

Shared Services Strategy

Shared Services Procurement
Conference
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Introduction to Shared Services

The Shared Services Strategy is the successor to the Delivering More Together Programme (DMT).

DMT has been instrumental in determining the direction of the Shared Services Strategy.

The new strategy will have a much narrower focus.

Overview

The strategy will seek to deliver economies of scale and other benefits through sharing of services in four key support functions:

- Financial Services;
- Procurement Services;
- Human Resources;
- Information Communications Technology.

Principles

Not all bodies need take part in all areas of sharing;

If the Project Group identifies savings, those not taking part will need to have board-level justification for their non-participation;

Each project should produce clearly-identified cash savings as well as non-cashable efficiencies;

Each work-stream should be the responsibility of a Director from within the GLA Group (Lead Director);

Governance of each area should be commensurate with the risks;

Each proposal to share should be internally financed on a case-by-case basis.

Structure

GLACE will be the Project Sponsor

The GLA Chief Executive will chair a Shared Services Board, consisting of the Lead Directors.

The GLA Chief Executive will provide a small central resource to coordinate the work of the Lead Directors.

Where we are now

A number of initiatives are already underway e.g. IT, Agency Staff.

GLA are working with TfL to delegate their Procurement / strands of their Financial Services functions.

One London – as part of this project, the LDA is working with TfL on the management of it's ICT network.

Moving forward

The Mayor and Assembly are determined that the GLA Group offers value for money. Sharing Services is a key factor in delivering this.

Sharing of services within the GLA group or possibly with external organisations, could be achieved through the following arrangements:

- Administrative model – powers in GLA Acts
- Contractual model – joint procurement
- Joint Venture model – separate company

Next Steps

A meeting of the Shared Services Steering Group will take place in May to agree priorities and areas for further development.

A Lead Director will be identified for each work-stream.

Business cases will be developed.