#### **REQUEST FOR DMPC DECISION – DMPCD 2015 103**

Title: Body Worn Video Outline Business Case

### Executive Summary:

This report requests the approval of the Body Worn Video Outline Business Case and funding to allow the development of the Final Business Case.

### Recommendation:

The DMPC is asked to approve the:

- Body Worn Video Outline Business Case;
- Funding of £5.57m to allow project resourcing and infrastructure build work to commence in advance of the Final Business Case:
- Note the total cost of the Body Worn Video project is £51.2m of which £29.8m is capital expenditure.

This is subject to the final business case providing details of the benefits of Body Worn Video both qualitative and quantitative.

## **Deputy Mayor for Policing And Crime**

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

The above request has my approval.

Signature

Date

419/2015

## PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

### Decision required - supporting report

## 1. Introduction and background

- 1.1. The deployment of Body Worn Video (BWV) within the MPS has been assessed to provide strategic benefits for the organisation in terms of improving public confidence in policing by increasing transparency, accountability and improving criminal justice outcomes by securing best evidence.
- 1.2. There are significant potential cashable benefits in terms of complaints and civil actions and the deployment of BWV is likely to result in significant quantitative and qualitative benefits for the MPS and wider Criminal Justice partners.

#### 2. Issues for consideration

2.1. The MPS has been engaged with the College of Policing and with the support of MOPAC have carried out a large scale pilot of BWV devices and although full results have yet to be released the pilot has shown that a full and effective deployment of BWV is achievable. The pilot results are expected before the Final Business Case is presented for approval.

#### 3. Financial Comments

- 3.1. Full roll out of the BWV project will require capital investment of £29.7m and ongoing revenue expenditure of £4.5m. It is anticipated that potential cashable savings will contribute towards the revenue costs although at this stage the exact details cannot be quantified.
- 3.2. It is anticipated that early commitment of some funds will enable full rollout by quarter 1 in 2016 rather than quarter 3.

## 4. Legal Comments

- 4.1. The Mayor's Office for Policing And Crime is a contracting authority as defined in the Public Contracts Regulations 2006. When awarding a public contract for goods and services valued at £172,514 or above all contracting authorities must do so in accordance with the regulations.
- 4.2. Under paragraph 4.8 of the MOPAC Scheme of Delegation and Consent approval from the DMPC is required for all MPS requests to go out to tender for contracts of £500k or above.

#### 5. Equality Comments

5.1. A full Privacy Impact Assessment has been completed as part of the pilot rollout. A live Equality Impact Assessment is in place and no significant issues have been reported to date. The MPS and MOPAC are engaged in strategic and local engagement activity to ensure that community and diversity issues are addressed throughout the full roll out.

#### 6. Background/supporting papers

6.1. Joint Investment Board paper

### **Public access to information**

1

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the MOPAC website within 1 working day of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate Part 2 form. Deferment is only applicable where release before that date would compromise the implementation of the decision being approved.

Is the publication of this form to be deferred? NO

If yes, for what reason:

Until what date (if known):

Is there a part 2 form - YES

If yes, for what reason: Protected document

ORIGINATING OFFICER DECLARATION:

	Tick to confirm statement (✓)
<b>Head of Unit:</b> Annabel Cowell has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	√
Legal Advice: The MPS legal team has been consulted on the proposal	<b>√</b>
Financial Advice: The Head of Strategic Finance and Resource Management has been consulted on this proposal.	✓
Equalities Advice: Equality and diversity issues are covered in the body of the report.	√

#### **OFFICER APPROVAL**

## **Chief Operating Officer**

I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.

Signature

Date 04 | 09 | 15

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## **BODY WORN VIDEO (BWV) OUTLINE BUSINESS CASE**

## JOINT INVESTMENT BOARD 27 AUGUST 2015

Report by Assistant Commissioner Specialist Operations on behalf of the Commissioner

## Executive Summary

Following on from the Body Worn Video (BWV) Strategic Outline Case, the BWV Outline Business Case (OBC) describes the key potential benefits for the MPS & MOPAC, identifies options in respect of how the MPS can realise these benefits and provides anticipated costs in respect of a roll out of BWV across the MPS. It also requests funding in order to advance the programme to Full Business Case approval, as well as to commence infrastructure installation. The OBC recommends that BWV devices are provided to 22,000 operational officers and that the storage of BWV data is undertaken within the MPS estate.

# A. RECOMMENDATIONS - That the Deputy Mayor for Policing and Crime

- 1. Considers the contents of this Outline Business Case
- 2. Approves the recommended options for purchase, build and rollout of BWV across the MPS.
- 3. Approves £5.57m of funds to allow project resourcing and infrastructure build work to commence in advance of full business case submission.

## **B. SUPPORTING INFORMATION**

- The deployment of BWV within the MPS has been assessed to provide strategic benefits for the organisation in terms of increasing public confidence in policing by increasing transparency, accountability and improving criminal justice outcomes by securing best evidence.
- There are significant potential cashable benefits in terms of complaints and civil actions and deployment of BWV is likely to result in significant quantitative and qualitative benefits for the MPS and wider CJ partners.
- 3. The MPS has been engaged with the College of Policing and MOPAC in a large scale pilot of BWV devices, and, although full results have yet to be released, the pilot has shown that full & effective deployment of BWV is achievable. The pilot results are expected before FBC

submission and will form part of it. The Deputy Mayor for Policing & Crime has already approved the initiation of procurement activity and bids are now being evaluated.

- 4. The Outline Business Case (OBC) recommends that the MPS purchase cameras and associated storage, using commercially available devices and software to manage data. The total cost, spread over 6 years, is £51.2m comprising of £29.8m capital expenditure and £21.4m revenue costs. The OBC recommends that data is stored within the MPS estate, using enhancements to existing infrastructure as the most cost effective and secure method of data management.
- 5. The OBC recommends the deployment of cameras to the majority of front line officers within the MPS in order to realise the greatest level of benefits, whilst at the same time minimising reputational risks around non-deployment this equates to 22,000 devices.
- 6. The OBC asks that £5.57m is approved in advance of final FBC approval in order to commence infrastructure deployment, staff the project team and commence production of training materials and changes to existing MPS IT systems this will enable roll out in accordance with publicly quoted timescales. Without this, delivery of the BWV solution cannot commence until May 2016 at the earliest.

## C. OTHER ORGANISATIONAL & COMMUNITY IMPLICATIONS

# **Equality and Diversity Impact**

- 1. A full Privacy Impact Assessment has been completed as part of the pilot roll out
- 2. A live Equality Impact Assessment is in place and no significant issues have been reported to date.
- 3. The MPS and MOPAC are engaged in strategic and local engagement activity to ensure that community and diversity issues are addressed throughout the roll out.

## Financial Implications / Value for Money

- 1. The capital costs will be £20.8m set up costs followed by £8.9m at year 3 to allow for equipment refresh. Annual revenue costs will rise to an estimated £4.5m pa by end of year 6. Although the revenue uplift is considerable, it is anticipated that potential cashable benefits in the CJ, DPS and Civil Actions spheres have the potential to give significant revenue savings to offset this uplift. It should be noted, however, that at this stage the exact nature and breakdown of these potential savings cannot be quantified and are unproven.
- 2. Planned Project related revenue spend will be covered from existing revenue budgets and drawdown on reserves as necessary, as agreed in principle by the DMPC. There is no existing provision for ongoing (BAU) revenue expenditure, which is expected to be covered by savings achieved from the broader mobility programme. An OBC is in preparation which will set out anticipated savings enabled by the large-scale roll-out of tablet devices.

- However current estimates are that net savings will not arise until 2017/18 so the running costs of £0.4m in 2015/16 and £4.4m in 2016/17 therefore represent budget pressures which will need to be accommodated within the Medium-Term Financial Plan (MTFP) addressing the MPS's overall budgetary position.
- 3. It is estimated that early commitment of some funds will enable rollout to be performed in Q1 of 2016 rather than Q3 of 2016, which is important to the Project's strategic objective of 'improving public confidence'. Normally these funds would be required after the FBC signoff but project dependencies and deadline pressures mean there is advantage to be gained by early commitment of those funds so that initial planning of work and resourcing can be carried out with a view to accelerating project progress. It is essential that this early release of funds is made; otherwise timescales for deliverables will slip. Without early approval, delivery of the solution cannot take place before May 2016 at the earliest. This work will involve building minimum viable infrastructure (storage & hosting), developing training platforms and modifying existing MPS IT systems to cope with the demands of BWV. The following funding is requested to move the project from OBC to the FBC stage.
- 4. Although no immediate cashable savings are estimated in this OBC. Potential savings have been identified in terms of complaints reductions, investigation time, and early guilty pleas. However at this point, there is insufficient evidence to justify these as cashable savings. The impact will be monitored during implementation to assess whether any of these potential savings can in fact be realised.

## **Legal Implications**

- The Mayor's Office for Policing and Crime (MOPAC) is a contracting authority as defined in the Public Contracts Regulations 2006 (the Regulations). When awarding a public contract for goods and services valued at £172,514 or above all contracting authorities must do so in accordance with the Regulations. Consequently, the Regulations are engaged.
- 2. Under paragraph 5.12 of the MOPAC Scheme of Delegation approval is required by the Deputy Mayor for Policing and Crime for all MPS requests to go out to tender for contracts of £500,000 or above.

#### Consultation undertaken

### Consultation grid

Key stakeholder engagement (up to what level)	Supportive / Supportive with concerns / Not supportive / Not affected
Procurement Services	Supportive
Finance Services	Supportive
	Саррониче

## Risk (including Health and Safety) Implications

1. There are no Health & Safety Risks identified at this time.

2. There is a possibility that the early purchase of infrastructure equipment in advance of full business case approval may expose the MPS/MOPAC to some risk if the project as a whole is cancelled or stopped, however this risk is assessed as minimal at this time.

Report author: Ben Clark, Business Lead - Body Worn Video ·

Background papers: BWV OBC Ver 1.13