

# Mayor's London Infrastructure Group (LIG) meeting minutes

3<sup>rd</sup> June 2025, 9.30 - 12:00

Fora, Soap Yards, Borough Yards

## Meeting Attendance

Ailis McKernan, Virgin Media O2  
Alex Nickson, Thames Water  
Antony Meanwell, E. ON  
Ben Harries, Ofcom  
Charlotte Wood, Environment Agency  
Chris Burchell, SSEN  
Elliot Treharne, GLA  
Fiona Fletcher-Smith, L&Q and G15rep  
Gabriele Caprotti, GLA  
Glenn Norman, SGN  
Helen Huemer-Markides, GLA  
James Harrison, Cadent Gas  
James Veaney, Ofgem  
Joanna Clark, Network Rail  
Cllr. Kieron Williams, London Councils  
Lawrence Summers, M Group Water

Margaret Waite, TfL  
Mark Adolphus, UKPN  
Mark Lissimore, National Grid  
Roger Bailey, Tideway  
Sophie Donaldson, GLA  
Tadas Buivydas, Affinity Water

## Observers

Andrew Sherry, TfL  
Andrew McMunnigall, GLA  
Laura Citron, London & Partners  
Nick McKeogh, NLA  
Nisa Vishwanath, GLA  
Richard Buckley, SGN  
Simona Webb, GLA  
Stephen King, London Council

## Meeting Details

**Chair:** Jules Pipe (Deputy Mayor, Planning, Regeneration and the Fire Service)

## Meeting format

In-person at Borough Yards, with 22 infrastructure and utility senior executives from LIG organisations and the Greater London Authority (GLA) seated in a conference format. 8 observers from GLA, TfL, SGN, NLA, London & Partners and London Councils assisted.

## Meeting Summary

### Welcome, *Deputy Mayor Jules Pipe*

Deputy Mayor Jules Pipe set out the purpose and ambition of the LIG, welcoming new LIG members and observers:

- Antony Meanwell, Heat Zone Development & Decarbonisation Director at E.ON, representing heat networks on behalf of the Heat Networks Industry Council.

He also welcomed two observers with a special interest in the London Infrastructure Framework (LIF):

- Nick McKeogh, CEO of New London Architecture (NLA) representing London's built environment.
- Laura Citron, CEO of London & Partners, representing London's business growth and destination agency.

There was a recap of the previous LIG meeting's discussion – decarbonisation efforts to collaboratively meet Net Zero and climate resilience goals before the meeting moved to setting out the agenda for the day - an update on activities from the ICS and TfL; strategic priorities for long term planning of infrastructure at the London and national levels; the key infrastructure-related implications of the upcoming London Plan and introducing the 2025 London Infrastructure Framework (LIF) refresh.

#### **Infrastructure Coordination Service update, *Gabriele Caprotti (GLA)***

Gabriele Caprotti (GLA) presented an overview of ongoing activity and upcoming work across the ICS service lines and teams – Planning, Development, Streets and Data. Key updates included local area energy planning, integrated water management strategies, west London capacity constraints, and the SuDS & Streetworks Market project.

##### Actions:

1. ICS to share the 'Optimising Data Centres in London Heat Reuse' report.

#### **TfL Streets 2030 vision, *Margaret Waite (TfL)***

Margaret Waite (TfL) provided an overview of the Streets Performance 2030 Vision. This included updates on London's streets performance and work programmes aimed at improving bus journey times, reducing traffic and improving road safety, with discussion around how to better engage communities.

##### Actions:

1. TfL to share a forward look of relevant Lane Rental schemes proposals.

#### **Towards a New London Plan, *Sophie Donaldson (GLA)***

Sophie Donaldson (GLA) from the London Plan team provided an overview of the 'Towards a new London Plan' consultation document including a timeline of key milestones, engagement and relevance to the infrastructure sector including the dual priorities of housing and economy and how best to make use of brownfield sites. Discussion included considerations on how best to manage upcoming data centre growth, based on recent experience.

##### Actions:

1. LIG Members to engaged with the London Plan consultation

#### **London Infrastructure Framework - update, *Cllr. Keiron Williams (London Councils)***

Cllr. Keiron Williams (London Councils) introduced the need for a 2025 London Infrastructure Framework, highlighting the importance of London's infrastructure and investment needs. This set the context on the upcoming focus on prioritisation, sequential delivery and private investment.

#### **London Infrastructure Framework – GLA update, *Helen Huemer-Markides (GLA)***

Helen Huemer-Markides (GLA) discussed the strategic infrastructure and economic priorities that will be addressed in the LIF refresh across transport, energy, water, flood defences, digital connectivity and data centres. Key objectives and expected outputs of the LIF refresh were shared, setting out how LIG member organisations will be consulted across later stages of the programme.

#### **Plenary Discussion, *LIG Members***

Deputy Mayor Jules Pipe welcomed discussion and comments from LIG members on how their organisations can collaborate on the LIF refresh.

LIG representatives provided valuable contributions during the plenary session, with stakeholders raising several key points:

- Bringing forward better regulation (network zoning) and a skilled workforce (green skills and learning programmes) to support ambitious delivery targets across the Heat Networks industry;
- Aligning the 2025 London Infrastructure Framework with the five growth sectors that will drive London's future economy to explore enhanced commercial models for attracting investment;

- Highlighting priorities on sustainable drainage systems and the Thames Estuary 2100 plans, that includes the Thames Barrier;
- Learning from previous regulatory cycles and insights from similar processes (such as the full fibre rollout).
- Bringing about a longer outlook and more comprehensive strategic development planning to inform relevant price control frameworks; and

Endorsing local area energy planning, emphasising the value of jointly planning around future demand scenarios.

Actions:

1. LIG members to collaborate with the ICS on the development of the 2025 London Infrastructure Framework.

**Discussion Summary, *Gabriele Caprotti (GLA)***

Gabriele Caprotti (GLA) concluded the LIG meeting with a summary of what was covered during the plenary discussion, noting what the GLA would take forward:

- Incorporating key principles that the 2025 London Infrastructure Framework needs to integrate, including helping stakeholders better understand where and when infrastructure is needed, considering scalability, as well as taking note of cross-cutting enablers and blockers;
- Enabling forward strategic planning;
- Providing the market and supply chain with confidence on the upcoming investment pipeline;
- Setting out approaches to engage with specific types of infrastructure (data centres and heat networks);

Securing closer partnership working across industry.

Actions:

1. ICS to integrate key points raised as part of the 2025 London Infrastructure Framework.

**AOB and close, *Deputy Mayor Jules Pipe***

Deputy Mayor Jules Pipe asked LIG members for any closing comments and thanked members for their continued support on co-ordination and partnership working.