

Table A: Level 1 Climate Measures - Funded: Estate & Fleet only

Organisation	ID - 1	Climate Action Area	Climate Action	Description	Funding source	Year funding starts	Year funding ends	Lifetime cumulative CO2e savings, tonnes	Year emissions savings start	Average annual CO2e savings to 2030, tonnes	Co-benefits	Total Exp. 25-26 £'000	Total Exp. 26-27 £'000	Total Exp. 27-28 £'000	Capital/Revenue/Mixed	Total cash savings 25-26 £'000	Total cash savings 26-27 £'000	Total cash savings 27-28 £'000	Comments
OPDC	OPDC A.1	Infrastructure	Low Carbon Heat Network	OPDC was successful in its application to the Department of Energy Security and Net Zero's (DESNZ) Green Heat Network Fund. This has allowed OPDC to enter the Commercialisation phase. The Energy Network in the OPDC area will take waste heat from existing Data Centres and will provide net zero heating for over 10,000 new homes as well as other existing businesses within the OPDC area, including North Middlesex Hospital, Oaklands and Imperial.	Department of Energy Security and Net Zero's (DESNZ) Green Heat Network Fund.	2025-26	2045	101,200	2027-28	2530	Lower costs of heat and hot water to consumers, reduction in overall power demand in an area with acute constraints on electricity capacity, reduction in the urban heat island impacts of development.	36000	0	0	Capital	0	0	0	The total project cost is £126m. The GLA has approved £1.3m in match funding to support project development, unlocking the capital funding and enabling delivery. Currently, the procurement process for a delivery partner is nearing completion, with the project announcement anticipated in 2025. This marks a significant milestone as we move closer to finalising a partnership that will play a critical role in delivering the project.

Table B: Level 1 Climate Measures - Unfunded and unadopted - Estate & Fleet only

Organisation	© 1	Climate Action Area	Climate Action	Description	Funding Source	Year funding starts	Year funding ends	Lifetime cumulative CO2e savings, tonnes or Enabler Measure	Year emissions savings start	Average annual CO2e savings to 2030, tonnes	Co-benefits	Proposed Exp. 25-26 £'000	Proposed Exp. 26-27 £'000	Proposed Exp. 27-28 £'000	Proposed Exp. 2029-29 to 2030-2031 (incl) £'000	Total Proposed NZ Expenditure £'000	Capital/ Revenue/ Mixed	Proposed cash savings 25-26 £'000	Proposed cash savings 26-27 £'000	Proposed cash savings 27-28 £'000	Proposed cash savings 2029-29 to end 2030-2031 £'000	Total Proposed NZ cash savings £'000	Grant and/or Debt funding?	Readiness	Comments	
OPDC	OPDC - B1	Infrastructure	Buildings - energy efficiency	As part of our decarbonisation strategy for the OPDC estate, we are putting together a plan to capture our Scope 3 emissions for the properties we own but are under tenancy agreements. We estimate emissions based on available data, such as utility records, EPC ratings, and building energy requirements. This approach will allow us to identify areas for targeted mitigation measures to reduce emissions, improve energy performance, and guide future investment decisions. By doing so, we aim to meet our sustainability targets and align with broader net-zero commitments.	OPDC revenue budget	2025-26	2025-26	Enabler	2026-27	Enabler	In addition to reducing carbon emissions, this initiative will lower operational costs and strengthen the long-term resilience of our energy infrastructure.	50	0	0	0	0	0	Revenue	0	0	0	0	0	Grant	Immediate	We have allocated the budget in our budget for the next financial year and have already requested quotes to select a surveying company to conduct these audits for us
OPDC	OPDC - B2	Infrastructure	Buildings - energy efficiency	Works required to decarbonise the estate arising from the works identified during the scope 3 emission calculation process (see OPDC-B1).	OPDC revenue budget	2026-27	on going	To be determined from OPDC - B1	2027-28	To be determined from OPDC - B1	In addition to reducing carbon emissions, this initiative will lower operational costs and strengthen the long-term resilience of our energy infrastructure.	0	0	To be determined from OPDC - B1	To be determined from OPDC - B1	0	Mixed	0	0	0	0	0	Grant	One to three years		

Table C: Level 2 Climate Measures - Funded measures to cut emissions and support climate adaptation across London (outside of GLA's own Estate and Fleet)

Organisation	ID - 1	Climate Action Area	Climate Action	Description	Funding source	Year funding starts	Year funding ends	Lifetime cumulative CO2e savings, tonnes	Confidence rating (CO2e savings calculation or estimation)	Year emissions savings start	Average annual CO2e savings to 2030, tonnes	Co-benefits	Total Exp. 25-26 £'000	Total Exp. 26-27 £'000	Total Exp. 27-28 £'000	Capital/Revenue/Mixed	Total cash savings 25-26 £'000	Total cash savings 26-27 £'000	Total cash savings 27-28 £'000	Comments
OPDC	OPDC C.1	Strategy	Sustainability Charter	The Sustainability Charter serves as a visionary document that sets out OPDC's long-term sustainability pledges and priorities. It provides strategic direction and underpins OPDC's approach to embedding sustainability across its activities. The Charter may also inform the development of further supporting documentation and tools to help deliver its objectives.	OPDC revenue budget	2024-25	on going	Enabler	Enabler	2025-26	Enabler	Holistic carbon reduction through implementation phase and delivery of the OPDC plans. It reduces greenhouse gas emissions, boosts resource efficiency, and offers economic opportunities. Moreover improves public health, community engagement, and biodiversity, ultimately creating more resilient and sustainable communities and environments.	33	0	0	Revenue	0	0	0	The Charter has been presented to and approved by the OPDC Board, which also signalled the development of the Sustainability Implementation Dashboard as a critical next step. This dashboard, born out of the Charter, will provide the practical mechanism for embedding, monitoring, and reporting sustainability performance across OPDC's developments, assets, and operations. Therefore, the £33,000 allocation is not for redrafting the Charter, but for delivering the implementation tools required to operationalise it. This work is essential to ensure accountability, transparent delivery, and measurable progress against the Charter's pledges.
OPDC	OPDC C.2	Strategy	Sustainability Framework and Strategy	Following the development of the Sustainability Charter, we are creating additional documentation and guidance on how the charter's pledges can be effectively implemented across Old Oak and Park Royal. As part of this effort, we are developing specific, detailed sustainability strategies tailored to each location. These strategies will include both minimum and stretch targets, providing clear standards to be adopted and followed by our future delivery partners to ensure that sustainability goals are consistently met and exceeded where possible.	OPDC revenue budget	2024-25	2025-26	Enabler	Enabler	2025-26	Enabler	By aligning our sustainability strategies with the specific needs of Old Oak and Park Royal, we not only aim to meet our environmental goals but also to create social and economic co-benefits for the community. This approach will foster collaboration among stakeholders, enhance local resilience, and promote a healthier, more sustainable environment for all residents and businesses in the area.	15	0	0	Revenue	0	0	0	Currently, we are developing a progress tracker which will be tracking our progress and current status against the sustainability charter pledges. Parallel to this we are having discussion on starting the sustainability strategy for Old Oak.
OPDC	OPDC C.3	Buildings	Industrial retrofit – Small Business Loan Fund	The loan will support workspace providers and small businesses based in Park Royal to expand their existing premises and take on new staff. The Loan Fund delivers an increase in affordable workspace, supports Park Royal's creative businesses to grow and expand and take on more local employees and secures additional social value outputs, including local recruitment and procurement, targeted work placements, and affordable space for underrepresented groups. As part of this, the programme will seek to deliver uplifts in environmental building performance. We will seek to have larger loans achieve an EPC rating of B, bringing buildings in line with the government's 2030 targets for all commercial properties.	OPDC revenue budget	2024-25	2025-26	Enabler	Enabler	2025-26	Enabler	Building better adapted to climate change, and delivering more energy efficient buildings. Reduced utilities costs for small scale start up and SMEs.	300	0	0	Revenue	0	0	0	Process loan applications received, finalise the due diligence phase, and prepare them for release of funds to businesses expected to be issued in Q2 (£90K + £17K).
OPDC	OPDC C.4	Circular Economy	Minerva Road Circular Economy Hub	This proposal outlines the creation of a Circular Economy Hub in a vacant Park Royal warehouse. The hub will support local sustainability projects by providing affordable workspace, equipment, and resources. It aims to foster collaboration, innovation, and community benefit. The project is seen as a pilot for a wider meanwhile use strategy in the area. By utilising the warehouse and s106 funding for equipment, the proposal seeks to maximise the impact of the project and create a sustainable model for future initiatives.	Section 106 (S106) Funding	2025-26	2026-27	42 tonnes	Medium	2025-26	28+ tonnes of carbon saved per year	Increasing public sector resource efficiency Encouraging innovative technologies to reduce energy demand. Making SMEs more resilient. Creating local jobs and increasing skills.	29	0	0	Mixed	0	0	0	The proposal is complete, and the Section 106 fund has been secured. The board approved the programme so the funds can be released to initiate the project. This includes allocating specific funds to different stages, and ensuring regulatory compliance. The team are working to procure resources and begin on-site work.
OPDC	OPDC C.5	Behaviour Change	Carbon & Sustainability Literacy training	We are implementing Carbon and Sustainability Literacy training for our OPDC internal staff as part of our commitment to sustainability and environmental responsibility. By equipping our team with the knowledge and awareness needed to understand and address carbon emissions and climate change, we aim to create a culture of environmental stewardship within our organisation. This training will empower our staff to make informed, sustainable choices in their work and personal lives, reduce our carbon footprint, and contribute to our broader mission of creating a more environmentally conscious and sustainable future.	OPDC revenue budget	2025-26	2025-26	Enabler	Enabler	2025-26	Enabler	Behaviour change and adaptation	15	0	0	Revenue	0	0	0	We are working with colleagues at TIL to design and tailor a number of modules and workshops for rollout across the whole of OPDC.

Table D: Level 2 Climate Measures - Unfunded measures to cut emissions and support climate adaptation across London (outside of GLA's own Estate and Fleet)

Organisation	ID - 1	Climate Action Area	Climate Action	Description	Funding source	Year funding starts	Year funding ends	Lifetime cumulative CO2e savings, tonnes	Confidence rating (CO2e savings calculation or estimation)	Year emissions savings start	Average annual CO2e savings to 2030, tonnes	Co-benefits	Proposed spend 25-30, £'000	Capital/Revenue/Mixed	Comments
OPDC	OPDC - D1	Strategy	Park Royal Decarbonisation Plan	OPDC, together with West London Business, Brunel and LB Ealing, working to secure funding to fund the long term strategic work required to develop a comprehensive delivery strategy for decarbonising the Park Royal industrial estate.	UK Gov	2025-26	2026-27	Enabler	Enabler	2026-27	Enabler	Holistic carbon reduction through a comprehensive review of retrofit opportunities, grid optimisation, fleet transformation and other carbon reduction measures.	250	Mixed	We are constantly seeking funding opportunities and recently submitted a response to the DESNZ Local Cluster Deployment Fund's market intelligence questionnaire for the "Feasibility and Roadmap for the Decarbonisation of the Park Royal Industrial Estate."
OPDC	OPDC - D2	Energy	Smart Local Energy Systems	The project aims to create a Smart Local Energy System (SLES) in Park Royal to reduce carbon emissions. This involves installing solar panels, battery and thermal storage, and EV charging points. The project will explore peer-to-peer energy trading and hydrogen use, while also developing planning guidance for future SLES projects. By reducing grid reliance and promoting renewable energy, the project will contribute to a more sustainable Park Royal.	UK Gov	2025-26	2026-27	Enabler	Enabler	2026-27	Enabler	Improved air quality: By reducing reliance on fossil fuels for energy generation. Enhanced energy resilience: Through the integration of battery and thermal storage. Stimulated local economy: By creating opportunities for local businesses and jobs.	190	Mixed	The application was submitted to ZCA with a letter of support. The project is selected to be part of the triage process led by Mott MacDonald (MM), where MM will undertake as much as possible work in-house to deliver the project. No funding has been allocated thus far.
OPDC	OPDC - D3	Private Wire project	OPDC Solar Private Wire Network	This project aims to explore the potential of a private wire network in Old Oak and Park Royal to harness untapped solar energy. Due to grid constraints, traditional grid connections are limited. The proposed network would collect solar power from multiple buildings to supply a large energy consumer with low-carbon electricity. Building on previous research showing potential CO2 savings and commercial viability, the project will investigate commercial agreements between building owners and conduct market testing. Successful implementation could significantly increase solar generation and inspire wider adoption of private wire networks in London.	UK Gov	2025-26	2026-27	Enabler	Enabler	2026-27	Enabler	Increased renewable energy generation: By harnessing untapped solar potential. Reduced grid congestion: By decreasing reliance on the traditional grid. Potential for job creation: In the installation and maintenance of the network.	50	Mixed	The application was submitted to ZCA with a letter of support. The project is selected to be part of the triage process led by Mott MacDonald (MM), where MM will undertake as much as possible work in-house to deliver the project. No funding has been allocated thus far.