

Greater London Authority

Single Source Request

SUBJECT	Further analysis on NHS STPs	Date: February 2018
Originating Department: Health Team		Cost Centre / WBS code No:
Submitted By (Budget Holder):		Prepared By:
<i>Signature</i>		<i>Signature</i>
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The Budget Holder accepts that in submitting this single source request it may be subject to challenge as “anti competitive” by an external third party under the EC Treaty of Rome.		

Consultees/Procurement Comments		
<i>Add details as appropriate e.g. Legal Specialist, Sponsor, other staff etc.</i>		
<i>Consultees may indicate agreement or dissent or make other comments if appropriate.</i>		
Procurement signature (only if approved)		
<i>Signature</i>		Date
<i>Print</i>		<i>Shopping Cart No.</i>
<i>Single Source Request Value £50,000</i>		<i>PO No.</i>

1 Purpose of Goods / Services

Further to the work already carried out for the Mayor by the King’s Fund (and Nuffield Trust) an additional analysis of the NHS’s Sustainability and Transformation Partnerships (STP) will be required once revised/refreshed Plans are published in the new year.

As with the previous commission (KT published its report on 12 September 2017) this is vitally important to the Mayor and GLA. The STPs will reshape the way health services are delivered in London – something we know to be of major importance to Londoners who will expect the GLA to hold a view on this and to “champion and challenge” the NHS about its plan accordingly. This is in line with the Mayor’s election manifesto which said:

Londoners need a Mayor who will stand up for the city’s health services. I’m determined to be that Mayor, using City Hall to argue for the resources the NHS needs, defending it against Tory attacks, and campaigning alongside patients, health workers and all NHS supporters against any service closures or reconfigurations without proper consultation.

Failure to act in this area may expose the Mayor/GLA to criticism on a strategically significant issue to Londoners.

2 Background

In September 2017 the King’s Fund published its report about the five STPs in London following a commission from the Mayor of London in February. The report states that

while there is a lot NHS's plans to commend there are a number of concerns about the NHS's future plans. These include:

- Funding gap of £4B by 2020
- Plans to reduce hospital bed stock are not credible
- There aren't enough staff to deliver the improvements.

Following publication of the report the Mayor set out six assurances he requires to be met before he gives his support to these Plans. These are:

1. **Patient and public engagement** – Proposals must show credible, widespread and ongoing patient and public engagement including with marginalised groups
2. **Clinical Support** – Proposals must demonstrate improved clinical outcomes, widespread clinical engagement and support, including from frontline staff
3. **Impact on health inequality** – The impact of any proposed changes to health services in London must not widen health inequalities. Plans must set out how they will narrow the gap in health equality across the capital.
4. **Impact on social care** – Proposals must take into account the full financial impact any new models of healthcare, including social care, would have on local authority services, particularly in the broader context of the funding challenges councils are already facing
5. **Hospital capacity** – Given that the need for hospital beds is forecast to increase due to population growth and an ageing population, any proposals to reduce the number of hospital beds will need to be independently reviewed to ensure all factors have been taken into account. Any plans to close beds must be an absolute last resort, and must meet at least one of the NHS' 'common sense' conditions
6. **Sufficient investment** – Proper funding must be identified and available to deliver all aspects of the STP plans.

GLA Officers understand (from discussions with NHS leaders) that it is likely that the five STPs in London will be revised/refreshed and re-published in the new year (2018). Furthermore, it is quite possible that the report the Mayor commissioned will have a significant impact on the content of STPs (between now and 2018) and it is with this in mind that we make this bid – to acquire further analysis of the revised plans – in accordance with the original report.

As in February, there are just two organisations we believe have the necessary reputation and skills needed to provide an authoritative report, both of which are think tanks and they both have the external credibility and independence required:

- Kings Fund
- Nuffield Trust

While the GLA hasn't approached either organisation as yet, we believe they would welcome a further commission and would wish to work on the same basis (as a collaboration rather than competing with each other)

3 Alternatives

None.

4 Reason Request has been raised after commitment (if applicable)

n/a.

5 Impact on Funds

c£50,000 from the Health Team budget

6 Recommendation(s)

That the GLA commission the Kings Fund, who in turn will work with the Nuffield Trust to carry out this work

7 Disclaimer (for Budget Holder)

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