# MOPAC MAYOR OF LONDON OFFICE FOR POLICING AND CRIME

# **REQUEST FOR DMPC DECISION – DMPCD 2015 148**

# Title: Supporting Innovation – Home Office Innovation Fund applications

#### **Executive Summary:**

The Home Office Innovation bids are due to be submitted online by the end of play on 18<sup>th</sup> December 2015. Both MOPAC and the MPS have agreed themes and direction of bids (see table below) and are finalising documentation. The DMPC has been appraised of the following bid applications.

All bids have gone through internal governance mechanisms, including Senior Leadership Team for MOPAC led bids and MPS governance for MPS led bids.

In order to ensure bids are uploaded on to the Home Office application website in a timely fashion, quality control will be held by the Chief Operating Officer (COO) and Director of Strategy.

Any bids not outlined within this document will not be signed off or will require a separate decision.

#### Recommendation:

The DMPC is asked to approve the table of bid headlines in Appendix A, and further to delegate authority for final sign off of the bids outlined in the table below to Helen Bailey, COO, and Rebecca Lawrence, Director of Strategy at MOPAC.

#### **Deputy Mayor for Policing and Crime**

I confirm I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct. Any such interests are recorded below.

\_m

The above request has my approval.



10/12/2015

# PART I - NON-CONFIDENTIAL FACTS AND ADVICE TO THE DMPC

# Decision required – supporting report

#### 1. Introduction and background

- 1.1. The Home Office Innovation fund was opened in September 2015 and further information was received following the Comprehensive Spending Review on 25 November.
- 1.2. The DMPC is required to sign off and agree each bid before submission on 18 December. Due to timescales, there may be minimal change in detail between now and final submission and the DMPC is requested to delegate authority for final sign off and quality control to the MOPAC COO and Director of Strategy.

#### 2. Issues for consideration

2.1. Quality control will be managed by COO and Director of Strategy. Any bids that are not outlined in the table below will not be signed off.

# 3. Financial Comments

3.1. All financial implications are outlined in the table above.

#### 4. Legal Comments

4.1. There are no legal issues for this decision.

#### 5. Equality Comments

5.1. There are no equality issues for this decision.

### 6. Background/supporting papers

6.1. Appenidx A: Bid tables

Title	Proposal	Total Cost 2016-2018	Nature of Bid
CSE	This bid aims to instate a coordinated partnership response to CSE across London by providing intelligence and data mapping, a Pan-London operating model and a specific model of intervention to tackle CSE.	PIF Funding - £1,526,000 PCC Match Funding £506,000	Proof of concept
		Total £2,032,000	9
Youth Justice	Testing an integrated policing approach to prolific youth offenders (those released from custody and serving community orders) underpinned by video conferencing technology and 'live tracking'.	PIF Funding £700,00 <sup>(5)</sup> PCC Match Funding £200,00 <sup>(5)</sup>	Proof of concept

_			Total <b>£900,000</b>	
0	Gripping the Offender – transition extension	A whole system approach to deliver an integrated multi-agency service model alongside enhanced services to more effectively grip 16 to 25 year old prolific offenders.	PIF Funding - £1.45 Million PCC Match Funding £1.55 million	Implementation Ready & Proof of concept
			Total £3,050,000	
	Hate Crime	To provide a coordinated response to online hate crime using a dedicated police resource, social media providers and community partner expertise	PIF Funding £478,900 PCC Match Funding £635,923	Proof of concept
			Total £1,114,823	
	Compulsory Pilot	To test different approaches to mandatory sobriety in terms of who it targets (including	PIF Funding	Proof of concept
D		Domestic Violence) and how it is implemented. With the purpose of designing and	£1 million PCC Match	&
		implementing a delivery model for London that provides greatest impact and efficiency - with up to 1,500 offenders receiving a Sobriety tag.	£1.35 Million <b>Total</b>	Implementation Ready
			£2,350,000	
	Gangs and Community Engagement	Supporting and testing innovating community- led involvement in addressing gangs and youth violence. The project aims to improve both community engagement and public confidence in policing.	PIF Funding £1,000,000 PCC Match Funding £360,000	Proof of concept
			Total £1,360,000	
	Transforming recruit training: national curriculum for building a professional, evidence base	This proposal creates recruit training produced with academic experts, tested for its effectiveness, with a virtuous feedback loop for continuous improvement. The project sets the standard for a national curriculum.	£803,000	Proof of concept
	Developing CCTV technology and practice for improved crime	This proposal outlines an opportunity for London to work closer together to support CCTV technology and build the systems capability in this key crime prevention tool	£500k over two years	Proof of concept

No.	Title	Explanation
1	Installing Livelink in police premises and remote sites across London.	To enable London to achieve the default position of police officers giving evidence via video whilst offering victims and witnesses opportunities to give their evidence via video from remote sites
2	Delivering innovative and more cost effective e-learning	To compare e-learning methodologies in order to understand 'what works' in order to reduce training costs across the police service by working with the College of Policing to develop and enhance a nationally available product
3	Collaborative Procurement	Providing forces the funding to deliver the savings identified through the Collaborative Law Enforcement Programme (CLEP). The CLEP report identified the potential to save up to £137m but did not allocate a budget to enable the work streams to be resourced. Where work streams have been advanced this has been with the good will of local forces. The budget will be available to the eight work streams operational leads and the National Procurement Group to deliver several sub work streams
4	Police Workforce Reform	In October 2015, the MPS commenced a significant piece of work with Deloitte - aiming to propose a new workforce framework for policing. The output of this work is a coherent programme of workforce reform covering how we attract, develop, reward and exit police officers. The proposed police workforce framework has been developed in consultation with NPCC, Home Office, CoP and a small number of other forces. The model is scalable across the service, yet sufficiently flexible to take account of local force needs. The purpose of the bid is to secure funding to develop detailed business cases and implementation plans for some of the key levers, specifically Specialist Entry (Detectives), Secondments and Reservist Capability To ensure this is a collaborative bid and that the model is suitable for a range of different forces, Thames Valley Police and Lancashire Police have agreed to partner with the Met on this project.

•	5	Digital Contact Centre	MPS is planning a digital contact pilot in 2016 using social media channels initially. It will be a contained trial - beginning with those members of the public who are already trying to use social channels to engage the Met as a 101-type service. It will test how the public might use digital channels if we give them the opportunity, help the MPS to understand the efficiency benefits and how to effect an end-to-end redesign of our processes to suit digital contact. We are currently engaged in discussion with the Police ICT company who are seeking a lead force to develop digital contact. In a lead force role, we would ask neighbouring forces to act as observers in Phase One of the pilot and then be part of Phase Two. We can provided estimates of benefits but they are extremely hard to quantify given the lack of policing experience in this field.
	6	Safetember'	We want to test the Public Health England model of insight-led behavioural marketing in the field of crime prevention. The MPS has an outline agreement with the Behavioural Insights team ('Nudge Unit) to complete a piece of research next year which will include developing insight into prevention of cybercrime and mobile phone theft. We are seeking resource to develop a national campaign using that research along the lines of 'Dry January' and 'Stoptober', health campaigns aimed at reducing drinking and smoking. This will test both an insight and a partnership model, drawing in commercial partners, potentially from the insurance, financial services, online and telecommunications sectors to involve them in a campaign. We can provide comparative ROI for 'Stoptober' but until we have completed the insight research, we cannot identify the ROI for a national crime prevention campaign.
	7	Blue Light Collaboration	<ul> <li>The bid to is scope the operational efficiencies and opportunities including the user requirement, regarding the collocation of the following services:</li> <li>Emergency Service Control Room facilities for London;</li> <li>London Resilience Partnership Shared situational awareness facility for day to day activity, rising tide and major incident response of London;</li> <li>Strategic Coordination Centre for the Strategic group within the command and control location.</li> <li>This will include the MPS, LAS, LFB and London Resilience Partnership (incorporating an important link to London Councils).</li> <li>We anticipate a bid of approximately £500k and it will be a proof of concept bid.</li> <li>This will enable of a critical foothold for the London Blue Light Collaboration work which is committed to develop an Outline Business Case specifically on the sharing of Control Room facilities by May 2016.</li> </ul>

.

DMPCD v5 - Feb 2014

6

.

# Public access to information

Information in this form is subject to the Freedom of Information Act 2000 (FOIA) and other legislation. Part 1 of this form will be made available on the MOPAC website within 1 working day of approval. Any facts/advice/recommendations that should not be made automatically available on request should not be included in Part 1 but instead on the separate Part 2 form. Deferment is only applicable where release before that date would compromise the implementation of the decision being approved.

Is the publication of this form to be deferred? NO

If yes, for what reason:

Until what date (if known):

Is there a part 2 form – NO

If yes, for what reason:

#### **ORIGINATING OFFICER DECLARATION:**

	Tick to confirm statement (✔)
Head of Unit:	
The Head of Strategy has reviewed the request and is satisfied it is correct and consistent with the MOPAC's plans and priorities.	1
Legal Advice:	
Legal advice is not required.	1
Financial Advice:	
The Head of Strategic Finance and Resource Management has been consulted on this proposal.	*
Equalities Advice:	
Equality and diversity issues are covered in the body of the report.	✓

#### **OFFICER APPROVAL**

Chief Operating Officer		
I have been consulted about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Deputy Mayor for Policing and Crime.		
Signature	Date 10 12 2015	