

# GREATER LONDON AUTHORITY

## REQUEST FOR DIRECTOR DECISION – DD1217

**Title: National Dementia Research Institute**

### Executive Summary:

Dementia has been recognised by the G7 as one of the biggest global challenges of our time. The annual financial impact on the UK economy is £23bn. The GLA is championing a London based National Dementia Research Institute being led by UCL Partners. The Institute will build on existing strengths in research and act as a facilitator for collaboration. To deliver this for London, Government backing must be secured through a business case and a fully costed business plan developed to resource the project adequately. It is intended that the GLA's role in the project will be migrated to MedCity once it is fully operational.

### Decision:

The Executive Director of Communities and Intelligence approves expenditure of up to £123,000 on activity relating to the development of concepts and partnerships for a National Dementia Research Institute based in London, including the:

1. Provision of £50,000 financial support (by way of grant funding) for the work of UCL Partners to make a business case for a London based Institute.
2. Funding a temporary senior programme lead to manage the project and to represent the GLA at a senior level with all a partners relating to the delivery of this project.
3. Migration (if deemed beneficial at a later date) of the GLA's role in delivery to MedCity Limited.

### AUTHORISING DIRECTOR

I have reviewed the request and am satisfied it is correct and consistent with the Mayor's plans and priorities.

It has my approval.

**Name:** Jeff Jacobs

**Position:** Head of Paid Service and Executive Director

**Signature:**



**Date:**

5 June 2014

## **PART I - NON-CONFIDENTIAL FACTS AND ADVICE**

### **Decision required – supporting report**

#### **1. Introduction and background**

1.1 By 2025, one million people in the UK and over 60 million globally will have dementia. This will have devastating consequences on the lives of affected people and their families, on social care needs, and for economic prosperity. The financial impact to the UK alone is estimated to be £23 billion annually, with 800,000 people living with the condition at an average cost of £29,746 per person per year, and a further £8 billion attributed to the value of work otherwise done by family carers (Alzheimer's Society, 2013). Population projections for London suggest a different demographic profile and this gives a 14% rise in the expected prevalence by 2021. Estimated public sector annual cost of services used by people with dementia aged 65 and over in London is £1bn (NHS Commissioning Support for London, 2011).

1.2 The UK has existing centres of world-class strength in dementia research, education and care, but no single centre has the complete array of talent, technology or expertise to address the dementia challenge alone. A new hub model is required that harnesses and coordinates the collective capability of our dementia research community, to deliver more than the sum of our parts and accelerate patient and economic benefit.

1.3 The National Dementia Research Institute will be a national consortium which draws together into a collaborative hub the expertise in dementia research from across the UK to address the following key objectives:

- a. To drive collaboration between academic centres in our research and clinical efforts, to build shared learning, avoid duplication and maximise return on public, charity and industry investment.
- b. To provide a dedicated focus for education and capacity building and investment in the next generation;
- c. To provide a clear and dedicated focus for industry collaboration in UK dementia research;
- d. To act as point of contact and facilitator for international collaboration, working in partnership with the World Dementia Envoy to co-ordinate international efforts to support global dementia innovation.

1.4 The benefits of a London research site securing the Institute will be manifold. First, it will strengthen London's position nationally and internationally as a hub for life science research. The estimated £120m capital spend required for the Institute will allow the leveraging of funds of up to £500m for wider life science research at a London University. In turn this will also strengthen London's Higher education offer globally.

1.5 The Institute is being championed by the GLA; led in this instance by the Deputy Mayor for Business and Enterprise. Preliminary agreements have been made to launch this initiative at the G7 legacy summit on 19<sup>th</sup> June 2014 to support the identification of a cure or disease-modifying therapy for dementia by 2025.

1.5 The GLA's role is to work with key stakeholders (including MedCity Limited) in support of a London based Institute and establish a fully costed business plan in order that the adequate level of resourcing is identified and may be sought. UCL Partners (UCLP) are leading the project and a working group, including the GLA, to secure Queen's Square as premises for a London based Institute.

1.6 £123k will cover staff costs for a temporary senior project manager, a £50,000 grant to UCLP to contribute towards resourcing the working group, and part funding of commissioning delivery plan.

This will be for the following activity

- Conceptualise and gain buy in from all partners (Government, UCLP, private sector and academics) for the Mayor's Office on the announcement of a National Dementia Research Institute on June 19th 2014.
- Jointly commission a delivery plan for the National Dementia Research Institute
- Manage the GLA's exit strategy and transition of the delivery of the next phase of the project to Med City in a way that ensures the sustainability and successful delivery of the project.
- Manage key external stakeholder relationships for the development and delivery a National Dementia Research Institute with key decision-makers in Government, wider public sector, academia and the private sector.

£123,000 will cover staff costs for a temporary senior project manager and part funding of the delivery plan (with UCLP). The provisional figure we have for the delivery plan is £200,000. Our intention is to make a grant of our share (about £85,000) to ULCH to commission the business plan.

The provisional figure for the business plan is £200,000, our intention is to make a grant to ULCP to enable it to commission a delivery plan. The project management role will be commissioned by the GLA until the 19<sup>th</sup> June but it may migrate to London & Partners or MedCity Limited (as considered appropriate).

1.7 The Central Programme Panel has approved the funds for this project on 20/05/14.

## **2 Objectives and expected outcomes**

- 2.1 Within the existing working group, the project will seek to deliver a strong business case to secure Government support, including an announcement of a National Dementia Research Institute based in London on June 19<sup>th</sup> 2014 by the Mayor and the Prime Minister.
- 2.2 The working group will deliver a business plan to embed the Institute in a world-class neuroscience environment at UCL, co-located with clinical and experimental trial facilities at the National Hospital for Neurology and Neurosurgery. The physical centre will therefore be located in the heart of London and the South East's thriving neuroscience community, within the UK's largest transport hub.
- 2.3 This initiation funding is to ensure delivery of these two critical aspects of the project and manage the GLA's exit strategy and transition of the delivery of the next phase of the project to Med City in a way that ensures the sustainability and successful delivery of a National Dementia Research Institute based in London.

## **3 Other considerations**

This project is critical to the securing an early win for the Med City project and the Mayor's Jobs and Growth Strategy's commitment to life sciences.

## **4 Financial comments**

- 4.1 Approval is being sought for expenditure of up to £123,000 on activities relating to the development of concepts and partnerships for a National Dementia Research based in London. This includes the following:
  - Supporting the work of the partnership to make a business case for national support with a grant of £50,000 to UCL Partners.
  - Supporting the working group to commission a full business plan for the delivery of an institute.

- Funding a temporary senior programme lead to manage the project, to secure a joint announcement by the PM and Mayor on 19<sup>th</sup> June in support of the Institute, and to represent the Mayor of London's office and the GLA at a senior level with all a partners relating to the delivery of this project.
  - Migrating the GLA's role on delivery of a National Dementia Research Institute to MedCity.
- 4.2 The total cost of up to £123,000 for this proposal will be funded from the Authority's Central Programme budget for 2014-15 as approved by the Central Programme Panel on the 20<sup>th</sup> May 2014.
- 4.3 As per the main body of this report part of this budget allocation will part-fund the proposed business plan, total cost of which GLA officers estimate at £200,000. It is intended that the GLA will grant fund UCL Partners to commission the business plans once Government commitment has been secured to match fund the GLA contribution, which will be subject to further approval.
- 4.4 Any changes to this proposal, including budgetary implications will be subject to further approval via the Authority's decision-making process. All appropriate budget adjustments will be made.
- 4.5 The Diversity & Social Policy Unit within the Communities & Intelligence Directorate will be responsible for managing this project and ensuring all project activity and expenditure complies with the Authority's Financial Regulations, Contracts & Funding Code, Expenses & Benefits Framework and HR protocol with regards to the establishment and recruitment of a Senior Programme Lead.

## **5 Legal comments**

- 5.1 The foregoing sections of this report indicate that:
- 5.1.1 the decisions requested of the Director fall within the statutory powers of the Authority to do such things as may be considered facilitative of or conducive or incidental to the promotion of economic development and wealth creation in a way which pays particular regard to the promotion of the improvement of health of persons, health inequalities between persons in Greater London; and
- 5.1.2 in formulating the proposals in respect of which a decision is sought officers have complied with the Authority's related statutory duties to:
- (a) pay due regard to the principle that there should be equality of opportunity for all people;
  - (b) consider how the proposals will promote the improvement of health of persons, health inequalities between persons and to contribute towards the achievement of sustainable development in the United Kingdom; and
  - (c) consult with appropriate bodies.
- 5.2 Officers must ensure:
- 5.2.1 to the extent that grant funding is to be awarded to facilitate the delivery of the project, that such funding is disbursed in manner which is fair, transparent, considered to afford value for money and accord with the requirements of the Authority's Contracts and Funding Code;
- 5.2.2 to the extent that services/supplies/works are required for the delivery of the project, that they are procured by Transport for London Procurement who will determine the detail of the procurement strategy to be adopted in accordance with the Authority's Contracts and Funding Code;

- 5.2.3 appropriate grant funding and contract documentation is put in place between and executed by the Authority and UCLP and any contractors before any commitment to provide grant funding is made and/or the commencement of any services/supplies/works; and
- 5.2.4 to the extent that the activities to which the decisions impact upon staffing matters, that all relevant Authority HR protocols are followed, including where appropriate the need to obtain the Head of Paid Service's approval of any creation/deletion of posts.

## **6. Planned delivery approach and next steps**

<b>Activity</b>	<b>Timeline</b>
Announcement	19 June 2014
Delivery Start Date	1 June 2014
Final evaluation start and finish	Oct – Nov 2014
Delivery End Date	30 November 2014

**Public access to information**

Information in this form (Part 1) is subject to the Freedom of Information Act 2000 (FOI Act) and will be made available on the GLA website within one working day of approval.

If immediate publication risks compromising the implementation of the decision (for example, to complete a procurement process), it can be deferred until a specific date. Deferral periods should be kept to the shortest length strictly necessary.

**Note:** This form (Part 1) will either be published within one working day after approval or on the defer date.

**Part 1 Deferral:****Is the publication of Part 1 of this approval to be deferred? YES**

If YES, for what reason:

Intended for publication following announcement on 19 June 2014

Until what date: 20 June 2014

**Part 2 Confidentiality:** Only the facts or advice considered to be exempt from disclosure under the FOI Act should be in the separate Part 2 form, together with the legal rationale for non-publication.

**Is there a part 2 form – NO**

**ORIGINATING OFFICER DECLARATION:**

Drafting officer to confirm the following (✓)

**Drafting officer:**

Roudy Shafie has drafted this report in accordance with GLA procedures and confirms that:

✓

**Assistant Director/Head of Service:**

Amanda Coyle has reviewed the documentation and is satisfied for it to be referred to the Sponsoring Director for approval.

✓

**Financial and Legal advice:**

The Finance and Legal teams have commented on this proposal, and this decision reflects their comments.

✓

**EXECUTIVE DIRECTOR, RESOURCES:**

I confirm that financial and legal implications have been appropriately considered in the preparation of this report.

**Signature**

*M. J. Ellis*

**Date**

*4.6.14*