

Why PDSC?

At PDSC, our primary goal is to protect SMEs from becoming victims of cyber crime. We work alongside police forces and other law enforcement agencies across the UK, to provide impartial advice and guidance on the latest threats to their business.

To achieve this, PDSCs new strategy has been developed around five main priorities:

1. **'In The Community'** – our flagship outreach programme is where we take cyber security to the high street. Working alongside local police officers, PDSC staff visit businesses and help them understand their risk of a cyber attack or breach. We also provide them with impartial advice and guidance about what steps they can take to reduce their vulnerability, including the Metropolitan Police's 'Little Book of Cyber Scams'. Since our 'In The Community' programme began, we have actively engaged with over 3,000 businesses;
2. **'Digital Security Providers' Award Scheme** – In partnership with the British Standards Institution (BSI), PDSC has developed a new certificate for providers of digital security products, services or consultancy. With the cyber security market having grown by over 50% in the last 5 years, it can often be confusing for consumers to find a

¹ Cyber Security Breaches Survey 2019, Department for Digital, Culture, Media and Sport (DCMS)

² House of Commons Briefing Paper Number 06152, 12 December 2018 (Parliament)

provider they can trust. This new scheme means that consumers will be able to find locally based providers who have demonstrated that they have met tough industry standards and satisfied both the police and BSI;

3. **'Digitally Aware' and 'Digitally Resilient' Award Schemes** – The second of our new schemes is aimed at businesses who want to show that they take their digital and cyber security seriously. Applicants can complete a free online questionnaire which will allow them to download a tailored report based on their level of risk. Successful applicants will also be able to download a Police and BSI certificate which is valid for 12 months.
4. **Regional Digital Security Centres** – Working closely with the National Police Chief's Council (NPCC), individual police forces and the National Crime Agency, PDSC is developing a proposal for a network of Regional Centres to coordinate and increase the reach of our 'In The Community' initiative. These Centres will also facilitate information sharing, help identify best practice and promote the importance of cyber security to a national audience;
5. **Training Design and Delivery** – PDSC has developed three cyber crime awareness courses, accredited by the qualifications body, ProQual. These courses will be available from the Police Crime Prevention Academy. In addition to the formal qualifications, PDSC designs and delivers a range of bespoke cyber security training packages tailored to the small business community.

Through its strategic partnerships with industry, government and academia, PDSC prides itself on its ability to translate and simplify technical terminology, helping our customers prioritise what they need to know in an increasingly complex environment.

The Proposal:

This proposal has been developed to support the Mayor of London's vision in making the capital the safest city in the world to do business online. It is focused around a two-year programme of work that will involve PDSC working closely alongside the Metropolitan Police in increasing the reach of its Operation Falcon initiative, with a particular focus on the hardest to reach SMEs.

To achieve the Mayor's vision, it is suggested that the following activities are delivered over the next 24 months:

Deliverable 1 – 'In the Community' events across all 32 London Boroughs:

To include:

- **Direct engagement events** - visiting SMEs to provide impartial advice and guidance about cyber crime. This will involve PDSC staff working alongside local police officers, PCSOs and Special Constables within each Borough to help SMEs understand where they are at risk of a cyber attack or breach, using our new online risk assessment tool;
- **Follow-up visits** - each 1 day event will be repeated in each Borough to see whether the advice and guidance issued in the first visit has been implemented. It will also present an opportunity to answer any questions SMEs have since the first visit. Follow-up visits are a unique approach used by PDSC that have a far higher chance of ensuring police and Government endorsed advice is implemented;
- **Risk Assessment and Certification** - We will also support SMEs achieve Digitally Aware certification;
- **Impartial advice and guidance** - each business will be provided with Government and police backed documentation, including the MPS 'Little Book of Cyber Scams'.

Deliverable 2 – 'Security Clinics':

- A series of 1 day drop-in clinics within each Borough to help SMEs answer specific questions about their security posture. Experts from PDSC will be on hand to show how to implement basic security measures, such as setting up two-factor authentication and automatic updates. They will also be on hand to share best practice including password policy.

Deliverable 3 – Digital Security Seminar – Raising Awareness / Growing Your Business Safely Online:

- A series of 1-1.5 hour interactive presentations delivered over 1 day in each Borough to raise awareness about the most common causes of cyber crime, how criminals operate and what we can do to protect ourselves from becoming victims. The course will be delivered by PDSC. Copies of the material and supporting documentation will be made available for delegates to download and keep, including in other languages, where possible.

In addition, PDSC will work with the MPS, MoPAC and other stakeholders across London, including Business Improvement Districts (BIDs), academic institutions and industry in promoting these events to maximise their reach.

Costs (please see below):

Deliverables:

Item	Activity	Description	Number	Total Days
1	In The Community	PDSC staff, working alongside officers from the MPS, delivering a total of 64 'In the Community' events across London. These are full-day events, visiting SMEs at their place of work in each Borough. Delivery will consist of 1 'In the Community' event each year per Borough, with a full-day follow-up session after the event.	64 'In the Community' events (2 in each Borough) 64 'Follow-up' sessions (2 in each Borough)	128
2	Security Clinics	PDSC staff, working alongside officers from the MPS, delivering a total of 64 'Security Clinics' across London. These clinics are aimed at helping SMEs answer more detailed questions about their specific cyber security needs. Delivery will consist of 1 'Security Clinic' per Borough per year.	64 'Security Clinics (2 in each Borough)	64
3	Digital Security Seminar	PDSC staff delivering a total of 32 1-day Seminars for each London Borough. Each seminar lasts approximately 1-1.5 hours and is a general awareness session about the latest cyber crime threats and how SMEs can protect themselves. Delivery will consist of 1 'Digital Security Seminar' per Borough per year.	64 'Digital Security Seminars' (2 in each Borough)	64
Total Days				256

Costs:**Resource Costs:**

Item	Resource	Type	Description	Total Days	Total Cost
1	LDSC Lead	FT 1.0	Responsible for the overall management of the programme, building strategic partnerships with MoPAC, Falcon and the wider MPS. Also external partnerships with Government, industry and academia. Leading engagement within each Borough on behalf of PDSC.	506	£156,000 (including on-costs)
2	Business Engagement Manager	FT 1.0	Responsible for coordinating and planning the day-to-day delivery of the programme, producing progress reports, analysing and recording data that supports the impact of the intervention and local liaison with each Borough. Hands-on delivery of events.	506	£104,000 (including on-costs)
3	Engagement Officer	FT 1.0	Responsible for the delivery of the 'In The Community' events, engaging directly with the SME community and working with each Borough to maximise the impact of each event.	506	£65,000 (including on-costs)
4	Former MPS Police Sergeant	PT 0.5	Responsible for being the police lead for the programme, working alongside the Engagement Officers and building relationships with the local SME community. Speaker at Seminars and point of contact with Falcon team.	253	£50,000 (including on-costs)
Total				1,771	£375,000

Other Costs:

Item	Resource	Description	Total Cost
1	Marketing / Administration	Promotion of events, venue hire, social media, production of communication materials (flyers, presentation stands, translation).	£25,000
Total			£25,000
Total			£400,000

Performance Framework to measure success of PCPI proposal

Deliverable	Activity	Accountable Lead	Delivery lead	Input	Output	Timeframe	Outcome	Measures	Monitoring & Governance
Manage project to ensure deliverables are on schedule and Achieving measures Deliverable 1 In the Community events across all 32 London Boroughs	Quarterly meeting to review aims and objectives and	CI Titterrell	Secure by design Lead Guy Ferguson	Meeting with Key stakeholders INT and EXT to include representatives from National Cyber Security Centre, MPS Cyber Crime Unit, Police Digital Security Centre and MPS Professionalism HQ (CPIE).	To review key deliverables on a quarterly basis to ensure this project is achieving targets and key measurable as documented in this performance framework	Quarterly		As areas below	Quarterly meeting
	Direct engagement events	CI Titterrell	Secure by design Lead Guy Ferguson	To provide impartial advice and guidance about cybercrime to London's small and medium sized businesses (SMEs). This will involve PDSC staff working alongside local police officers, PCSOs and Special Constables within each Borough.	Help SMEs understand where they are at risk of a cyber-attack or breach, using our new online risk assessment tool			1. How many engagement events 2. How many SME attended	
	Follow-up visits	CI Titterrell	Secure by design Lead Guy Ferguson	Each 1-day event will be repeated in each Borough to see whether the advice and guidance issued in the first visit has been implemented. It will also present an opportunity to answer any questions SMEs have since the first visit.	Follow-up visits are a unique approach used by PDSC that have a far higher chance of ensuring police and Government endorsed advice is implemented.			1. How many of the SME who attended engagements events have implemented advice and guidance	Survey

Risk Assessment and Certification	CI Titterrell	Secure by design Lead Guy Ferguson	We will also support SMEs achieve Digitally Aware certification. 'Digitally Aware' and 'Digitally Resilient' Award Schemes	Ensure they have assessed their risk and put measures in to protect themselves from cyber-attacks.			1. How many of the SME who attended engagements events have used new online risk assessment tool and achieved Digitally Aware' and 'Digitally Resilient' Award Schemes	Digitally Aware certification
Impartial advice and guidance	CI Titterrell	Secure by design Lead Guy Ferguson	Provide education	Each business will be provided with Government and police backed documentation, including the MPS 'Little Book of Cyber Scams'.			1. How many SMEs have been provided with Government and police backed documentation, including the MPS 'Little Book of Cyber Scams'.	
A series of 1-day drop-in clinics within each Borough.	CI Titterrell	Secure by design Lead Guy Ferguson	To help SMEs answer specific questions about their security posture	Experts from PDSC will be on hand to show how to implement basic security measures, such as setting up two-factor authentication and automatic updates. They will also be on hand to share best			How many SMEs were provided advice by PDSC to set up security measures	
Deliverable 2 Security Clinics								

Deliverable 3 Digital Security Seminar - Raising Awareness / Growing Your Business Safely Online	A series of 1-1.5 hour interactive presentations delivered over 1 day in each Borough.	CI Titterrell	Secure by design Lead Guy Ferguson	To raise awareness about the most common causes of cybercrime, how criminals operate and what we can do to protect ourselves from becoming victims	The course will be delivered by PDSC. Copies of the material and supporting documentation will be made available for delegates to download and keep, including in other languages, where possible.	How many SMEs were provided advice - during follow up visits did they still have this advice / knowledge of where to access it	
Deliverable 4 How successful was this initiative	Review the effectiveness of the initiative	CI Titterrell	Secure by design Lead Guy Ferguson	Measure of 3 deliverables Deliverable 1 - In the Community events across all 32 London Boroughs Deliverable 2 - Security Clinics Deliverable 3 - Digital Security Seminar - Raising Awareness / Growing Your Business Safely Online Deliverable 4 - How successful was this initiative	1. What SME were targeted and engaged? 2. Has the campaign reduced victims of cybercrime?	1. How many and what businesses engaged 2. Number of SMEs who engaged / attended events and did not complete RA and did not put security measures in place - have they been a victim of cybercrime? 3. Number of SMEs who engaged / attended events and did complete RA but did not put	

security measures in place - have they been a victim of cybercrime?								
4. Number of SMEs who engaged / attended events and did complete RA and put security measures in place - have they been a victim of cybercrime?								

