

The Mayor of London
City Hall
The Queen's Walk
London SE1 2AA

9 June 2016

Dear Mr Khan

Details of expenditure of public funding

In light of the interest in expenditure of public money on the Garden Bridge, I write to provide details of the areas of activity where TfL and government funding has been spent.

The public money given to the Garden Bridge project was specifically allocated to pre-construction and construction work. It was given because of the clear transport and health benefits of the Bridge and also as a catalyst to unlock the private funding which will make up 77% of its capital cost and it has done just that.

As I'm sure you are aware, the construction phase of any infrastructure project is the culmination of a substantial amount of technical work done over months and years. Unlike construction, there is no visible sign of this effort, however it is equally as important to do – and to do thoroughly – a fact that seems to have been lost in some of the recent public debate about Garden Bridge expenditure.

Since planning approval was granted in 2014 – and less than a year since the Garden Bridge Trust took control of the project from TfL – we have made significant progress towards construction: the majority of our pre-commencement planning requirements have now been met following extensive public consultation; we are in advanced discussions in relation to the land needed on both sides of the River; legal agreements with neighbours are being finalised; and we have a contractor on board, ready to start building.

I would like to take this opportunity to share the breakdown of costs and activities with you as we also release them for publication more widely. They are as follows:

1. **Pre-planning** (up to the point at which the Garden Bridge Trust took control of the project from TfL) – design, preparation of planning application materials by specialist technical consultants, public consultations. £9.7m (27%).
2. **Pre-construction activities** – obtaining licenses, permits and planning approvals (including stakeholder and community consultation) for detailed plans, for example the Construction Logistics Plan, Code of Construction Practice, operations and security plans. Other activities include selection and tagging of trees and plants, river survey and ground investigation works, procurement of the construction and landscaping contractors, procuring and placing orders for materials and early works. £22.7m (63%).
3. **Professional services** – legal, property & planning advice. £3.4m (10%).

Of the £36.4m received, the total cost of public funding spent so far is just under £36m. This excludes the £1.3m of liability (allocated but unspent) which was included in the figures you announced in May.

The Garden Bridge Trust running costs are underwritten by private sector funding and are excluded from these figures. More of the £83m of private money raised will be released in tranches when construction begins and when construction milestones are met.

I hope this information is clear, however if you have any questions please do contact Bee Emmott, our Executive Director (bee.emmott@gardenbridge.london or 020 7257 9433), who will be more than happy to provide any further explanation required.

Yours sincerely

A handwritten signature in black ink that reads 'L. Mervyn Davies'.

Lord Davies of Abersoch
Chair
Garden Bridge Trust

From: Bee Emmott [mailto: [REDACTED]@gardenbridge.london]
Sent: 07 July 2016 17:29
To: David Bellamy
Subject: Fwd: FAO Sadiq Khan, Mayor of London

David

If you plan to make any announcement/release about this it would be great to be kept in the loop - we'd be keen to do something jointly or make an announcement ourselves to share the positive news.

Let me know your thoughts

Many thanks

Bee

Bee Emmott
Executive Director
Garden Bridge Trust
[REDACTED]

Begin forwarded message:

From: Rebecca Olajide [REDACTED]@gardenbridge.london>
Date: 7 July 2016 at 17:04:03 BST
To: [REDACTED] [REDACTED]@london.gov.uk>
Cc: Bee Emmott [REDACTED]@gardenbridge.london>
Subject: FAO Sadiq Khan, Mayor of London

Dear Sadiq Khan,

Please find the attached letter from Lord Davies, Chairman of the Garden Bridge Trust.

Kind regards

Rebecca Olajide
Team Administrator, Garden Bridge Trust
Somerset House, Strand, London, WC2R 1LA

[REDACTED]
[REDACTED]
w: www.gardenbridge.london

The Mayor of London
City Hall
The Queen's Walk
London
SE1 2AA

7 July 2016

Dear Mr Khan

Garden Bridge amended plans

I write in response to your request for amendments to our plans for operation of the Garden Bridge.

We are very pleased to have your support for the project and share your desire to have the Bridge open to everyone for as long as possible. The Trust is committed to making sure the Bridge will be a relaxing, tranquil space, encouraging people to enjoy the capital on foot while delivering many benefits to millions of Londoners and visitors to the city.

The Trust takes its responsibility for maintaining this unique space to a high standard very seriously indeed. Our draft business plan was developed – and planning conditions approved by the local authorities and guaranteed under Mayoral Direction 1472 – to support these standards.

With your desire for change and our responsibilities in mind, I would like to address the points you made in your press release of 18 May 2016.

Bridge closures

The planning approval for the Garden Bridge allows closure for up to 12 days – or 216 hours (3.3%) of the 6,570 possible opening hours each year. In fundraising terms, these closures translate to over 11% of our income and provide a steady, reliable funding stream.

We have looked closely at your request to reduce closures, balanced against our requirement to raise funds to ensure our maintenance standards are met and can confirm that we intend to use a maximum of 10 days and also commit to keeping the Bridge open between 6am and 2pm (which, importantly for balancing our business plan, aligns with the shift change for our Visitor Hosts) on each of the fundraising days. This would reduce closures due to fundraising to 100 hours each year, allowing Londoners access to the Bridge for over 98% of the time.

It is important that there remains the opportunity, in discussion with yourself, to increase the number of days we use for events, as it is crucial that we protect the Trust's ability to fundraise for the Bridge's upkeep. The success of this project

relies on its legacy and our ability to ensure a viable and sustainable funding model can be delivered.

Involvement of local schools

The Trust is passionate about what the Garden Bridge could do for London and we are committed to working with others who share our dream of invigorating passion for horticulture – the art, science, technology and business of plant growing - and nature in the city through this captivating space.

With key delivery partners, we plan to offer lifetime horticultural learning opportunities - from inspiring young Londoners through schools programmes to supporting apprenticeships, enabling job-matching and volunteering – to cultivate a transformational change in the supply of skills and enthusiasm for horticulture, a sector with a skills shortage that has the potential to impact on our environment, food security and economy.

The Bridge provides an excellent opportunity for outdoor learning, the benefits of which are well documented. Children's experiences of natural places in London have been in long-term decline and our programmes will aim to inspire an early interest in horticulture by offering the combined benefits of outdoor activity and learning to school students. By providing materials and equipping teachers to run the lessons, sessions can be tailored to fit with their curricula and complement what young people are learning about while preparing them for the opportunities horticulture has to offer. When the Bridge is open, school visits to the Bridge will further understanding of the science of planting and environmental issues and local schools will be the first to benefit.

In fact, our schools programme is already up and running, with a Youth Board of over 40 local students from both Lambeth and Westminster meeting once a term to gain an understanding of career opportunities in, for example, engineering, design and horticulture that projects like this offer. The Youth Board, made up of both primary and secondary students, will also take an active role in the development of our education and schools programme as we move towards operation.

I would like to take this opportunity to offer an open invitation to you to join a Youth Board meeting. The meetings are held once each term and the next one will be after the summer holidays. We would be very pleased for you to join the meeting after the summer or at any point in the future.

During construction, our contractor will work with local schools and other educational establishments to provide students with work-related learning opportunities and help create a positive link with construction of the Bridge. Our plans during construction include:

- School visits;
- Workshops and guidance for educators;
- Careers advice and guidance sessions including mock interviews and CV workshops;

- Lectures from industry experts;
- Research projects; and
- Work-related learning opportunities.

The aim during construction will be to reach students of all age groups to raise awareness of the breadth of opportunities available in the construction and horticulture industries.

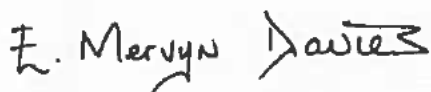
Working with other London parks

We welcome your suggestion of building strong relationships with London parks for seed and plant sharing. We have already established relationships with the Royal Parks and Kew Gardens, and intend to continue discussions about ways to work together. The Royal Horticultural Society is also a supporter and their Executive Vice-President, Jim Gardiner, is a Garden Bridge Trustee.

We are also exploring opportunities to create partnerships with smaller local horticultural organisations such as Grounded Ecotherapy and Putting Down Roots as well as with urban green spaces such as Mudchute City Farm and Walworth Garden Farm. We have a formal partnership in place with Oasis in Lambeth, particularly supporting their Oasis Farm project, where we are very excited to be involved in the design and planting of a garden on their site including design and planting elements from the Garden Bridge. We are also working in partnership with homeless charity, Connection at St Martin-in-the-Fields, to establish a horticulture and gardening programme for their clients.

I hope this gives you the reassurance you need that we are committed to maximising access to the Bridge, playing an active role in communities local to the Bridge, particularly in relation to schools, and working with other green spaces across London to share seeds and plants, but also expertise. If you have any questions, please do contact Bee Emmott, our Executive Director (bee.emmott@gardenbridge.london or 020 7257 9433), who will be more than happy to provide any further explanation required.

Yours sincerely



Lord Davies of Abersoch
Chairman of the Garden Bridge Trust

[REDACTED]

From: Fiona Fletcher-Smith
Sent: 01 September 2016 15:36
To: David Bellamy; Nick Bowes; Jack Stenner; Patrick Hennessy
Subject: FW: New names

From: Brown Andy ([REDACTED]@tube.tfl.gov.uk)
Sent: 01 September 2016 15:30
To: Fiona Fletcher-Smith
Subject: New names

Fiona

The only new names on the GB's donor list are Royal Mail Group (£25k) and three individual donors - Angel Xue (£250k), Goodwin Gaw (£100k) and Michael Gross (£50k)

The number of confidential / anonymous entries has reduced (and there is one named individual donor who no longer shows up, Kai Yin Lo) but I think that is just because GBT has regrouped things and they now have a large entry at the bottom:

"Confidential until launch announcement - £12.6m"

I think that covers a number of those previously listed separately as confidential companies

Andy

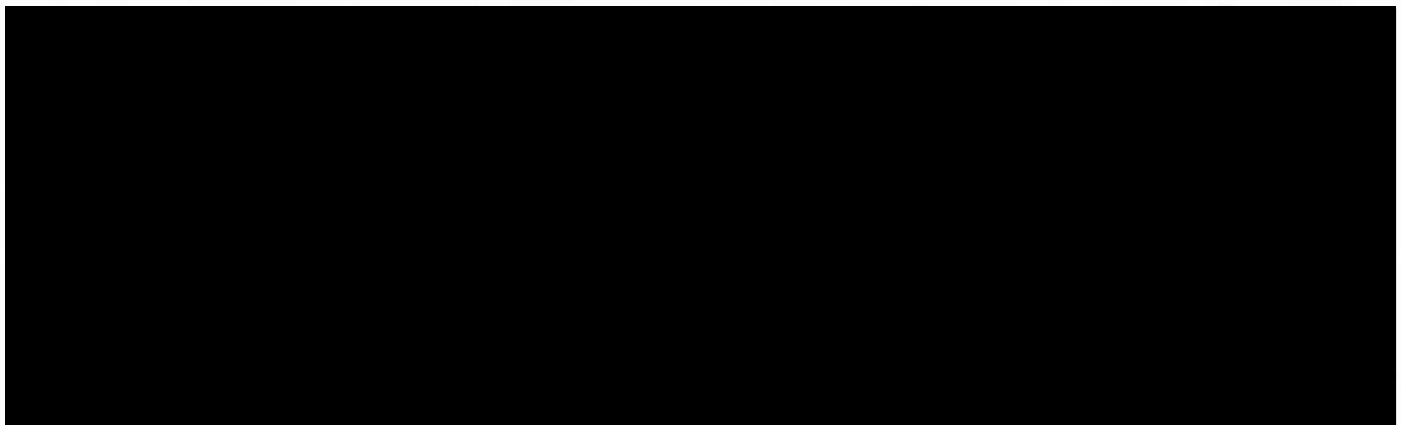
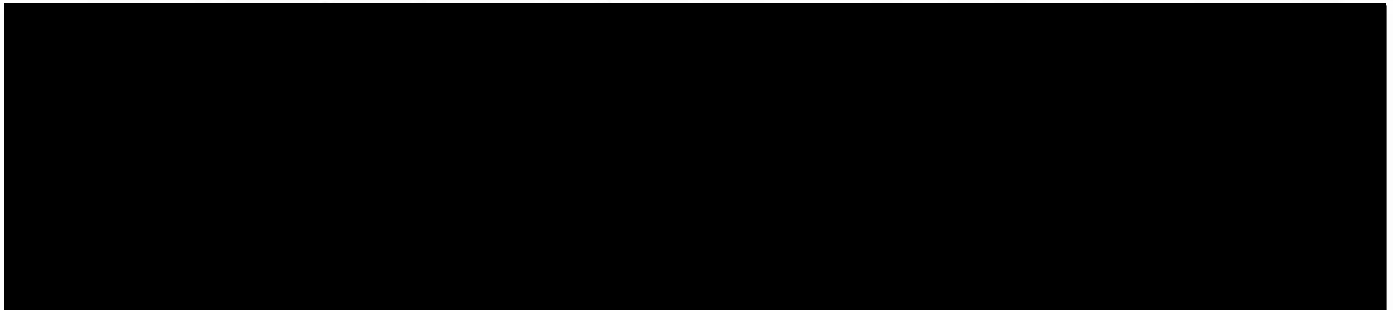
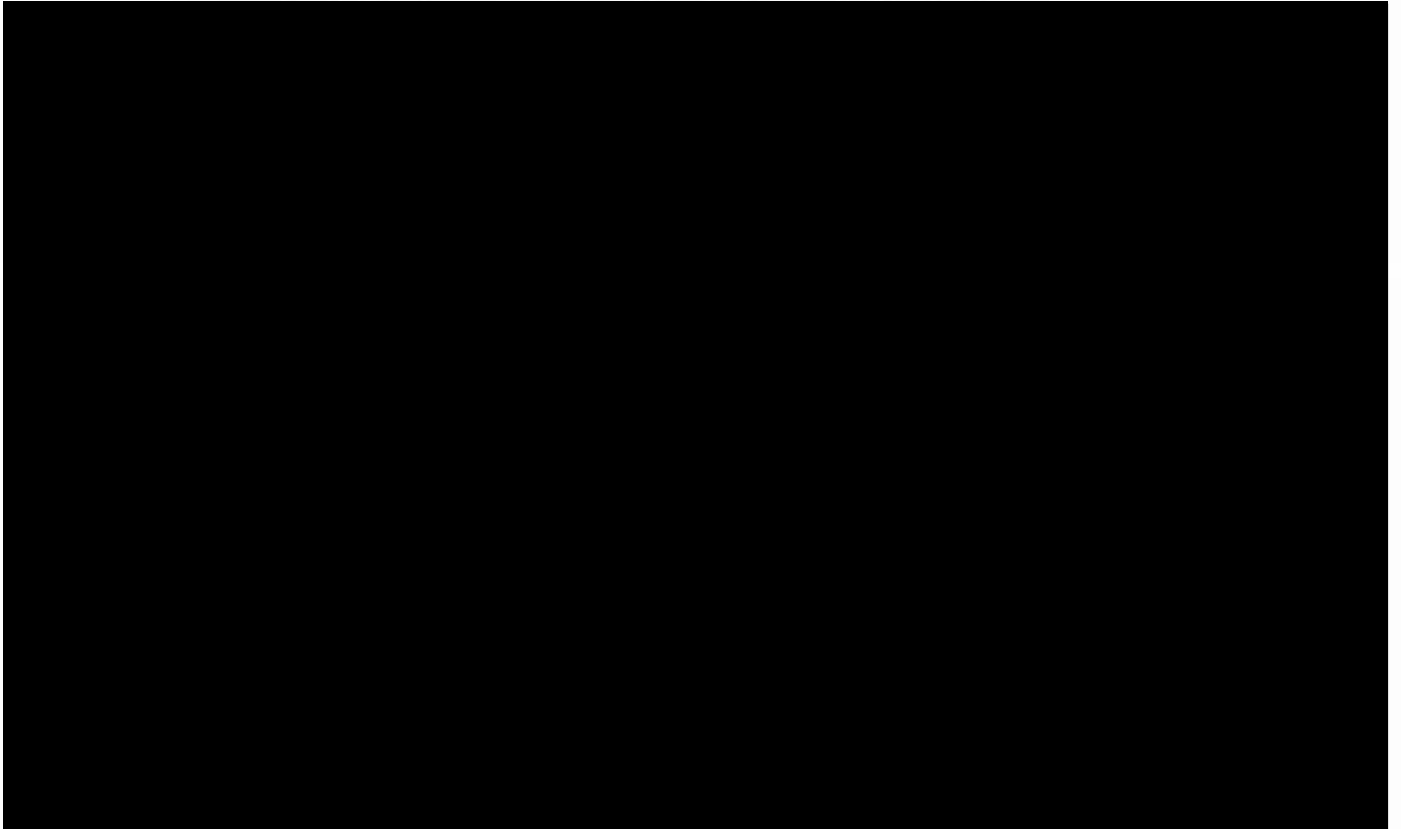
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GARDEN BRIDGE PROJECT

SUMMARY OF GLA GUARANTEES AND PROTECTIVE DOCUMENTS



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TfL Legal 17 May 2016

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Transport for London | 6th Floor, Windsor House | 42-50 Victoria Street, London | SW1H 0TL

From: [REDACTED]
Sent: 19 July 2016 12:00
To: 'Lesley-Anne Avis'; JAMES Ellen; 'Carson, Gregory'
Cc: Williams Alex
Subject: City Hall meeting tomorrow - draft agenda
Importance: High

Transport for London | 6th Floor, Windsor House | 42-50 Victoria Street, London | SW1H 0TL

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MAYOR OF LONDON

Lord Davies of Abersoch
Chairman
Garden Bridge Trust
Somerset House
Strand
London WC2R 1LA

Our ref: MGLA120716-7743

Date: 16 AUG 2016

Dear Lord Davies,

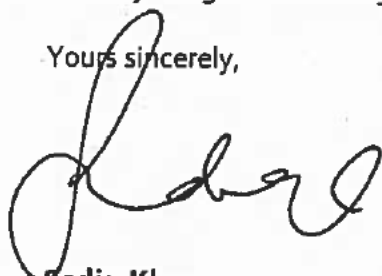
Thank you for your letter of 7 July in response to my request for amendments to the plans of operation of the Garden Bridge. I am very pleased that you have made the changes I have requested.

I am also pleased to hear that officers have agreed that the hours on which the Bridge is closed for an individual event will be reviewed based on operational experience, in order to determine whether the hours of each closure can be further reduced.

Thank you also for the invitation to join a Youth Board meeting, I am very grateful for the invitation. As I'm sure you can appreciate, my schedule is extremely busy over the coming months. However, my team and I will consider the invitation in due course.

Thank you again for writing to me. I look forward to working with you.

Yours sincerely,



Sadiq Khan
Mayor of London

From: Brown Andy [mailto:██████████@tube.tfl.gov.uk]
Sent: 23 August 2016 10:23
To: Fiona Fletcher-Smith
Subject: Update

Hi Fiona

I just spoke to Rupert who told me he expects the DfT's letter to go out today, to Mervyn copied to the Mayor

Currently that is expected to say they are extending the underwriting for one year as requested, but capped at £9m rather than £15m. The '£9m' figure is because that is the expected exposure of the underwriting in September this year -- so their logic is that the new arrangements will make the DfT no more exposed than if they had not extended the underwriting

That will leave an underwriting gap which will grow over the next year, meaning the Trust will need to find ~£2-4m from private sources -- an easier ask than the full £15m but still very challenging

This is obviously better than an outright refusal but not what the Trust wanted. They have always been reluctant to call it a day if there is still a glimmer of hope, so I think they will welcome the answer and then see what they can do to secure the private part of the underwriting. But securing that private money will remain a key risk to the project's finances up until construction begins.

Apparently the letter will contain positive language about the Government's continuing support for the project, and the DfT are not planning to do any sort of press release connected to it

I will keep you updated if I hear anything, and Rupert said he may call you once the letter has been sent so he can talk you through the details

Any questions please give me a shout

Andy