

**DMPC Decision – PCD 1147**

**Title: The Violence Reduction Unit (VRU) 2022-2023 Funding Programme**

**Executive Summary:**

The Violence Reduction Unit (VRU) budget enables us to fund a range of ambitious and crucial programmes that are designed to improve the environments, relationships, or actions that, if unaddressed and unsupported, may otherwise lead to violence. The VRU approach to violence reduction means putting communities, young people and their families at the heart of tackling the issue; and particularly in those parts of London most affected – often taking a place-based approach to violence reduction. The VRU’s current research & feedback from community stakeholders elevates the need for long term sustainable funding.

The Mayor of London has allocated funding for the consecutive fiscal years 2022-2025 to support the VRU’s vital work. The VRU has taken the opportunity to extend many of its high-performing programmes of activity & this Decision sets out budget allocation including carry forward from 2021-2022, use of reserves & allocation of ongoing funding across a suite of VRU programmes.

**Recommendation:**

The Deputy Mayor for Policing and Crime is recommended to approve funding to a number of programmes at a total cost of £19M for the 3 year period 2022/23 – 2024/25, which includes but is not limited to:

- After school programmes for children in communities affected by violence
- Support and leadership for local Community Safety Partnerships to deliver violence and vulnerability action plans
- Participation and leadership through the VRU Young Person’s Action Group for a further three years
- Delivery of an evidence-based approach to professionalising the grassroots and community youth work sector for upskilling & training
- A repertoire of parent and carer support programmes including peer support for parents and carers affected by violent threats against their children in the community
- A strong research and evaluation programme to interrogate the drivers of violence & evaluate what works to reduce violence
- Longer term mentoring provision for girls and young women in London who face multiple forms of violence and vulnerability
- Continuation & enhancement of a fund to support communities following a critical incident of violence or homicide

**Deputy Mayor for Policing and Crime**

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below. The above request has my approval.

Spue Under

Date 17/03/2022

## PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

## 1. Introduction and background

- 1.1 The VRU's budget enables us to fund a range of ambitious and crucial programmes that are designed to improve the environments, relationships, or surrounding professional networks that, if unaddressed and unsupported, may otherwise lead to violence.
- 1.2 The VRU's approach to violence reduction means putting communities, young people and their families at the heart of tackling the issue; and particularly in those parts of London most affected – often taking a place-based approach to violence reduction. This includes work programme interventions to support those neighbourhoods which have experienced sustained and high levels of violence. The VRU has also commissioned various pieces of research which have been published within 2021-2022 which have made clear recommendations for funding longer term initiatives.<sup>1,2,3</sup> The Perceptions of Violence Research (due to be published March 2022) analysed violence at a neighborhood level across London and found that the short-term nature of initiative funding is seen as potentially harmful. Projects often end before significant trust has been built with the communities and young people – meaning communities are less likely to engage with future schemes and services.<sup>3</sup>
- 1.3 The VRU work programme takes into consideration a consistent review of the challenges we face and how they relate to young people impacted by violence. COVID-19 has had a significant and unprecedented impact on London and London's communities, families and young people. Further, 2021 was sadly a year which saw the highest number of homicides of children within serious youth violence since 2008, so the VRU has reinforced its focus on joining up strategic programmatic activity on the likes of education, actions plans for community partnerships on violence reduction, violence against women and girls, the after-school period where children are at risk, children in custody & work with parents.
- 1.4 These relationships all link to the wider whole family approach and need for keeping young people in education and reducing exclusions, and better equipping and recognising youth practitioners for a consistent approach. Earlier Decisions have set out funding models for education & custody approaches for young people (PCDs 1078 & 881)

The VRU work plan is divided into five key priority areas:

1. Youth Work
2. Education, Schools and Settings
3. Early Intervention and Whole Family

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<sup>1</sup> Gordon, F. 2021. *Online Harms Experienced By Children and Young People: acceptable use and regulation*. Available here: [https://www.london.gov.uk/sites/default/files/online\\_harms\\_experienced\\_by\\_children\\_and\\_young\\_people\\_full\\_report.pdf](https://www.london.gov.uk/sites/default/files/online_harms_experienced_by_children_and_young_people_full_report.pdf)

<sup>2</sup> Brennan et al. 2022. *Comprehensive Needs Assessment of Child/Adolescent to Parent Violence and Abuse in London*. Due to be published February 2022.

<sup>3</sup> Kane et al. 2022. *Neighbourhoods affected by violence*. Due to be published March 2022.

4. Neighbourhoods & Local violence Reduction Plans
5. Young People – giving them their voice

The key areas will be refreshed as part of the planned VRU Strategy Refresh in 2022-2023.

- 1.5 The VRU has developed an intricate research, evidence, monitoring and learning framework which measures throughput and impact across programmes and activity. This is undergoing enhancement and awaits further resourcing, but early reporting is used to align funding focus to existing evidence of reach and impact where possible.
- 1.6 The VRU is seeking to sustain, extend, develop or expand fifteen programmes of work utilising: £6,454,415 Mayoral Core Funding, £3,150,000 funding from original Council Tax Precept, £1,034,800 VRU Earmarked Reserves, the Carry Forward of allocated budgets which have not been spent in 2021-2022 to the year 2022-2023, the London Crime Prevention Fund £1,600,000 & Home Office (HO) budget of £4,800,000 (HO budget notified in letter from Policing Minister and awaiting written agreement).

**2. Overview of requests & funding**

2.1 *Table 1 and 2 below provides an overview of recommendations for 2022-2023, 2023-2024 and 2024-2025 commissioned activity (in line with MOPAC’s Contract Regulations). Table 3 can be found in the Appendix and fully details costs to each programme against each funding source within the VRU budget: totalled over the three year period 2022-2025.*

**Table 1: Overview of recommendations for 2021-2022 commissioned activity**

<b>VRU Key Priority Area</b>	<b>Name of Programme</b>	<b>Funding &amp; Recommendations</b>
<i>Young People – giving them their voice</i>	1. Young People’s Action Group (YPAG)	<ul style="list-style-type: none"> <li>a. Approve allocation of £110,000 from Mayoral Core funding for 2022-2023</li> <li>b. Approve allocation of £110,000 from Mayoral Core funding for 2023-2024</li> <li>c. Approve allocation of £110,00 from Mayoral Core funding for 2024-2025</li> </ul>
<i>Youth Work</i>	2. Rise Up Youth Leadership Programme	<ul style="list-style-type: none"> <li>a. Approve carry forward from 2021-2022 of £165,200</li> <li>b. As in PCD 1000, approve allocation of the remaining £384,000 for the £550,000 programme from Mayoral Core funding</li> <li>c. Approve a further £489,000 allocation from Mayoral Core Funding for 2023-2024 and £165,200 in 2024-2025</li> <li>d. The commissioned service weighs spending disproportionately across the year of delivery                             <ul style="list-style-type: none"> <li>i. Jan - £109,800, Apr - £164,934, July - £164,934, Oct - £109,800</li> </ul> </li> <li>e. Approve delegating the final contract and grant award decisions for the programmes and evaluation to the Director of the VRU.</li> </ul>
<i>Education, Schools and Settings</i>	3. After School Provision ‘Stronger Futures’	<ul style="list-style-type: none"> <li>a. Approve the allocation of £1,380,000 from Mayoral Core funding 2022-2023 for a set of programmes coordinated to deliver after school provision for children across London</li> <li>b. Approve the allocation of a further £1,380,000 from Mayoral Core</li> </ul>

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		<p>funding 2023-2024 and 2024-2025 respectively.</p> <p>c. Approve delegating the final contract and grant award decisions for the programmes and evaluation to the director of the VRU.</p>
<i>Early Intervention and Whole Family</i>	4. Girls and Young Women Mentoring Programme	<p>a. Approve the carrying forward of £1,150,000 - £385,000 from 2021-2022 &amp; £650,000 from VRU Reserves.</p> <p>b. This funding was due to be spent in 2021-2022 (PCD1016) but proposed to be carried forward into 2022-2023.</p> <p>c. Approve allocation of £1,150,000 from Council Tax Precept for 2023-2024 and 2024-2025 respectively.</p> <p>d. Approve delegating the final contract and grant award decisions for the programmes and evaluation to the director of the VRU.</p>
<i>Neighbourhoods &amp; Local violence Reduction Plans</i>	5. Violence and Vulnerability Plans	<p>a. Approve direct grant allocation of £4,500,000 to all 32 Local Authorities for the VRU Local Crime Prevention Fund, allocated via already agreed formula building on 2021-2022 allocations, £2,900,000 funded via the Home Office 2021-2022 funding, £1,600,000 funded via the 2021-2022 VRU LCPF Police grant; for full spend in-year.</p> <p>b. This is the same fund which was allocated in the previous fiscal year confirmed in PCD 945, plus an uplift of £100,000.</p>
<i>Neighbourhoods &amp; Local violence Reduction Plans</i>	6. Critical Incident Drawdown Budget	<p>a. Approve direct grant allocation of £5000 per critical incident to all 32 Local Authorities, allocated via approved referral forms to the VRU up to a total of £750,000 for the whole of London.</p> <p>b. This budget will be funded partly by Home Office funding and partly by Mayoral funding - £350,000 from Council Tax Precept and £400,000 from Home Office funding for 2022-2023.</p> <p>c. This is the same fund which was allocated in the previous fiscal year confirmed in PCD 945.</p>
<i>Neighbourhoods &amp; Local violence Reduction Plans</i>	7. Borough Capacity Building	<p>a. Approve the carry forward of £500,000 from 2021-2022 from the Mayoral precept for selected Local Authorities not awarded MyEnds funding where there is agreement to receive, to support capacity building for incident response in the community and with</p>

		<p>local authorities and the MPS to critical incidents. This was due for spending in 2021-2022 but proposed to be carried forward into 2022-203 (PCD1000)</p> <p>b. A further £500,000 will be sourced from the Home Office funding for 2022-2023 to take the total for this fund to £1,000,000.</p>
<i>Early Intervention and Whole Family</i>	8. Power the Fight	<p>a. Approve carry forward of £31,545 into 2022-2023 to continue the funding of the Power the Fight pilot.</p> <p>b. Approve allocation of a further £21,030 to deliver more of the PTF pilot findings for the remainder of the school year in 2022.</p> <p>c. The further funding will be from Mayoral Core Funding.</p>
<i>Early Intervention and Whole Family</i>	9. Parent Support Programme	<p>a. Approve funding of a further year of the parent support pilot with local authorities to the value of £309,185 from Mayoral Core Funding.</p> <p>b. Approve delegating the final contract and grant award decisions for the programmes and evaluation to the director of the VRU.</p>
<i>Early Intervention and Whole Family</i>	10. Supporting Children and Young People Impacted by Domestic Abuse	<p>a. Approve carry forward of £500,000 from 2021-2022 into 2022-2023 from Council Tax Precept Funding &amp; allocate a further £500,000 of funding from 2022-2023 Council Tax Precept funding to total £1,000,000 for this programme.</p> <p>b. Approve any carry forward of funds not spent within 2022-2023 into 2023-2024 subject to DMPC approval</p>
<i>Early Intervention and Whole Family</i>	11. Parenting/Carer Network Developments	<p>a. Approve the carry forward of £187,000 from 2021-2022 into 2022-2023 from Council Tax Precept Funding</p> <p>b. Approve allocation of £1,000,000 from 2022-2023 Home Office funding for parenting/carers network developments</p> <p>c. Allow carry forward of funds into 2023-2024 as needed subject to further DMPC approval.</p>
<i>Early Intervention and Whole Family</i>	12. Project response to Child and Adolescent to Parent Violence research	<p>a. Approve carry forward of £100,000 from 2021-2022 Mayoral Core Funding</p> <p>b. Approve the allocation of £100,000 of Mayoral Core Funding for 2022-2023</p>


		<ul style="list-style-type: none"> <li>c. Approve delegation the final contract and grant award decisions for the evaluations to the Director of the VRU.</li> </ul>
<i>Research, Monitoring, Evaluation and Learning</i>	13. Research	<ul style="list-style-type: none"> <li>a. Approve the carry forward of £145,000 from 2021-2022 into 2022-2023 for this budget line</li> <li>b. Approve the allocation of £150,000 Mayoral Core Funding for 2023-2024 and 2024-2025.</li> <li>c. Approve delegating the final contract and grant award decisions for the research to the Director of the VRU.</li> </ul>
<i>Research, Monitoring, Evaluation and Learning</i>	14. Evaluation	<ul style="list-style-type: none"> <li>a. Approve allocation of £200,000 to this budget line from Mayoral Core funding for 2022-2023, 2023-2024 &amp; 2024-2025 to be awarded to evaluation partners to independently evaluate key VRU programme activity &amp; contribute to the growing London evidence of what works to reduce violence</li> <li>b. Approve delegating the final contract and grant award decisions for the evaluations to the Director of the VRU.</li> </ul>

**Table 2: Rationale for funded activity**

<b>Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity</b>		
1.	Young People’s Action Group (YPAG)	<p>Listening and promoting the voices of young people is one of the London Violence Reduction Unit’s VRU) core values. In that spirit, the VRU has recruited a Young People’s Action Group (YPAG) to embed young people’s perspectives into the Unit’s work. The voice of our Young Leaders can be used to engage local communities and their peer circles in a more dynamic, creative, and culturally sensitive way, and thereby creating meaningful engagement in our efforts to reduce violence.</p> <p>VRU’s Young People’s Action Group will continue to focus on sharing their views and experiences with VRU senior managers and external partners to help shape how we fund programmes, manage campaigns and influence policies. Attending the Young People's Action Group meetings and participating in training. Being an ambassador of hope, advocating for real opportunities for young people whilst informing your peers and other young people about our projects and opportunities. Leading on projects that matter most to them, for a minimum of 12 months. To this end, the VRU Young Leaders are paid for their time at the London Living Wage rate; are supported with a professional and</p>



Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity		
		<p>personal development plan, providing them with the skills and support to undertake their role; and have been provided with the equipment to work effectively as part of the VRU team.</p> <p>The YPAG Work programme objectives are designed to support: Developing an understanding of the models of engagement and participation, how services can be delivered to best support and meet the needs of young people. Encouraging greater sharing of information and best practice on current interventions available to support young people at risk of violence. Engaging young Londoners in framing the conversation about violence in ways which empowers new perspectives, approaches and thinking.</p>
2.	Rise Up Youth Leadership Programme	<p>DMPC decision PCD 673 &amp; PCD 759 &amp; PCD 1000 allocated £1,648,509 funding for the Rise Youth Practitioners programme &amp; prior pilot. £659,373 has been spent up until April 2022. This programme has been successful (statistics from the independent evaluation are below) and the VRU would like to commission a further year of programme delivery in addition to the development of a paid practitioner advisory board. The rationale for the advisory board can be found in PCD 1000. This award will be made following a competitive tendering process.</p>

Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity		
		<h2>RISE UP</h2> <ul style="list-style-type: none"> <li>• <b>Rise Up</b> is the VRU’s innovative leadership programme for frontline youth practitioners working with young people vulnerable to violence.</li> <li>• <b>The end of year one evaluation has shown:</b> <ul style="list-style-type: none"> <li>○ 221 practitioners applied to the programme</li> <li>○ 28 of the 32 London Boroughs represented with a 50/50 gender split.</li> <li>○ 84 participants completed the course</li> <li>○ <b>77% of participants said that they were able to apply the learning</b> from Rise Up to their youth work</li> <li>○ By the end of the programme <b>90% of participants felt confident in addressing conflict</b>, a 27% increase from the baseline survey.</li> <li>○ <b>Year two delivery is now underway including the recruitment of a VRU Youth Practitioners Advisory Board.</b></li> </ul> </li> </ul>
		<p>*Rise M2 Impact Report 2021</p>
3.	After School Provision ‘Stronger Futures’	<p>The Unit values the work of the community grassroots sector in supporting young people who are at risk of violence. These organisations can reach young people in their communities, providing them with confidence, skills, opportunities and support. The VRU has invested in 17 targeted projects that are working with young people after school and at weekends, to improve educational outcomes and reduce school exclusions, as well as to improve employability prospects and mental health and wellbeing. The VRU’s Stronger Futures programme is delivering prevention and early intervention work with young people aged between 10-18 who may be at risk of violence,</p>

Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity		
		exploitation or grooming. A strong focus of all projects is on mentoring, in recognition of the importance of a role model in a young person's life. Youth workers are delivering one-to-one mentoring sessions with young people to focus on decision-making, conflict resolution and how to access positive opportunities. The programme is also delivering dedicated, tailored support for young women and girls as research suggests the needs of young women are not always met in the same way as they are for boys. It is proposed to extend this programme: Funding for this afterschool provision has been previously approved in DMPC 673 and DMPC 821. It is the intention that this funding will continue to be managed by an external managing agent. Therefore, up to 10 percent of this funding will be used to engage a grants management organisation to facilitate the programme delivery through a competitive tender process.
4.	Girls and Young Women Mentoring Programme	Please see PCD 1016 for the original rationale for this service. At the point the VRU wrote that Decision, it was not confirmed what funding would be received for 2022-2025. However, now with the confirmed funding the VRU aims to provide a much longer girls and young women mentoring programme. This will be subject to learning from the commissioned evaluation (PCD 1114). The VRU aims to extend to provide longer term sustainable programmes for girls and young women who are at risk of facing violence against women and girls.
5.	Violence and Vulnerability Plans	PCD 945 previously approved direct grant allocation of £4,400,000 to all 32 Local Authorities for the VRU Local Crime Prevention Fund, which allows boroughs to fund local violence reduction initiatives ranging from mentoring and outreach services, parent and carer support, minimising exclusions projects and reducing reoffending programmes. This funding supports elements of delivery aligning to the boroughs Violence and Vulnerability plans which sets out each Community Safety Partnerships strategic response to violence and vulnerabilities. Continued funding with an uplift of £110,000 will allow boroughs to provide ongoing intervention to support vulnerable young people and reduce violence across London.
6.	Critical Incident Drawdown Budget	The fund allows Local Authorities to bid for up to £5,000 following a critical incident, to support borough response. The fund has been utilised over the past financial year to provide additional CCTV in the location/hot spots, additional outreach and mentoring, therapeutic support for victims' families and community engagement and reassurance. Due to the increase in proposals, additional funding will allow for more grants to be allocated to boroughs to support immediate partnership response.
7.	Borough Capacity Building	The VRU is supporting the 24 boroughs that are not My Ends areas, through funding for 12 months delivery. This funding will be extended for a further 12 months to help support progress of additional partnership work and could include areas such as community engagement, supporting outreach through organisations coming together, providing training and development of champions as well as supporting strong and sustainable local networks of community

Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity		
		members so that they are well placed to respond to local emerging needs and help advance and test new initiatives to tackle serious youth violence.
8.	Power the Fight	The VRU funded Power the Fights Therapeutic Intervention for Peace research report. The TIP report focused on the gaps in culturally competent therapeutic services for families and peers affected by traumatic loss through youth violence, and for those at risk of becoming involved in violence. The research identified the lack of appropriate provision and support services currently offered in the aftermath of incidents or identification of risk for a young person, and the impact of these gaps on individuals and communities from racial minority backgrounds, as well as those who work with them. The report also made several recommendations for improving the availability and quality of these vital support services. The VRU has allocated funding to deliver a pilot based on the research recommendations and findings in 3 school settings. The programme co-designed with the schools includes therapeutic workshops and one to one sessions with young people identified by the different schools as being at highest risk of violence, alongside staff training and reflective practice sessions, and therapeutic workshops for parents. The additional funding will enable Power the Fight to continue delivery until the end of the school year.
9.	Parent Support Programme	The parent support programme original rationale can be found in PCD 1000. We are proposing to fund an additional year of this programme including delivery of community-based parenting support in Camden and Islington. The project aims to test new ways of working with families affected by violence through a community based, peer-to-peer support approach. This collaborative, project led by Camden and Islington Public Health, seeks to build on existing relationships and cross border working across the two boroughs to share and extend good practice and improve outcomes for families living in EC1 and in the Caledonian Road area.
10.	Supporting Children and Young People Impacted by Domestic Abuse	The VRU funding for CYP Impacted by Domestic Abuse (DA) seeks to identify a single provider who will develop a service that supports children and young people who have been impacted by domestic abuse. The rationale for this programme was specified in PCD 1000. The programme itself has had some slippage in terms of commissioning due to a range of competing issues such as delays in recruitment. Therefore, the VRU requests carry forward of funding to ensure effective budgeting for the commissioned service which is as of February 2022 closing its invitation to tender. The successful recipient of the tender award will interface with the wider MOPAC commissioned CYP victim service.
11.	Parenting/Carer Network Developments	This area of funding will support additional requirements for parent carer networks, including peer and voluntary sector support for parents whose children have been directly affected by violence, inclusion of parental representation on assessment panels for commissioning of services and delivery of pan-London events for parent champions.

Rationale for 2022-2023, 2023-2024 and 2024-2025 funded activity		
12.	Project response to Child and Adolescent to Parent Violence research	This programme has not mobilised yet at the research report which is to evidence the design of a project response has only just been completed after several delays. The VRU is holding an event to launch the findings with the Mayor & after this the VRU will develop a project response, with stakeholders attending and engaging with the event. Therefore, this fund will be carried forward to ensure effective funding allocated for this project response when it is ready.
13.	Research	Commissioning high quality research is essential for the VRU to achieve its objectives. Research is a critical way that the VRU can build knowledge and facilitate meaningful learning to better understand the complex system of violence reduction. The VRU has already commissioned multiple research projects that worked to fill identified gaps in the evidence base and underpin funding focus. This includes recent research on online harms experienced by young people which found that children and young people want to see improved monitoring, swift action and accountability from tech organisations; and a project looking at the need across London relating to children/adolescent to parent violence and abuse (CAPVA), which highlighted the hidden nature of CAPVA and the lack of effective multi-agency support. Through the unit's Research Strategy, including sector consultation, priority areas for future research projects have been identified, including research on missing young people.
14.	Evaluation	Generating a robust evidence base in terms of 'what works' in violence reduction is a fundamental part of the VRU's approach. A significant portfolio of externally commissioned evaluations is attached to the current work programme, providing essential learning in terms of both the process of implementation and impact. Recent evaluation reports have highlighted important insights in terms of both overall process (Ecorys) and intervention level efficacy (Rise Up!). Several large-scale evaluation reports are due in the coming months and will further contribute to learning, informing future commissioning, and strategic and operational decision making within the unit and across partners. It is essential that that the VRU continues to build a robust understanding of what works through a programme of evaluation with an emphasis on developing the evidence base for innovative approaches (My Ends; Your Choice; Stronger Futures). The evaluation budget is also contributing to the development & implementation of a robust performance monitoring framework, enabling a full and transparent assessment of work of the VRU and the extent to which we are meeting our stated objectives. Together, intervention-level evaluation and unit wide outcomes focused performance monitoring are vital in demonstrating the impact of the VRU.

### 3. Issues for consideration

- 3.1 The Violence Reduction Unit are in the process of obtaining increased funding from both the Mayor & the Home Office for the next 3 financial years. This Decision focusses on the core funding & programmatic activity which has been developed over the past 18 months but there will be further Decisions to follow which set out the allocation of predicted further funding.
- 3.2 The research commissioned by the Violence Reduction Unit into Neighbourhoods and pathways to violence, carried out by Kane et al, found that ‘pilotism’ can cause limited if no affect in communities for reducing violence.<sup>4</sup> This Decision sets out the importance of providing longer term solutions & utilises the Mayor’s 3-year commitment to provide this for children, parents & communities in London.

### 4. Financial Comments

- 4.1. This paper is seeking approval to award funds totalling £19,052,960 over the 3 year period 2022/23 – 2024/25. A detailed breakdown of projects, their costs and their funding sources is provided at Appendix One.
- 4.2. The proposals include:-
- 4.3. (a) Funding from the Home Office totalling £4,800,000 which is yet to be confirmed, any reduction in Home Office funding will need to be met with a corresponding reduction in the proposed spend or an alternative funding source identified. The VRU has received a letter from the Policing Minister notifying grant potential and the VRU is undergoing a process to confirm this funding. This is a similar position the VRU has been in in previous years when formal allocation was not received
- 4.4. (b) Carry forward of underspends from 2021/22 totalling £1,848,545 which are subject to approval.

### 5. Legal Comments

- 5.1. Paragraph 4.8 (8) and 4.13 (1), (2) of the MOPAC Scheme of Delegation and Consent provides that the Deputy Mayor for Policing and Crime (DMPC) has delegated authority to:
- Approve bids for grant funding made and all offers made of grant funding; and/or where appropriate a strategy for grant giving.
  - Approve the strategy for the award of individual grants and/ or the award of all individual grants whether to secure or contribute to securing crime reduction in London or for other purposes.

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<sup>4</sup> Kane et al. 2022. *Neighbourhoods affected by violence*. Due to be published March 2022.

- The procurement strategy for all revenue and capital contracts of a total value of £500,000 or above, such determination to include decisions on the criteria and methodology to be adopted in the tendering process, any exemptions from procurement requirements, and any necessary contract extensions.
- All requests to go out to tender for contracts of £500,000 or above, or where there is a particular public interest.

5.2 MOPAC Scheme of Delegation and Consent provides that the Chief Executive has delegated authority for;

- As per Paragraph 5.5, the approval of: Business cases for revenue or capital expenditure for MOPAC expenditure of £50,000 to £499,999
- As per Paragraph 5.12, The approval of: The procurement strategy for all MOPAC revenue and capital contracts of a total value of between £50,000 and £499,999.

## 6. Commercial Issues

- 6.1. Paragraph 4.13 (5) of the MOPAC Scheme of Delegation and Consent provides that the Deputy Mayor for Policing and Crime (DMPC) has delegated authority to approve all unforeseen variations and extensions to contracts with an original value of £500,000 or above, when the variation or extension is greater than 10% of the original value and/or is for a period of more than 12 months.
- 6.2. Whilst there are 2 programme-level grant variations (although some programmes contain 32 London authorities), this in line with the above detailed in 6.1, as well as contract exemption options available to us according to the MOPAC Contract Regulations section 3.1 in conjunction with section 8.22 - (See section 4) and in the MOPAC Scheme of Delegation (See Annex 1).
- 6.3. The evidence provided to support these awards have been provided in Table 2 and is satisfactory to justify the decisions.
- 6.4. The Capacity Building services to support the delivery of Incident Response across 24 Boroughs services will be delivered through grant awards to all boroughs not awarded the MyEnds funding, teasing out critical local issues through a compliant grant award process. The Parent/Carer champions network funding will also be delivered through grant awards as an opportunity for all 32 boroughs.
- 6.5. The VRU intends to conduct an open competitive tendering process to award a contract or identify a contractual delivery partner to deliver the services in line with the objectives of the VRU on the Rise Up contract, Girls Mentoring, Project response to Child and Adolescent to Parent Violence research & any externally commissioned research or evaluation tenders.

6.6 The standard MOPAC tendering evaluation criteria of Quality 70% and Price 30% will be adopted. The process will comply with the Public Contract and Regulations 2015 (PCR 2015), with award selections to include, Responsible Procurement requirements; payment of London Living Wage to all staff delivering to the contract, awareness of Modern Day Slavery, delivery of Social Value and all aspects of ethical procurement delivery.

## **7. Public Health Approach**

7.1 London's Violence Reduction Unit (VRU) is taking a public health approach to violence reduction, that is contextual; looking at the context and influences that impact on individuals at significant points in their life.

7.2 Evidence-based practice is fundamental to the implementation of a public health approach to reducing violence. Therefore, more research including the delivery and gather of good practice and 'what works' is required to deepen and broaden the evidence base around violence reduction, diversion and prevention in London. The delivery to date for these programmes still require further support to address the 'what works' question and support ongoing good practise.

7.3 The key areas which are being focussed on as part of this approach are:

1. Youth Work
2. Education, Schools and Settings
3. Early Intervention and Whole Family
4. Neighbourhoods & Local violence Reduction Plans
5. Young People – giving them their voice

The key areas will be refreshed as part of the planned VRU Strategy Refresh in 2022-2023.

## **8. GDPR and Data Privacy**

8.1 MOPAC will adhere to the Data Protection Act (DPA) 2018 and ensure that any organisations who are commissioned to do work with or on behalf of MOPAC are fully compliant with the policy and understand their GDPR responsibilities

## **9. Equality Comments**

9.1 MOPAC is required to comply with the public sector equality duty set out in section 149(1) of the Equality Act 2010. This requires MOPAC to have due regard to the need to eliminate discrimination, advance equality of opportunity and foster good relations by reference to people with protected characteristics. The protected characteristics are age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.



- 9.2 All programmes being extended have had initial screening around equality impact and it was established that a full EQIA was not required. Initial screening for new programmes will be undertaken to establish if a full EQIA is required.
- 9.3 The VRU, along with MOPAC, have commissioned EDI consultants to work with the teams to develop training, awareness and recommendations for future work programme and action plan developments to ensure the VRU are developing their equality, diversity and inclusion work practices as much as possible going forward. For both the team and stakeholders, as well as for the Londoners we serve.

**10. Background/supporting papers**


Appendix: Table 3

## MAYOR OF LONDON

Project Title	2022/23									2023/24			2024/25			2022/23 - 2024/25 Overall Total
	Carry Forward from 2021/22 Approved by £	Carry Forward from 2021/22 Proposed £	Mayoral Core 2022-2023 £	VRU Reserves 2022-2023 Comitted £	VRU Reserves 2022-2023 Unallocated £	Council Tax Precept 2022-2023 £	LCPF Core Police Grant 2022-2023 £	Home Office 2022-2023 £	2022-2023 Total £	Mayoral Core 2023-2024 £	2023-2024 Council Tax Precept £	2023-2024 Total £	Mayoral Core 2024-2025 £	2024-2025 Council taxPrecept £	2024-2025 Total £	
Formation of Young Persons Action Group			110,000						110,000	110,000		110,000	110,000		110,000	330,000
Youth Leadership Programme Rise Up	165,200			384,800					550,000	489,000		489,000	165,200		165,200	1,204,200
After School Provision/ CommunityGrass Roots			1,380,000						1,380,000	1,380,000		1,380,000	1,380,000		1,380,000	4,140,000
Girls Mentoring		385,000			650,000				1,035,000		1,150,000	1,150,000		1,150,000	1,150,000	3,335,000
Violence Reduction Plans							1,600,000	2,900,000	4,500,000			0			0	4,500,000
Critical Incident Fund Drawdown Budget						350,000		400,000	750,000			0			0	750,000
Borough Capacity/Building		500,000						500,000	1,000,000			0			0	1,000,000
Power the Fight		31,545	21,030						52,575			0			0	52,575
Parent Support Pilot- NOW NOT PLOT			309,185						309,185			0			0	309,185
Supporting Children and Young People Impacted by Domestic		500,000				500,000			1,000,000			0			0	1,000,000
Parenting/Carer Network Developments		187,000						1,000,000	1,187,000			0			0	1,187,000
Project response to (CAPV) Child and Adolescent to Parent		100,000	100,000						200,000			0			0	200,000
Research		145,000							145,000	150,000		150,000	150,000		150,000	445,000
Evaluation			200,000						200,000	200,000		200,000	200,000		200,000	600,000
<b>TOTAL</b>	<b>165,200</b>	<b>1,848,545</b>	<b>2,120,215</b>	<b>384,800</b>	<b>650,000</b>	<b>850,000</b>	<b>1,600,000</b>	<b>4,800,000</b>	<b>12,418,760</b>	<b>2,329,000</b>	<b>1,150,000</b>	<b>3,479,000</b>	<b>2,005,200</b>	<b>1,150,000</b>	<b>3,155,200</b>	<b>19,052,960</b>

<p><b>Public access to information</b></p> <p>Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOIA) and will be made available on the MOPAC website following approval.</p> <p>If immediate publication risks compromising the implementation of the decision it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.</p>
<p><b>Part 1 Deferral:</b></p> <p>Is the publication of Part 1 of this approval to be deferred? NO</p> <p>If yes, for what reason:</p> <p>Until what date: NA</p>
<p><b>Part 2 Confidentiality:</b> Only the facts or advice considered as likely to be exempt from disclosure under the FOIA should be in the separate Part 2 form, together with the legal rationale for non-publication.</p> <p>Is there a <b>Part 2</b> form –NO</p>

<b>ORIGINATING OFFICER DECLARATION</b>	<i>Tick to confirm statement (☑)</i>
<p><b>Financial Advice</b></p> <p>The Strategic Finance and Resource Management Team has been consulted on this proposal.</p>	☑
<p><b>Legal Advice</b></p> <p>Legal advice is not required.</p>	☑
<p><b>Equalities Advice:</b></p> <p>Equality and diversity issues are covered in the body of the report.</p>	☑
<p><b>Public Health Approach</b></p> <p>Due diligence has been given to determine whether the programme sits within the Violence Reduction Unit's public approach to reducing violence.</p>	☑
<p><b>Commercial Issues</b></p> <p>Commercial issues are not applicable</p>	☑
<p><b>GDPR/Data Privacy</b></p> <ul style="list-style-type: none"> <li>• GDPR compliance issues are covered in the body of the report</li> </ul>	☑
<p><b>Director/Head of Service</b></p> <p>The VRU Director has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.</p>	☑

<p><b>Chief Executive Officer</b></p> <p>I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.</p> <p style="text-align: right;">Date 11/03/2022</p> <p>Signature </p>
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