## Appendix D

GLA Reserves	Qtr 3 Forecast 2016-17 Balance at 31 March 2017	Proposed reallocations	1st Apr 2017 Balance	Forecast net transfer (to)/from	1st Apr 2018 Balance	Forecast net transfer (to)/from	1st Apr 2019 Balance	Forecast net transfer (to)/from	1st Apr 2020 Balance	Forecast net transfer (to)/from	1st Apr 2021 Balance
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Reserves to support key revenue budget outcomes											
Directorate Programme	(16,217)	15,217	(1,000)	0	(1,000)		(1,000)		(1,000)		(1,000)
Election	(2,000)	0	(2,000)	(4,750)	(6,750)		(11,000)		(9,500)		(4,000)
Environment Drainage	(386)	(5.000)	` ,	0	(386)		(386)		` ,		(386)
Sport for social change programme Major Events	0 (13,500)	(5,800) (1,500)	(5,800) (15,000)	0	(5,800) (15,000)	0	(5,800) (15,000)		(5,800) (10,000)		(5,800) (5,000)
Planning Smoothing	(13,500)	(700)	(975)	0	(15,000)		(15,000)		(10,000)		(975)
Pre Application Planning	(140)	(700)		0	(140)		(140)		(140)		(140)
Recycled Capital Grant Fund Interest	(1,833)	1,833	0	0	0		, ,		0		0
Rev Grants Unapp Res	(32,262)	0	(32,262)	(2,570)	(34,832)	9,823	(25,009)	6,785	(18,224)	13,649	(4,575)
Total	(66,614)	9,050	(57,564)	(7,320)	(64,884)	5,573	(59,311)		(46,026)		(21,877)
Reserves to support organisational change and transformat	tion										
Assembly Development & Resettlement	(1,822)	500	(1,322)	0	(1,322)	0	(1,322)	0	(1,322)	0	(1,322)
Development	(3,000)	2,000	(1,000)	0	(1,000)	0	, ,		, ,		(1,000)
Mayoral Resettlement	(77)	0	` ,	0	(77)	0	(77)		(77)		(77)
Total	(4,899)	2,500	(2,399)	0	(2,399)	0	(2,399)	0	(2,399)	0	(2,399)
Reserves to support on-going capital activity and asset management											
Capital Programme	0	(69,694)	(69,694)	11,620	(58,074)	6,200	(51,874)	6,250	(45,624)	5,800	(39,824)
City Hall Lease Smoothing	(3,269)	0	(3,269)	622	(2,647)		(2,242)				(2,207)
Compulsory Purchase Orders	(1,377)	0	(1,377)	0	(1,377)	0	(1,377)	0	(1,377)	0	(1,377)
Estates	(3,936)	0	(3,936)	0	(3,936)	0	(3,936)	0	(3,936)	0	(3,936)
Total	(8,582)	0	(78,276)	12,242	(66,034)	6,605	(59,429)	6,285	(53,144)	5,800	(47,344)
Reserves to mitigate future corporate risk											
Legal Fees	(700)	700		0	(0)		(0)		(0)		(0)
Self - Insurance	(1,000)	1,000	0	0	0		0				0
Total	(1,700)	1,700	(0)	0	(0)	U	(0)	0	(0)	U	(0)
General General Reserve	(58,644)	48,644	(10,000)	0	(10,000)	0	(10,000)	0	(10,000)	0	(10,000)
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Total GLA Reserves	(140,438)	61,894	(148,238)	4,922	(143,316)	12,178	(131,138)	19,570	(111,568)	29,949	(81,619)
Group Reserve	<b>Qtr 3 Forecast 2016-17</b>	Proposed								Forecast net transfer	
	Balance at 31 March 2017 £000	reallocations £000	Balance £000	(to)/from £000	Balance £000	(to)/from £000	Balance £000	(to)/from £000	Balance £000	(to)/from	Balance £000
		1000	1000	1000	1000	1000	2000	1000	1000	1000	1000
Business Rates	(122,319)	0	(122,319)	(66,300)	(188,619)		, ,				(188,619)
Development Corporations	(33,853)	0	(33,853)	4,400	(29,453)		(23,653)		(20,953)		(21,953)
NDR Backdated Appeals Speading	(15,021)	0	(15,021)	0	(15,021)	0	` ' '		(15,021)	0	(15,021)
Total Group Reserves	(171,193)	0	(171,193)	(61,900)	(233,093)	5,800	(227,293)	2,700	(224,593)	(1,000)	(225,593)
Third party Reserve	Qtr 3 Forecast 2016-17	Proposed						Forecast net transfer		Forecast net transfer	
	Balance at 31 March 2017 £000	reallocations £000	Balance £000	(to)/from £000	Balance £000	(to)/from £000	Balance £000	(to)/from	Balance £000	(to)/from	Balance £000
	1000	£000	1000	£000	1000	1000	E000	£000	£000	1000	£000
London & Partners	(2,245)	0	(2,245)	0	(2,245)		(2,245)		(2,245)		(2,245)
New Homes Bonus	(32,029)	0	(32,029)	0	(32,029)		(32,029)		(32,029)		(32,029)
Total Third Party Reserves	(34,274)	0	(34,274)	0	(34,274)	0	(34,274)	0	(34,274)	0	(34,274)