

# MINUTES

**Meeting**      **London Resilience Forum**

**Date**        **Thursday 29 February 2024**

**Time**        **2.00 pm**

**Place**        **G02, LFB Headquarters, 169 Union Street,  
SE1 0LL; Microsoft Teams**

Ref	Action	Owner
1.5	LRG to convene an extraordinary meeting of the London Resilience Forum following the publication of the Grenfell Tower Inquiry Phase 2 Report.	LRG
4.9	UKHSA to share lessons from Exercise Juno.	UKHSA
5.10	LRG to review with LRF Sector Panel and Sub-Group leads their Terms of Reference to ensure alignment with the LRF Strategy and work programme.	LRG
5.16	LRF members to submit views on the <i>Martyn's Law: standard tier consultation</i> to LRG by 8 March 2024. LRG to collate and submit an LRF response to the consultation.	All; LRG
6.2	LRG to circulate the link to the advert for the Director of London Resilience role.	LRG
7.3	LRG to work with the GLA to develop reactive communications lines ahead of the publication of the London Risk Register.	LRG; GLA
7.7	LRG to review the most historical lessons in the lessons database with relevant lead agencies and provide an update to the LRF.	LRG
8.6	LRCC to present revised London Emergency Alerts protocol to June 2024 LRF meeting.	LRCC
9.4	LRG to share link to the London Assembly Fire, Resilience and Emergency Planning Committee <a href="#">London's Resilience Report</a> with LRF members.	LRG

## Present:

Kim Wright, Local Authorities' Panel (Deputy Chair in the Chair)  
 Pat Goulbourne, London Fire Brigade (Deputy Chair)  
 Sean O'Callaghan, British Transport Police  
 Don Randall, Business Sector Panel  
 Claire Cresswell, City of London Police  
 Tony Bray, Department for Levelling Up, Housing & Communities  
 Charlotte Wood, Environment Agency  
 Deesha Chadha, Faith and Belief Sector Panel  
 Jon-Paul Graham, Greater London Authority  
 Natasha Wills, London Ambulance Service  
 Robert Bell, London Communities Emergencies Partnership (via Teams)  
 Joseph Foxwell, London Councils  
 Jack Griffith, London Resilience Communication Group (via Teams)  
 Terry Leach, Maritime & Coastguard Agency  
 Mark Rogers, Met Office  
 Carl Lindley, Metropolitan Police Service  
 Brian Fahy, Military  
 Emma Rowland, MOPAC

Peter Boorman, NHS England (London)  
Christian Van Der Nest, Transport Sector Panel  
Yvonne Young, UK Health Security Agency  
Beth Reeves, Utilities Sector Panel

**London Resilience Group (LRG):**

Toby Gould, Interim Head of London Resilience  
Matt Hogan, Deputy Head of London Resilience  
Fiona Mair, Deputy Head of London Resilience  
Edit Nagy, London Resilience Officer (via Teams)  
Eleanor Nderitu, London Resilience Officer  
Jeremy Reynolds, Deputy Head of London Resilience

**Greater London Authority:**

Felicity Harris, Senior Board Officer (clerk)

**Also in attendance:**

Peter Lavery, Business Sector Panel  
Christopher Rowbottom, City of London Police  
James Lunn, Department for Levelling Up, Housing & Communities  
Luke Bruce, Greater London Authority  
Kristen Guida, Greater London Authority  
Alysa Remtulla, Greater London Authority  
Jack Bromley, London Ambulance Service  
Alan Palmer, London Ambulance Service  
Mark Sawyer, Local Authorities' Panel  
Sarah Garman, UK Health Security Agency

## **1 Chair's Opening Remarks**

- 1.1 Kim Wright, Deputy Chair of the London Resilience Forum (LRF) and Chair of the Local Authorities Panel, welcomed Members to the 75<sup>th</sup> meeting of the Forum, noting that she would be chairing the meeting on behalf of Fiona Twycross, who was unwell. The Chair thanked the London Fire Brigade for hosting the meeting and welcomed those joining the meeting remotely.
- 1.2 The Chair opened the meeting by expressing her thanks to those present, noting that partners had been busy since the Forum last met and had responded to a range of complex events including, though not limited to, ongoing instability in Gaza, Israel and the wider Middle East, winter storms, the measles outbreak, ongoing cross-sector industrial action and a tower block fire in Wembley on 29 January 2024.
- 1.3 As the Chief Executive of the London Borough of Brent, the Chair noted the efficient and effective response to the latter incident was indicative of partners' collective preparedness and resilience. Another residential tower block fire had recently claimed the lives of ten people in Valencia, following which the Mayor of London had written to the Mayor of Valencia to offer solidarity and support. The Chair noted that, in light of recent events, it was impossible to overlook the relevance of the recent Grenfell testimony week, which served as a poignant tribute to the lives lost and a compelling call to action. It was noted that the Grenfell Phase 2 report was due to be published later in 2024 and it was agreed that a special meeting of the LRF be convened shortly thereafter.
- 1.4 The Chair noted that several resilience partners had recently received recognition in the King's New Year Honours List, including: Martin Machray, Andy Roe, Martin Hewitt, Fenella Wrigley, Matthew Ward and Karen Findlay. The Chair recorded her congratulations to all, and noted that

Karen Findlay had also recently been appointed as the Assistant Chief Constable for the British Transport Police; she wished her well in her new role.

- 1.5 **ACTION: LRG to convene an extraordinary meeting of the London Resilience Forum following the publication of the Grenfell Tower Inquiry Phase 2 Report.**

## **2 Introductions and Apologies for Absence**

- 2.1 Apologies were received from: Fiona Twycross, Chair; Alison Griffin, London Councils; James Bowder, Military; and Martin Machray, NHS England – London.

## **3 Minutes and Matters Arising from Previous Meetings**

- 3.1 The Forum confirmed the minutes of the meeting of the Forum (75 01) held on 2 November 2023 as an accurate record.
- 3.2 With reference to actions outstanding, the Forum noted that:
- Item 4.2 – **[REDACTED]**. The LRF had previously agreed to reconsider the implementation of London and national debrief recommendations following the national implementation deadline of April 2024.
  - Item 5.17 – The action remained in progress and would be discussed in more detail under Item 8a of this agenda.
  - Item 5.18 – DLUHC said the incident didn't meet the criteria for use of Emergency Alerts and door knocking had been judged to be a more effective method of alerting residents during Storm Babet in October 2023. The London Resilience Group (LRG) would work with the London Resilience Communication Group (LRCG) to incorporate relevant learning as the London protocol was developed. This would include learning from the recent use of the Emergency Alerts system by Plymouth City Council on 23 February 2024 during the transportation of a World War Two bomb.
- 3.3 All other actions had been completed.

## **4 Current and Emerging Risks to London**

### **a) Threats update**

- 4.1 The Metropolitan Police Service (MPS) representative noted that the current most significant issue related to protests. **[REDACTED]** The MPS were preparing accordingly for forthcoming planned protests. Noting the pressures responding to protests put on the MPS budget, it was suggested that a review of the budgetary impact on the MPS and the wider partnership, including the London Fire Brigade (LFB) and British Transport Police (BTP), would be useful.
- 4.2 The Forum noted that the MPS had recently launched one of the biggest new IT systems in its history and that, although not expected, work to mitigate the impact of a possible outage continued. In addition to the above, the Forum heard that the MPS was focusing closely on public confidence in the police, noting the publication of the Angiolini Inquiry Part 1 Report on 29 February 2024.

**b) Met Office seasonal forecast: Hazards and issues update**

- 4.3 The Met Office representative noted the wet autumn and winter months, stating that autumn was 135 per cent wetter than the long term average. February was approaching double the normal total rainfall but the three months ahead looked set to be average, with no greater likelihood of wetter, drier, colder or warmer conditions. It was suggested that there could still be some cold weather impacts to come but that nothing in the modelling presented a cause for concern.

**c) Infectious diseases (including measles)**

- 4.4 The UK Health Security Agency (UKHSA) representative noted that it had been a standard flu season and that although there had been a small increase in COVID-19 infections in December 2023 principally driven by the latest variant, cases of both COVID-19 and flu were on the wane. Respiratory syncytial virus (RSV) was also at a baseline level.
- 4.5 As expected and noted at the previous meeting, cases of measles infections had surged over the past few months, most notably in London and the West Midlands. The Forum noted that while just one dose of the MMR vaccine was 90 per cent effective and two doses were 99 per cent effective, London had historically low vaccination levels which had worsened during the pandemic. There were some areas of London in which 32 per cent of 0 – 18 year olds had received neither dose. A total of 70 confirmed cases had been recorded since 1 January 2024, most of which were in Northwest and South London. Those infected were predominantly unvaccinated children from deprived communities. Although it was noted that the total of cases appeared relatively low, the fact that measles is one of the most infectious viruses means the number has the potential to grow significantly over a short period of time. Protecting the most vulnerable individuals, particularly those who were immunocompromised would continue to be a key focus for UKHSA over the coming weeks and months. A ‘standard incident’ had been declared for London, which was mirrored on a national level, and a multi-agency incident management team had been established and were meeting on a weekly basis.
- 4.6 Partners were encouraged to amplify public messaging on vaccinations and, noting some communities’ concerns about the safety of the vaccination, the UKHSA representative was clear that it was safer to have the vaccine than not to. NHS England had been proactively working on prevention and were carrying out a significant amount of community outreach work, particularly in schools located where clusters of cases had been reported. Preparations were also underway to mitigate any risks associated with a possible surge of demand for vaccinations both in terms of increased demand for GP appointments and the actual delivery of the vaccinations.
- 4.7 A multi-agency exercise, Exercise Juno, had taken place on 24 January 2024, the report from which was awaited. The exercise attempted to test prevention, response to an outbreak and recovery. It was agreed that UKHSA would share the lessons from the exercise as soon as they were available.
- 4.8 The NHS England representative expressed his thanks to the UKHSA team, who were clearly working under immense pressure, and to all other partners who were actively contributing to the response.
- 4.9 **ACTION: UKHSA to share lessons from Exercise Juno.**

**d) Hazards update**

- 4.10 The Department for Levelling Up, Housing and Communities (DLUHC) representative provided an update on a series of hazards and issues.

- 4.11 Industrial action – strike action continued within the NHS; the latest action by junior doctors had just come to an end. No significant or acute risks had been highlighted, though ongoing industrial action did present a long-term risk and served to exacerbate existing pressures in the health system.
- 4.12 International issues – the DLUHC representative acknowledged continued volatility in the Middle East moving into the Red Sea area and parts of Africa, noting the ongoing war in Sudan and unrest in Eritrea. It was noted that this had led to disruption on sea trade and that attacks on marine shipping were having an impact on supply chains. Some product shortages were expected eventually, though no immediate shortages were expected.
- 4.13 Energy – volatility in the market continued and the risk to energy security remained higher than it was prior to the Russian invasion of Ukraine. Overall, however, UK supply was considered secure.

**e) Other agency updates by exception**

- 4.14 There were no other updates.

**5) Special Agenda Items**

**a) Stronger LRFs Programme (Paper 75 02)**

- 5.1 The Chair introduced the item, noting that the Stronger LRFs Programme represented an excellent opportunity to enhance leadership, accountability and integration, and to help London achieve the wider UK Government Resilience Framework ambitions. The Forum noted that final comments on the draft delivery plan were being sought at this meeting and that recent feedback received would be incorporated into the final version, prior to submission to DLUHC the following week. The Chair invited Toby Gould, Interim Head of London Resilience, to provide an update on the delivery plan, noting recent amendments and next steps.
- 5.2 Toby expressed his thanks to all partners involved in the process to date. The project had been through various phases, including discussion of initial concepts at workshops in November and December 2024, an LRF Strategy and Oversight Group meeting, and a subsequent period of co-design with DLUHC colleagues and a number of other stakeholders. The purpose of the co-design period was to ensure that the proposal submitted to DLUHC was one that the partnership and the government had confidence in. As public money was being invested in this piece of work, it was important that the proposal met both UK government and London resilience ambitions. Following submission, ministerial approval would be sought with a view to then finalising funding agreements and putting a Memorandum of Understanding in place.
- 5.3 Toby gave the Forum a brief overview of the concepts included within the delivery plan. It was noted that the programme would provide functional support to a small group of borough resilience forums (BRFs), though the team remained open to other proposals, including something more localised. In order to meet the ambitions of the programme, it would be important that conversations did not solely take place at a regional level, and it was noted that resource would be required to ensure local leaders and practitioners were involved, particularly those across the faith and belief and voluntary sectors.
- 5.4 In relation to enhanced training for resilience leaders and practitioners, it was noted that considerable time would need to be invested in a collective training needs analysis to find gaps where the programme may want to invest in the future. It was hoped the pilot would provide an evidence base for what structures ought to be in place at the end of the pilot taking into account

traditional LRF and resilience functions, and the more recent broadening of the scope of resilience to include longer term policy, prevention and integration with other policy areas. Future sustainability was a key consideration within the plan, and it was suggested that although the project was time limited, it would be necessary to explore what future models and support might be required to continue delivering these ambitions in the longer term at the London and local level.

- 5.5 In terms of feedback received, Toby noted that although he would not address all comments in the meeting, all the suggestions received through recent consultation would be incorporated into the final version of the delivery plan. These suggestions included enhanced clarity on money in the budget to support the engagement and involvement of the voluntary, community, and faith and belief sectors in multiagency activity, particularly at a borough level. The full details of the budget envelope and how it would be split was not expected until after ministerial approval had been granted but further work to address this within the delivery plan would be carried out prior to submission.
- 5.6 Tony Bray, DLUHC, expressed his thanks to Toby, the wider London Resilience Group and partners for the work that had gone into this proposal. He noted that, following submission of the delivery plan, a full business case would be developed over the next month, with a view to submitting this for ministerial approval at the end of March or early April. It was important that DLUHC clearly understood the intent behind the delivery plan and the funding sought. Partners would be notified as soon as Treasury assent was secured, noting that as much lead in time as possible would be required where recruitment needed to get underway.

5.7 **DECISION:**

**That the Stronger LRFs Delivery Plan be approved for submission to DLUHC, pending inclusion of the final comments received from partners.**

**b) LRF Strategy 2024-27 (Paper 75 03)**

- 5.8 The Chair noted that while the Stronger LRFs Programme would be a key component of the LRF's work over the following two years, this would be in addition to usual business covering a wide range of activities including statutory requirements. The revised LRF Strategy for 2024-27 aimed to align the work of the partnership and would need to be adapted during this period to reflect findings from the Grenfell Tower report and the outcomes and learning of the Stronger LRFs pilot. The Chair invited Toby Gould to provide a brief overview of the revised strategy.
- 5.9 As noted by the Chair, Toby was clear that although formally labelled as a strategy for 2024-27, a series of significant events over the following three year period would mean that priorities would need to be adjusted accordingly. The revised strategy outlined resilience priorities leading up to 2027, which included enhanced understanding of risk, enhanced training and development, and a review of leadership, governance and accountability. It was also noted that efforts to identify ways to improve equity in resilience for all Londoners would be a key focus over the coming years. Further work to develop the LRF's work programme and review the Terms of Reference of the LRF, sector panels and sub-groups to ensure alignment with the LRF strategy would also be carried out.
- 5.10 **ACTION: LRG to review with LRF Sector Panel and Sub-Group leads their Terms of Reference to ensure alignment with the LRF Strategy and associated work programme.**
- 5.11 **DECISION:**  
**That the LRF Strategy 2024-27 be approved.**

## c) Martyn's Law consultation discussion

- 5.12 The Chair invited Tony Bray, DLUHC, to provide a brief introduction and update on the progress of the Terrorism (Protection of Premises) Bill (known as Martyn's Law).
- 5.13 Tony noted that a six-week consultation on Martyn's Law had been launched on 5 February 2024 which sought views on proposed legislation aiming to scale up preparedness and protection from terrorist attacks. The consultation sought views on the proposed tiered approach which would mean premises with a capacity of less than 800 would be considered 'standard tier', while venues with a capacity of 800+ would be classed as 'enhanced tier'. This approach was proposed to ensure the public were better protected without putting disproportionate burdens on smaller businesses. Tony welcomed views from all partners but was particularly keen to ensure the voices of smaller venues were heard during the consultation period. It was suggested that a joint LRF response be submitted; partners were encouraged to provide feedback to LRG officers by 8 March 2024.
- 5.14 It was noted that the LFB were leading the national fire and rescue service consultation response, working alongside Home Office colleagues to look at the synergy between fire safety regulations and guidance on supporting businesses with implementation. Fire and rescue services would not be an enforcement authority in this space but were expecting to assist with implementation to some extent. It was also suggested that medical provision ought to be standardised at public events, though it was acknowledged that this was outside of the purview of the Home Office. It was suggested there was need for a discussion to be held with the Department for Health on better first aid preparedness in public spaces.
- 5.15 Deesha Chadha, representing the Faith and Belief Sector, queried how a decision on the 800 figure had been reached, noting that places of worship could have around 20 people present at a small event but that the number could increase significantly in a short space of time. She queried whether there was any flexibility on those numbers. Tony noted that in general if the premises had an overall capacity of 800+, it would likely sit in the enhanced tier. However, it was proposed that places of worship would be Standard Tier premises, irrespective of their maximum capacity, unless they charged a fee for admission.
- 5.16 **ACTION: LRF members to submit views on the *Martyn's Law: standard tier consultation* to LRG by 8 March 2024. LRG to collate and submit an LRF response to the consultation.**

## 6 Agency and Sector Updates

- 6.1 The Chair invited partners to comment on the updates outlined in the paper (75 04) and to provide any further updates where necessary. Further updates were noted as below:
- An update from the Local Authorities Panel relating to changes to resilience arrangements will be provided at the next meeting.
  - Toby Gould provided an update on the merger of the LRG and the GLA City Operations Unit, noting that LRG staff would transition to the GLA under the TUPE process due to start from 1 April 2024. It was suggested that this move would bring together resilience services provided respectively by LRG and the GLA under one roof. This was intended to combine support services for longer term policy, community and societal resilience, emergency preparedness, response and recovery, in line with the broadening ambition of the UK Government Resilience Framework. The collective focus of those involved in the transition was on ensuring a smooth transition, with no significant changes expected immediately other

than to contact details. It was noted that the advert for the Director of London Resilience was live; partners were asked to share the link through appropriate networks.

- Pat Goulbourne, representing the LFB, reminded colleagues about the risks associated with lithium-ion batteries and noted the steady increase of fires caused by car, e-scooter and e-bike batteries. The Forum heard that this was an international problem and that fire and rescue service colleagues in the United States of America had responded to a number of fatal incidents. LFB were calling for enhanced industry standards, but in the short term were keen to speak to partners about their processes as the use of clean and renewable energy sources were increasing and fleets were being updated.
- Deesha Chadha called for more resilience champions within faith and belief communities and noted a number of sessions would be held across the sector in April 2024.

6.2 **ACTION: LRG to circulate the link to the advert for the Director of London Resilience role.**

6.3 **DECISION:**  
**That the updates be noted.**

## **7 London Resilience Programme**

### **a) Risk and planning assumptions (Paper 75 05)**

7.1 In referring to the paper circulated with the agenda, the Deputy Head of London Resilience, Jeremy Reynolds, noted that the London Risk and Planning Assumptions Registers had been presented for approval. Jeremy noted that there had been an increase in the number of risks in the highest category, with eight having moved from 'high' to 'very high'. The Forum noted that this was a result of changes to the methodology and new risks from the National Risk Register rather than an increased risk profile across London. Consideration had been given to whether any public communications would be required to address this, but it was noted that the register was predominantly a practitioner tool rather than something the public used to assess risk. It was suggested that contact would be made with the GLA's communications team before the register was published on the London Prepared website.

7.2 Jeremy expressed his thanks to partners who had helped to assess where any variance was required in the London Resilience Planning Assumptions from the National Resilience Planning Assumptions.

7.3 **ACTION: LRG to liaise with GLA to consider communications lines ahead of the publication of the London Risk Register.**

7.4 **DECISION:**  
**That the London Risk Register and London Resilience Planning Assumptions Guidance be approved.**

### **b) Lesson capture and management (Paper 75 06)**

7.5 In referring to the paper circulated with the agenda, the Deputy Head of London Resilience, Jeremy Reynolds, noted that the report outlined ongoing improvements made to the process, primarily around quality and timeliness of lesson capture, and ensuring the process was as user friendly as possible. Timeframes had been outlined for outstanding tasks and work was underway to establish a new format for the database. A new online platform would be created, and the



database would be transferred from being hosted by the LFB to the GLA. It was noted that the next lessons update would take place in July/August 2024 and that the agreed reduced frequency of reporting showed no indication that it had slowed the work carried out against lessons by capability groups.

- 7.6 It was noted that some of the lessons had been on the database for several years. Jeremy acknowledged that such lessons continue to be a priority area of work.
- 7.7 **ACTION: LRG to review the most historic lessons in the lessons database with relevant lead agencies and provide an update to the LRF.**
- 7.8 **DECISION:**  
**That the recommendations outlined in the paper be agreed.**

**c) Partnership training and exercising (Paper 75 07)**

- 7.9 In referring to the paper circulated with the agenda, the Deputy Heads of London Resilience, Fiona Mair and Jeremy Reynolds, provided an update on partnership training and exercising.
- 7.10 The Forum heard that a series of three Multi-Agency Gold Incident Command (MAGIC)-lite and two full MAGIC courses had been scheduled for the coming financial year and that dates would be advertised soon. A further four Tactical Coordination training courses would be offered throughout 2024, and though exact dates were still to be confirmed, they were expected to be held in May, July, September and November 2024. Dates had also been confirmed for loggist training courses, with more expected to be confirmed later in the year.
- 7.11 The Forum noted that an exercise in Wembley had taken place in January 2024 and that thoughts had now turned to when to carry out a similar exercise in Twickenham. A number of borough-level tabletop exercises were being led by the Environment Agency in conjunction with local authorities, with two more planned in April and May. A number of significant exercises were scheduled for the year ahead and the Training and Exercise Group would continue to meet to review capability groups' priorities.
- 7.12 **DECISION:**  
**That the recommendations outlined in the paper be agreed.**

**d) Partnership work programme (Paper 75 08)**

- 7.13 The Chair invited Fiona Mair, Deputy Head of London Resilience, to provide an overview of the paper circulated with the agenda.
- 7.14 The Forum heard that this was a routine update but that there would be a change of approach moving forward. Further information on this would be brought to a future meeting of the LRF.
- 7.15 It was noted that three activity areas had been flagged in red: Identification of the Vulnerable Guidance; Mass Evacuation and Shelter; and Telecomms Disruption. New national guidance was awaited in order to progress these activity areas. LRG officers were working closely with DLUHC on this basis.
- 7.16 **DECISION:**  
**That the recommendations outlined in the paper be agreed.**

## **8 Documents recommended for approval**

### **a) Strategic Coordination Protocol (Papers 75 09, 75 10 and 75 11)**

- 8.1 The Chair invited Carl Lindley, MPS, to provide a brief overview of the latest changes to the Strategic Coordination Protocol (SCP), which had been presented to the Forum for approval.
- 8.2 Carl noted that this was a routine review of the SCP and that several meetings had been held with Category 1 responders during the review process. A number of small changes had been made to the document, all of which were outlined in the covering report.
- 8.3 The Forum welcomed the update and noted that publication ought to be held until the merger between LRG and the GLA's City Operations Unit had been completed so that the notification information and branding could be revised accordingly. Branding across a number of frameworks would be updated in due course.

#### **8.4 DECISION**

**That the Strategic Coordination Protocol and Increase to Critical annexe be approved for publication, subject to review of contact details to take into account LRG's transfer to the GLA.**

### **b) Emergency Alerts**

- 8.5 The Chair noted that, while not specifically on the meeting's agenda, the London Resilience Communication Group (LRCG) were developing an updated protocol for use of the Emergency Alerts system. The updated protocol was due to be reviewed by the LRCG but it had not been possible to finalise the protocol due to time constraints and other priorities. Jack Griffith, LRCG noted that this would be taken forward over the coming weeks and that a version of the protocol would be presented at the next LRF meeting in June 2024.

- 8.6 **ACTION: LRCG to present revised London Emergency Alerts protocol to June 2024 LRF meeting.**

### **c) Recovery Coordination Framework (Papers 75 12 and 75 13)**

- 8.7 The Forum was asked to approve the updated Recovery Coordination Framework, noting that it took into account recent learning and comprehensive feedback from partners. A range of supplementary activity was underway to underpin this.

#### **8.8 DECISION**

**That the Recovery Coordination Framework be approved for publication.**

## **9 Any Other Business**

- 9.1 Toby Gould noted that a report into London's resilience from the London Assembly's Fire, Resilience and Emergency Planning Committee was due to be published the following day. Several partners who took part in the Committee sessions would have already received an embargoed version. The report was expected to offer reassurance that London's preparedness was good and

that an effective resilience structure was in place. A link would be shared with partners once available.

- 9.2 Pat Goulbourne noted that the funeral of the late Wayne Brown, Chief Officer of the West Midlands Fire and Rescue Service was due to be held the following day. Pat expressed his thanks, on behalf of the Commissioner, for all the messages of support received in recent weeks. The Chair expressed her condolences to Wayne's family and friends for their tragic loss.
- 9.3 The Chair noted that several officers were shortly due to retire, including: Alan Palmer, London Ambulance Service; Graham Burbage, LRG; and Dom Ellis, LFB. The Chair thanked them all for their exceptional contribution to London's resilience and wished them a healthy and happy retirement.
- 9.4 **ACTION: LRG to share link to the London Assembly Fire, Resilience and Emergency Planning Committee [London's Resilience Report](#) with LRF members.**

## 10 Dates of Next and Future Meetings

- 10.1 The dates of the next and future meetings were noted as follows, with the caveat that the location of the meetings was under consideration:
- Wednesday 26 June 2024, 2-4pm, City Hall, London
  - Wednesday 6 November 2024, 2-4pm, City Hall, London
  - Thursday 27 February 2025, 2-4pm, City Hall, London.